

43<sup>rd</sup> FLOOR ROBINSONS EQUITABLE TOWER ADB AVE. COR. POVEDA RD. ORTIGAS CENTER, PASIG CITY TEL. NO.: 633-7631 to 40, 240-8801 FAX NO.: 633-9207, 240-9106

May 23, 2011

## PHILIPPINE STOCK EXCHANGE, INC.

3<sup>rd</sup> Floor, Philippine Stock Exchange Ayala Triangle, Ayala Avenue Makati City Attention: Ms. Janet A. Encarnacion Head, Disclosure Department

PHILIPPINE DEALING AND EXCHANGE CORP. 37/F, Tower 1, The Enterprise Center

6766 Ayala Avenue corner Paseo de Roxas, Makati City Attention: Mr. Cesar B. Crisol President and Chief Operating Officer

Gentlemen:

Please find attached a copy of SEC Form 20-IS (Preliminary Information Statement) of JG Summit Holdings, Inc. which we have filed with the Securities and Exchange Commission.

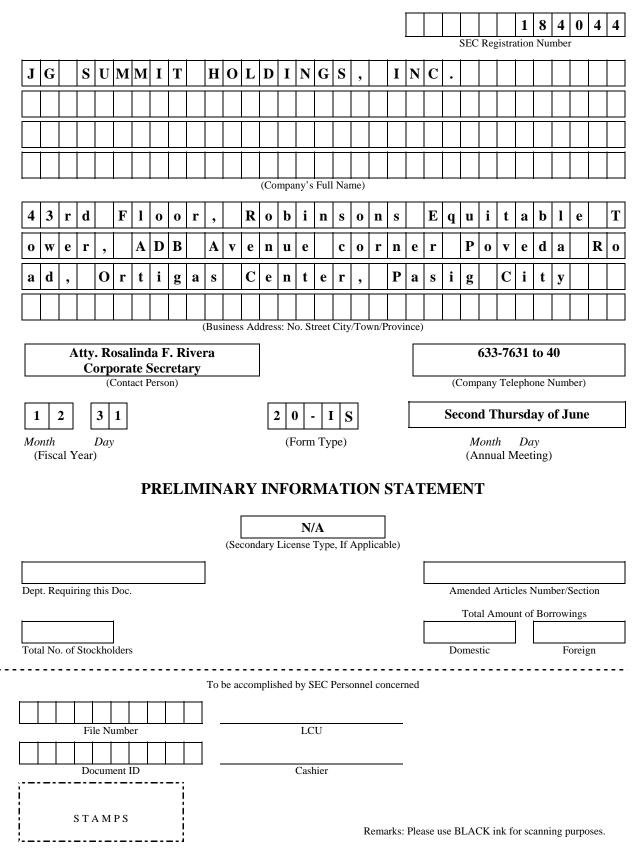
Thank you.

Very truly yours,

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ROSALINDA F. RIVERA Corporate Secretary

## **COVER SHEET**





## NOTICE OF ANNUAL MEETING OF STOCKHOLDERS July 7, 2011

Notice is hereby given that the Annual Meeting of the Stockholders of JG SUMMIT HOLDINGS, INC. will be held on July 7, 2011 at 5:00 p.m. at Ruby Ballroom of Crowne Plaza Galleria Manila, ADB Avenue corner Ortigas Avenue, Quezon City.

The Agenda for the meeting is as follows:

- 1. Proof of notice of the meeting and existence of a quorum.
- Reading and approval of the Minutes of the Annual Meeting of the Stockholders held on June 28, 2011 and Special Meeting of the Stockholders held on January 27, 2011.
- Presentation of Annual Report and approval of Financial Statements for the preceding year.
- Election of Board of Directors.
- 5. Election of External Auditors.
- Ratification of all acts of the Board of Directors and Management since the last annual meeting.
- Consideration of such other matters as may properly come during the meeting.
- 8. Adjournment.

For convenience in registering your attendance, please have available some form of identification such as Voter's I.D. or Driver's License.

Pursuant to Section 9, Article II of the Amended By-Laws of JG Summit Holdings, Inc. proxies must be received by the Corporate Secretary for inspection and recording not later than five (5) working days before the time set for the meeting, or not later than June 30, 2011. We are not, however, soliciting proxies.

Registration starts at 4:00 p.m. and will close at exactly 5:15 p.m. Only stockholders of record as of June 2, 2011 shall be entitled to vote.

By Authority of the Chairman:

mera

ROSALINDA F. RIVERA Corporate Secretary

# SECURITIES AND EXCHANGE COMMISSION

SEC FORM 20-IS Information Statement Pursuant to Section 20 of the Securities Regulation Code

	Information Statem of the Securi		
1.	Check the appropriate box:		D MAY 2 9 2011 50
	✓ Preliminary Information Staten	nent	
	Definitive Information Stateme	ent	
2.	Name of Registrant as specified in its charter	:	JG SUMMIT HOLDINGS, INC.
3.	Province, country or other jurisdiction of incorporation or organization	:	Metro Manila, Philippines
4.	SEC Identification Number	:	SEC Registration No. 184044
5.	BIR Tax Identification Code	:	TIN No. 000-775-860
6.	Address of principal office	:	43/F Robinsons Equitable Tower ADB Ave., corner Poveda St. Ortigas Center, Pasig City Metro Manila 1605
7.	Registrant's telephone number, including area code	:	(632) 633-7631 to 40
8.	Date, time and place of the meeting of security holders	:	July 7, 2011 5:00 P.M. Ruby Ballroom Crowne Plaza Galleria Manila ADB Avenue corner Ortigas Avenue, Quezon City
9.	Approximate date on which copies of the Information Statement are first to be sent or given to security holders	:	June 15, 2011
10.	Securities registered pursuant to Sections 8 and number of shares and amount of debt is applicab		Code or Sections 4 and 8 of the RSA (information on corporate registrants):
	Title of Each Class		ber of Shares of Common Stock anding (as of April 30, 2011)
	Common Stock		<u>6,797,191,657</u>
11.	Are any or all of registrant's securities listed on a	a Stock Exc	change?
	Yes✓	_	No
	The common shares of the Corporation	are listed o	on the Philippine Stock Exchange.

Date, Time and Place of Meeting of Security Holders	
Date, Time, and Place of Meeting :	July 7, 2011
	5:00 P.M.
	Ruby Ballroom
	Crowne Plaza Galleria Manila
	ADB Avenue corner Ortigas Avenue,
	Quezon City
Complete Mailing Address of Principal Office:	43/F Robinsons Equitable Tower
	ADB Ave., corner Poveda St.
	Ortigas Center, Pasig City
	Metro Manila, 1605
Approximate date on which copies of the	
Information Statement are first to be sent or	
given to security holders :	June 15, 2011

#### Dissenters' Right of Appraisal

Any stockholder of the Corporation may exercise his appraisal against the proposed actions which qualify as instances giving rise to the exercise of such right pursuant to and subject to the compliance with the requirements and procedure set forth under Title X of the Corporation Code of the Philippines.

There are no matters to be acted upon by the stockholders at the Annual Meeting of the Stockholders to be held on July 7, 2011 which would require the exercise of the appraisal right.

#### Interest of Certain Persons in or Opposition to Matters to be acted upon

None of the following persons have any substantial interest, direct or indirect, in any matter to be acted upon other than election to office:

- **1.** Directors or officers of the Corporation at any time since the beginning of the last fiscal year;
- 2. Nominees for election as directors of the Corporation;
- 3. Associate of any of the foregoing persons.

#### Voting Securities and Principal Holders Thereof

- (a) The Corporation has 6,797,191,657 outstanding shares as of April 30, 2011. Every stockholder shall be entitled to one vote for each share of stock held as of the established record date.
- (b) All stockholders of record as of June 2, 2011 are entitled to notice and to vote at the Corporation's Annual Meeting of the Stockholders.
- (c) Pursuant to Section 10, Article II of the By-Laws of the Corporation, the Board of Directors may fix in advance a date as the record date for any such determination of stockholders. For purposes of determining the stockholders entitled to notice of, or to vote or be voted at any meeting of stockholders or any adjournments thereof, or entitled to receive payment of any dividends or other distribution or allotment of any rights, or for the purpose of any other lawful action, or for making any other proper determination of stockholders, the Board of Directors may provide that the stock and transfer books be closed for a stated period, which shall not be more than sixty (60) days nor less than thirty (30) days before the date of such meeting. In lieu of closing the stock and transfer books, the Board of Directors may fix in advance a date as the record date for any such determination of stockholders. A determination of stockholders of record entitled to notice of or to vote or be voted at a meeting of

stockholders shall apply to any adjournment of the meeting; provided, however, that the Board of Directors may fix a new record date for the adjourned meeting.

(d) Cumulative Voting for Directors

Article II, Section 8 of the By-Laws provides that the directors of the Corporation shall be elected by plurality vote at the annual meeting of the stockholders for the year at which a quorum is present. At each election for directors, every stockholder shall have the right to vote, in person or by proxy, the number of shares owned by him for as many persons as there are directors to be elected, or to cumulate his votes by giving one candidate as many votes as the number of such directors multiplied by the number of his shares shall equal, or by distributing such votes as the same principle among any number of candidates.

The report attached to this SEC Form 20-IS is the management report to stockholders required under SRC Rule 20 to accompany the SEC Form 20-IS and is hereinafter referred to as the "Management Report".

#### Security Ownership of Certain Record and Beneficial Owners and Management

Security Ownership of Certain Record and Beneficial Owners of more than 5% of the Corporation's voting securities as of April 30, 2011

Title of Class	Names and Addresses of record owners and relationship with the Corporation	Names of beneficial owner and relationship with record owner	Citizenship	No. of Shares Held	% to Total Outstanding
Common	Gokongwei Brothers Foundation, Inc. 43/F Robinsons Equitable Tower ADB Ave. cor. Poveda St. Ortigas Center, Pasig City (stockholder)	same as record owner (see note 1)	Filipino	1,997,076,451	29.38%
Common	PCD Nominee Corporation (Filipino) GF MKSE Building 6767 Ayala Avenue, Makati City (stockholder)	PCD Participants and their clients (see note 2)	Filipino	1,091,294,225	16.06%
Common	Robinsons Savings Bank – Trust & Investment Group No. 030-46-000001-9 17/F Galleria Corporate Center Edsa Cor. Ortigas Ave., Quezon City (stockholder)	Trustee's designated Officers (see note 3)	Filipino	1,033,319,225	15.20%
Common	John Gokongwei, Jr. 43/F Robinsons Equitable Tower ADB Ave. cor. Poveda St. Ortigas Center, Pasig City (stockholder and Chairman Emeritus)	same as record owner (see note 4)	Filipino	1,007,539,915	14.82%

Notes:

1 Gokongwei Brothers Foundation, Inc. (the "Foundation") is a non-stock, non-profit corporation organized by the irrevocable donation by the incorporators, who are also Trustees of the Foundation, of shares of JG Summit Holdings, Inc. Under the Articles of Incorporation and By-Laws of the Foundation, except for salaries of employees and honoraria of consultants and similar expenses for actual services rendered to the Foundation or its projects, no part of the corpus or its income and increments shall benefit or be used for the private gain of any member, trustee, officer or any juridical or natural person whatsoever. The Chairman of the Board of Trustees shall exercise exclusive power and authority to represent and vote for any shares of stock owned by the Foundation in other corporate entities. The incumbent Chairman of the Board of Trustees of the Foundation is Mr. John L. Gokongwei, Jr.

2 PCD Nominee Corporation is the registered owner of the shares in the books of the Corporation's transfer agent. PCD Nominee Corporation is a corporation wholly-owned by Philippine Depository and Trust Corporation, Inc. (formerly the Philippine Central Depository) ("PDTC"), whose sole purpose is to act as nominee and legal title holder of all shares of stock lodged in the PDTC. PDTC is a private corporation organized to establish a central depository in the Philippines and introduce scripless or book-entry trading in the

Philippines. Under the current PDTC system, only participants (brokers and custodians) will be recognized by PDTC as the beneficial owners of the lodged shares. Each beneficial owner of shares though his participant will be the beneficial owner to the extent of the number of shares held by such participant in the records of the PCD Nominee. Out of this account, "ATR-Kim Eng Securities, Inc." and "The Hongkong and Shanghai Banking Corporation Limited- Clients Account" holds for various trust accounts the following shares of the Corporation as of April 30, 2011:

No. of shares held% to total outstandingThe Hongkong and Shanghai Banking626,761,9169.22%Corporation Limited411,581,2756.06%ATR-Kim Eng Securities, Inc.411,581,2756.06%The securities are voted by the trustee's designated officers who are not known to the Corporation.6.06%

3 Robinsons Savings Bank – Trust & Investment Group is the trustee of this trust account. The securities are voted by the trustee's designated officers who are not known to the Corporation.

4 Sum of shares in the name of "John Gokongwei, Jr." and "John Gokongwei, Jr. and/or Lance Gokongwei" for 866,509,465 and 141,030,450 shares, respectively.

Security Ownership of Management as of April 30, 2011

Title of Class	Names of beneficial owner	Amount & nature of beneficial ownership (Direct)	Citizenship	% to Total Outstanding
A. Named Exect	utive Officers <sup>1</sup>			
Common	1. John L. Gokongwei, Jr.	1,007,539,915 <sup>2</sup>	Filipino	14.82%
Common	2. James L. Go	216,679,656	Filipino	3.19%
Common	3. Lance Y. Gokongwei	235,513,855 <sup>3</sup>	Filipino	3.46%
Common	4. Johnson Robert G. Go, Jr.	1	Filipino	*
Common	5. Gabriel C. Singson	1	Filipino	*
	Sub-Total	1,459,733,428		21.479
B. Other director	rs, executive officers and nominees			
Common	6. Lily G. Ngochua	74,591,775	Filipino	1.10%
Common	7. Patrick Henry C. Go	93,500	Filipino	*
Common	8. Ricardo J. Romulo	1	Filipino	*
Common	9. Cornelio T. Peralta	11,000	Filipino	*
Common	10. Jose T. Pardo	1	Filipino	*
Common	11. Robina Y. Gokongwei-Pe	$74,145,278^4$	Filipino	1.09%
Common	12. Eugenie ML Villena	0	Filipino	*
	13. Constante T. Santos	0	Filipino	*
	14. Bach Johann M. Sebastian	0	Filipino	*
	15. Nicasio L. Lim	0	Filipino	*
	16. Chona R. Ferrer	0	Filipino	*
	17. Rosalinda F. Rivera	0	Filipino	*
S	Sub-Total	148,841,555		2.19%
C. All directors,	executive officers & nominees as a group unnamed	<u>1,608,574,983</u>		23.66%

Notes:

1. Chief Executive Officer and four (4) most highly compensated executive officers as of April 30, 2011.

2. Sum of shares in the name of "John Gokongwei, Jr. " and "John Gokongwei, Jr. and/or Lance Gokongwei" for 866,509,465 and 141,030,450 shares, respectively.

3. Sum of shares in the name of "Lance Gokongwei, " and " Lance Y. Gokongwei &/or Elizabeth Gokongwei" for 668,575 and 234,845,280 shares respectively.

4. Held in the name of "Robina Y. Gokongwei-Pe &/or Elizabeth Gokongwei".

\* less than 0.01%.

Voting Trust Holders of 5% or More – as of April 30, 2011.

There are no persons holding more than 5% of a class under a voting trust or similar agreement.

Changes in Control

There has been no change in the control of the Corporation since the beginning of its last fiscal year.

The information as of December 31, 2010 on the section "Security Ownership of Certain Record and Beneficial Owners and Management" are found in Item 12, pages 53 to 55 of the Management Report.

#### Directors and Executive Officers

Information required hereunder is incorporated by reference to the section entitled "Directors and Executive Officers of the Registrant" on Item 10, pages 47 to 51 of the Management Report.

The incumbent directors of the Corporation are expected to be nominated for re-election this year.

The members of the Nomination Committee of the Corporation are the following:

- 1) John L. Gokongwei, Jr.
- 2) James L. Go Chairman
- 3) Lance Y. Gokongwei
- 4) Johnson Robert G. Go, Jr.
- 5) Jose T. Pardo (Independent Director)

#### Information required by the SEC under SRC Rule 38 on the nomination and election of Independent Directors.

The following criteria and guidelines shall be observed in the pre-screening, short listing, and nomination of Independent Directors:

#### A. Definition

- 1. An independent director is a person who, apart from his fees and shareholdings, is independent of management and free from any business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment in carrying out his responsibilities as a director in the corporation and includes, among others, any person who:
  - 1.1 Is not a director or officer or substantial stockholder of the corporation or of its related companies or any of its substantial shareholders except when the same shall be an independent director of any of the foregoing;
  - 1.2 Does not own more than two percent (2%) of the shares of the corporation and/or its related companies or any of its substantial shareholders;
  - 1.3 Is not a relative of any director, officer or substantial shareholder of the corporation, any of its related companies or any of its substantial shareholders. For this purpose, relatives include spouse, parent, child, brother, sister, and the spouse of such child, brother or sister;
  - 1.4 Is not acting as a nominee or representative of any director or substantial shareholder of the corporation, and/or any of its related companies and/or any of its substantial shareholders, pursuant to a Deed of Trust or under any contract or arrangement;
  - 1.5 Has not been employed in any executive capacity by the corporation, any of its related companies and/or by any of its substantial shareholders within the last two (2) years;
  - 1.6 Is not retained, either personally or through his firm or any similar entity, as professional adviser, by the corporation, any of its related companies and/or any of its substantial shareholders, within the last two (2) years; or
  - 1.7 Has not engaged and does not engage in any transaction with the corporation and/or with any of its related companies and/or with any of its substantial shareholders, whether by himself and/or with other

persons and/or through a firm of which he is a partner and/or a company of which he is a director or substantial shareholder, other than transactions which are conducted at arms length and are immaterial.

- 2. No person convicted by final judgment of an offense punishable by imprisonment for a period exceeding six (6) years, or a violation of this Code, committed within five (5) years prior to the date of his election, shall qualify as an independent director. This is without prejudice to other disqualifications which the corporation's Manual on Corporate Governance provides.
- 3. Any controversy or issue arising from the selection, nomination or election of independent directors shall be resolved by the Commission by appointing independent directors from the list of nominees submitted by the stockholders.
- 4. When used in relation to a company subject to the requirements above:
  - 4.1 Related company means another company which is: (a) its holding company, (b) its subsidiary, or (c) a subsidiary of its holding company; and
  - 4.2 Substantial shareholder means any person who is directly or indirectly the beneficial owner of more than ten percent (10%) of any class of its equity security.

## B. Qualifications and Disqualifications of Independent Directors

- 1. An independent director shall have the following qualifications:
  - 1.1 He shall have at least one (1) share of stock of the corporation;
  - 1.2 He shall be at least a college graduate or he has sufficient management experience to substitute for such formal education or he shall have been engaged or exposed to the business of the corporation for at least five (5) years;
  - 1.3 He shall be twenty one (21) years old up to seventy (70) years old, however, due consideration shall be given to qualified independent directors up to the age of eighty (80);
  - 1.4 He shall have been proven to possess integrity and probity; and
  - 1.5 He shall be assiduous.
- 2. No person enumerated under Section II (5) of the Code of Corporate Governance shall qualify as an independent director. He shall likewise be disqualified during his tenure under the following instances or causes:
  - 2.1 He becomes an officer or employee of the corporation where he is such member of the board of directors/trustees, or becomes any of the persons enumerated under letter (A) hereof;
  - 2.2 His beneficial security ownership exceeds two percent (2%) of the outstanding capital stock of the corporation where he is such director;
  - 2.3 Fails, without any justifiable cause, to attend at least 50% of the total number of Board meetings during his incumbency unless such absences are due to grave illness or death of an immediate family;
  - 2.4 Such other disqualifications that the Corporate Governance Manual provides.

## C. Number of Independent Directors

All companies are encouraged to have independent directors. However, issuers of registered securities and public companies are required to have at least two (2) independent directors or at least twenty percent (20%) of its board size, whichever is the lesser.

## D. Nomination and Election of Independent Directors

1. The Nomination Committee (the "Committee") shall have at least three (3) members, one of whom is an independent director. It shall promulgate the guidelines or criteria to govern the conduct of the nomination. The same shall be properly disclosed in the corporation's information or proxy statement or such other reports required to be submitted to the Commission.

- 2. Nomination of independent director/s shall be conducted by the Committee prior to a stockholders' meeting. All recommendations shall be signed by the nominating stockholders together with the acceptance and conformity by the would-be nominees.
- 3. The Committee shall pre-screen the qualifications and prepare a final list of all candidates and put in place screening policies and parameters to enable it to effectively review the qualifications of the nominees for independent director/s.
- 4. After the nomination, the Committee shall prepare a Final List of Candidates which shall contain all the information about all the nominees for independent directors, as required under Part IV (A) and (C) of Annex "C" of SRC Rule 12, which list, shall be made available to the Commission and to all stockholders through the filing and distribution of the Information Statement, in accordance with SRC Rule 20, or in such other reports the Corporation is required to submit to the Commission. The name of the person or group of persons who recommended the nomination of the independent director shall be identified in such report including any relationship with the nominee.
- 5. Only nominees whose names appear on the Final List of Candidates shall be eligible for election as independent director/s. No other nomination shall be entertained after the Final List of Candidates shall have been prepared. No further nominations shall be entertained nor allowed on the floor during the actual annual stockholders' meeting.
- 6. Election of Independent Director/s
  - 6.1 Except as those required under this Rule and subject to pertinent existing laws, rules and regulations of the Commission, the conduct of the election of independent director/s shall be made in accordance with the standard election procedures of the company or its by-laws.
  - 6.2 It shall be the responsibility of the Chairman of the Meeting to inform all stockholders in attendance of the mandatory requirement of electing independent director/s. He shall ensure that an independent director/s are elected during the stockholders' meeting.
  - 6.3 Specific slot/s for independent directors shall not be filled-up by unqualified nominees.
  - 6.4 In case of failure of election for independent director/s, the Chairman of the Meeting shall call a separate election during the same meeting to fill up the vacancy.

#### E. Termination/Cessation of Independent Directorship

In case of resignation, disqualification or cessation of independent directorship and only after notice has been made with the Commission within five (5) days from such resignation, disqualification or cessation, the vacancy shall be filled by the vote of at least a majority of the remaining directors, if still constituting a quorum, upon the nomination of the Committee otherwise, said vacancies shall be filled by the stockholders in a regular or special meeting called for that purpose. An independent director so elected to fill a vacancy shall serve only for the unexpired term of his predecessor in office.

The procedure for the "Nomination and Election of Independent Directors pursuant to SRC Rule 38" are set out in the By-Laws of the Corporation. However, any further amendments or updating of such procedure can be implemented upon approval of the Board of Directors. There is no need to seek further approval of the stockholders because under the By-Laws of the Corporation, the stockholders representing at least two-thirds of the outstanding capital stock have delegated to the Board of Directors the power to amend the By-Laws.

## Presented below is the Final List of Candidates for Independent Directors:

1. **Cornelio T. Peralta**, 77, was elected as a director of JGSHI on July 26, 2000. He is a director of Philippine Stock Exchange, University of the East, UERM Medical Center, Inc., Makati Commercial Estate Association, Inc., Securities Clearing Corporation of the Philippines, Wan Hai Lines, Inc., and Grow Holdings Phils., Inc. where he is one of the incorporators. He is also Chairman of Pacific East Asia Cargo Airlines, Inc. and ZIPP Cargo Corporation and member of the Advisory Board of Philippine Air Lines. He was formerly Chairman, CEO and President of Kimberly Clark Philippines, Inc. (1971-1998) and former President of P.T. Kimsari Paper Indonesia (1985-1998) and Chairman & CEO of University of the East (1982-1984). He finished Bachelor of Arts, cum laude, and Bachelor of Laws, degrees from the University of the Philippines and took up Advanced Management Program at Harvard Graduate School of Business.

**2.** Jose T. Pardo, 71, was elected as an independent director of JGSHI on August 6, 2003. He is presently the Chairman of Bank of Commerce Investment, Franchise Investment Holdings, Inc., Philippine Business Center, Inc., and Electronic Commerce Payment Network, Inc. (ECPay), He is also a director of Philippine Savings Bank (PS Bank), Capital Markets Integrity Corp., Philippine Dealing System Holdings, Inc., Philippine Stock Exchange, National GRID Corporation of the Philippines, Bank of Commerce Investment Corporation, ZNN Radio Veritas, Bank of Commerce. He also held positions in government as former Secretary of the Department of Finance and former Secretary of the Department of Trade and Industry. He obtained his Bachelor of Science in Commerce, Major in Accounting and his Masters Degree in Business Administration from the De La Salle University.

The Certification of Independent Directors executed by the aforementioned independent directors of the Corporation are attached hereto as Annex "H" (Cornelio T. Peralta) and Annex "I" (Jose T. Pardo).

The name of the person who recommended the nomination of the foregoing candidates for independent directors is Express Holdings, Inc.

None of the candidates for independent directors of the Corporation are related to Express Holdings, Inc.

Significant Employees

There are no persons who are not executive officers of the Corporation who are expected by the Corporation to make a significant contribution to the business.

Family Relationships

- 1. Mr. James L. Go is the brother of Mr. John L. Gokongwei, Jr.
- 2. Ms. Lily G. Ngochua is the sister of Mr. John L. Gokongwei, Jr.
- 3. Mr. Lance Y. Gokongwei is the son of Mr. John L. Gokongwei, Jr.
- 4. Ms. Robina Y. Gokongwei-Pe is the daughter of Mr. John L. Gokongwei, Jr.
- 5. Mr. Patrick Henry C. Go and Mr. Johnson Robert G. Go, Jr. are the nephews of Mr. John L. Gokongwei, Jr.

Involvement in Certain Legal Proceedings of Directors and Executive Officers

None of the members of the Board of Directors and Executive Officers of the Corporation are involved in any of the following events for the past five (5) years and up to the date of this SEC Form 20-IS:

- 1. Any bankruptcy petition filed by or against any business of which such director or executive officer was a general partner or executive officer either at the time of the bankruptcy or within two years prior to that time;
- 2. Any conviction by final judgment;
- **3.** Being subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- 4. Being found by a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended, or vacated.

Certain Relationships and Related transactions

The Corporation in the regular conduct of its business has entered into transactions with related parties principally consisting of sales, purchases at market prices, advances and reimbursement of expenses. Under the policy of the Corporation and its subsidiaries, these transactions are made substantially on the same terms as with other individuals and businesses of comparable risks. (See Note 40 of the Consolidated Financial Statements as of and for the fiscal year ended December 31, 2010).

## **Summary Compensation Table**

The following tables list the names of the Corporation's Chief Executive Officer and the five (5) most highly compensated executive officers and summarizes their aggregate compensation for the two most recent fiscal years and the ensuing year.

Name	Position	Projected - Fiscal Year 2011			
A. CEO and Five (5) most highly		Salary	Bonus	Others	Total
compensated executive officers		P57, 486,893	P800,000	P110,000	P58,396,893
1. John Gokongwei, Jr.	Chairman Emeritus				
2. James L. Go	Director, Chairman &				
	Chief Executive				
	Officer				
3. Lance Y. Gokongwei	Director, President &				
	Chief Operating				
	Officer				
4. Johnson Robert G. Go, Jr.	Director				
5. Gabriel C. Singson	Director, Senior Vice				
	President				
B. All other officers and directors as a		P110,423,779	P3,090,000	P320,000	P113,833,779
group unnamed					

Name	Position	Estimated - Fiscal Year 2010			
A. CEO and Five (5) most highly compensated executive officers		Salary P55,398,450	Bonus P810,000	Others P90,000	Total P56,298,450
1. John Gokongwei, Jr.	Chairman Emeritus	,,	,	,	,,
2. James L. Go	Director, Chairman & Chief Executive Officer				
3. Lance Y. Gokongwei	Director, President & Chief Operating Officer				
4. Johnson Robert G. Go, Jr.	Director				
5. Gabriel C. Singson	Director				
B. All other officers and directors as a group unnamed		P96,821,011	P3,090,000	P290,000	P100,201,011

Name	Position	Actual - Fiscal Year 2009			
A. CEO and Five (5) most highly compensated executive officers		Salary P56,423,389	Bonus P800,000	Others P90,000	Total P57,313,389
1. John Gokongwei, Jr.	Chairman Emeritus	1 30,423,309	1000,000	1 90,000	157,515,505
2. James L. Go	Director, Chairman & Chief Executive Officer				
3. Lance Y. Gokongwei	Director, President & Chief Operating Officer				
4. Johnson Robert G. Go, Jr.	Director				
5. Gabriel C. Singson	Director				
B. All other officers and directors as a group unnamed		P137,000,140	P3,000,000	P430,000	P140,430,140

Standard arrangements or other arrangements pursuant to which directors of the Corporation are compensated

#### Standard Arrangement

Other than payment of reasonable per diem, there are no standard arrangements pursuant to which directors of the Corporation are compensated, or are to be compensated, directly or indirectly, for any services provided as a director for the last completed fiscal year and the ensuing year.

#### Other Arrangements

There are no other arrangements pursuant to which any director of the Corporation was compensated, or is to be compensated, directly or indirectly, during the Corporation's last completed fiscal year, and the ensuing year, for any service provided as a director.

Employment Contracts and Termination of Employment and Change-in-Control Arrangement

There are no special employment contracts between the Corporation and the named executive officers.

There are no compensatory plan or arrangement with respect to a named executive officer.

Warrants and Options Outstanding

There are no outstanding warrants or options held by the Corporation's Chief Executive Officer, the named executive officers, and all officers and directors as a group.

#### Appointment of Independent Public Accountants

The Corporation's independent public accountant is the accounting firm of SyCip, Gorres, Velayo & Co. (SGV & Co.). The same accounting firm is tabled for reappointment for the current year at the annual meeting of stockholders. The representatives of the principal accountant have always been present at prior years' meetings and are expected to be present at the current year's annual meeting of stockholders and may also make a statement and respond to appropriate questions with respect to matters for which their services were engaged.

The current handling partner of SGV & Co. has been engaged by the Corporation as of the fiscal year 2010 and is expected to be rotated every five (5) years in accordance with SRC Rule 68, as amended.

The members of the Audit Committee of the Corporation are the following:

- 1) John L. Gokongwei, Jr.
- 2) James L. Go
- 3) Lance Y. Gokongwei
- 4) Johnson Robert G. Go, Jr.
- 5) Cornelio T. Peralta (Independent Director) Chairman
- 6) Jose T. Pardo (Independent Director)

#### Action with respect to reports

The following are included in the agenda of the annual meeting of the stockholders for approval of the stockholders:

- 1. Reading and approval of the Minutes of the Annual Meeting of the Stockholders held on June 28, 2010 and Special Stockholders Meeting held last January 27, 2011.
- 2. Presentation of Annual Report and approval of Financial Statements for the preceding year.
- 3. Election of Board of Directors.
- 4. Election of External Auditors.

## 5. Ratification of all acts of the Board of Directors and Management since the last annual meeting.

The summary of the matters approved and recorded in the Annual Meeting of the Stockholders last June 28, 2010 are as follows: a) reading and approval of the minutes of the annual meeting of the stockholders held on June 26, 2009; b) presentation of Annual Report and approval of Financial Statements for the preceding year; c) approval of the plan of merger of Litton Mills, Inc., JG Cement Corporation and Premiere Printing Company, Inc. with and into JG Summit Holdings, Inc.; d) election of Board of Directors e) election of External Auditors; and f) ratification of all acts of the Board of Directors and Management since the last annual meeting.

A summary of matters approved and recorded in the Special Meeting of the Stockholders held on January 27, 2011 is as follows: a) Approval of the proposed equity fund raising of the Corporation consisting of a placing and subscription transaction to be implemented in two concurrent stages comprising of: 1) the offer and sale by the Gokongwei Family of up to Two Billion Eighty Seven Million (2,087,000,000) of its existing common shares in the Corporation; and 2) as part of the transaction, the subscription by the Gokongwei Family, and the issuance by the Corporation to the Gokongwei Family, of new common shares at most in the same number as the shares sold during the offer; and b) Approval of the amendment of Article Seventh of the Amended Articles of Incorporation of the Corporation to implement the following: (a) increase its authorized capital stock from Fourteen Billion Eight Hundred Fifty Million Eight Hundred Thousand Pesos (P14,850,800,000.00) to Fourteen Billion Eight Hundred Ninety Million Eight Hundred Thousand Pesos (P14,890,800,000.00); and (b) create Four Billion (4,000,000,000) voting and non-redeemable preferred shares with a par value of One Centavo (P0.01) per share, with a total par value of Forty Million Pesos (P40,000,000.00).

# Brief description of material matters approved by the Board of Directors and Management and disclosed to the SEC and PSE since the last annual meeting of the stockholders held on June 28, 2010 for ratification by the stockholders:

Date of Board Appro	val	Description
December 9, 2010	1.	Approval of the proposed equity fund raising of the Corporation and the amendment of its Amended Articles of Incorporation in order to increase its authorized capital stock to P14,890,800,000.00 and to create voting and non-redeemable preferred shares; and (2) special meeting of the stockholders of the Corporation.
January 27, 2011	2.	<ul><li>(a) Approval of the proposed equity fund raising of the Corporation consisting of a placing and subscription transaction to be implemented in two concurrent stages comprising of: 1) the offer and sale by the Gokongwei Family of up to Two Billion Eighty Seven Million (2,087,000,000) of its existing common shares in the Corporation; and 2) as part of the transaction, the subscription by the Gokongwei Family, and the issuance by the Corporation to the Gokongwei Family, of new common shares at most in the same number as the shares sold during the offer;</li><li>(b) delegation of authority to the Board of Directors to determine the final terms and conditions</li></ul>
		and implement the placing and subscription transaction including, but not limited to, the fixing of the offer price; and
		(c) basis for setting the number of shares subject of the placing and subscription transaction and the determination of the placing and subscription price.
	3.	Approval of the amendment of Article Seventh of the Amended Articles of Incorporation of the Corporation to implement the following: (a) increase its authorized capital stock from Fourteen Billion Eight Hundred Fifty Million Eight Hundred Thousand Pesos (P14,850,800,000.00) to Fourteen Billion Eight Hundred Ninety Million Eight Hundred Thousand Pesos (P14,890,800,000.00); and (b) create Four Billion (4,000,000,000) voting and non-redeemable preferred shares with a par value of One Centavo (P0.01) per share, with a total par value of Forty Million Pesos (P40,000,000.00).
March 29, 2011	4.	Approval of the acquisition by the Philippine Long Distance Telephone Company (PLDT) of the ownership interest of the Corporation in Digital Telecommunications Philippines, Inc. (Digitel) comprising (i) common shares in Digitel representing 51.55% equity stake; (ii) zero coupon convertible bonds issued by Digitel and its subsidiaries and (iii) intercompany advances made to Digitel and its subsidiaries.

#### Voting Procedures

The vote required for approval or election:

Pursuant to Section 6, Article II of the By-Laws of the Corporation, a majority of the subscribed capital, present in person or by proxy, shall be sufficient in a stockholders' meeting to constitute a quorum for the election of directors and for the transaction of any business whatsoever, except in those cases where the Corporation Code requires the affirmative vote of a greater proportion.

Article VII of the By-Laws also provides that the By-Laws may be amended or repealed by stockholders owning or representing a majority of the outstanding capital stock and by a majority of the Board of Directors at any regular meeting, or at any special meeting called for the purpose, or the Board of Directors may, in any regular or special meeting thereof amend or repeal these By-Laws or adopt new By-Laws, provided, however, that this power delegated to the Board of Directors, to amend or repeal these By-Laws or adopt new By-Laws shall be considered as revoked whenever stockholders representing majority of the outstanding capital stock of the Corporation shall so vote at a regular or special meeting called for the purpose.

The method by which votes will be counted:

In accordance with Article II, Section 7 of the By-Laws, every stockholder shall be entitled to vote, in person or by proxy, for each share of stock held by him which has voting power upon the matter in questions. The votes for the election of directors, and except upon demand by any stockholder, the votes upon any question before the meeting, except with respect to procedural questions determined by the Chairman of the meeting, shall be by viva voce or show of hands.

Article II, Section 8 of the By-Laws also provides that the directors of the Corporation shall be elected by plurality vote at the annual meeting of the stockholders for that year at which a quorum is present. At each election for directors, every stockholder shall have the right to vote, in person or by proxy, the number of shares owned by him for as many persons as there are directors to be elected, or to cumulate his votes by giving one candidate as many votes as the number of such directors multiplied by the number of his shares shall equal, or by distributing such votes as the same principle among any number of candidates.

The Secretary shall record all the votes and proceedings of the stockholders and of the Directors in a book kept for that purpose.

Additional Information Required by the SEC Pursuant to paragraph (4) of SRC Rule 20 (Disclosures to Stockholders Prior to Meeting)

Market Price for the Corporation's Common Equity and Related Stockholder Matters

**Market Price** 

Fiscal Year 2011	<u>High</u>	Low
First Quarter (January to March 2011)	P27.50	P17.92

## The market price of the Corporation's common equity as of May 19, 2011 is P25.85.

The number of shareholders of record as of April 30, 2011 was 1,207.

Common shares outstanding as of April 30, 2011 were 6,797,191,657 shares with a par value of P1.00 per share.

Restriction that Limits the Payment of Dividends on Common Shares

None

Discussion on compliance with leading practices on corporate governance

The Corporation adheres to the principles and practices of good corporate governance, as embodied in its Corporate Governance Manual, Code of Business Conduct and related SEC Circulars. In March 17, 2010, the Board of Directors approved the adoption of a revised Corporate Governance Manual, in accordance with SEC Memorandum Circular No. 6 (Series of 2009) dated June 22, 2009. Continuous improvement and monitoring of governance and management policies have been undertaken to ensure that the Corporation observes good governance and management practices. This is to assure the shareholders that the Corporation conducts its business with the highest level of integrity, transparency and accountability. A Certificate of Compliance with the Manual of Corporate Governance is submitted by the Corporation every year to the SEC and PSE.

The Corporation likewise consistently strives to raise its financial reporting standards by adopting and implementing prescribed Philippine Financial Reporting Standards.

## JG SUMMIT HOLDINGS, INC., AS REGISTRANT, WILL PROVIDE WITHOUT CHARGE, UPON WRITTEN REQUEST, A COPY OF THE REGISTRANT'S ANNUAL REPORT ON SEC FORM 17-A. SUCH WRITTEN REQUESTS SHOULD BE DIRECTED TO THE OFFICE OF THE CORPORATE SECRETARY, 40/F ROBINSONS EQUITABLE TOWER, ADB AVENUE CORNER POVEDA ST., ORTIGAS CENTER, PASIG CITY, METRO MANILA, PHILIPPINES.

#### SIGNATURE PAGE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this report is true, complete and correct. This report is signed in the City of Pasig on May 20, 2011.

#### JG SUMMIT HOLDINGS, INC.

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ROSALINDA F. RIVERA Corporate Secretary

## INFORMATION REQUIRED BY THE SEC PURSUANT TO SRC RULE 20

## PART I - BUSINESS AND GENERAL INFORMATION

## Item 1. Description of Business

## (A) Business Development

JG Summit Holdings, Inc. (the Company), which is controlled by the Gokongwei Family, was incorporated in November 1990 as the holding company for a group of companies with substantial business interests in branded consumer foods, agro-industrial and commodity food products, property development and hotel management, telecommunications, air transportation, petrochemicals and international capital and financial services. In addition, the Company has business interests in other sectors, including power generation and insurance.

The Company is one of the largest and most diversified conglomerates within the Philippines. The Company was listed on the PSE in 1993.

The Company and its subsidiaries (the Group), conduct business throughout the Philippines, but primarily in and around Metro Manila (where it is based) and in the regions of Visayas and Mindanao.

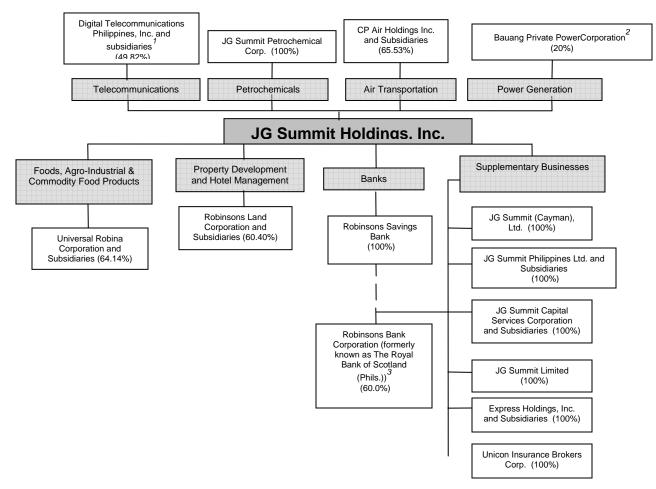
The Group also has a branded foods business in the People's Republic of China (PRC) and the ASEAN region and an interest in a property development company in Singapore.

The Company has not been into any bankruptcy, receivership or similar proceedings for the past two years.

The Gokongwei Family beneficially owns approximately 24.93% of the outstanding share capital of the Company. In addition, certain members of the Gokongwei Family are trustees of the Gokongwei Brothers Foundation, which holds interest in approximately 29.38% of the existing outstanding share capital of the Company.

## (B) Business of Issuer

The industry segments where the Company and its subsidiaries and affiliates operate are summarized below:



#### <u>NOTES</u>

<sup>1</sup> On March 29, 2011, the Company executed a Sale and Purchase Agreement with Philippine Long Distance Telephone Company (PLDT) for the sale of its investments in shares of stock in Digital Telecommunications Philippines, Inc. The transaction is intended to be completed by the end of June 30, 2011.

<sup>2</sup> On October 14, 2010, the BOD and stockholders of Bauang Private Power Corporation (BPPC) and First Private Power Corporation (FPPC) approved a Plan of Merger where FPPC shall be merged into and be part of BPPC, and its separate corporate existence shall cease by operation of law. Subsequently, On December 13, 2010, the Philippine SEC approved the Certificate of Filing of the Articles and Plan of Merger. On December 15, 2010, the effective date of the Merger, FPPC transferred its assets and liabilities at their carrying values to BPPC.

<sup>3</sup> In December 2010, the BSP approved the merger of Robinsons Savings Bank and Robinsons Bank Corp. (formerly known as The Royal Bank of Scotland (Phils.)), with Robinsons Bank Corp. (RobinsonsBank) as the surviving entity, making the bank officially a commercial bank.

The following table shows the breakdown of the Company's revenues and net profits from continuing operations by business areas (in millions except % amounts):

	REVENUES				Net Income attributable to Parent Co.							
	2008	3	2009	)	2010		2008		2009		2010	
	Peso	%	Peso	%	Peso	%	Peso	%	Peso	%	Peso	%
Food, Agro-Industrial and												
Commodity Food Products	45,483	46	50,478	47	57,745	47	234	(34)	2,483	29	5,014	31
Air Transportation	19,698	20	23,286	22	29,114	24	(3,260)	470	3,258	38	6,556	40
Telecommunications	11,351	11	14,020	13	16,544	14	(985)	142	129	2	262	2
Real estate and hotels	12,650	13	13,279	12	13,230	11	3,868	(557)	4,865	57	4,819	30
Petrochemicals	9,284	9	6,135	6	3,872	3	(674)	97	(511)	(6)	(102)	(1)
Banks	1,039	1	1,135	1	1,729	1	144	(21)	204	2	298	2
Other Supplementary												
Businesses	368	-	186	-	69	-	230	(33)	(1,983)	(23)	(89)	(1)
Adjustments/elim	(805)		(564)	-1	(566)	-	(251)	36	101	1	(436)	(3)
Total from continuing												
operations	99,068	100	107,955	100	121,737	100	(694)	100	8,546	100	16,322	100

Information as to domestic and foreign revenues, including foreign currency denominated revenues and dollar linked revenues, and their contributions to total revenues follow (in millions except % amounts):

	2008		2009		2010	
	Amount	%	Amount	%	Amount	%
Domestic	70,162	71	77,752	72	87,630	72
Foreign	28,906	29	30,203	28	34,107	28
	99,068	100	107,955	100	121,737	100

## a) BRANDED CONSUMER FOODS, AGRO-INDUSTRIAL AND COMMODITY FOOD PRODUCTS

## **Business Development**

The Company operates its food business through Universal Robina Corporation (URC), which is one of the largest branded food product companies in the Philippines and has a growing presence in other Asian markets. URC was founded in 1954 when Mr. John Gokongwei, Jr. established Universal Corn Products, Inc., a cornstarch manufacturing plant in Pasig. URC is involved in a wide range of food-related businesses, including the manufacture and distribution of branded consumer foods, production of hogs and day-old chicks, manufacture of animal and fish feeds, glucose and veterinary compounds, flour milling and sugar milling and refining. URC is a dominant player with leading market shares in Savory Snacks, Candies and Chocolates, and is a significant player in Biscuits, with leading positions in Cookies and Pretzels. URC is also the largest player in the RTD Tea market, and is a respectable 2<sup>nd</sup> player in the Coffee and Noodle business.

## **Principal Products or Services**

URC operates its food business through operating divisions and wholly owned or majority-owned subsidiaries that are organized into three core business segments: branded consumer foods, agro-industrial products and commodity food products.

Branded consumer foods (BCF), including URC's packaging division, is the largest segment contributing about 74.9% of revenues for the fiscal year ended September 30, 2010. Established in the 1960s, URC's BCF division manufactures and distributes a diverse mix of snack, chocolate, candy, biscuit, bakery, beverage, noodles and tomato based-products. The manufacture, distribution, sales and marketing activities for URC's consumer food products are carried out mainly through the branded consumer foods group consisting of snack foods, beverage and grocery divisions, although URC conducts some of its branded consumer foods operations through its wholly-owned or majority-owned subsidiaries and joint venture companies (e.g. Hunt-URC and Nissin-URC). URC established Packaging division to engage in the manufacture of polypropylene films for packaging companies. The bi-axially oriented polypropylene plant (BOPP), located in Batangas, began commercial operations in June 1998. URC also formed the Food Service and Industrial Division that supplies BCF products in bulk to certain institutions like hotels, restaurants and schools.

In 2004, URC introduced and manufactured ready to drink tea in PET bottles, C2. URC expanded the beverage product line to include functional beverages such as fitness and energy drinks. In 2006, URC supplied certain flexible packaging materials to BCF through its wholly-owned subsidiary, CFC Clubhouse Property, Inc. In 2007, URC acquired the water manufacturing facilities and trademark from Nestle Water Philippines Inc., to expand its water business. In 2008, URC acquired General Milling Corp.'s (GMC) Granny Goose brand and snacks line which further expanded its snacks product lines. In December 2009, URC likewise, acquired the coffee plant facilities of GMC to add capacities to its existing coffee business.

In 2000, URC expanded its BCF business more aggressively into other Asian markets primarily through its subsidiary, URC International and its subsidiaries in China: Shanghai Peggy Foods Co. Ltd., Panyu Peggy Foods Co. Ltd. and URC Hongkong Co. Ltd.; in Malaysia: URC Snack Foods (Malaysia) Sdn. Bhd. and Ricellent Sdn. Bhd.; in Thailand: URC (Thailand) Co. Ltd.; in Singapore: URC Foods (Singapore) Pte. Ltd.: Acesfood Network Pte, Ltd. in 2007 and Advanson International Pte, Ltd in 2008; in Indonesia: PT URC Indonesia. In 2006, URC started operations in Vietnam through its subsidiary URC Vietnam Company Ltd. and URC Hanoi Company, Ltd. in 2009. The Asian operations contributed about 25.3% of URC's revenues for the fiscal year ended September 30, 2010.

URC has a strong brand portfolio created and supported through continuous product innovation, extensive marketing and experienced management. Its brands are household names in the Philippines and a growing number of consumers across Asia are purchasing URC's branded consumer food products.

URC's agro-industrial products segment operates three divisions, which engage in hog and poultry farming (Robina Farms or "RF"), the manufacture and distribution of animal feeds, glucose and soya products (Universal Corn Products or "UCP"), and the production and distribution of animal health products (Robichem). This segment contributed approximately 12.4% of the sale of goods and services in fiscal 2011.

URC's commodity food products segment engages in sugar milling and refining through its Sugar divisions URSUMCO, CARSUMCO and SONEDCO and flour milling and pasta manufacturing through URC Flour division. In 2008, URC acquired PASSI I and II, which provided additional capacity to our existing sugar mills. In fiscal 2010, the segment contributed approximately 12.7% of aggregate sale of goods and services.

The percentage contribution to URC's revenues for the three years ended September 30, 2008, 2009 and 2010 by each of URC's principal business segments is as follows:

	For the fiscal years ended September 30						
	2008	<u>2009</u>	<u>2010</u>				
Branded Consumer Foods	76.5%	77.6%	74.9%				
Agro-Industrial Products Commodity Food	12.3	11.6	12.4				
Products	<u>11.2</u> 100.0	<u>    10.8</u> 100.0	<u>  12.7</u> <u>100.0</u> %				

The geographic percentage distribution of the Company's revenues for the period ended September 30, 2008, 2009 and 2010 is as follows:

	For the fiscal years ended September 30		
	<u>2008</u>	<u>2009</u>	<u>2010</u>
Philippines	79.6%	77.1%	74.7%
ASEAN	18.4	21.6	23.6
China	<u>2.0</u>	<u>1.3</u>	<u>1.7</u>
	<u>100.0</u> %	<u>100.0</u> %	<u>100.0</u> %

## Customers

URC's businesses are not dependent upon a single customer or a few customers that a loss of anyone of them would have a material adverse effect on the Company. URC has no single customer that, based upon existing orders, will account for 20.0% or more of its total sale of goods and services.

## Distribution, Sales and Marketing

URC has developed an effective nationwide distribution chain and sales network that it believes provide its competitive advantage. URC sells its branded food products primarily to supermarkets, as well as directly to top wholesalers, large convenience stores, large scale trading companies and regional distributors, which in turn sell its products to other small retailers and down line markets. URC's branded consumer food products are distributed to approximately 120,000 outlets in the Philippines and sold through its direct sales force and regional distributors. URC intends to enlarge its distribution network coverage in the Philippines by increasing the number of retail outlets that its sales force and distributors directly service.

The branded consumer food products are generally sold by URC either from salesmen to wholesalers or supermarkets, and regional distributors to small retail outlets. 15 to 30 day credit terms are extended to wholesalers, supermarkets and regional distributors.

URC believes that its emphasis on marketing, product innovation and quality, and strong brand equity has played a key role in its success in achieving leading market shares in the different categories where it competes. In particular, URC launched Jack n' Jill as a master umbrella brand in order to enhance customer recognition of its products. URC devotes significant expenditures to support advertising and branding to differentiate its products and further expand market share both in the Philippines and its overseas markets, including funding for advertising campaigns, such as television commercials and radio and print advertisements, as well as promotions for new product launches by spending on average 6% of its branded consumer food division's net sales this year.

## Competition

The BCF business is highly competitive and competition varies by country and category. URC believes that the principal competitive factors include price, taste, quality, convenience, brand recognition and awareness, advertising and marketing, availability of products and ability to get its product widely distributed.

Generally, URC faces competition from both local and multinational companies in all of its markets. In the Philippines, major competitors in the market segments in which it competes include, Liwayway Manufacturing Corp., Columbia Foods International, Republic Biscuit Corporation, Suncrest Foods Inc., Del Monte Phil. Inc., Monde Nissin Corporation, Nestle Philippines Inc., San Miguel Pure Foods Company Inc. and Kraft Foods Inc. Internationally, major competitors include Procter & Gamble, Effem Foods/Mars Inc., Lotte Group, Perfetti Van Melle Group, Mayora Inda PT, Calbee Group, Apollo Food, Frito-Lay, Nestle S.A., Cadbury Schweppes Plc, Groupe Danone S.A. and Kraft Foods International.

Competition in the Philippine food and beverage industry is expected to increase in the future with increased liberalization of trade by the Philippine government and the predicted accompanying growth in imports due to the World Trade Organization (WTO), and ASEAN Free Trade Area (AFTA). Under the WTO, tariff rates on food and agricultural items are being decreased and import quotas are being eliminated among member countries, including the Philippines. AFTA is a free trade area formed by 10 South East Asian countries, including the Philippines. Under AFTA, tariffs on manufactured goods, including processed agricultural products, are being minimized or eliminated over a 15-year period starting January 1, 1993, and non-tariff barriers will be subsequently phased out.

The day-old chicks market is cyclical, very competitive and principally domestic. URC believes that the principal competitive factors are chick quality, supply dependability, price, and breeder performance for broiler chicks. For layer chicks, competitive factors are egg productivity and disease resistance. Principal competitors are RFM Corp. and Math Agro for broiler chicks and Bounty Farms, Inc. for both broiler and layer chicks.

The live hog market is highly fragmented, competitive and principally domestic. URC believes that the principal competitive factors are quality, reliability of supply, price and proximity to market. URC's principal competitors are San Miguel Corp. (Monterey) and Foremost Farms, Inc. The main competition is from backyard raisers who supply 65%-75% of the total pork requirement in the country. In 2010, the hog population decreased by 13-18% because of disease outbreaks and farm closure(s) due to high cost inputs (Feeds) and lower live weight prices (due to lower consumer spending). It is expected that live weight prices will relatively be higher in the 1<sup>st</sup> half of 2011 that will encourage raisers, both backyard and commercial farms to start and expand their operations with the anticipated improvement in profitability.

The commercial animal feed market is highly fragmented and its products compete primarily with domestic feed producers. As of September 30, 2010, there were 200 registered feed mills in the Philippines, 25% of which sell commercial feeds. URC believes the principal competitive factors are quality and price. URC's principal competitors are B-Meg and UNAHCO (Sarimanok & Thunderbird). A number of multinationals including Cargil Purina Phils. Inc., CJ and Sun Jun of Korea, and Bew Hope of China are also key players in the market.

The animal health products market is highly competitive. The market is dominated by multinationals and URC is one of only a few Philippine companies in this market. Its principal competitors are Pfizer, Inc., Univet Pharmaceuticals Ltd., and Merial Limited, a company jointly owned by Merk and Co., Inc. and Aventis S. A. URC believes that the principal competitive factors are brand equity, price, product effectiveness and customer services.

## Enhancement and development of New Products

URC intends to continuously introduce innovative new products, product variants and line extensions in the snackfoods (snacks, biscuits, candies, chocolates and bakery), beverage and grocery (instant noodles and tomato-based) products. This fiscal year alone, URC's Branded Consumer Foods has introduced 75 new products.

URC has selectively entered and expanded its presence in segments of the Philippine beverage market through the addition of branded beverage products designed to capture market share in niches that complement its existing branded snack food product lines. In 2004, URC introduced and manufactured ready to drink tea in PET bottles, C2. URC continues to expand the beverage product line to include functional beverages such as fitness and energy drinks. Over the last couple of years, URC has also acquired water manufacturing facilities from Nestle Water Philippines, Inc. and entered into licensing agreements to manufacture and sell bottled water carrying the "Nestle Pure Life" and "Hidden Spring" trademark in the Philippines. In December 2009, URC likewise, acquired the coffee plant facilities of GMC to add capacities to its existing coffee business.

## Raw Materials/Suppliers

A wide variety of raw materials are required in the manufacture of URC's food products, including corn, wheat, flour, sugar, glucose and potatoes, some of which are purchased domestically and others URC imports. URC also obtains a major portion of its raw materials from its agro-industrial and commodity food products divisions, such as glucose, flour and sugar and pet bottles and flexible packaging materials from wholly owned subsidiary CFC Clubhouse Property, Inc. A portion of flexible packaging material requirement is also purchased both locally and from abroad (Korea and Japan), while Tetra-pak packaging materials to ensure a steady supply of quality materials at competitive prices. However, the prices paid for raw materials generally reflect external factors such as weather conditions, commodity market fluctuations, currency fluctuations and the effects of government agricultural programs.

For its day-old chicks business, URC requires a number of raw materials, including parent stock for its layer chicks, grandparent stock for its broiler chicks and medicines and other nutritional products. URC purchases the parent stock for its layer chicks from Hendrix Genetics and from Hy-Line International in the United States under exclusive distribution agreements for the Philippines. URC purchases the grandparent stock for its broiler chicks from Hubbard SAS in France. URC obtains a significant amount of the vitamins, minerals, antibiotics and other medications and nutritional products used for its day-old chicks business from its Robichem division. URC purchases vaccines from various suppliers, including Merial, Intervet Philippines, Inc. (through authorized local distributor Castle Marketing and Vetaide Inc.) and Boehringer Ingelheim GmbH and Ceva.

For its live hog business, URC requires a variety of raw materials, primarily imported breeding stocks or semen. URC obtains all of the feeds it requires from its Universal Corn Products division and substantially all of the minerals and antibiotics for its hogs from its Robichem division. Ample water supply is also available in its locations. URC maintains approximately one month of inventory of its key raw materials.

For its animal health products, URC requires a variety of antibiotics and vitamins, which it acquires from suppliers in Europe and Asia (particularly China). For its commercial animal feed products, URC requires a variety of raw materials, including corn grains, soya beans and meals, feed-wheat grains, wheat bran, wheat pollard, rice bran, copra meal and fish meal. Tapioca starch and soya bean seeds, on the other hand, are

required for its liquid glucose and soya bean products, respectively. Corn is generally sourced from local corn traders and imports from suppliers in China and Europe for feed-wheat and from United States for soya bean seeds. URC imports tapioca starch from a number of suppliers, primarily in Vietnam and Thailand. URC purchases solvents locally from Shell Chemicals Philippines through authorized local distributor Chemisol Inc. for use in the extraction of soya oil and other soya-products from soya beans. URC maintains approximately two months physical inventory and one month in-transit inventory for its imported raw materials.

URC obtains sugar cane from local farmers. Competition for sugar cane supply is very intense and is a critical success factor for its sugar business. Additional material requirements for the sugar cane milling process are either purchased locally or imported.

Wheat, the principal raw materials for flour milling and pasta business, is generally purchased through forward contracts from suppliers in the United States, Canada and Australia.

URC maintains a number of suppliers for its raw materials to ensure a steady supply of quality materials at competitive prices. URC believes that alternative sources of supplies of the raw materials that it uses are readily available. The Company's policy is to maintain approximately 30 to 90 days of inventory.

## Patents, Trademarks, Licenses, Franchises, Concessions or Labor Contract

URC owns a substantial number of trademarks registered with the Bureau of Trademarks of the Philippine Intellectual Property Office. In addition, certain of its trademarks have been registered in other Asian countries in which it operates. These trademarks are important in the aggregate because brand name recognition is a key factor in the success of many of URC's product lines. In the Philippines, URC's licensing agreements are registered with the Philippine Intellectual Property Office. The former Technology Transfer Registry of the Bureau of Patents, Trademarks and Technology Transfer Office issued the relevant certificates of registration for licensing agreements entered into by URC prior to January 1998. These certificates are valid for a 10-year period from the time of issuance which period may be terminated earlier or renewed for 10-year periods thereafter. After the Intellectual Property Code of the Philippines (R.A. No. 8293) became effective in January 1998, technology transfer agreements, as a general rule, are no longer required to be registered with the Documentation, Information and Technology Transfer Bureau of the Intellectual Property Office, but the licensee may apply to the Intellectual Property Office for a certificate of compliance with the Intellectual Property Code to confirm that the licensing agreement is consistent with the provisions of the Intellectual Property Code. In the event that the licensing agreement is found by the Intellectual Property Office to be not in compliance with the Intellectual Property Code, the licensor may obtain from the Intellectual Property Office a certificate of exemption from compliance with the cited provision.

URC also uses brand names under licenses from third parties. These licensing arrangements are generally renewable based on mutual agreement. URC's licensed brands include:

Swiss Miss milk shakes and cocoa mix for sale in the Philippines; Nissin's Cup instant noodles for sale in the Philippines; Hunt's tomato and pork and bean products for sale in the Philippines; and Nestle Purelife for sale in the Philippines

URC has obtained from the Intellectual Property Office certificates of registration for its licensing agreements with Nissin-URC, Hunt-URC and Societes Des Produits Nestle S.A. URC was also able to renew its licenses with Nissin-URC and Hunt-URC for another term.

#### **Regulatory Overview**

As a manufacturer of consumer food and commodity food products, URC is required to guarantee that the products are pure and safe for human consumption, and that URC conforms to standards and quality measures prescribed by the Bureau of Food and Drug.

URC's sugar mills are licensed to operate by the Sugar Regulatory Administration. The Company renews its sugar milling licenses at the start of every crop year.

All of URC's livestock and feed products have been registered with and approved by the Bureau of Animal Industry, an agency of the Department of Agriculture which prescribes standards, conducts quality control tests of feed samples, and provides technical assistance to farmers and feed millers.

Some of URC's projects, such as the sugar mill and refinery and poultry and hog farm operations, certain snacks products, BOPP packaging, flexible packaging and PET bottle manufacturing, are registered with the Board of Investments (BOI), which allows URC certain fiscal and non-fiscal incentives.

## Effects of Existing or Probable Governmental Regulations on the Business

URC operates its businesses in a highly regulated environment. These businesses depend upon licenses issued by government authorities or agencies for their operations. The suspension or revocation of such licenses could materially and adversely affect the operation of these businesses.

## **Research and Development**

URC develops new products and variants of existing product lines, researches new processes and tests new equipment on a regular basis in order to maintain and improve the quality of its food products. In Philippine operations alone, about P40 million was spent for research and development activities for fiscal year 2010 and approximately P42 million and P41 million for fiscal years 2009 and 2008, respectively.

URC has research and development staff for its branded consumer foods and packaging divisions of approximately 78 people located in its research and development facility in Metro Manila. URC conducts extensive research and development for new products, line extensions for existing products and for improved production, quality control and packaging as well as customizing products to meet the local needs and tastes in the international markets.

URC has dedicated research and development staff for its agro-industrial business of approximately 35 persons. Its researchers are continually exploring advancements in breeding and farming technology.

URC also has a diagnostic laboratory that enables it to perform its own serology tests and offers its laboratory services directly to other commercial farms and some of its customers as a service at a minimal cost.

## Transactions with Related Parties

URC, in its regular conduct of business, has engaged in transactions with the Company and the latter's affiliates. The Company provides URC Group with certain corporate center services including corporate finance, corporate planning, procurement, human resources, legal and corporate communications. The Company also provides URC with valuable market expertise in the Philippines as well as intra-group synergies.

#### Costs and Effects of Compliance with Environmental Laws

The operations of URC is subject to various laws enacted for the protection of the environment, including the Pollution Control Law (R.A. No. 3931 as amended by P.D. 984), the Solid Waste Management Act (R.A. No. 9003), the Clean Air Act (R.A. No. 8749), the Environmental Impact Statement System (P.D. 1586) and the Laguna Lake Development Authority (LLDA) Act of 1966 (R.A. No. 4850). URC believes that it has complied with all applicable environmental laws and regulations, an example of which is the installation of wastewater treatments in its various facilities. Compliance with such laws does not have, and in URC's opinion, is not expected to have, a material effect upon URC's capital expenditures, earnings or competitive position. As of September 30, 2010, URC has invested about P180 million in wastewater treatment in its facilities in the Philippines.

## b) REAL ESTATE DEVELOPMENT AND MANAGEMENT

#### **Business Development**

The Company, through Robinsons Land Corporation (RLC), which is one of the Philippines' leading real estate developers in terms of revenues, number of projects and total project size, has adopted a diversified business model, with both an "investment" component, in which it develops, owns and operates commercial real estate projects (principally shopping malls, high-rise office buildings and hotels) and a "development" component, in which it develops residential real estate projects for sale (principally residential condominiums, upper-middle to high-end residential developments and low-and-middle cost lots and houses in its subdivision developments).

RLC was incorporated on June 4, 1980 and its shares were offered to the public in an initial public offering and were subsequently listed in the Manila Stock Exchange and the Makati Stock Exchange (predecessors of the Philippine Stock Exchange) on October 16, 1989. RLC had successful follow-on offering of primary and secondary shares in October 2006 where a total of 932.8 million shares were offered to domestic and international investors generating USD223 million or P10.87 billion in proceeds. Of this amount, approximately

P5.3 billion was raised from the primary portion, intended to fund its capital expenditure programs for fiscal 2007. The additional shares were listed on October 4, 2006.

On November 19, 2010 and February 23, 2011, the Board Directors and Stockholders approved the increase in the authorized capital stock of RLC from three billion common shares into eight billion two hundred million commons shares, with a par value of one peso per share, respectively. On February 16, 2011, the BOD of RLC ratified and confirmed the stock rights offering of the common shares of the RLC with a par value of P 1.00 per share, up to 1,364,610,228 common shares of the RLC (Offer Shares) to be taken from the increase in the authorized capital stock of the RLC; subject to the applicable rules of the Philippine Stock Exchange (PSE), only shareholders as of record date to be determined by the RLC will be entitled to subscribe to one Offer Share for every two common shares held as of such record date with the offer price shall be P10.00 per Offer Share; and such other terms and conditions as may be determined by the RLC.

## Principal Products or Services

RLC has four business divisions: a) Commercial Centers, b) Residential, c) Office Buildings, and d) Hotels.

## a.) Commercial Centers

RLC's Commercial Center Division develops, leases and manages shopping malls throughout the Philippines. As of September 30, 2010, it operated 29 shopping malls, comprising 6 malls in Metro Manila and 23 malls in other urban areas throughout the Philippines, and had another 6 projects that are in the planning and development stage scheduled for completion in the next two years.

## b.) Residential

As of September 30, 2010, this division had completed twenty seven (27) residential projects, 48 ongoing projects, and 9 projects awaiting the receipt of License to Sell (LS). It currently has several projects in various stages for future development that are scheduled for completion in the next one to five years.

The Residential Division is now categorized into four brands. The different brands differ in terms of target market, location, type of development and price ranges to allow clear differentiation among markets. These four brands are:

- **Luxuria** sells and develops prestigious residential developments in prime locations. Currently, there are seven (7) residential projects under the Luxuria portfolio, of which one (1) had been completed and six (6) projects are under various stages of development.
- Robinsons Residences are strategically located within business districts and emerging cities and mostly are mixed-use developments. As of September 30, 2010, Robinsons Residences segment had a portfolio of 22 residential projects, of which 11 had been completed and 11 projects are under various stages of development.
- Robinsons Communities is the residential brand of RLC which offers community living by providing functional and compact condominium units with generous open spaces and amenities. It develops affordable to mid-cost residential developments in locations with proximity to major cities or central business districts. As of September 30, 2010, Robinsons Communities had completed ten (10) residential condominium projects and five (5) subdivision projects. It has various projects on-going in different stages that are scheduled for completion in the next one to four years.
- Robinsons Homes offers choice lots in themed subdivisions with option for house construction to satisfy every Filipino's dream of owning his own home. As of September 30, 2010, Robinsons Homes has 29 projects in its portfolio. Twenty (20) of these projects are on-going, while nine (9) are awating for the receipt of License to Sell (LS) to launch. Among the on-going projects, fourteen (14) have been completed and substantially sold.

## c.) Office Building

This division develops office buildings for lease. As of September 30, 2010, this division has completed seven office buildings, all located in Metro Manila. These offices projects are primarily developed as investment properties, to be leased to tenants by the Company.

## d.) Hotels

RLC's Hotels division owns and operates hotels within Metro Manila, Cebu City and Tagaytay City. RLC's hotels division currently has a portfolio of five hotels, the Crowne Plaza Galleria Manila, Holiday Inn Galleria Manila, Cebu Midtown Hotel, Tagaytay Summit Ridge Hotel and Go Hotel.

The percentage contribution to RLC's revenues for the three years ended September 30, 2008, 2009 and 2010 by each of business segment is as follows:

	For the fiscal years ended September 30		
	<u>2008</u>	2009	2010
Commercial Centers	33.1%	39.2%	50.8%
Residential Buildings	48.8%	40.8%	28.5%
Office Buildings	7.9%	10.4%	10.5%
Hotels	<u>10.2%</u>	9.6%	10.2%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

## Competition

## **Commercial Centers Division**

RLC has two major competitors in its commercial centers division. There are a number of other players in the shopping mall business in the Philippines, but they are significantly smaller and, because of the high barriers to entry into the business (which include cost, branding, reputation, scale and access to prime real estate).

## **Residential Division**

Luxuria

The Luxuria segment continues to develop projects that caters to the high-end market. It strives to compete with developers who have already established their names in tapping this slice of the market. RLC, being new in this segment of the market, continues to learn from the strong players.

Robinsons Residences

RLC's close competitors under this segment targets the same market and offers similar products. But because of the significant barriers to entry into the business, such as requirements for industry-specific technological know-how, the considerable capital expenditure required for the acquisition and development of land, the reputation needed to be able to adopt a pre-sale model and the requirement of a large and experienced sales and distribution network.

Robinsons Communities

RLC Robinsons Communities in particular, has numerous competitors in the middle income segment. This is in part a function of the fact that as compared to other business areas, RLC does not enjoy the same "early mover" advantage. Currently, Robinsons Communities' competitors include companies like Avida Land, Filinvest Land, SM Development Corporation and DMCI Homes. Based on public records and independent industry reports and its own market knowledge, the Company believes that it is among the top five middle-ranged condominium developers in the Philippines in terms of revenues from sales

Robinsons Homes

Based on public records, independent industry reports and its own market knowledge, RLC believes that it is among the top five housing and land project developers in the Philippines in terms of revenues from sales and further believes that it is able to offer competitive commissions and incentives for brokers, and that it is able to successfully compete on the basis of its brand name and its track record of successful completed quality projects.

## **Office Buildings Division**

RLC believes that competition for office space is principally on the basis of location, availability of space and quality of office space. It competes in this market on the basis of the strategic locations of its buildings, including their proximity to the Company's malls and residences as part of mixed-use developments, and has also began to design its office space with BPO- and call center-specific requirements in mind, in order to better serve that market and make its office buildings more attractive to those potential tenants.

## Hotel

Hotel occupancy trends in the Philippines are affected by a variety of factors, including the general levels of business and tourist travel to the Philippines, which are in turn influenced by general political and economic conditions within the country. Year 2010 sets to end with a 15% growth in tourism arrival, and this positive development can also be attributed to the recognition of the Philippines as one of the world's rising value for money destination by the Country Brand Index.

## Raw Materials/Suppliers

Construction and development of malls, high-rise office and condominium units as well as land and housing construction are awarded to various reputable construction firms subject to a bidding process and management's evaluation of the price and qualifications of and its relationship with the relevant contractor. Most of the materials used for the construction are provided by the contractors themselves in accordance with the underlying agreements, although sometimes RLC will undertake to procure the construction materials when it believes that it has an advantage in doing so. RLC typically will require the contractor to bid for a project on an itemized basis, including separating the costs for project materials that it intends to charge. If RLC believes that it is able to acquire any of these materials (such as cement or steel) at a more competitive cost than is being quoted to it, it may remove these materials from the project bid and enter into a separate purchase order for the materials itself, to reduce project costs.

## Customers

RLC has a broad market base. The loss of any one customer would not have a materially adverse effect upon the Company.

## **Related Party Transactions**

RLC leases significant portions of its commercial centers and office buildings to various subsidiaries and affiliates. Anchor tenants of the shopping malls are generally composed of affiliates in the retail trade business, namely Robinsons Department Store, Robinsons Supermarket and Handyman. Other affiliates include Top Shop, Robinsons Savings Bank and Cebu Pacific. Digitel also provides RLC with telecommunications services from time to time. RLC's lease contracts and/or supply services with these affiliate companies are under commercial terms at least as favorable as the terms available to non-affiliated parties.

## **Regulatory Overview**

## **Shopping Malls**

Shopping mall centers are regulated by the local government unit of the city or municipality where the establishment is located. In line with this, mall operators must secure the required mayor's permit or municipal license before operating. In addition, no mall shall be made operational without complying first with the provisions of the fire code and other applicable local ordinances. Furthermore, shopping malls with food establishments must obtain a sanitary permit from the Department of Health. It is also compulsory for shopping malls discharging commercial wastewater to apply for a wastewater discharge permit from the DENR and to pay the fee incidental to the permit.

## **Residential Condominium and Housing and Land Projects**

Presidential Decree No. 957 as amended is the principal statute which regulates the development and sale of real property as part of a condominium project or subdivision. Presidential Decree No. 957 covers subdivision projects and all areas included therein for residential, commercial, industrial and recreational purposes as well as condominium projects for residential or commercial purposes. The HLURB is the administrative agency of the Government which, together with local government units, enforces this decree and has jurisdiction to regulate the real estate trade and business. All subdivision plans and condominium project plans are required to be filed with and approved by the HLURB. Approval of such plans is conditional on, among other things, the developer's financial, technical and administrative capabilities.

There are essentially two different types of residential subdivision developments, which are distinguished by different development standards issued by the HLURB. The first type of subdivision, aimed at low-cost housing, must comply with Batas Pambansa Blg. 220, which allows for a higher density of building and relaxes some construction standards. Other subdivisions must comply with Presidential Decree 957, which set out standards for lower density developments.

Under current regulations, a developer of a residential subdivision is required to reserve at least 30% of the gross land area of such subdivision for open space for common uses, which include roads and recreational facilities. A developer of a commercial subdivision is required to reserve at least 3.5% of the gross project area for parking and pedestrian malls. Further, Republic Act No. 7279 requires developers of proposed subdivision projects to develop an area for socialized housing equivalent to at least 20% of the total subdivision area or total subdivision project cost, at the option of the developer, within the same or adjacent regions, whenever feasible, and in accordance with the standards set by the HLURB. Alternatively, the developer may opt to buy socialized housing bonds issued by various accredited government agencies or enter into joint venture arrangements with other developers engaged in socialized housing development. Under current law, income

derived by domestic corporations from the development and sale of socialized housing which currently, among other things, must have a basic selling price of no more than P300,000, is exempt from project related income taxes. Under the current Investment Priorities Plan issued by the Board of Investments, mass housing projects including development and fabrication of housing components, are eligible for government incentives subject to certain policies and guidelines. In the future, since the sale of socialized housing units comprise a portion of homes sold by RLC, any changes in the tax treatment of income derived from the sale of socialized housing units may affect the effective rate of taxation of the latter.

## Hotels

The Philippine Department of Tourism promulgated the Hotel Code of 1987 (the "Hotel Code") in order to govern the business and operation of all hotels in the Philippines. Investors that wish to operate a hotel must first register and apply for a license with the local government of the city or municipality where the hotel is located. For purposes of registration and licensing, hotels are classified into four groups: De Luxe Class, First Class, Standard Class and Economy Class. The Hotel Code provides minimum standards for the establishment, operation and maintenance of hotels depending on the hotel's classification.

## Zoning and Land Use

Under the agrarian reform law currently in effect in the Philippines and the regulations issued thereunder by the DAR, land classified for agricultural purposes as of or after 15 June 1988, cannot be converted to non-agricultural use without the prior approval of DAR.

## **Special Economic Zone**

The Philippine Economic Zone Authority (PEZA) is a government corporation that operates, administers and manages designated special economic zones (Ecozones) around the country. PEZA registered enterprises locating in an Ecozone are entitled to fiscal and non-fiscal incentives such as income tax holidays and duty free importation equipment, machinery and raw materials. Information technology (IT) enterprises offering IT services (such as call centers and business process outsourcing using electronic commerce) are entitled to fiscal and non-fiscal incentives if they are PEZA-registered locators. RLC actively seeks PEZA registration of its buildings, as this provides significant benefits to its tenants. As of fiscal September 2010, the Robinsons Pioneer mixed-use complex is in a PEZA Ecozone, the Robinsons Equitable Tower and Robinsons Summit Center are PEZA-registered buildings. A number of malls are also PEZA-registered.

## **United Industrial Corporation Limited**

In May 1999, the Company, through a subsidiary, acquired a 23% stake in a Singapore listed company, United Industrial Corporation Limited (UIC) which is one of the largest property developers in Singapore owning various office buildings that are located in prime locations in Singapore and China. In December 2010, the Company's indirect interest in the shares of UIC increased to 35.99%. Other than the Company, the only significant stockholder in UIC is the United Overseas Bank Group of Singapore.

## c) TELECOMMUNICATIONS

## **Business Development**

The Company, through its subsidiary Digital Telecommunications Phils, Inc. (DIGITEL), provides voice and data services through wireless and wireline technology in the Philippine telecommunications industry. Digitel has expanded its interests in wireline services in recent years and currently provides wireless/mobile telecommunication services, wireline telecommunications, hi-speed data transmission and internet services and call cards. As of December 31, 2010, Digitel has approximately 14.03 million wireless subscribers (across its prepaid and postpaid options and its 2G and 3G networks) and over 450,000 subscribers across its data and wireline segments.

**Wireless telecommunication services**: In September 2001, Digitel established a wholly owned subsidiary, Digitel Mobile Phils.,Inc. (DMPI), to provide wireless telecommunication services in the Philippines. DMPI is one of the Philippines' leading mobile telecommunications companies. DMPI has operated its wireless mobile services under the 'Sun Cellular' brand since 2003. Sun Cellular uses Global Service for Mobile (GSM) technology to provide voice services (local, national, international calling), messaging services (short text or multimedia messaging), outbound and inbound international roaming, broadband wireless technology, and various value-added services.

Data transmission and internet services: Digitel's data division, the Enterprise Business Unit, offers consumer and corporate customers access to high-speed data transmission and internet services through

domestic and international leased line services, frame relay, and dedicated internet lines. Digitel provides enterprise grade services and solutions to some of the top enterprise customers in the Philippines, with customer relationships in the banking, manufacturing, logistics, utilities, trading, business process outsourcing (BPO) companies, hospitality and real estate sectors.

**Wireline telecommunication services**: Digitel is one of the major providers of wireline communication systems in Luzon Island. Through over 600 regional and local exchanges, DIGITEL telephones are now available in 281 towns and cities throughout Luzon. As of December 31, 2010, the Group had a total of almost 600,000 installed lines and over 450,000 working lines. Digitel's voice products and value-added services include local call, national, and international toll services, payphones and prepaid phone cards.

Digitel has recently introduced the SunTel Wireless Landline to extend its landline coverage by employing GSM technology using Sun Cellular's network to provide an alternative last mile solution to traditional copper cable facilities.

On March 29, 2011, the Company and certain related parties executed a sale and purchase agreement with PLDT under which PLDT has agreed to purchase all the rights, title and interest in the assets of DTPI as follows: (i) 3,277,135,882 common shares of DTPI, representing approximately 51.55% equity share in DTPI; (ii) zero coupon convertible bonds due 2013 and 2014 issued DTPI and its subsidiariy to the Company which are assumed to be convertible into approximately 18.6 billion shares of DTPI by June 30, 2011; and (iii) intercompany advances of P34.1 billion made by the Company and a certain subsidiary to DTPI and Subsidiaries. The total consideration for the assets amounted to P69.2 billion.

The transaction is intended to be completed by the end of June 30, 2011.

## d) AIR TRANSPORTATION

#### **Business Development**

Cebu Air, Inc. (CEB) was incorporated on August 26, 1988. With the liberalization of the airline industry in 1995, JG Summit acquired 49% of Cebu Air's outstanding capital stock to undertake domestic and international flights to and from major cities in the Philippines and around the world. In September 2001, the Company, through a subsidiary, acquired the remaining 51% of Cebu Air's capital stock, thus making it a wholly owned subsidiary as of year end 2001. In May 2006, CEB was acquired by CP Air Holdings Inc. (CPAir) through a deed of assignment by the Company, which resulted in the 100% ownership by CPAir of Cebu Air. CPAir is a wholly owned subsidiary of the Company.

Cebu Air operates under the trade name "Cebu Pacific Air" and is the leading low-cost carrier in the Philippines. It pioneered the "low fare, great value" strategy in the local aviation industry by providing scheduled air travel services targeted to passengers who are willing to forego extras for fares that are typically lower than those offered by traditional full-service airlines while offering reliable services and providing passengers with a fun travel experience.

In 2005, CEB adopted the low cost carrier (LCC) business model. The core element of the LCC strategy is to offer affordable air services to passengers. This is achieved by having: high-load, high-frequency flights; high aircraft utilization; a young and simple fleet composition; and having low distribution costs.

CEB operates an extensive route network serving 50 domestic routes and 23 international routes with a total of 1,832 scheduled weekly flights. It operates from four hubs, including the Ninoy Aquino International Airport (NAIA) Terminal 3 located in Pasay City, Metro Manila; Mactan-Cebu International Airport located in Lapu-Lapu City, part of Metropolitan Cebu; Diosdado Macapagal International Airport located in Clark, Pampanga; and Davao International Airport located in Davao City, Davao del Sur.

As of December 31, 2010, CEB operated a fleet of 31 aircraft which comprises of ten Airbus A319, 14 Airbus A320, and seven ATR 72-500 aircraft. It operates its Airbus aircraft on both domestic and international routes and operates the ATR 72-500 aircraft on domestic routes, including destinations with runway limitations. The average aircraft age of the CEB's fleet is approximately 3.1 years as of December 31, 2010.

Cebu Air has three principal distribution channels: the internet; direct sales through booking sales offices, call centers and government/corporate client accounts; and third-party sales outlets. Aside from passenger service, it also provides airport-to-airport cargo services on its domestic and international routes. In addition, it

offers ancillary services such as cancellation and rebooking options, in-flight merchandising such as sale of duty-free products on international flights, excess baggage and travel-related products and services.

The percentage contributions to the Cebu Air's revenues of its principal business activities are as follows:

For the years ended December 31			
	<u>2008</u>	<u>2009</u>	2010
Passenger Services	86.9%	83.7%	84.8%
Cargo Services	6.8%	7.2%	7.2%
Ancillary Services	6.3%	9.1%	8.0%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

No material reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business was made in the past three years. Cebu Air has not been subjected to any bankruptcy, receivership or similar proceeding in the said period.

## **Distribution Methods of Products or Services**

Cebu Air has four principal distribution channels: the internet, direct sales through booking sales offices, call centers and government/corporate client accounts, and third-party sales outlets.

## Internet

In January 2006, CEB introduced its internet booking system. Through <u>www.cebupacificair.com</u>, passengers can book flights and purchase services online. The system also provides passengers with real time access to the CEB's flight schedules and fare options.

## Booking Offices and Call Centers

As of December 31, 2010, CEB had a network of seven booking offices located throughout the Philippines and one booking office located in Hong Kong. It directly operates these booking offices, which also handle customer service issues, such as customer requests for change of itinerary. In addition, it operates two inhouse call centers, one in Manila and the other in Cebu. It also uses a third-party call centre outsourcing service to help accommodate heavy call traffic. Its employees who work as reservation agents are also trained to handle customer service inquiries and to convert inbound calls into sales. Purchases made through call centers can be settled through various modes, such as credit cards, over the counter in banks, automated teller machines and payment centers.

## Government/Corporate Client Accounts

As of December 31, 2010, Cebu Air had government and corporate accounts for passenger sales. It provides these accounts with direct access to its reservation system and seat inventory as well as credit lines and certain incentives. Further, clients may choose to settle their accounts by post-transaction remittance or by using pre-enrolled credit cards.

## • Third Party Sales Outlets

As of December 31, 2010, CEB had a network of distributors in the Philippines selling its domestic and international air services within an agreed territory or geographical coverage. Each distributor maintains and grows its own client base and can impose on their clients a service or transaction fee. Typically, a distributor's client base would include agents, travel agents or end customers. It also had a network of foreign general sales agents, wholesalers, and preferred sales agents who market, sell and distribute its air services in other countries.

## Competition

The Philippine aviation authorities deregulated the airline industry in 1995 eliminating certain restrictions on domestic routes and frequencies which resulted in fewer regulatory barriers to entry into the Philippine domestic aviation market. On the international market, although the Philippines currently operates under a bilateral framework, whereby foreign carriers are granted landing rights in the Philippines on the basis of reciprocity as set forth in the relevant bilateral agreements between the Philippine government and foreign nations, the Philippine government may consider liberalizing the Philippine aviation industry by allowing foreign

carriers to exercise "freedoms of the air" traffic rights beyond those that were established under the bilateral agreements. The Philippine government may pursue "Open Skies" arrangements or policies such as ASEAN Open Skies. It may also pursue arrangements or policies similar to EO 29 or EO 500-A. This will significantly increase competition in the airline business. This will also allow the Company to expand its route network.

Cebu Air faces intense competition on both its domestic and international routes. The level and intensity of competition varies from route to route based on a number of factors. Principally, it competes with other airlines that service the routes it flies. However, on certain domestic routes, CEB also considers alternative modes of transportation, particularly sea and land transport, to be competitors for its services. Substitutes to its services also include video conferencing and other modes of communication.

Cebu Air's main competitor in the Philippines is Philippine Airlines ("PAL"), a full-service Philippine flag carrier. Most of its domestic and international destinations are also serviced by PAL. It also competes in the Philippines with Air Philippines Express, a domestic operator with relations to PAL. Certain smaller airlines, including Zest Air and South East Asian Airlines also compete with the Company domestically. According to Civil Aeronautics Board (CAB) data, Cebu Air is the leading domestic airline in the Philippines by passengers carried, with a market share of 48.2% for the year ended December 31, 2010.

CEB intends to capture a portion of the growing tourist market and the large OFW population. Cebu Air is a leading low-cost airline offering services to more destinations and serving more routes with a higher frequency between the Philippines and other ASEAN countries than any other airline in the Philippines. Currently, it competes with the following LCC's and full-service airlines in its international operations: AirAsia, Tiger Airways, Jetstar Airways, PAL, Cathay Pacific, Singapore Airlines, Thai Airways, among others.

Recently, AirAsia has confirmed the set up of a joint venture in the Philippines which is targeted to start operations in the third quarter of 2011. The Philippine joint venture will operatate out of Clark in Pampanga initially with two A320 aircraft. AirAsia has been operating in the Philippines since 2005, with one daily flight between Kuala Lumpur and Clark, and one daily flight between Kota Kinabalu and Clark.

In addition, Tiger Airways and Philippine carrier Seair initially set-up a "Partner Airline" program. Seair will operate Singapore flights to/from Clark flights using two 144-seater A319 aircraft leased from Tiger. Seair's seats and ancillary services for this route will be sold through Tiger's website. Tiger recently took 32.5% stake in Seair.

Jetstar Airways also recently announced that it is in talks with various local companies, looking for a Filipino partner. Jetstar Airways wants to tap markets outside Manila such as Cebu and Aklan.

## **Other Services- Joint Venture**

To service its customers, CEB enters into various service agreements, the most major of which was the formation of the joint venture company with SIA Engineering Co., Ltd. (SIAEC) which formed Aviation Partnership (Philippines) Corporation (A+). SIAEC has 51% voting interest while the remaining 49% is owned by CEB. A+ provides light and line aircraft maintenance services and also offers maintenance services to other airlines operating into or out of the Philippines.

In early 2008, CEB signed a Memorandum of Understanding ("MOU") with SIAEC for the set up of another joint venture, SIA Engineering (Philippines) Corporation (SIAEP). SIAEP will operate a heavy maintenance and repair facility in Diosdado Macapagal International Airport in Clark, Pampanga. SIAEC will have a voting interest of 65% in the said joint venture. SIAEP's business is to provide aircraft certification and scheduled heavy maintenance checks and airframe structural inspections, repairs, modifications, paint-stripping, painting of aircraft exteriors and non-destructive testing checks. SIAEP has commenced its operations in 2009.

Other agreements include the outsourcing of baggage handling services and groundhandling services. It has also entered into agreements with global reservations and distribution systems.

## **Raw Materials**

Fuel is a major cost component for airlines. CEB's fuel requirements are classified by location and sourced from various suppliers.

Cebu Air's fuel suppliers at its international stations include PTT, Petronas, Shell- Singapore, SK-Korea and Chevron HK, among others. It also purchases fuel from PTT Philippines and Phoenix Petroleum. CEB

purchases fuel stocks on a per parcel basis, in such quantities as are sufficient to meet its monthly operational requirements. Most of its contracts with fuel suppliers are on a yearly basis and may be renewed for subsequent one-year periods.

## Customers

CEB has a broad market base and does not have a single customer that would have a materially adverse effect upon CEB. Its customers consist primarily of individuals traveling for personal or business purposes with several tour packages provided to a number of small groups.

## **Regulatory Overview**

Cebu Air operates its business in highly regulated environment. The business depends upon the permits and licenses issued by the government authorities or agencies for its operations which include the following:

- Legislative Franchise to Operate a Public Utility
- Certificate of Public Convenience and Necessity
- Letter of Authority
- Air Operator Certificate
- Certificate of Registration
- Certificate of Airworthiness

CEB also has to seek approval from the relevant airport authorities to secure airport slots for its operations.

## **Publicly-Announced New Product or Service**

Cebu Air continues to analyze its route network. It can opt to increase frequencies on existing routes or add new routes/destinations. It can also opt to eliminate unprofitable routes and redeploy capacity.

CEB plans to expand its fleet over the course of the next four years to 47 aircraft by the end of 2014 (net of redelivery of six leased aircraft). It has already signed a purchase agreement in February 2007 (as amended) on the basis of which it has firm orders for 22 Airbus A320 aircraft, which are scheduled to be delivered starting October 2010, three of which have already arrived as of December 31, 2010. It has also entered into operating lease agreements for two Airbus A320 aircraft.

The additional aircraft will support Cebu Air's plans to increase frequency on current routes and to add new city pairs and destinations. It has increased frequencies on domestic routes such as Manila to Cagayan de Oro, Cebu, Davao, Gen. Santos, and Puerto Princesa and international routes such as Manila to Hong Kong, Singapore, Kuala Lumpur, Bangkok, and Incheon. It plans to launch services from Manila to Pusan which is expected to start in 2011.

## Effects of Existing or Probable Government Regulations on the Business

## Civil Aeronautics Administration and Civil Aviation Authority of the Philippines (CAAP)

Policy-making for the Philippine civil aviation industry started with RA 776, known as the Civil Aeronautics Act of the Philippines (the "Act"), passed in 1952. The Act established the policies and laws governing the economic and technical regulation of civil aeronautics in the country. It established the guidelines for the operation of two regulatory organizations, CAB for the regulation of the economic activities of airline industry participants and the Air Transportation Office, which was later transformed into the CAAP, created pursuant to RA 9497, otherwise known as the Civil Aviation Authority Act of 2008.

The CAB is authorized to regulate the economic aspects of air transportation, to issue general rules and regulations to carry out the provisions of RA 776, and to approve or disapprove the conditions of carriage or tariff which an airline desires to adopt. It has general supervision and regulation over air carriers, general sales agents, cargo sales agents, and airfreight forwarders, as well as their property, property rights, equipment, facilities and franchises.

The CAAP, a government agency under the supervision of the Department of Transportation and Communications for purposes of policy coordination, regulates the technical and operational aspects of air transportation in the Philippines, ensuring safe, economic and efficient air travel. In particular, it establishes the rules and regulations for the inspection and registration of all aircraft and facilities owned and operated in the Philippines, determines the charges and/or rates pertinent to the operation of public air utility facilities and

services, and coordinates with the relevant government agencies in relation to airport security. Moreover, CAAP is likewise tasked to operate and maintain domestic airports, air navigation and other similar facilities in compliance with the International Civil Aviation Organization (ICAO), the specialized agency of the United Nations whose mandate is to ensure the safe, efficient and orderly evolution of international civil aviation.

Cebu Air complies with and adheres to existing government regulations.

## Category 2 Rating

In early January 2008, the Federal Aviation Administration (FAA) of the United States downgraded the aviation safety ranking of the Philippines to Category 2 from the previous Category 1 rating. The FAA assesses the civil aviation authorities of all countries with air carriers that operate to the U.S. to determine whether or not foreign civil aviation authorities are meeting the safety standards set by the ICAO. The lower Category 2 rating means a country either lacks laws or regulations necessary to oversee airlines in accordance with minimum international standards, or its civil aviation authority is deficient in one or more areas, such as technical expertise, trained personnel, recordkeeping or inspection procedures. Further, it means Philippine carriers can continue flying to the U.S. but only under heightened FAA surveillance or limitations. In addition, the Philippines has been included in the "Significant Safety Concerns" posting by the ICAO as a result of an unaddressed safety concern highlighted in the recent ICAO audit. As a result of this unaddressed safety concern, Air Safety Committee (ASC) of the European Union banned all Philippine commercial air carriers from operating flights to and from Europe. The ASC based its decision on the absence of sufficient oversight by the CAAP.

Although CEB does not currently operate flights to the U.S. and Europe, the foregoing may adversely affect its ability to establish new routes to other countries that base their decision on flight access on the FAA and ASC's evaluation.

## EO 28 and 29

In March 2011, the Government issued EO 28 which provides for the reconstitution and reorganization of the existing Single Negotiating Panel into the Philippine Air Negotiating Panel (PANP) and Philippine Air Consultation Panel (PACP) (collectively, the Philippine Air Panels). The PANP shall be responsible for the initial negotiations leading to the conclusion of the relevant Air Services Agreements (ASAs) while the PACP shall be responsible for the succeeding negotiations of such ASAs or similar arrangements.

Also in March 2011, the government issued EO 29 which authorizes the CAB and the Philippine Air Panels to pursue more aggressively the international civil aviation liberalization policy to boost the country's competitiveness as a tourism destination and investment location. Among others, EO 29 provides the following:

- In the negotiation of the ASAs, the Philippine Air Panels may offer and promote third, fourth and fifth freedom rights to the country's airports other than the NAIA without restriction as to frequency, capacity and type of aircraft, and other arrangements that will serve the national interest as may be determined by the CAB; and
- Notwithstanding the provisions of the relevant ASAs, the CAB may grant any foreign air carriers
  increases in frequencies and/or capacities in the country's airports other than the NAIA, subject to
  conditions required by existing laws, rules and regulations. All grants of frequencies and/or capacities
  which shall be subject to the approval of the President shall operate as a waiver by the Philippines of
  the restrictions on frequencies and capacities under the relevant ASAs.

The issuance of the foregoing EOs may significantly increase competition.

## e) PETROCHEMICALS

## **Business Development**

The JG Summit Petrochemical Corporation (JGSPC) was incorporated in the Philippines on February 24, 1994 and is 100% owned by the Company.

On October 11, 2007, the Company, owner of 82.28% and Marubeni Corporation of Japan, owner of 17.72% of JGSPC entered into a sale and purchase agreement for the transfer of the 17.72% of 220,402,784 shares owned by Marubeni to the Company.

Its primary purpose is to engage in, operate, conduct, maintain, manage and carry on the business of manufacturing, dealing and marketing of polyethylene and polypropylene and related petrochemical products or by-products, in all their forms, varieties and stages of production and preparation, or of any article or commodity consisting of, or partly consisting of petrochemicals. JGSPC constructed the Philippines' first integrated polypropylene and polyethylene complex on a site at Bgy. Simlong, Batangas City. The total project cost amounted to US\$300 million and the plant has the capacity to produce 180,000 tons of polypropylene and 175,000 tons of polyethylene annually.

## **Principal Products or Services**

JGSPC manufactures polypropylene and polyethylene.

The percentage contribution to JGSPC's revenues for the three years ended September 30, 2008, 2009 and 2010 by each of its principal product categories is as follows:

	For the years ended September 30		
	<u>2008</u>	<u>2009</u>	<u>2010</u>
Polypropylene	54.6%	53.2%	58.1%
Polyethylene	<u>45.4%</u>	46.8%	<u>41.9%</u>
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

JGSPC products are sold under the EVALENE brand name and are manufactured under strict compliance with a Quality Management System based on ISO 9002 certified standards.

## Distribution, Sales and Marketing

JGSPC has a rated capacity of 175,000 MT per year for polyethylene (PE) and 180,000 MT for Polypropylene (PP). JGSPC manufactures High Density and Linear Low Density polyethylene (HDPE and LLDPE) as well as Random Copolymer and Homopolymer polypropylene (PP) using the industry-renowned Unipol technology from Union Carbide Corporation. JGSPC sells directly to small, medium and large plastic converters in the Philippines through its sales group. It has taken a leading role in the markets it serves, providing 55% of total market requirements. Product distribution is handled directly by JGSPC in coordination with third party trucking services.

## Competition

To be highly competitive, JGSPC commits to produce consistently good quality products using world-class technology and by employing highly competent plastics processing personnel. Continuous research and development is conducted in-house by the Product R&D and Technical Services Department, with the assistance of Univation, formerly a Union Carbide Corporation Company. Importation and smuggling of PE and PP resin goods are currently JGSPC's primary competition. Although there are two other local polyolefin plants only the PE plant of NPC Alliance Corp. formerly Bataan Polyethylene Corp., is currently operational and whose production is largely exported. Philippine Polypropylene Inc.'s PP plant formerly owned by Petrochemical Corp. of Asia and the Pacific (PetroCorp), has been decommissioned since 2003. And in 2010, Petron Corporation acquired a 40% stake in Petrochemical Asia (HK) Ltd. (PAHL), owner of Philippine Polypropylene Inc. (PPI) (formerly Petro Corp). Petron Corp. has entered into a technical services agreement with IRPC, an affiliate of PTT Thailand, for the rehabilitation, commissioning and start-up of the PP plant, reported target restart of which is by the first quarter of 2011.

## **Raw Materials/Suppliers**

The principal raw materials used by JGSPC in the production of its products, namely olefins, are purchased internationally. Suppliers include Marubeni Corporation and Mitsui & Co. Ltd.

## Customers

JGSPC aims to supply the majority of manufacturers of plastic-based products in the Philippines. It sells its products to internal and external parties. Internal parties include the Packaging Division of URC while some of our top external customers are Calypso Plastic, Chemvision Inc., Cofta Mouldings, Anson/Astrobag Group, Basic Packaging and Rolex Mfg. Loss of any one customer would not have a materially adverse effect upon JGSPC.

## **Related Party Transactions**

JGSPC, in its regular conduct of business, has engaged in transactions with the Company and its affiliates. These transactions principally consist of sales, advances to and from these affiliated companies. JGSPC has also dollar advances from the Company that were used to finance the construction of its plant in Batangas,

Philippines. These advances were converted into equity in 2003. Also, it obtains other advances for its operations from the Company.

## Patents, Trademarks, Licenses, Franchises, Concessions or Labor Contract

JGSPC has existing technology and licensing agreements (Agreement) with a foreign company covering the construction, manufacture, use and sale of its PP and PE lines. In further consideration for the rights granted to JGSPC pursuant to the Agreement, JGSPC shall pay the foreign company a royalty fee equivalent to a certain percentage of net peso sales value of high-density PE and low-density PE and a certain percentage of net sales value based on Platts rate per metric ton of licensed homopolymer PP and random copolymer PP up to the end of the royalty terms.

## **Regulatory Overview**

The BOI implements policies which directly affect the petrochemical industry. Under the Philippine Investment Priorities Plan, the BOI also has the power to grant incentives to manufacturers establishing new plants or undertaking rehabilitation or expansion programs such as tax holidays and duty free importation of capital equipment, as well as tax credits on locally purchased equipment.

## Costs and Effects of Compliance with Environmental Laws

JGSPC takes pride in consistently making efforts to preserve the environment. The safety of employees and the community is never compromised. JGSPC complies with all applicable laws on the environment and is committed to be environmentally responsible by having an effective Environmental Management System based on the requirements of ISO 14001:2004 certified by Certification International which is our accredited third party certifying body.

## f) OLEFINS

**JG SUMMIT OLEFINS CORP (JGSOC)** is a company wholly-owned by JG Summit Holdings and is set-up to operate the Naphtha Cracker Project.

The naphtha cracker project is a back integration for the existing Polyethylene and Polypropylene plants of JG Summit Petrochemical Corporation (JGSPC). It will be constructed in Barangay Simlong, Batangas City, adjacent to the existing Polyethylene (PE) / Polypropylene (PP) Plant of JGSPC. The main feedstock, naphtha, will be sourced from local as well as overseas sources, with condensate as an alternative feedstock.

## **Principal Products or Services**

The cracker will use the CB&I-Lummus (USA) technology and will be a simple cracker, to produce ethylene and propylene, and by-products. The project will be implemented basically via a cost-plus, turnkey project. Construction will be undertaken by Daelim Industrial Corporation of Korea.

The Plant will produce the following per annum:

Ethylene	:	320,000 MT
Propylene	:	190,000 MT
PyGas	:	216,124 MT

<u>Ethylene (C2H4)</u> is a colorless gas derived from the thermal cracking of hydrocarbon gases or naphtha. Freezing Point: -169 deg C: boiling point : -103.9 deg C. This will be the main feedstock for Polyethylene Production.

The existing downstream Polyethylene plant of JG Summit Petrochemical Corporation with a combined capacity of 200,000mty will also be de-bottlenecked/expanded using technology from Univation of the USA to be able to absorb all the ethylene production from JGSOC. As economics may dictate, ethylene will be directly exported rather than converted to PE.

<u>Propylene</u> (C3H6) - A colorless gas, freezing point: -185.2 deg C; boiling point: -47.7 deg C. Propylene is derived from the catalytic and thermal cracking of naphtha. Propylene is the primary feedstock for Polypropylene production

Production of propylene will be for local consumption.

<u>Pyrolysis gasoline</u> (Pygas) is a by-product that will be partially hydrogenated (treated with hydrogen) to make it relatively more stable, and then exported. It is use is as a feed to aromatics extraction units which produce toluene, benzene and xylene.

Other by-products of the Naphtha Cracker Plant are:

- Methane, CH4. It is an odorless, tasteless gas and in our case is a by-product of the cracking process. It is a severe fire and explosion hazard, and forms an explosive mixture with air. We will not be selling this product but instead will use it as part of our fuel gas system, together with LPG, to fire up our heaters.

- Pyrolysis Fuel Oil (PFO) represents the heavier fraction of the cracked materials from naphtha. It will not be sold, and instead will be used to fuel our boilers

- Acid gases are waste gases and contain carbon dioxide and sulfides. They are caustic-washed to remove acidity and are exhausted. These are separated from the cracked gas and do not go back to the cracking process.

Methane, PFO and acid gases are either internally utilized or exhausted.

## Customers

The ethylene and propylene output will be primarily sold / transferred to JGSPC's existing polyethylene and polypropylene plants. It is projected that the naphtha cracker will operate between 90% to 100% of capacity. Depending on the relative economics at various times of the petrochemical cycle, the Naphtha Cracker Plant will have the option of exporting ethylene and/or propylene if the netbacks are better by doing so.

Pyrolysis gasoline will be partially hydrogenated and sold to the export market, primarily as a feedstock for the production of benzene, toluene and xylene. It is expected that the Naphtha Cracker Plant will have product offtake agreements with one or more traders to ensure regular offtake of the product.

Pyrolysis fuel oil will be partially consumed by the existing power plant of JGSPC, with the bulk either sold off to local refinery operations for blending and subsequent sale as bunker fuel, or exported.

## Registration with the Board of Investments (BOI)

The Company is registered with the BOI under the Omnibus Investments Code of 1987 (E.O. 226) on December 15, 2010 as a new producer of ethylene, propylene, py gas and other by-products produced by the Naphtha cracker project on a Pioneer status. Under its certificate of registration, the Company shall be entitled to certain tax and nontax incentives such as: (a) income tax holiday (ITH) for six (6) years from January 2014 or from actual start of commercial operations whichever comes first; only income generated from the registered activity shall be entitled to ITH incentives; additional deduction for from taxable income of fifty percent (50%) of wages corresponding to the increment of direct labor; (c) employment of foreign nationals, (d) tax credit for taxes and duties on raw materials and supplies and semi-manufactured products used on its export products and forming part thereof, among others; (e) simplification of customs procedures for the importation of equipment, spare parts, raw materials and supplies; (f) access to Customs Bonded Manufacturing Warehouse (CBMW); (g) exemption from wharfage dues, export taxes, duties, imposts and fees on export products; (h) importation of consigned equipment.

## **g) BANKING SERVICES**

Robinsons Savings Bank, a wholly-owned subsidiary of JG Summit Capital Services Corp. (JG Capital Services) was incorporated to engage in the business of savings and mortgage bank. It started commercial operations in November 1997.

In the second quarter of 2010, JG Capital Services (100%-owned subsidiary of the Company) and Robinsons Holdings Inc. (RHI) bought 100% of the shares of The Royal Bank of Scotland (Phils.). Then in December 2010, the BSP approved the merger of Robinsons Savings Bank and Robinsons Bank Corp. (formerly known as The Royal Bank of Scotland (Phils.)), with Robinsons Bank Corp. (RobinsonsBank) as the surviving entity, making the bank officially a commercial bank.

# Principal Products or Services

As of December 2010, RobinsonsBank has a network of fifty-six (56) branches; twenty-five (25) of which are strategically located in Metro Manila and thirty-one (31) others are situated in Luzon, Visayas and Mindanao. Moreover, thirty-one (31) of its branches are located inside malls, mostly in Robinsons' Malls, that are easily accessible and available six (6) days a week until Saturday. RobinsonsBank also has ninety-seven (97) ATMs, which are part of the Bancnet consortium, all of which are within reach and available 24 hours a day 7 days a week. To date, the Bank has a total one hundred and two (102) ATMs.

RobinsonsBank started its operations as a savings bank on November 27, 1997. Through the years, the Bank is committed to position itself for further business growth and aims to be among the top big banks in the country. Having a decade-long track record in the banking industry and as JG Summit Group's major financial service arm, RobinsonsBank continuously strives to carry on its vision of leading the country to global-competitiveness through quality and innovative banking products and services. It provides a broad range of traditional banking services such as savings, current and time deposits, treasury products, unit investment trust funds and other trust products, and foreign-currency denominated deposits. It also offers commercial loans, housing, car, personal, jewelry loans, micro financing, motorcycle financing, cash management, trade financing and remittance, among others. And with the license upgrade, the Bank intends to offer a wider range of products and services that are permissible to a commercial bank.

In support to the bank's response to changing times and the challenges that come along with it, RobinsonsBank prides itself with a business portfolio of market leaders, a solid financial position, and a formidable management team.

The new commercial bank, RobinsonsBank, is now positioned not only to be more responsive in meeting the banking requirements of its retail customers and business partners, but also to fully serve the general banking public.

## Strong Investor Base

RobinsonsBank is part of the JG Summit Holdings conglomerate. It maintains good patronage of the concessionaires, contractors and suppliers of the JG Group of Companies; exhibiting strong deposit and loan acquisitions. It being owned JG Summit Capital Services Corp. and Robinsons Holdings Inc., RobinsonsBank is in the company of leading and established corporations in the country today.

# **Regulatory Overview**

The earnings of banks are affected not only by general economic conditions, but also by the policies of various governmental and regulatory authorities in the country and abroad. The establishment and operation of banking institution in the Philippines is governed by the General Banking Act. The Central Bank acting through the Monetary Board, exercises overall supervision of, and regulates the industry.

#### h) OTHER BUSINESS INTERESTS

The Company has foreign exchange and securities dealing operations and offshore financial subsidiaries.

To complement RSB's traditional banking activities, the Company put up JG Summit Capital Markets Corp. (JGSCMC) which aim to be major players in the global foreign exchange fixed income and equity markets. JGSCMC was incorporated in January 2000 under the supervision of the Securities and Exchange Commission.

The Company has an interest in insurance brokering and securities investments. The Company also holds interest in power generation, through its 20% ownership in First Private Power Corporation (FPPC).

On October 14, 2010, the BOD and stockholders of Bauang Private Power Corporation (BPPC), which used to be a 93.25%-owned subsidiary by FPPC, and FPPC approved a Plan of Merger where FPPC shall be merged into and be part of BPPC, and its separate corporate existence shall cease by operation of law. Subsequently, on December 13, 2010, the Philippine SEC approved the Certificate of Filing of the Articles and Plan of Merger. On December 15, 2010, the effective date of the Merger, FPPC transferred its assets and liabilities at their carrying values to BPPC. BPPC owns and operates a 215 MW diesel-fired power plant in Bauang, La Union.

In August 2000, the Company entered into a joint venture agreement with five other conglomerates establishing a business to business electronic purchasing exchange under name Bayantrade Dotcom, Inc. (Bayantrade). In 2009, the Company sold its interest in Bayantrade. The Company also entered into other IT related services with the formation of Summit Internet Investments, Inc. in September 2000.

## Competition

Many of the Group's activities are carried on in highly competitive industries. Given the Group's diversity, the Group competes with different companies domestically and internationally, depending on the product, service or geographic area. While the Group is one of the largest conglomerates in the Philippines, its subsidiaries compete in different sectors against a number of companies with greater manufacturing, financial, research and development and market resources than the Group.

The following table sets out the Group's principal competitors in each of the principal industry segments in which it operates:

Industry Segment	Principal Competitors			
Branded Consumer Foods, Agro-	General Milling Corp., Liwayway, Rebisco, Nissin			
Industrial and Commodity Food	Monde, Storck, Van Melle, Hersheys, Best Chemicals			
Products	and Plastics, Vitarich Corp., Tyson Agro-Ventures, San			
	Miguel Corporation, Central Azucarera de Bais and			
	RFM Corporation			
Telecommunications	Wireline: PLDT, Innove and Bayantel			
	Wireless: Smart, Piltel and Globe			
Banking and Financial Services	PS Bank and BPI			
Petrochemicals	Imports			
Air Transportation	Philippine Airlines, Air Philippines Express, Zest Air and			
	Southeast Asian Airlines for Domestic flights. Air Asia,			
	Tiger Airways, Jetstar Airways, Cathay Pacific,			
	Singapore Airlines and Thai Airways, among others for			
	International flights			
Property Development and Hotel	SM Prime/Shoemart and Ayala Land Inc.			
Management				

# Publicly-Announced New Product or Service

The Company and its subsidiaries have no publicly-announced new product or service as of the date of the report.

#### Patents, Trademarks, Licenses, Franchises Concessions, Royalty Agreements

The Company has trademarks registered with the Bureau of Patents, Trademarks and Technology Transfer. Unless terminated earlier or renewed, patent registration of materials is protected for a period of 17 years, while trademarks and brand name registration have a protected period of 20 years.

The Company also has various licenses and franchises issued by the government to enable the Company to operate its diverse businesses including food, real estate, banking and financial services, telecommunications, air transportation and power generation.

#### Effect of Existing or Probable Governmental Regulations on the Business

The Company operates the majority of its businesses, including food, real estate, banking and financial services, telecommunications, air transportation and power generation activities, in a highly regulated environment. Many of these businesses depend upon licenses or franchises issued by the government authorities or agencies for their operations. These businesses would be materially adversely affected by the suspension or revocation of these licenses or franchises, which in turn may have a material adverse effect upon the Company. In addition, the introduction or inconsistent application of, or changes in regulations may from time to time materially affect the Company's operations.

# Cost and Effects of Compliance with Environmental Laws

The operations of the Company are subject to various laws enacted for the protection of the environment. The Company believes that it has complied with all applicable Philippine environmental laws and regulations, an example of which is the installation of waste and industrial water treatments in its various facilities. Compliance with such laws has not had, and in the Company's opinion, is not expected to have, a material effect upon the Company's capital expenditures, earnings or competitive position.

# Employees and Labor

The number of full-time employees employed by the Company and its operating subsidiaries as of December 31, 2010 is shown in the following table:

	No. of Employees
Company	
Branded Consumer Foods, Agro-industrial, & Commodity Food Products	9,117
Telecommunications	4,379
Property Development and Hotel Management	1,421
Airlines	2,475
Petrochemicals	305
Finance	610
Supplementary Businesses	15
	18,322

The Company's management believes that good labor relations generally exist throughout the operating companies. For most of the operating companies, collective bargaining agreements exist between the relevant representative unions for the employees and the relevant operating companies. The collective bargaining agreements are usually valid for a term of five years, and include a right to renegotiate the economic terms of the agreement after three years, and generally provide for annual salary increment, health and insurance benefits and closed-shop arrangements. The management believes that those collective bargaining agreements, which are soon to expire or which have expired, will, as a result of existing good labour relations, be successfully renewed or renegotiated.

# Working Capital

The working capital requirement of each subsidiary varies depending on the industry it is engaged in and is financed by operations and short-term loans from banks.

# **Item 2. Properties**

JG Summit and subsidiaries conduct business throughout the Philippines, but primarily in and around Metro Manila (where it is based) and in the regions of Visayas and Mindanao. Substantially all facilities are owned by the Company and are in good condition.

URC operates manufacturing/farm facilities located in the following:

Location (Number of facilities)	Type of Facility		
		Owned/ Rented	Condition
Pasig City (5)	Branded consumer food plants, feedmills and flourmill	Owned	Good
Libis, Quezon City (1)	Branded consumer food plant	Owned	Good
Canlubang, Laguna (1)	Branded consumer food plant	Owned	Good
Mandaue City, Cebu (2)	Branded consumer food plant, poultry farm and feedmill	Owned	Good
Luisita, Tarlac (1)	Branded consumer food plant	Owned	Good
San Fernando, Pampanga (1)	Branded consumer food plants	Owned	Good
Dasmariñas, Cavite (2)	Branded consumer food plants	Owned	Good
Cagayan de Oro (1)	Branded consumer food plant	Owned	Good
San Pedro, Laguna (1)	Branded consumer food plant	Rented	Good

Calamba, Laguna (1)	Branded consumer food plant	Rented	Good
San Pablo, Laguna (1)	Branded consumer food plant	Owned	Good
Antipolo, Rizal (3)	Poultry and piggery farm	Owned/	Good
		Rented	
Teresa, Rizal (2)	Piggery farms	Owned/	Good
, , ,	55 ,	Rented	
Angono, Rizal (1)	Poultry farm	Owned	Good
Taytay, Rizal (1)	Poultry farm	Rented	Good
Naic, Cavite (1)	Poultry farm	Owned	Good
San Miguel, Bulacan (3)	Poultry and piggery farms	Owned	Good
Bustos, Bulacan (1)	Piggery farm	Rented	Good
Novaliches, Quezon City (1)	Piggery farm	Owned	Good
Rosario, Batangas (1)	Piggery farm	Owned	Good
Davao City, Davao (1)	Flourmill	Owned	Good
Manjuyod, Negros Oriental (1)	Sugar mill	Owned	Good
Piat, Cagayan (1)	Sugar mill	Owned	Good
Kabankalan, Negros Occidental (2)	Sugar mill	Owned	Good
San Enrique, Iloilo City (1)	Sugar mill	Owned	Good
Man-it, Passi City (1)	Sugar mill	Owned	Good
Simlong, Batangas (2)	BOPP plant/Flexible packaging	Owned	Good
Samutsakhorn Industrial Estate, Samutsakhorn, Thailand (1)	Branded consumer food plant	Owned	Good
Pasir Gudang, Johor, Malaysia (1)	Branded consumer food plant	Owned	Good
Shiqiao Town, Guandong, China	Branded consumer food plant	Owned	Good
(1)			
Shanghai, China (1)	Branded consumer food plant	Owned	Good
Industrial Town, Indonesia (1)	Branded consumer food plant	Owned	Good
VSIP, Bin Duong Province,	Branded consumer food plant	Owned	Good
Vietnam (1)			
Acesfoods, Shantou, China (1)	Branded consumer food plant	Owned	Good

Sugar mill facilities in Kabankalan, Negros Occidental has a net book value of P2.05 billion in fiscal 2010 and P2.15 billion in fiscal 2009 of which P47 million and P59 million were used to secure the loan from Philippine Sugar Corporation in fiscals 2010 and 2009, respectively. (See Note 24 Long-Term Debt in the Consolidated Financial Statements for more details).

Annual lease payments for Calamba plant for fiscal year 2010 amounted to P53 million. Lease contract is renewable annually. Land in Taytay, Teresa and Antipolo, Rizal where farm's facilities are located, are owned by an affiliate and are rent-free.

RLC has invested in a number of properties located across the Philippines for existing and future development projects. These properties are in prime locations, thus affording RLC utmost flexibility for future development. These properties are fully owned by RLC and none of which are subject of any mortgage, lien or any form of encumbrance. RLC also enters into joint venture arrangements with land owners in order to optimize their capital resources. Not only does this encourage raw land development for future projects but it also provides them with exclusive development and marketing rights.

Breakdown of RLC's properties is set forth below: a) Land

Use	Status	
Residential Residential Nixed-use (mall/residential) Office Building Nall	No encumbrances No encumbrances No encumbrances No encumbrances No encumbrances No encumbrances	
	esidential lixed-use (mall/residential) ffice Building	

Calasiao, Pangasinan Cabanatuan, Nueva Ecija Cebu Dasmariñas, Cavite Davao City, Davao del Sur Dumaguete City EDSA, Mandaluyong City EDSA, Ortigas, Quezon City Ermita, Manila Fort Bonifacio, Taquiq General Santos City, South Cotabato General Santos City, South Cotabato General Trias, Cavite Horseshoe Village, Cubao, Quezon City Imus, Cavite Iloilo City Lipa City, Batangas Lipa City, Batangas Los Baños, Laguna Luisita, Tarlac City Malolos, Bulacan Naga City, Camarines Sur Novaliches, Quezon City Ortigas, Pasig City Ortigas Center, Pasig City Ortigas, Pasig Ortigas, Pasig (formerly Uniwide) Paco, Manila Palawan Parañague Citv Pinamucan, Ibaba, Batangas Roxas Blvd., Pasay City San Isidro, Batangas Citv San Fernando, Pampanga San Fernando, La Union Santa Rosa, Laguna Soro-soro, Tanauan, Batangas Sucat, Muntinlupa City Tacloban Citv Tagaytay City, Cavite Taytay, Rizal

Mall No encumbrances Mall Mixed-use (mall/hotel/residential) Mall Mall Mixed-use (mall/hotel) Mixed-use (mall/hotel/residential) Mixed-use (mall/hotel/ residential) Mixed-use (mall/ residential) Residential Mall Residential Residential Residential Mall Mall Mall Residential Mall Mall Mall Land bank Mixed-use (mall/residential) Mixed-use (mall/residential/hotel) Mixed-use (mall/residential/hotel) Residential Mall Mixed-use (mall/residential) Mixed-use (mall/residential/hotel) Residential Land bank Residential Residential Mall Residential Mall Residential Mixed-use (mall/residential) Mall Mixed-use (mall/hotel/residential) Land bank

No encumbrances No encumbrances

b) Building and Improvements

Location	Use	Status
Angeles City, Pampanga	Mall	No encumbrances
Ayala Avenue, Makati City	Office Building	No encumbrances
Bacolod City	Mall	No encumbrances
Cabanatuan, Nueva Ecija	Mall	No encumbrances
Cagayan De Oro City, Misamis	Mall	No encumbrances
Oriental		
Cainta, Rizal	Mall	No encumbrances
Fuente Osmena, Cebu City	Mixed-use (mall/hotel)	No encumbrances
Dasmariñas, Cavite	Mall	No encumbrances
Davao City	Mall	No encumbrances
Dumaguete City	Mall	No encumbrances

Don Gil Garcia, Cebu City	Mixed-use (mall/clinics/office)	No encumbrances
EDSA, Mandaluyong City	Mixed-use (mall/hotel/residential)	No encumbrances
EDSA, Ortigas, Quezon City	Mixed-use (mall/hotel/residential)	No encumbrances
Ermita, Manila	Mixed-use (mall/residential)	No encumbrances
General Santos City	Mall	No encumbrances
lloilo City	Mall	No encumbrances
Imus, Cavite	Mall	No encumbrances
Lipa City, Batangas	Mall	No encumbrances
Los Baños, Laguna	Mall	No encumbrances
Luisita, Tarlac City	Mall	No encumbrances
Novaliches, Quezon City	Mixed-use (mall/residential)	No encumbrances
Ortigas, Pasig City	Mixed-use (mall/hotel/residential)	No encumbrances
Paco, Manila	Mixed-use (mall/residential)	No encumbrances
Pulilan, Bulacan	Mall	No encumbrances
San Fernando, Pampanga	Mall	No encumbrances
San Nicolas, Ilocos Norte	Mall	No encumbrances
Santa Rosa, Laguna	Mall	No encumbrances
Tacloban City, Leyte	Mall	No encumbrances
Tagaytay City, Cavite	Mixed-use (mall/hotel)	No encumbrances

RLC owns all the properties where its existing commercial centers are located except for the following: Robinsons Place – Iloilo, Robinsons - Cagayan De Oro, Robinsons Cainta and Robinsons Pulilan. These four properties are leased at prevailing market rates. The leases for Iloilo and Cagayan de Oro properties are for 50 years each and commenced in October 2001 and December 2002, respectively. The leases for the Cainta and Pulilan properties are for 25 years and commenced in December 2003 and January 2008, respectively. Renewal options for Cainta and Pulilan are available to RLC. Total rent expense amounted to P131 million in 2010, P156 million in 2009, and P159 million in 2008.

JGSPC constructed its polypropylene and polyethylene complex on a site at Bo. Simlong, Batangas.

#### Item 3. Risks

The major business risks facing the Group are as follows:

#### a. Political Situation and State of the Economy of the Country

The growth and profitability of the Group is greatly influenced by the general political situation in, and the state of the economy of, the Philippines. Any political or economic instability in the future could adversely affect the Group's business, financial condition or results of operations.

#### b. Competition

Many of the Group's activities are in highly competitive industries. The Group faces competition in all segments of its businesses both in the Philippine market and in international markets. The Group's ability to compete effectively will require continuous efforts in sales and marketing of our existing products, development of new products and cost rationalization. There can be no assurance that the Group's sales volume and market share will not be adversely affected by negative consumer reaction to higher prices as a result of price reduction or promotional sales undertaken by its competitors.

#### c. Financial Market

The Group has a foreign exchange exposure primarily associated with fluctuations in the value of the Philippine Peso against the U.S. dollar and other foreign currencies. The Group's revenues are predominantly denominated in Pesos, while certain expenses, including fixed debt obligations, are denominated in foreign currencies. Prudent fund management is employed to minimize effects of fluctuations in interest and currency rates.

## d. Raw Materials

Production operations of some of the Group's manufacturing operations are dependent in obtaining adequate supply of raw materials on a timely basis. In addition, its profitability depends in part on the prices of raw materials since a portion of the Group's raw material requirements is imported including packaging materials. To mitigate these risks, alternative sources of raw materials are used in operations.

## e. Key Executives

The Company's key executives play an integral part in the latter's success. The experience, knowledge, business relationships and expertise of these executives could be difficult to replace and may result in a decrease in the Company's operating proficiency and financial performance should any of them decide to leave the Company.

## f. Philippine Regulations

The Group operates a material part of its businesses in a highly regulated environment. Many of these businesses depend upon licenses and franchises issued by government authorities or agencies for their operation. These businesses would be materially adversely affected by the suspension or revocation of these licenses or franchises.

The Group is also subject to numerous environmental laws and regulations relating to the protection of the environment and human health and safety, among others. Many of these environmental laws and regulations are becoming increasingly stringent and compliance to such is becoming increasingly complex and costly.

## g. Weather and Catastrophe

Severe weather conditions may have an impact on some aspect of the Group's businesses such as its manufacturing, air transportation and telecommunications segments. The Philippines have experienced a number of major natural catastrophes over the years including floods, droughts, volcanic eruptions and earthquakes. The Company faces the risk of incurring losses if directly hit by any of these calamities.

#### Item 4. Legal Proceedings

Certain consolidated subsidiaries are defendants to lawsuits or claims filed by third parties which have pending decisions by the courts or are under negotiation, the outcomes of which are not presently determinable. In the opinion of management, the eventual liability under these lawsuits or claims, if any, will not have a material effect on the Company's consolidated financial position. Refer to Note 43 of the Consolidated Financial Statements attached to this report for a detailed description.

#### Item 5. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.

## **PART II - OPERATIONAL AND FINANCIAL INFORMATION**

## Item 6. Market for Registrant's Common Equity and Related Stockholder Matters

## PRINCIPAL MARKET OR MARKETS WHERE THE REGISTRANT'S COMMON EQUITY IS TRADED.

The common stock of the Company is listed on the Philippine Stock Exchange.

#### STOCK PRICES

	<u>High</u>	Low
2010		
First Quarter	₽11.00	₽5.50
Second Quarter	16.75	9.30
Third Quarter	26.00	15.75
Fourth Quarter	26.55	19.60
2009		
First Quarter	₽3.15	₽1.80
Second Quarter	5.50	2.85
Third Quarter	6.60	4.10
Fourth Quarter	6.70	5.90
2008		
First Quarter	₽10.75	₽8.90
Second Quarter	9.70	8.70
Third Quarter	8.20	6.40
Fourth Quarter	7.00	1.58

The stock price of the Company's shares as of April 8, 2011 is P24.85.

On January 27, 2011, the stockholders' of the Parent Company approved the amendment of its articles of incorporation to implement the following: (a) increase in authorized capital stock from Fourteen Billion Eight Hundred Fifty Million Eight Hundred Thousand Pesos (P14,850,800,000) to Fourteen Billion Eight Hundred Thousand Pesos (P14,890,800,000); and (b) to create Four Billion (4,000,000,000) voting and non-redeemable preferred shares with a par value of One Centavo (P0.01) per share, for a total par value of Forty Million Pesos (P40,000,000).

#### CASH DIVIDENDS PER SHARE

On June 28, 2010, the Company declared cash dividend of P0.05 per share from the Unrestricted Retained Earnings as of December 31, 1997 to all stockholders of record as of July 16, 2010 and payable on August 6, 2010.

On June 26, 2009, the Company declared cash dividend of P0.03 per share from the Unrestricted Retained Earnings as of December 31, 1997 to all stockholders of record as of July 24, 2009 and payable on August 19, 2009.

On July 30, 2008, the Company declared cash dividend of P0.03 per share from the Unrestricted Retained Earnings as of December 31, 1997 to all stockholders of record as of August 29, 2008 and payable on September 24, 2008.

# STOCK DIVIDENDS DECLARED

No stock dividend was declared in 2010, 2009 and 2008.

Retained earnings of the Company as of December 31, 2010 include undistributed earnings amounting to P 33.34 billion representing accumulated equity in net earnings of consolidated and unconsolidated subsidiaries

and affiliates which is not available for dividend declaration until received in the form of dividends from the investees.

# **RECENT SALES OF UNREGISTERED SECURITIES**

Not Applicable.

The number of shareholders of record as of December 31, 2010 was 1,233. Total shares outstanding as of December 31, 2010 were 6,797,191,657 shares with a par value of P1.00.

## Top 20 stockholders as of December 31, 2010:

	<u>Name</u>	No. of Shares Held	<u>% to Total</u> Outstanding
1.	Gokongwei Brothers Foundation, Inc.	1,997,076,451	29.38
2.	PCD Nominee Corporation (Filipino)	1,091,041,775	16.05
3.	RSB-TIG No. 030-46-000001-9	1,033,319,225	15.20
4.	John Gokongwei, Jr.	866,509,465	12.75
5.	PCD Nominee Corporation (Non-Filipino)	285,220,618	4.20
6.	Express Holdings, Inc.	284,676,715	4.19
7.	Lance Y. Gokongwei &/or Elizabeth Gokongwei	234,845,280	3.46
8.	James L. Go	216,679,656	3.19
9.	John Gokongwei &/or Lance Gokongwei	141,030,450	2.08
10.	Gosotto & Co., Inc.	105,644,494	1.55
11.	Robina Gokongwei Pe &/or Elizabeth Gokongwei	72,345,278	1.06
12.	Universal Robina Corporation	57,663,430	0.85
13.	Liza Yu Gokongwei &/or Elizabeth Gokongwei	54,200,000	0.80
14.	Faith Gokongwei Ong &/or Elizabeth Gokongwei	36,100,000	0.53
14.	Marcia Gokongwei Sy &/or Elizabeth Gokongwei	36,100,000	0.53
14.	Hope Gokongwei Tang &/or Elizabeth Gokongwei	36,100,000	0.53
15.	Nicris Development Corporation	36,073,252	0.53
16.	Emma G. See	23,552,125	0.35
17.	Pacred Service & Investment Corporation	18,733,226	0.28
18.	Michael Seetekbeng	13,400,327	0.20
19.	Manuel Ahyong Sr.	10,000,000	0.15
20.	Evelyn Yap	9,708,319	0.14
		6,660,020,086	98.00

# Item 7. Management's Discussion and Analysis or Plan of Operation.

The following discussion and analysis should be read in conjunction with the accompanying financial statements and the related notes as of December 31, 2010, 2009 and 2008, included elsewhere in this Annual Report. Our financial statements, and the financial information discussed below, have been prepared in compliance with Philippine Financial Reporting Standards (PFRS).

Management's Discussion of Results of Operations is presented in two parts: Consolidated Operations and Segment Operations.

# 2010 vs. 2009

## I. CONSOLIDATED OPERATIONS

#### **Results of Operations**

The Group's reported consolidated net income showed an increase of 91% from P8.55 billion in 2009 to P16.32 billion in 2010 as most of our subsidiaries posted record performance. Core earnings before taxes for the year ended December 31, 2010, excluding the effects of foreign exchange and mark-to-

market gains or losses, increased 75% from P10.68 billion to P18.71 billion. Likewise, our EBITDA (operating income adding back depreciation and amortization), recorded a 31% improvement from previous year's P27.04 billion to P35.29 billion in 2010, due to the strong performance of its subsidiaries.

Significant increase in net income was brought about by:

- The food business, Universal Robina Corporation's (URC) net income attributable to equity holders of the parent significantly improved 101.1% brought about by higher revenues for the period.
- Cebu Pacific Air's net income reached another record P6.92 billion, more than double of last year's net income amounting to P3.26 billion as it recorded a 24.8% growth in its gross revenues.
- Digitel posted a consolidated net income of P526.63 million from P259.72 billion last year mainly due to the strong performance of its mobile phone business.

Consolidated revenues posted a double digit growth of 12.8% from P107.96 billion in 2009 to P121.74 billion this year due to the strong performance of our food, airlines and telecoms businesses.

- URC's revenue grew 14.4% from P50.45 billion in 2009, to P57.52 billion in 2010 due to due to the strong performance of the branded consumer foods Philippines and international.
- CEB's 24.8% growth in gross revenues from P23.31 billion in 2009 to P29.09 billion in 2010 brought about by its continuous expansion of its route and flight network, additional passenger and cargo traffic and significantly increased ancillary revenues.
- Digitel's consolidated service and non-service revenues posted an 18.0% growth from P14.02 billion to P16.54 billion largely due to the significant revenue growth of 27.1% in the wireless segment driven by the growth in subscribers fueled by the introduction of more affordable and innovative products.

Gross income increased by 21.7% to P52.99 billion, a result of higher revenues and slight increase in cost of sales. The petrochemical business recorded lower cost of sales during the year due to lower production. Aside from this, URC's increase in cost of sales due to increase in sales volume was partially tempered by lower costs of raw materials this year.

Consolidated operating expenses increased 10.3% as a result of a higher level of business activity of food, telecommunications and airline businesses, consolidated operating income increased by 42.8% due to better operating efficiencies that led to improved margins in 2010.

The Group's financing costs and other charges (net of interest income) incurred for the year ended December 31, 2010 decreased by 18.4% from P4.75 billion in 2009 to P3.87 billion as the Group was able to generate additional interest income on the latter part of the year on the proceeds from the successful IPO of Cebu Pacific in October 2010. The Group recognized gains from market valuation of its financial assets amounting to P1.63 billion for the year ended December 31, 2010 and foreign exchange gains of P2.8 billion as the Group benefited from the stabilization of the capital markets as well as the strengthening of the peso currency. Provision for income tax increased by 86.1% because of higher taxable income recorded by our food division and an increase in our provision for deferred tax on unrealized foreign exchange gains recorded for the year.

# **II. Segment Operations**

# A. Results from Continuing Operations

**Foods** posted a consolidated sale of goods and services of P57.72 billion for the fiscal year ended September 30, 2010, 14.4% higher than the sales posted last year. Sale of goods and services performance by business segment follows: (1) URC's branded consumer foods segment, excluding packaging division, increased by P 4.22 billion, or 11.1%, to P42.32 billion in fiscal 2010 from P38.10 billion reported in 2009. Domestic sales increased by P1.12 billion to P27.69 billion in fiscal 2010 from P26.57 billion in fiscal 2009 due to strong performance of its beverage division which posted a 21.2% growth due to the successful rollout of C2 in 220ml at the beginning of fiscal year while the growth for snackfoods division was tempered by several supply issues as well as some shift in consumer demand for extruded or palletized snacks and functional candies. BCFG's

international sales significantly increased by 26.9% due to considerable increase in sales volume by 34.8%. This was supported by strong sales growth from Vietnam, Thailand, Malaysia, Singapore and China. Thailand and Vietnam have reached the scale with sales of more than US\$100 million each with Thailand solidifying its leadership in biscuits while the strong demand for C2 product in Vietnam continues. Sale in URC's packaging division went down by 12.5% to P928 million in fiscal 2010 from P1.06 billion recorded in fiscal 2009 due to decrease in sales volume. (2) Agro-Industrial segment (AIG) posted revenues of P7.17 billion in fiscal 2010, an increase of 22.6% from P5.85 billion recorded in 2009. The increase is substantially driven by farm business, which grew by 35.2% due to higher sales volume of hogs and broiler coupled by increases in farm gate prices, which was partly driven by strong election spending in the third quarter of fiscal year. Feed sales went up by 8.2% on the back of increases in sales volume. (3) Sale of goods and services in commodity foods segment increased by P1.86 billion or 34.1% to P7.30 billion in fiscal 2010 from P5.45 billion recorded in fiscal 2009. This was primarily due to upsurge in net sales of sugar business by 97% driven by increases in selling prices while our flour business was affected by price rollbacks despite the growth in sales volume.

URC's cost of sales consists primarily of raw and packaging materials costs, manufacturing costs and direct labor costs. Cost of sales increased by P3.64 billion, or 9.7%, to P41.11 billion in fiscal 2010 from P37.48 billion in fiscal 2009. Cost of sales went up due to increase in sales volume, partially tempered by lower costs of major raw materials this year against last year.

URC's gross profit increased by P3.63 billion, or 28.0%, to P16.61 billion in fiscal 2010 from P12.98 billion reported in fiscal 2009. Gross profit as a percentage of net sales grew by 3 percentage points to 28.8% in fiscal 2010 from 25.7% in fiscal 2009 as URC took advantage of lower input costs this year. Selling and distribution costs and general and administrative expenses increased by P603 million or 7.2% to P8.93 billion in fiscal 2010 from to P8.32 billion recorded in fiscal 2009. This increase resulted primarily from the following factors: (1) 12.3% increase in advertising and promotion costs to P3.50 billion in fiscal 2010 from P3.11 billion in fiscal 2009 to support the new SKUs launched and to boost up sales of existing products in light of increasing market competition; (2) 16.0% increase in freight and delivery charges to P2.04 billion in fiscal 2010 from P1.76 billion in fiscal 2009 due to increase in trucking and shipping costs associated with increased volume.

Market valuation gain on financial instruments at fair value through profit or loss increased by P1.30 billion or 185.8% to P2.01 billion in fiscal 2010 from P702 million in fiscal 2009 due to significant recovery in market values of bonds and equity securities investments.

URC's finance costs consist mainly of interest expense which decreased by P379.47 million or 26.8%, to P 1.03 billion in fiscal 2010 from P1.41 billion recorded in fiscal 2009 due to decline in level of financial debt. Foreign exchange loss amounted to P335 million in fiscal 2010 from P46 million reported in fiscal 2009 due to currency translation losses.

Net income attributable to equity holders of the parent increased by P3.93 billion or 101.1% to P7.82 billion in fiscal 2010 from P3.89 billion in fiscal 2009 as a result of factors discussed above.

URC reported an EBITDA (operating income plus depreciation and amortization) of P10.96 billion for fiscal 2010, 42.5% higher than P7.69 billion posted in fiscal 2009. Core earnings before tax (operating profit after equity earnings, net finance costs and other expense-net) for fiscal 2010 amounted to P7.69 billion, an increase of 83.6% from P4.19 billion recorded for fiscal 2009.

**Real estate and hotels** generated total gross revenues of P11.30 billion for fiscal year 2010, an increase of 5.3% from P10.73 billion of total gross revenues for fiscal year 2009. Net profit for the fiscal year 2010 amounted to P3.59 billion, up by 10.1% compared to fiscal year 2009. RLC's net profit growth would have been higher at 13% if the P103 million gain from interest rate swap transaction last year was excluded. EBITDA amounted to P6.41 billion this year, up by 7.8% from last year.

The Commercial Centers Division accounted for P5.74 billion of the real estate revenues for the year versus P 4.21 billion last year. The 36% increase in revenues of the Commercial Centers Division was principally due to newly opened malls particularly Robinsons Place General Santos, Robinsons Ilocos Norte, Robinsons Place Dumaguete and Cybergate Cebu. Rental escalations and strong take up of leased areas of RLC's mall space after renovation and expansion work of existing malls increased the rental revenue by 7.7%. Significant rental contribution came from Robinsons Place Manila, Galleria mall, Robinsons Place Tacloban, Robinsons Place Lipa and Robinsons Cybergate Davao, among others.

million was likewise recorded as a result of operating the Robinsons Movieworld starting fiscal year 2010. The Division's EBIT and EBITDA have shown positive variances of 34% and 29%, respectively.

The Residential Division realized gross revenues of P3.22 billion lower by 26.3% from P4.37 billion last year due to lower construction completion. As a result of the decrease in realized gross revenues, EBIT has shown a negative variance of 45%, while EBITDA showed a decrease of 44%.

The Office Buildings Division reported revenues of P1.18 billion compared to P1.11 billion over the same period last year. This 6.3% increase in lease income was due mainly to new office space available for lease in Robinsons Cybergate Tower 3 and completion of Cybergate Plaza. The Division's EBIT and EBITDA have shown positive variances of 14% and 10%, respectively.

The Hotels Division, a major contributor of RLC's recurring revenues registered gross revenues of P1.15 billion, as against last year's P1.04 billion. The 10.9% increase in hotel revenues was principally due to the opening Summit Ridge Hotel in Tagaytay and Go Hotel in Mandaluyong City. The average occupancy rates of RLC's hotels are 75% for Crowne Plaza Galleria Regency, 76% for Holiday Inn Galleria Manila, 56% for Cebu Midtown Hotel, 36% for the Summit Ridge Hotel and 73% for the newly opened Go Hotel. Hotel's Division EBIT has shown a positive variance of 17%, while EBITDA showed a positive variance of 13%.

Real estate cost and expenses remained steady at P4.13 billion this year. Lower cost of real estate sale of sold residential units was offset by higher depreciation and cinema cost. Hotel expenses increased to P 996.91million or 10.0% as compared to last year of P905.88 million due to higher operational expenses at Summit Ridge Hotel and Go Hotel.

Interest income increased to P702.1 million from P237.8 million last year due to higher level of money market placements and other financial assets.

**Telecommunications** registered consolidated revenues of P16.54 billion for the year ended December 31, 2010, an 18.0% growth from last year's P14.02 billion.

Wireless communication services recorded a 27.1% revenue growth from P10.33 billion in 2009 to P13.12 billion in 2010 fueled by the growth in subscriber base and introduction of more affordable and innovative products. Subscriber base stood at 14.04 million as at December 31, 2010 higher by 29.3% from last year's 10.86 million. Postpaid subscribers account for 1.22 million comprising of 1.07 million 2G subscribers and 0.15 million 3G subscribers, an improvement of 35.6% from 0.9 million subscribers in 2009 comprising of 0.83 million 2G subscribers and 0.07 million 3G subscribers. On the other hand, prepaid subscribers totaled 12.82 million as at year-end 2010 comprising of 12.71 million 2G subscribers and 0.11 million 3G subscribers up from last year's prepaid subscribers count totaling 9.96 million comprising of 9.93 million 2G subscribers and 0.03 million 3G subscribers.

Wireline voice communication service revenues however, dipped by 9.7% during the year to P2.95 billion from P3.26 billion in 2009. This was mainly due to lower international and domestic tolls and local exchange partially offset by the growth in Suntel and ADSL products which registered a 17% increase over the same period last year.

Wireline data communication service revenues amounted to P475.3 million in 2010, higher by 10.2% against last year's P431.1 million due to the increase in domestic data and Internet services through its IPVPN services new subscriptions.

Consolidated costs and operating expenses increased to P15.31 billion from P12.99 billion in 2009 due to higher network-related and general and administrative expenses and depreciation and amortization.

Consolidated EBITDA (Earnings before interest, taxes and depreciation and amortization) increased 20.7% to P5.60 billion from P4.64 billion in 2009.

After considering depreciation and amortization, consolidated EBIT (Earnings before interests, foreign exchange gain, market valuation loss and taxes) amounted to P1.23 billion in 2010, a 19.9% improvement from last year's P1.03 billion.

DIGITEL's consolidated income before income tax amounted to P1.22 billion in 2010, 541.8% more than last year's figure of P190.9 million.

Net income for the year 2010 significantly improved to P526.6 million, from last year's P259.7 million.

**Air transportation** generated gross revenues of P29.09 billion for the year ended December 31, 2010 a 24.8% increase from last year's P23.31billion, largely driven by the increased number of flights and higher load factor in 2010. Increase in number of flights is brought about by additional flight frequencies to existing destinations and the opening of 1 domestic destination (Pagadian) and the launching of 2 new regional destinations (Brunei and Beijing) in 2010. It also increased its fleet by adding 2 Airbus A320 aircraft and 2 ATR 72-500 aircraft in 2009 and 3 Airbus A320 aircraft in 2010 which were used in operations during the last quarter of 2010. Moreover, increase in average fares and the automatic recognition of revenue from no-shows also boosted revenues. Correspondingly, cost of services and operating expenses went up to P22.64 billion from P20.15 billion last year. Cebu Pacific recognized gains from foreign exchange, fuel hedging and market valuation of its financial assets designated at fair value through profit or loss totaling P1.16 billion during the year compared to P1.10 billion recorded last year. All these factors contributed to the 112.5% growth in net income for the year from P3.26 billion last year to P6.92 billion this year. EBITDAR (earnings before interest, taxes, depreciation and amortization and rent expenses) increased by 49.2% to P10.16 billion in 2010 from P 6.81 billion last year.

**Petrochemicals** revenues declined to P3.31 billion for the fiscal year ended September 30, 2010, from last year's P5.57 billion as sales volume decreased from 108,836 MT last year to 61,115 MT due to lower sales. Cost of sales was likewise reduced from P 6.09 billion to only P3.75 billion as production slowed down significantly this year compared to last year. This resulted to an improved gross income for JGSPC for the year with P126.81 million as compared to last year's P 42.45 million and a decrease in net loss by 80.0% from P 511.10 million to P 102.15 million. Foreign exchange gain recognized during the year amounting to P 36.48 million from a foreign exchange loss last year of P95.4 million also contributed to the reduced net loss.

**Banking Services,** which include **Robinsons Savings Bank (RSB)** and **Robinsons Bank Corporation** (**RBS**), formerly Royal Bank of Scotland, Phils., generated net earnings of P298.34 million for the year ended December 31, 2010, a 47.1% growth from last year's net income of P202.81 million. The increase is mainly due to higher revenues recorded this year from P1.13 billion last year to P1.73 billion this year. Aside from this, RSB also recorded a significant growth from its trading gain from P32.08 million last year to P254.86 million this year. As of December 31, 2010, total resources amounted to P 24.59 billion from last year's P 16.89 billion. Loans increased to P10.20 billion from last year's P8.23 billion, deposit liabilities decreased to P 9.75 billion this year from P14.09 billion last year.

Equity in net earnings of associates companies and joint ventures amounted to P2.77 billion for the year ended December 31, 2010, a 10.4% decline from last year's P3.09 billion. Decrease in equity income is mainly due to UIC, which recorded a higher net income before fair value gain (loss) on investment properties last year from a deferred income tax write-back of SGD21.7 million in 2009. United Industrial Corporation, Limited recorded a 1.6% decrease in its net income from operations S\$237.01 million in 2010 from S\$240.82 million in 2009. Since the Group's policy for the valuation of property, plant and equipment is the cost basis method, the equity income taken up by the Group represents the adjusted amounts after reversal of the effect in the income statement of the revaluation of the said assets. First Private Power Corporation (FPPC), ceased business operations last July 2010. As of December 31, 2010, FPPC merged with Bauang Private Power Corporation (BPPC), with the latter as the surviving company.

**Other Supplementary Business, Unicon** recognized net income of P23.76 million in 2010 a slight decrease from last year's P25.08 million despite increase in commission income of 4.0%. The decrease is mainly due to higher operating expenses during the period from P65.60 million last year to P72.80 million this year.

## I. CONSOLIDATED OPERATIONS

#### **Results of Operations**

The Group's consolidated financial performance for the year ended 2009 generated a net income from equity holders of the parent of P8.55 billion, a complete turnaround from last year's net loss of P0.69 billion. With the global financial markets front stabilizing in 2009, the Group was able to recoup and more, the losses from the mark-to-market of financial assets and fuel hedges it recorded in 2008. Market valuation gains recorded for this year totaled P2.33 billion as compared to losses of P7.14 billion last year. Likewise, foreign exchange losses have been kept to only P21.63 million compared to a huge P2.93 billion in 2008, with the peso strengthening by the end of the year. However, even without the impact of these two items, our Group still showed a remarkable improvement as our core earnings increased 16.5% from P9.16 billion in 2008 to P10.68 billion in 2009. Likewise, our EBITDA grew 27.8% this year to P27.04 billion from last year's P21.16 billion.

Significant increase in net income was brought about by:

- The food business, Universal Robina Corporation's (URC) 920.2% increase in net income brought about by higher revenues and the recovery of the market valuation of its financial assets.
- Cebu Pacific Air's net income reached a record P3.26 billion, a complete turnaround from last year's net loss as it recovered from the losses it incurred from its fuel hedges last year.
- Digitel, our telecommunications arm, posted a consolidated net income of P259.72 million from a net loss of P1.98 billion last year, Its mobile phone business, Sun Cellular is now in the black, registering a net income of P1.24 billion this year from a net loss of P929.40 million last year.
- Consistent income contribution from Robinsons Land Corporation, our Group's real estate business, with a 3.6% increase in net income from ₽3.15 billion in 2008 to ₽3.26 billion in 2009.
- Equity in net earnings of associates increased by 29.3%, from P2.39 billion in 2008 to P3.09 billion in 2009 mainly due to higher equity earnings recognized from UIC.

Consolidated revenues reached P107.96 billion in 2009, a 9.0% increase from last year's P99.07 billion due to the strong performance of our food, airlines and telecoms businesses.

- URC's revenue grew 11% from P45.45 billion in 2008, to P50.45 billion in 2009 due to growth in sales of almost all its segments, most significant of which is from its branded consumer foods international sales.
- CEB's posting of 18.4% growth from P19.68 billion in 2008 to P23.31 billion in 2009 caused by the increase in number of passengers as a result of additional flights during the period. Ancillary revenues also showed significant growth as a result of the new services provided with the introduction of Navitaire reservation systems.
- Service and non-service revenues from Digitel posted a 23.5% increase from P11.35 billion to P14.02 billion largely due to the 40.3% improvement of the wireless segment during the year attributable to the growth in subscriber base more significantly in the prepaid segment that boosted revenues in unlimited fees, voice, SMS, roaming and value added services.

Gross income increased by 25.0% to P43.55 billion, a result of higher revenues and slight increase in cost of sales. The petrochemical and the real estate businesses recorded lower cost of sales during the year due to lower production and lower project completion, respectively. URC also contributed to higher gross margin this year, as it took advantage of lower input costs.

General and administrative expenses increased 20.0% due to higher depreciation recorded and increase in advertising and promotion costs during the year.

Financing costs and other charges incurred for the year ended December 31, 2009 increased 4.6% from ₽ 6.03 billion to ₽6.31 billion due to higher level of debt financing.

Impairment losses grew 29.8% to P1.07 billion due to higher impairment on receivables and available-for-sale investments this year.

As earlier mentioned, market valuation gain during the year amounted to P2.33 billion compared to a market valuation loss of P7.14 billion last year as the capital markets recovered during the period.

Foreign exchange loss – net dropped significantly from P2.93 billion in 2008 to P21.63 million in 2009 as the peso strengthened during the latter part of the year.

Interest income recorded in 2009 decreased 37.8% to P1.56 billion due to lower average investment portfolio during the period as compared to last year's.

Other income dropped to P203.20 million this year from P1.38 billion last year since there was a gain recognized on early repayment of various debts by a certain subsidiary last year.

Provision for income tax amounted to P1.22 billion from a net benefit of P321.83 million last year mainly due to the deferred taxes recognized from the foreign exchange and market valuation losses recorded last year.

## **II. Segment Operations**

## A. Results from Continuing Operations

Foods generated a consolidated sales of goods and services of P50.45 billion for the fiscal year ended September 30, 2009, 11.0% higher than the sales posted last year. Sale of goods and services performance by business segment follow: (1) URC's branded consumer foods segment, excluding packaging division, increased by P4.84 billion, or 14.5%, to P38.10 billion in fiscal 2009 from P33.26 billion reported in 2008. The increase was due to a 10.7% increase in net sales from domestic operations, which was largely driven by the strong performance of its snackfoods which posted a 12.4% growth on the back of price increases implemented at the end of last fiscal year and in the first quarter of the current year. BCFG's international sales significantly increased by 24.4% due to considerable increase in sales volume by 34.0%. This was supported by higher revenues from Singapore, Hong Kong and Vietnam. Sales in URC's packaging division went down by 29.2% to ₽1.06 billion in fiscal 2009 from ₽1.50 billion posted in fiscal 2008 due to decrease in sales volume and commodity prices worldwide. (2) Agro-Industrial segment (AIG) posted revenues of P5.85 billion in fiscal 2009, a 4.9% increase from P5.57 billion recorded in 2008. Revenue growth was brought about by higher sales of the farm business due to higher sales volume and prices of hogs and increase in sales of commercial table eggs and broiler this year. (3) Net sales of commodity foods segment amounted to due to P 5.45 billion in fiscal 2009 or up by 6.3% from ₽5.12 billion reported in fiscal 2008. Flour sales grew by 5.1% to P3.49 billion from P3.32 billion reported last year due to higher sales volume. Sugar net sales increased by 8.7% to P1.96 billion from P1.80 billion posted last year due to increase in sales to external customers.

URC's cost of sales consists primarily of raw and packaging materials costs, manufacturing costs and direct labor costs. Cost of sales increased by 8.3% to P37.48 billion in fiscal 2009 from P34.60 billion in fiscal 2008 due to increases in sales volume coupled with significant increases in costs of major raw materials during the first quarter of fiscal 2009.

URC's gross profit for fiscal 2009 amounted to P12.98 billion, an increase of 19.5% from P10.86 billion posted in fiscal 2008. Gross profit margin is up by 200 basis points versus last year and has improved since the first half quarter of the year when URC took advantage of lower input costs. Selling and distribution costs and general and administrative expenses rose by 16.2% from P7.17 billion to P8.32 billion primarily due to the following factors: (1) increase in advertising and promotion costs by 22.9% from P2.53 billion in fiscal 2008 to P3.11 billion in fiscal 2009 to support the new SKUs launched and to boost up sales of existing products in light of increasing market competition; (2) increase in compensation and benefits by 27.6% is due to annual salary adjustments and pension expense resulting from net actuarial loss during the year; (3) increase in freight and handling expenses by 5.1% or P85 million due to increase in trucking and shipping costs associated with higher fuel prices and increased volume; and (4) increase in miscellaneous expense by 54.6% to P428 million in fiscal 2009 from P277 million in fiscal 2008 which was substantially due to increase in computer hardware maintenance costs and technical expenses.

URC recognized a market valuation gain of P702 million on financial instruments at fair value through profit or loss reported in fiscal 2009 against the P2.26 billion market valuation loss in fiscal 2008. This was due to

significant recovery in market values of investments in bonds and equity securities in the second half of this year.

Foreign exchange loss amounted to P46 million in fiscal 2009 from P424 million reported in fiscal 2008 due to effects of realized foreign exchange and currency translation gains.

Net income attributable to equity holders of the parent increased by P3.51 billion or 920.2% to P3.89 billion in fiscal 2009 from P381 million in fiscal 2008 due to higher operating income, mark-to-market gain in bond and equity holdings as a result of recovery of market prices during the first half of the year and lower foreign exchange loss.

URC reported an EBITDA (operating income plus depreciation and amortization) of P7.69 billion for fiscal 2009, 20.5% higher than P6.38 billion recorded in fiscal 2008. Core earnings before tax (operating profit after equity earnings, net of finance costs and other expense-net) for fiscal 2009 amounted to P4.19 billion, an increase of 19.7% from P3.50 billion reported for fiscal 2008.

**Real estate and hotels** net profit for the fiscal year 2009 amounted to P3.27 billion, up by 4% compared to fiscal year 2008. Excluding P103 million gain from interest rate swap transaction this year and P253 million reduction of deferred income tax last year, RLC's net profit growth is much higher at 10%. Although revenues was slightly down by 4% to P10.73 billion, pre-tax profits still grew by 14% due to better cost control management. EBITDA amounted to P5.95 billion this year, up by 12%. Net income attributable to equity holders of parent amounted to P3.26 billion this year compared to P3.15 billion last year.

The Commercial Centers Division accounted for P4.21 billion of the real estate revenues for the year versus P 3.69 billion last year. The 14% increase in revenues of the Commercial Centers Division was principally due to newly opened malls particularly Summit Ridge – Tagaytay, Robinsons Place – Tacloban, Robinsons Cabanatuan and Robinsons Place – Davao. Rental escalations and strong take up of leased areas of RLC's mall space after renovation and expansion work of existing malls increased the rental revenue by 9.7%. Significant rental contribution came from Robinsons Place Manila, Galleria mall, Robinsons Place Sta. Rosa and Robinsons Place Lipa, among others. The Division's EBIT and EBITDA have shown positive variances of 29.9% and 20.0%, respectively.

The Residential Division realized gross revenues of P4.37 billion down by 20% from P5.46 billion last year due to construction completion. Despite the decrease in gross revenues, EBIT has shown a slight decrease of 1% to P1.36 billion, and EBITDA also showed a slight contraction of 0.5% from last year's figures due to lower cost of sales.

The Office Buildings Division reported revenues of P1.11 billion compared to P883.4 million over the same period last year. This 25.9% increase in lease income was due mainly to new office space available for lease in Robinsons Cybergate Towers 2 and 3.

The Hotels Division, a major contributor of RLC's recurring revenues registered gross revenues of P1.04 billion, as against last year's P1.14 billion. The 9.1% decrease in hotel revenues was principally due to the global travel slowdown. The average occupancy rates of RLC's hotels are 72% for Crowne Plaza Galleria Regency, 77% for Holiday Inn Galleria Manila, 54% for Cebu Midtown Hotel and 23% for the newly opened Summit Ridge Hotel.

Real estate cost and expenses decreased by 18.9% from P5.09 billion last year to P4.13 billion this year due to lower project completion at Residential Division, particularly Otis 888 Residences, Gateway Garden Ridge and Three Adriatico Place. Hotel expenses decreased to P905.9 million or 4% as compared to last year of P 947.52 million due to lower operational expenses as a result of lower room occupancy.

**Telecommunications** registered consolidated revenues of P14.02 billion for the year ended December 31, 2009, up by 23.5% or P2.67 billion from last year's P11.35 billion. The increase was largely due to the significant growth in the wireless segment driven by the growth in subscribers fueled by the introduction of more affordable and innovative products.

Wireline voice communication service revenues however, dropped by 10.2% during the year to P3.26 billion in 2009 from P3.63 billion in 2008. This was mainly due to lower international and domestic tolls and local

exchange. The decline was partially offset by the growth of ADSL products which registered a 23% increase over the same period last year.

Wireline data communication service revenues amounted to P431.1 million in 2009, higher by 20.4% against last year's P358.1 million. This was due to the increase in domestic data and Internet services through its IP VPN services new subscriptions.

Consolidated costs and operating expenses rose by P2.41 billion or 22.7% due to higher general and administrative expenses and cost of sales.

With the significant growth in the wireless segment, the company realized earnings before interests, foreign exchange gain, market valuation loss and taxes of P1.03 billion in 2009, a 34.3% improvement over last year's income before interests, foreign exchange loss, market valuation loss and taxes of P764.4 million.

After considering finance costs, foreign exchange gain, market valuation loss and other income, DIGITEL posted a consolidated income before income tax of P190.9 million in 2009, a turnaround from a consolidated loss before income tax of P3.04 billion in 2008.

Net income for the year 2009 is at P259.7 million versus a net loss of P1.98 billion in 2008, which was primarily due to the increase in revenue and the positive impact of foreign exchange in 2009.

DIGITEL continues to project an uptrend in its results of operation moving forward as the Company aggressively grow its coverage and capacity in the wireless network and integrating its wireline and wireless services to continuously bring in new, innovative and trend setting products.

**Air transportation** revenues increased 18.4% to P23.31 billion for the year ended December 31, 2009 from last year's P19.68 billion, mainly due to increase in number of passenger resulting from additional flights during the period. This was brought about by the opening of five new domestic destinations. Aside from this, the addition of two new Airbus A320 and two ATR72-500 brought about additional flight frequencies and capacity increase. Ancillary revenues also grew 71.2% from P1.24 billion last year to P2.12 billion this year due to the new services provided with the introduction of Navitaire reservation systems, such as charges for prepaid baggage, advance seat selection and website administration. Correspondingly, cost of services and operating expenses went up 10.9% from P17.95 billion to P20.15 billion this year. CEB recognized a net foreign exchange gain of P418.47 million in 2009 compared to a foreign exchange loss of P1.51 billion in 2008. Market valuation from fuel hedging recorded a gain of P685.57 million for the year versus a loss P2.59 billion recognized in 2008. As a result, CEB recorded a net income of P3.26 billion this year, a complete turn around from last year's net loss of P3.26 billion.

**Petrochemicals** revenues dropped 33.9% to P6.14 billion for the fiscal year ended September 30, 2009, from last year's P9.28 billion as sales volume decreased from 153,712 MT last year to 95,361 MT this year, mainly due to lower production during the period. JGSPC's gross income went down by 82.6% to P42.45 million from P243.78 million last year. Operating expenses decreased by 96.7% mainly due to reversal of impairment losses on inventory and receivables amounting to P180.56 million and P40.24 million, respectively. Foreign exchange loss also decreased during the year from P295.27 million last year to P89.56 million this year, thus, net loss for fiscal 2009 amounted to P511.10 million compared to last year's P673.80 million despite last year's higher revenues.

**Robinsons Savings Bank** generated net earnings of P202.81 million for the year ended December 31, 2009, a 41.2% growth from last year's net income of P143.59 million. The increase is mainly due to higher interest income recorded this year from P893.81 million last year to P1.02 billion this year. As of December 31, 2009, total resources amounted to P16.89 billion from last year's P12.71 billion. Loans increased to P8.23 billion from last year's P7.06 billion, deposit liabilities increased to P14.09 billion this year compared to P8.58 billion last year.

Equity in net earnings of associates companies and joint ventures amounted to P3.09 billion for the year ended December 31, 2009, a 29.3% growth from last year's P2.39 billion. Increase in equity income is mainly due to UIC, which recorded a higher net income before fair value gain (loss) on investment properties. United Industrial Corporation, Limited recorded a 28.4% growth in its net income from operations S\$187.50 million in 2008 to S\$240.82 million in 2009. Increase is mainly due to higher sales of residential properties and rental income. Since the Group's policy for the valuation of property, plant and equipment is the cost basis method, the equity income taken up by the Group represents the adjusted amounts after reversal of the effect in the

income statement of the revaluation of the said assets. **First Private Power Corporation (FPPC)**, reported a net income of US\$11.74 million, from last year's US\$8.46 million. Last year's net income includes a lower equity income recognized by FPPC from BPPC, brought about by the latter's adoption of a new accounting standard.

**Other Supplementary Business, Unicon** recognized net income of P22.64 million in 2009, a significant increase from last year's P2.45 million. This growth was brought about by higher commission income during the year, from P14.58 million last year to P87.05 million this year.

# 2008 vs 2007

# I. Consolidated Operations

JG Summit's consolidated revenues grew by 29.2% to P99.87 billion from last year's P77.37 billion as most of its subsidiaries posted double-digit revenue growth:

- Revenues from foods subsidiary, Universal Robina Corporation (URC) grew 20.5%, from P37.72 billion to P45.45 billion mainly because of the strong performances of its branded consumer foods group and commodity foods group.
- Revenues of Cebu Pacific Air reached P19.68 billion, a 31.1% increase over last year's P15.02 billion. It has successfully carried about 6.4 million passengers compared to the 5.2 million passengers flown in 2007. This can be attributed to the increase in number of flights during the year brought about by the opening of five international routes and seven domestic destinations in 2008.
- Digitel posted an increase of about 36.5% in its service revenues. Its mobile phone business, Sun Cellular registered a remarkable improvement of 82.4% in revenues as it reached a wider subscriber base more significantly in prepaid that boosted revenues in unlimited fees, voice, SMS, roaming and value added services.
- Robinsons Land Corporation generated gross revenues of P10.67 billion in 2008, an increase of 30.7% from last year's P8.17 billion. Its High-rise division continues lead growth because of the continuing strong demand for condominiums and BPO office space.
- Petrochemicals business recorded an 80.2% increase in its revenues, from P5.15 billion in 2007 to P 9.28 billion in 2008 as a result of higher sales volume (76,737MT last year to 132,049 MT).
- Equity in net income of associates increased by 47.1%, from P1.62 billion in 2007 to P2.39 billion in 2008 because of higher equity earnings recognized from UIC, a Singapore-based listed company where we have a 35.0% stake.

Gross income increased only by 18.5% to PP34.84 billion, a result of substantial increases in input costs for our food, property, airline, and petrochemical businesses. Effective management of general and administrative expenses led to a higher growth in Operating income of 77.3% to P11.30 billion.

Financing costs and other charges incurred for the year ended December 31, 2008 dropped 7.8% due to lower average interest rates offsetting the effects of a devalued currency.

Provision for income tax declined 109.7% due to recognition of a net benefit from deferred income tax this year brought about by recognition of deferred tax on unrealized foreign exchange loss during the period.

JG Summit's core earnings before taxes which exclude effects of foreign exchange and market valuation on financial instruments for the year ended December 31, 2008, increased 60.6% from P5.70 billion to P9.16 billion, on the back of the 29.2% increase in revenues.

EBITDA (operating income add back depreciation and amortization) for the period, amounted to P21.16 billion, a 19.2% increase from last year's P17.76 billion.

Incorporating the negative effects of foreign exchange translation losses, as well as the mark-to-market losses on the Group's financial assets and fuel hedges, consolidated net income (attributable to equity holders of the

parent) amounted to a net loss of P694 million, a complete turnaround from last year's net income of P8.61 billion. The net foreign exchange translation loss amounted to P2.93 billion compared to a gain of P7.21 billion in the same period last year. This is a direct result of translating the value of the company's dollar-denominated assets and liabilities with a much devalued Philippine peso at the close of the year 2008. The mark-to-market losses amounted to P7.14 billion versus a gain of P1.96 billion for the same period last year. Again this was brought about by the combined effects of the lower market value of its financial assets and fuel hedges coming out of the collapse and volatility of global financial and commodity markets, as well as the lower value of the peso.

## II. Segment Reporting

Foods generated a consolidated sales of goods and services of P45.45 billion for the fiscal year ended September 30, 2008, a 20.5% increase over last year. The principal reasons for this increase were as follows: (1) P5.94 billion, or 21.7% increase in net sales of URC's branded consumer foods segment, excluding packaging division. Domestic operations posted a 19.2% increase in net sales, which was largely driven by the strong performance of its snackfoods. The launch of 89 SKU's during the year, which contributed 4% of the total sales and acquisition of Granny Goose snacks line also boosted sales in fiscal 2008. BCFG's international sales increased by 28.9% due to higher revenues from Vietnam, Thailand, Malaysia and China operations. Vietnam posted a phenomenal sales growth due to surging C2 sales volume coupled by price increases. Sale of goods and services in packaging division rose to P1.50 billion, up 44.0% from P1.04 billion last year due to increase in sales volume and prices. (2) P1.4 billion or 38.3% increase in net sales of commodity foods segment due to increase in sales of flour, from P2.53 billion last year to P3.32 billion this fiscal 2008. Moreover, sugar net sales increased by 54.6% to P1.80 billion this year as a result of higher sales volume due to acquisition earlier this year of PASSI sugar milling and increased production volume in two Negros mills. The agro-industrial segment of URC however, registered a slight drop in its sales of goods and services from P5.65 billion in fiscal 2007 to P5.57 billion in fiscal 2008 mainly due to decline in sales of the farm business brought about by lower sales volume caused by an influx of cheap imported meat.

URC's gross profit for fiscal 2008 amounted to P10.86 billion, up 7.4% from P10.10 billion recorded in fiscal 2007 despite the drop in gross margin to 23.9% from 26.8% last year. Selling and distribution costs and general and administrative expenses rose by 3.5% from P6.92 billion to P7.17 billion primarily due to the following factors: (1) increase in freight and handling expenses by 13.0% or P196 million due to higher volume and freight rate charges associated with higher fuel prices and increase in trucking and shipping costs; (2) increase in advertising and promotion costs by 8.0% from P2.35 billion in fiscal 2007 to P2.53 billion in fiscal 2008 to support the new SKUs launched and to boost sales of existing products in light of increasing market competition; and (3) increase in personnel related expenses due to pension income resulting from net actuarial gain recognized during the year.

URC recognized a market valuation loss on financial instruments at fair value through profit or loss of P2.26 billion in fiscal 2008 compared to a P452 million market valuation gain in fiscal 2007. This was due to significant drop in market values of both bond investments and equity securities as a result of global financial crisis.

Gain on sale of investment in fiscal 2007 amounting to ₽2.86 billion represents gain on sale of equity investment in RLC.

Net income attributable to equity holders of the parent decreased by P5.18 billion or 93.1% to P381.03 million in fiscal 2008 from P5.56 billion in fiscal 2007 due to the one-time gain recognized last year and the market valuation losses recorded this year.

URC's EBITDA increased by 16.7% to P6.38 billion for fiscal 2008. Core earnings, which is operating profit after equity earnings, net of finance costs and other expenses reached P3.50 billion in fiscal 2008 compared to P3.24 billion last year.

**Real estate and hotels** generated total gross revenues of P11.18. billion for fiscal year 2008, an increase of 25.8% from P8.89 billion of total gross revenues for fiscal year 2007. RLC's Commercial Centers Division contributed 33.1% while its High Rise Division accounted for 50.4% of its gross revenues. Income Before Income Tax for the year was P3.76 billion, an increase of 10.2% from P3.42 billion the previous year. EBITDA recorded a positive variance of 10.4% from P4.82 billion last year to P5.32 billion mainly due to higher revenues. RLC's net income increased by 29% to P3.15 billion compared to P2.45 billion last year. In 2008, the income includes an extraordinary adjustment to reduce provision for deferred income tax amounting to P

300 million. This adjustment was necessitated by the reduction of the legislated corporate income tax rate starting January 2009.

The Commercial Centers Division accounted for P3.70 billion of the real estate revenues for the year, versus P 3.54 billion last year. The 4.5% increase in revenues of the Commercial Centers Division was principally due to rental escalations and strong take up of leased areas of RLC's mall space after renovation and expansion work. Significant rental contribution came from Galleria mall, Robinsons Place Manila, Robinsons Place Novaliches, Otis mall and Luisita mall in Tarlac City, among others.

The Company's Residential Division realized gross revenues of P5.64 billion, up by 55% from P3.53 billion last year due to initial take up of realized revenues from its ongoing residential condominium properties, specifically, East of Galleria, Gateway Garden Ridge, Otis 888 Residences and Gateway Garden Heights.

The Office Buildings Division reported revenues of P883.4 million compared to P714.5 million over the same period last year. This 24% increase in lease income was largely attributable to the opening of new Cybergate Center Tower 3 during the year as well as increased occupancy rates and generally higher rental rates of its office buildings.

The Hotels Division, a major contributor of RLC's recurring revenues registered gross revenues of P1.14 billion, as against last year's P1.11 billion. The 2.8% increase in hotel revenues was principally due to revenue attributable to Crowne Plaza Hotel. RLC's two other hotels continue to register satisfactory occupancy rates.

Real estate cost and expenses increased by 60.2% from P3.18 billion last year to P5.09 billion this year due to higher units sold and to higher project completion at High Rise Division, particularly East of Galleria, Gateway Garden Ridge, Otis 888 Residences and Gateway Garden Heights. Hotel expenses increased to P947.9 million or 2.8% as compared to last year of P922.0 million due to higher depreciation.

Interest income decreased from P710.4 million last year to P494.7 million due to lower level of discount amortization of installment contract receivables and lower level of interest from money market placements.

**Telecommunications** consolidated revenues posted a significant growth in 2008 of 36.5% or P3,037.8 million to P11,351.2 million for the year ended December 31, 2008 from last year's P8,313.3 million. The increase was largely due to the 82.4% improvement in the service and nonservice revenues of the wireless segment during the year attributable to the growth in subscriber base more significantly in the prepaid segment that boosted revenues in unlimited fees, voice, SMS, roaming and value added services.

Wireline voice communication service revenues however, declined 6.8% during the year to P3,630.7 million in 2008 from P3,895.5 million in 2007. This was mainly due to lower international and domestic tolls, decreasing average rate per minute and the effect of the foreign exchange. Providing cushion to the reduced international and domestic traffic is the growth of ADSL products which registered an increase of 33% compared to last year.

Wireline data communication services generated revenues of P358.1 million in 2008, lower by 6.0% against last year's P381.0 million. The decrease was due to the adverse impact of foreign exchange and last year's revenues include a one-time rental revenues of International Private Leased Circuit (IPLC) services from certain carriers.

Consolidated costs and operating expenses is lower by P1,146.0 million or 9.8% due to lower depreciation charges. Excluding depreciation charges, consolidated costs and operating expenses would have been higher by 22.7% or P1,428.4 million due to the increase in cost of sales by 30.3%, general and administrative expense by 23.4% and network-related expenses by 19.0%.

With the significant growth in the wireless segment, the company realized earnings before interests, foreign exchange loss, market valuation loss and taxes of P764.4 million in 2008, a remarkable improvement over last year's loss before interests, foreign exchange gain, market valuation gain and taxes of P3,419.5 million.

After considering finance costs, foreign exchange loss, market valuation loss and other income, DIGITEL posted a consolidated loss before income tax of P3,041.9 million in 2008 compared with the consolidated income before income tax of P2,692.1 million in 2007.

Net loss for the year 2008 is at P1,978.1 million versus a net income of P1,170.5 million in 2007. This is primarily due to the adverse impact of foreign exchange rate and market valuation.

DIGITEL continues to project an uptrend in its results of operation moving forward as it aggressively grows its coverage and capacity in the wireless network to bring in new and innovative products. The Company likewise continues to pursue cost-containment measures to efficiently manage its costs and expenses.

**Air transportation** revenues increased 31.1% to P19.68 billion for the year ended December 31, 2008 from last year's P15.02 billion, a result of increased passenger load factor due to expansion of routes for the year. This was brought about by the opening of five international routes and seven domestic destinations. Additional flight frequencies and capacity increase due to the addition of four airbus A320 and six ATR72-500 aircraft also contributed to the increase. Furthermore, Cebu Air opened its Davao and Clark hub in 2008, thereby strengthening the number of passengers flown during the year by about 23.2%. Correspondingly, cost of services and operating expenses went up 44.1% from P12.46 billion to P17.95 billion this year. This is due to higher operations-related expenses, particularly, fuel costs, which posted an 81.8% growth during the period. Cebu Air recognized a foreign exchange loss of P1.51 billion in 2008 compared to a foreign exchange gain of P1.97 billion in 2007. In addition to this, a mark-to-market loss of P2.59 billion was recognized during the period for its fuel hedging compared to mark-to-market gain of P29.82 million last year. As a result, Cebu Air recorded a net loss of P3.26 billion this year, a complete turn around from last year's net income of P3.61 billion.

**Petrochemicals** revenues grew 80.2% to P9.28 billion for the fiscal year ended September 30, 2008, from last year's P5.15 billion, mainly due to higher production during the period. JGSPC recognized a gross income this year of P243.78 million from a gross loss of P308.66 million last year. Operating expenses also increased by 35.9% mainly due to higher freight charges relative to the growth in sales during the year. However, net loss only dropped by 6.7% despite the recognition of a gross income, mainly due to the foreign exchange loss of P290.74 million recorded during the year. Net loss for fiscal 2008 amounted to P673.80 million compared to last year's P722.44 million.

**Robinsons Savings Bank** generated net earnings of P143.59 million for the year ended December 31, 2008, a 49.7% drop from last year's net income of P285.36 million. The decrease is mainly due to lower interest income recorded this year from P1.08 billion last year to only P0.89 billion this year. Aside from this, trading and securities gain also decreased by 72.4% during the period. As of December 31, 2008, total resources amounted to P12.72 billion from last year's P12.42 billion. Loans increased to P7.06 billion from last year's P 5.47 billion, deposit liabilities decreased to P8.58 billion this year compared to P9.58 billion last year.

**Equity earnings** from associated companies and joint ventures were reported at P2.39 billion for the year ended December 31, 2008, a 47.1% growth from last year's P1.62 billion. Increase in equity income is mainly due to UIC, which recorded a higher net income before fair value gain (loss) on investment properties. **United Industrial Corporation, Limited** recorded a 51.7% growth in its net income from operations S\$123.59 million in 2007 to S\$187.50 million in 2008. Increase is mainly due to higher sales of residential properties and hotel revenues. Since the Group's policy for the valuation of property, plant and equipment is the cost basis method, the equity income taken up by the Group represents the adjusted amounts after reversal of the effect in the income statement of the revaluation of the said assets. **First Private Power Corporation (FPPC)**, reported a net income of US\$8.46 million, from last year's US\$ 20.24 million. The decrease was mainly due to lower equity income recognized by FPPC from BPPC, which was brought about by the latter's adoption of a new accounting standard.

**Other Supplementary Business, JG Summit Capital Markets Corporation** recognized negative revenues of P358.81 million during the year, as it recorded losses from forex and forward swap points. This contributed to the turnaround in its bottom line, from a net profit of P163.08 million last year to a P324.04 million net loss this year.

## FINANCIAL RESOURCES AND LIQUIDITY

#### 2010 vs 2009

Cash & cash equivalents increased significantly from P18.47 billion as of December 31, 2009, to P42.11 billion as of December 31, 2010 mainly due to proceeds from the successful IPO of Cebu Pacific in October 2010. Our financial assets, including those held at fair value through profit and loss and available for sale investments, increased by 3.7% due to acquisition of new investments by URC during the period.

Cash from operating activities amounted to P18.30 billion and cash from financing activities amounted to P 22.58 billion, which includes proceeds from Cebu Air's IPO amounting to P24.53 billion. Cash was principally used for the capital expenditure program of the Company's operating subsidiaries and to service debt maturity.

Derivative assets increased 78.8% from P0.66 billion to P1.19 billion this year mainly due to higher balance of Cebu Air's derivatives on its fuel hedges and Digitel's derivaties on its currency forwards.

Inventories rose 24.8% from P13.08 billion as of December 31, 2009 to P16.31 billion as of December 31, 2010 mainly due to higher level of subdivision land and condominium and residential units for sale of real estate business. Aside from this, level of raw materials, finished goods and materials in transit of the food business has increased during the period.

Biological assets, including the noncurrent portion, dropped 17.3% from P1.56 billion last year, to P1.30 billion this year due to decline in market value of hogs and population of livestock.

Held to maturity investments of our banking business were all reclassified to Available for Sale investments during the period because of tainting.

Investment in associates and joint ventures increased 8.3% to P30.42 billion in 2010 due to additional UIC shares acquired during the year.

Investment properties rose 9.0% from P29.53 billion as of December 31, 2009 to P32.18 billion as of December 31, 2010 due to acquisition of land for future development, completion of two malls and on-going renovations and construction of the real estate business of the Company.

Property, plant and equipment increased 10.6% from P132.26 billion to P146.34 billion attributed mainly to the on-going expansion of the facilities of our mobile phone business, additional aircrafts by the airline division, expansion of our branded consumer foods business and start of construction of the naphtha cracker project.

Intangibles increased 14.8% to P993.83 million in 2010 from P865.79 million in 2009 due to recognition of licenses from the newly acquired Robinsons Bank Corp. (formerly known as Royal Bank of Scotland (Phils.))

Other noncurrent assets dropped 8.8% from P3.94 billion in 2009 to P3.59 billion in 2010 due to lower level of deferred tax asset.

Consolidated total assets reached P326.32 billion this year.

Accounts payable and accrued expenses decreased 11.3% from P34.10 billion as of December 31, 2009 to P 30.26 billion as of December 31, 2010, which can be attributed to lower level of deposit liabilities of RSB and decrease in balance of due to related parties.

Short-term debt increased 10.0% from P13.96 billion as of December 31, 2009 to P15.35 billion as of December 31, 2010 mainly due to availment of new loans by the Parent and offshore companies.

Derivative liabilities, including noncurrent portion, increased 7.8% from P750.34 million in 2009 to P809.16 million in 2010 mainly due to higher derivative liability recognized by Digitel from its IR swap transaction.

Income tax payable dropped 11.4% mainly due to lower level of tax payable of the real estate business as their construction slowed down during the period compared to last year's.

Other current liabilities increased 22.8% from P5.55 billion in 2009 to P6.81 billion this year mainly due to higher level of unearned revenue recorded by the airline business.

Long-term debt, including current portion, dropped 0.1% from P97.74 billion as of December 31, 2009 to P 97.66 billion as of December 31, 2010 mainly due to lower exchange rate for the period, partially offset by higher loans of air transportation and the mobile businesses during the period.

Deferred tax liabilities amounted to P5.06 billion in 2010, up by 11.7% from last year's P4.52 billion. The increase was mainly due to recognition of deferred tax on unrealized foreign exchange gain this year.

Other noncurrent liabilities increased 27.6% from P16.46 billion last year to P21.01 billion mainly due to higher level of accrued project cost of the telecoms business.

Stockholders' equity, excluding minority interest, stood at P117.57 billion as of December 31, 2010 from P 83.16 billion last year.

#### 2009 vs 2008

Cash & cash equivalents increased significantly from P7.16 billion as of December 31, 2008, to P18.47 billion as of December 31, 2009 mainly due to proceeds from RLC's and JG's peso retail bond offerings. Our financial assets, including those held at fair value through profit and loss, available for sale investments and held-to-maturity investments, increased by 27.5% due to the recovery in the market value of these financial assets which were greatly affected by the crisis which hit the financial markets globally last year.

Cash from operating activities amounted to P28.79 billion and cash from financing activities amounted to P 6.47 billion. Cash was principally used for the capital expenditure program of the Company's operating subsidiaries and to service debt maturity. The Group spent P11.46 billion on Digitel's capital expenditures as Digitel continues its network rollout on its mobile phone business; RLC spent about P3.85 billion in its landbanking and high-rise projects; Cebu Pacific's aircraft acquisitions cost around P3.42 billion, while URC's P3.87 billion capex was used in the expansion of its international operations.

Derivative assets dropped 41.7% from P1.14 billion to P0.66 billion this year mainly due to the maturity of JG Parent's cross currency swap during the period.

Inventories dropped 12.2% from P14.89 billion as of December 31, 2009 to P13.08 billion as of December 31, 2008 mainly due to lower level of raw materials, finished goods and materials in transit of the food business.

Biological assets, including the noncurrent portion, increased 8.5% to P1.56 billion this year, from P1.44 billion last year due to expansion increase in market value of hogs and expansion of breeder stock.

Other current assets decreased by 27.4% from last year's P8.64 billion to P6.27 billion since last year's balance include refundable deposits of the airline business, which were now capitalized to PPE during the year upon delivery of the aircraft.

Assets of disposal group classified as held for sale pertaining to assets Tianjin Pacific Foods Manufacturing Co., Ltd was finally sold during the year.

Investment in associates and joint ventures increased 11.7% to P28.09 billion in 2009 due to additional UIC shares acquired during the year and higher take up in net income.

Investment properties rose by 6.5% from P27.74 billion as of December 31, 2009 to P29.53 billion as of December 31, 2009 due to acquisition of land for future development of the real estate business of the Company.

Property, plant and equipment increased 8.8% from P121.61 billion to P132.26 billion attributed mainly to the on-going expansion of the facilities of our mobile phone business, additional aircrafts by the airline division, expansion of our branded consumer foods business and continuous construction of the real estate business.

Other noncurrent assets grew by 19.0% from P3.31 billion in 2008 to P3.94 billion in 2009 due to higher level of deferred subscriber acquisition and retention costs of the telecoms business.

Consolidated total assets reached P277.88 billion this year.

Accounts payable and accrued expenses increased 26.0% from P27.06 billion as of December 31, 2008 to P 34.10 billion as of December 31, 2009, which can be attributed to higher deposit liabilities of RSB and increase in accrued expenses.

Short-term debt dropped by 44.5% from P25.14 billion as of December 31, 2008 to P13.96 billion as of December 31, 2009 mainly due to settlement of most of the Group's bank loans and trust receipts during the year.

The cumulative redeemable preferred shares amounting to P2.1 billion was settled during the year.

Derivative liabilities, including noncurrent portion, dropped significantly from P2.96 billion in 2008 to P0.75 billion in 2009 due to settlement of the airline business of its fuel hedges during the period.

Other current liabilities increased 19.7% from P4.64 billion in 2008 to P5.55 billion this year mainly due to higher level of unearned revenue recorded by the airline business.

Liabilities directly associated with the assets classified as held for sale pertaining to Tianjin Pacific Foods Manufacturing Co., Ltd were settled during the year.

Long-term debt, including current portion, grew 27.0% from P76.94 billion as of December 31, 2008 to P97.74 billion as of December 31, 2009 due to the Group's issuance of peso retail bonds (RLC and JG Parent Company) totaling to P19 billion during the year.

Other noncurrent liabilities increased 5.5% from P15.60 billion last year to P16.46 billion mainly due to higher level of deposits from real estate buyers and lessees of the real estate business.

Stockholders' equity, excluding minority interest, stood at P83.16 billion as of December 31, 2009 from P72.91 billion.

# 2008 vs 2007

Cash & cash equivalents dropped significantly from P12.45 billion as of December 31, 2007, to P7.16 billion as of December 31, 2008 mainly due to the settlement of a US\$ 125 million note and the buyback of the food division of its shares. Our financial assets, including those held at fair value through profit and loss, available for sale investments and held-to-maturity investments, dropped by 37.2% with the sale of certain debt securities and the more significantly, due to the decline in the market value of these financial assets greatly affected by the crisis which hit the financial markets globally.

Cash from operating activities amounted to P8.45 billion and cash from financing activities amounted to P 19.14 billion. Cash was principally used for the capital expenditure program of the Company's operating subsidiaries and to service debt maturity. The Group spent P12.53 billion on Digitel's capital expenditures as Digitel continues its network rollout on its mobile phone business; RLC spent about P3.95 billion in its landbanking and high-rise projects; Cebu Pacific's aircraft acquisitions cost around P6.98 billion, while URC's P5.06 billion capex was used in the expansion of its snackfoods production facilities, sugar mills, refinery and farms and the acquisition of GMC machineries.

Derivative assets dropped 65.5% from P3.30 billion to P1.14 billion this year mainly due to the effect of the turmoil in the credit markets, which greatly affected Capital Market's trading position. Aside from this, the telecoms business' balance of derivative assets related to its embedded derivatives in foreign currency denominated purchase orders and contracts for network-related projects significantly went down during the period by P879.7 million.

Receivables, including noncurrent portion, increased to P22.64 billion as of December 31, 2008 from last year's P17.84 billion due to higher trade and finance receivables.

Inventories increased from P14.17 billion as of December 31, 2007 to P14.89 billion as of December 31, 2008 mainly due to increase in inventory level of raw materials, finished goods and materials in transit of the food business.

Biological assets, including the noncurrent portion, increased 37.4% to P1.44 billion this year, from P1.05 billion last year due to expansion of breeder stock and increase in market value of hogs.

Other current assets increased by 67.9% from last year's P5.14 billion to P8.64 billion due to higher level of input tax of the telecommunication business in relation to their acquisition of equipment for the continuous expansion project of its wireless segment.

Assets of disposal group classified as held for sale dropped significantly from P791.63 million in 2007 to P 197.42 million in 2008 since last year's balance include the assets of textile business which were already disposed during the year. Assets remaining in this account, pertains to a subsidiary of the food group, Tianjin Pacific Foods Manufacturing Co., Ltd.

Investment properties rose by 18.2% from P23.46 billion as of December 31, 2007 to P27.74 billion as of December 31, 2008 due to acquisition of land for future development of the real estate business of the Company.

Property, plant and equipment increased 17.1% from P103.88 billion to P121.61 billion attributed mainly to the on-going expansion of the facilities of our cellular telecommunications business, additional aircrafts by the airline division, expansion of our branded consumer foods business and continuous construction of the real estate business.

Intangibles increased by 122.0% mainly due to acquisition of trademark and product formulation of the food business during the year.

Other noncurrent assets grew by 25.2% from P2.64 billion in 2007 to P3.31 billion in 2008 due to higher level of deferred subscriber acquisition and retention costs of the telecoms business.

Consolidated total assets reached P250.89 billion due to all these factors.

Accounts payable and accrued expenses increased from P23.91 billion as of December 31, 2007 to P27.06 billion as of December 31, 2008, which can be attributed to higher trade payables of the telecommunications, real estate and airline businesses.

Short-term debt increased by 43.9% from P17.47 billion as of December 31, 2007 to P25.14 billion as of December 31, 2008 mainly due to higher level of bank loans and trust receipts of the food business during the year to meet its working capital requirements. RLC also obtained a new loan of P677 million during the year.

The cumulative redeemable preferred shares account was reclassified from noncurrent to current liability this year since this will be maturing on the third quarter of 2009.

Derivative liabilities, including noncurrent portion, increased significantly from P978.16 million in 2007 to P2.96 billion in 2008 due to recognition of fuel hedging losses of the airline business and the mark-to-market losses recorded by an offshore company from its interest rate swap activity.

Long-term debt, including current portion, grew 22.6% from P62.75 billion as of December 31, 2007 to P76.94 billion as of December 31, 2008 as the Group availed of new credit facilities. The Parent Company and RLC availed of new peso corporate notes amounting to P4.31 billion and P2 billion, respectively. Digitel and Cebu Air's outstanding foreign borrowings, mostly supplier's credit and export loans, increased during the period. All these, plus the effect of peso depreciation contributed to the increase in this year's balance of long-term debt.

Deferred income tax liabilities dropped to P4.35 billion, from last year's P6.46 billion which is due to deferred tax effects of unrealized foreign exchange losses and mark-to-market losses of our financial instruments.

Other noncurrent liabilities increased significantly from P10.89 billion last year to P15.60 billion mainly due to higher level of accrued project cost of the telecoms business. This account also includes the noncurrent portion of derivative liability amounting to P865.67 million this year.

Stockholders' equity, excluding minority interest, stood at P72.91 billion as of December 31, 2008 from P76.77 billion.

# **KEY FINANCIAL INDICATORS**

The Company sets certain performance measures to gauge its operating performance periodically and to assess its overall state of corporate health. Listed below are the major performance measures, which the Company has identified as reliable performance indicators. Analyses are employed by comparisons and measurements on a consolidated basis based on the financial data as of December 31, 2010, 2009 and 2008.

Key Financial Indicators	2010	2009	2008
Revenues	P121.74 Billion	P107.96 Billion	P99.07 Billion
EBIT	P21.74 Billion	P15.22 Billion	P11.30 Billion
EBITDA	P35.29 Billion	P27.04 Billion	P21.16 Billion
Current ratio	1.59	1.28	1.00
Gearing ratio	0.76	1.07	1.16
Net debt to equity ratio	0.37	0.76	0.98
Book value per share	17.44	12.23	10.73

The manner in which the Company calculates the above key performance indicators is as follows:

Key Financial Indicators				
Revenues	=	Total of sales and services, income from banking business and		
		equity in net earnings		
EBIT	Π	Operating income		
EBITDA	=	Operating income add back depreciation and amortization		
		expense.		
Current ratio	Π	Total current assets over current liabilities		
Gearing ratio	Ш	Total Financial Debt over Total Equity.		
Net debt to equity ratio	Ш	Total Financial Debt less Cash including Financial Assets at		
		FVPL and AFS investments (excluding RSB and RBC Cash and		
		AFS investments) over Total Equity.		
Book value per share	=	Stockholders' Equity (Equity attributable to parent) over		
		outstanding number of common shares		

Current assets amounted to P101.44 billion while current liabilities reached P63.75 billion, for a current ratio of 1.59:1. The Company and the Group as a whole, do not expect any liquidity problems that may arise in the near future.

Total financial debt amounted to P113.82 billion in 2010, higher than last year's P112.45 billion. Additional borrowing contributed to this increase, bringing our gearing ratio to a level of 0.76:1, well within the financial covenant of 2.0:1. Net debt stood at P55.64 billion, bringing our net debt to equity ratio to 0.37:1.

The Company, in the normal course of business, makes various commitments and has certain contingent liabilities that are not reflected in the accompanying consolidated financial statements. The commitments and contingent liabilities include various guarantees, commitments to extend credit, standby letters of credit for the purchase of equipment, tax assessments and bank guarantees through its subsidiary bank. The Company does not anticipate any material losses as a result of these transactions.

#### DISCLOSURE OF EFFECTS OF PESO DEPRECIATION AND OTHER CURRENT EVENTS

Refer to Management Discussion and Analysis on pages 39-60 of this report and Note 4 of the Consolidated Financial Statements.

## Item 8. Financial Statements

The Consolidated financial statements are filed as part of this report.

## Item 9. Information on Independent Accountant and other Related Matters

#### A. External Audit Fees and Services

#### Audit and Audit - Related Fees

The following table sets out the aggregate fees billed to the Company for each of the last three (3) years for professional services rendered by SyCip, Gorres Velayo & Co.,

	2010	2009	2008
Audit and Audit-Related Fees			
Fees for services that are normally provided by			
the external auditor in connection with			
statutory and regulatory filings or engagements	₽1,862,825	₽1,400,764	₽1,309,125
Professional Fees for due diligence review for			
bond offering	None	4,000,000	4,638,500
Tax Fees	None	None	None
All Other Fees	None	None	None
Total	<b>₽</b> 1,862,825	₽5,400,764	₽5,947,625

No other service was provided by external auditors to the Company for the calendar years 2010, 2009 and 2008.

# The audit committee's approval policies and procedures for the services rendered by the external auditors

The Corporate Governance Manual of the Company provides that the audit committee shall, among others:

- 1. Evaluate all significant issues reported by the external auditors relating to the adequacy, efficiency and effectiveness of policies, controls, processes and activities of the Company.
- 2. Ensure that other non-audit work provided by the external auditors is not in conflict with their functions as external auditors.
- 3. Ensure the compliance of the Company with acceptable auditing and accounting standards and regulations.
- B. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

#### NONE.

PART III - CONTROL AND COMPENSATION INFORMATION

#### Item 10. Directors and Executive Officers of the Registrant

#### DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The names and ages of directors and executive officers of the Company are as follow:

# 1. DIRECTORS

Director, Chairman Emeritus John Gokongwei, Jr. 84 Filipino

Director, Chairman and Chief Executive Officer	James L. Go	71	Filipino				
Director, President and Chief Operating Officer	Lance Y. Gokongwei	44	Filipino				
Director	Lily G. Ngochua	79	Filipino				
Director	Patrick Henry C. Go	40	Filipino				
Director	Johnson Robert G. Go Jr.	45	Filipino				
Director	Robina Y. Gokongwei-Pe	49	Filipino				
Director	Gabriel C. Singson	81	Filipino				
Director	Ricardo J. Romulo	77	Filipino				
Director (Independent)	Cornelio T. Peralta	77	Filipino				
Director (Independent)	Jose T. Pardo	71	Filipino				
2. MEMBERS OF ADVISORY BOARD							
Member of Advisory Board	Aloysius B. Colayco	60	Filipino				
Member of Advisory Board	Washington Z. SyCip	89	Filipino				
3. EXECUTIVE OFFICERS							
Senior Vice President/Chief Financial Officer- Treasurer	Eugenie ML. Villena	62	Filipino				
Senior Vice President - Corporate Controller	Constante T. Santos	62	Filipino				
Senior Vice President - Corporate Planning	Bach Johann M. Sebastian	49	Filipino				
Senior Vice President - Corporate Human Resource	Nicasio L. Lim	54	Filipino				
Assistant Treasurer	Chona R. Ferrer	54	Filipino				
Corporate Secretary	Rosalinda F. Rivera	40	Filipino				

All of the above directors and officers have served their respective offices since June 28, 2010.

Messrs. Cornelio T. Peralta and Jose T. Pardo are the "Independent Directors" of the Company as defined under SRC Rule 38.1.

The directors of the Company are elected at the annual stockholders' meeting to hold office until the next succeeding annual meeting and until their respective successors have been elected and qualified.

Officers are appointed or elected annually by the Board of Directors. Appointed or elected officers are to hold office until a successor shall have been elected, appointed or shall have qualified.

A brief description of the directors' and executive officers' business experience and other directorships held in other reporting companies are provided as follows:

**1.** John L. Gokongwei, Jr., 84, is the founder and Chairman Emeritus of JG Summit Holdings, Inc. (JGSHI). He continues to be a member of the Board of Directors of JGSHI and certain of its subsidiaries. He also continues to be a member of the Executive Committee of JGSHI and is Chairman Emeritus of certain of its subsidiaries. He is currently the Chairman of the Gokongwei Brothers Foundation, Inc. (GBFI); Deputy Chairman and Director of United Industrial Corporation, Ltd. (UIC) and Singapore Land, Limited (Singland), and a director of JG Summit Capital Markets Corporation (JGSCMC), Digital Telecommunications, Phils. Inc. (DIGITEL), Oriental Petroleum and Minerals Corporation (OPMC), First Private Power Corporation (FPPC) and Bauang Private Power Corporation (BPPC). He is also a non-executive director of A. Soriano Corporation. Mr. Gokongwei received a Masters degree in Business Administration from De La Salle University and attended the Advanced Management Program at Harvard Business School.

**2.** James L. Go, 71, is the Chairman and Chief Executive Officer of JGSHI. He had been President and Chief Operating Officer of JGSHI and was elected to his current position effective January 1, 2002. As Chairman and Chief Executive Officer, he heads the Executive Committee of JGSHI. He is currently the Chairman and Chief Executive Officer of Universal Robina Corporation (URC), Robinsons Land Corporation (RLC), JG Summit Petrochemical Corporation (JGSPC), CFC Corporation (CFC), Robinsons, Inc. and OPMC. In addition, he is the President and a Trustee of the GBFI and the Vice Chairman, President and Chief Executive Officer of DIGITEL. He is also a director of FPPC, BPPC, Cebu Air, Inc., Panay Electric Co., UIC, Singland, Marina Center Holdings, Inc., Hotel Marina City Private Limited and JGSCMC. He received a Bachelor of Science and a Master of Science in Chemical Engineering from Massachusetts Institute of Technology. He is a brother of Mr. John L. Gokongwei, Jr.

**3.** Lance Y. Gokongwei, 44, is the President and Chief Operating Officer of JGSHI. He had been Executive Vice President of JGSHI and was elected President and Chief Operating Officer effective January 1, 2002. He is also President and Chief Operating Officer of URC and JGSPC. He is the Vice-Chairman and Deputy Chief Executive Officer of RLC. In addition, he is the President and Chief Executive Officer of Cebu Air, Inc., Chairman of Robinsons Savings Bank (RSB), Vice Chairman of JGSCMC, and a director of DIGITEL, OPMC, UIC and Singland. He is a trustee, secretary and treasurer of the GBFI. He received a Bachelor of Science in Finance and a Bachelor of Science in Applied Science from the University of Pennsylvania. He is the son of Mr. John L. Gokongwei, Jr.

**4.** Lily G. Ngochua, 79, has been a director of JGSHI since its formation in 1990. She is responsible for overseeing the Company's hotel and agro-industrial business in Cebu. She also supervises the purchasing and treasury departments of the URC Biscuit and Noodle Plants in Cebu and handles the treasury and accounting functions of the retail business in Cebu. She received a Bachelor of Arts degree from Maryknoll College in Quezon City in 1957.

**5.** Johnson Robert G. Go, Jr., 45, was elected as a director of JGSHI on August 18, 2005. He is currently a director of URC, RLC, RSB and CFC. He is also the President of Robinsons Convenience Stores, Inc. and Vice President of Robinsons Daiso Diversified Corporation. He is also a trustee of the GBFI. He received a Bachelor of Arts degree in Interdisciplinary Studies (Liberal Arts) from the Ateneo de Manila University. He is a nephew of Mr. John L. Gokongwei, Jr.

**6.** Patrick Henry C. Go, 40, has been a director of JGSHI since 2000. He is currently a director and Vice President of URC and Group Business Unit General Manager of URC Packaging Division (BOPP) and CFC Flexible Packaging Division. In addition, he is a director of RLC, CFC, RSB and JGSPC where he is also Group Business Unit General Manager. He is also a trustee of the GBFI. He received a Bachelor of Science degree in Management from the Ateneo de Manila University and attended a General Manager Program from Harvard Business School. Mr. Patrick Henry C. Go is a nephew of Mr. John L. Gokongwei, Jr.

**7. Robina Y. Gokongwei-Pe**, 49, was elected as a director of JGSHI on April 15, 2009. She is also a director of RLC, Cebu Air, RSB and JGSCMC. She is currently the President and Chief Operating Officer of the Robinsons Retail Group consisting of Robinsons Department Store, Robinsons Supermarket, Handyman, True Value, Robinsons Specialty Stores, Robinsons Appliances and Toys R Us She obtained her Bachelor of Arts degree in Journalism from the New York University. She is a daughter of Mr. John L. Gokongwei, Jr.

**8. Gabriel C. Singson**, 81, has been a director and Senior Adviser of JGSHI since 1999. He is the Chairman of the Board of Directors and President of JGSCMC, director of OPMC, Multinational Finance Group Ltd., Summit Forex Brokers Corporation, Summit Point Corporation, and a trustee of the GBFI, Tan Yan Kee Foundation and the Ateneo de Manila University. He is also the Chairman of Grepalife Financial Corporation and Chairman and Advisory Board of Rizal Commercial Banking Corporation. He was former Governor of the Bangko Sentral ng Pilipinas (1993-1999) and President of the Philippine National Bank (1992-1993). He obtained his Bachelor of Laws degree, cum laude, from the Ateneo Law School and received his Master of Laws from the University of Michigan Law School as a Dewitt Fellow and Fulbright scholar.

**9. Ricardo J. Romulo**, 77, was elected as a director of JGSHI. He is a Senior Partner of Romulo, Mabanta, Buenaventura, Sayoc & De Los Angeles Law Office. He is the Chairman of Cebu Air, Inc., DIGITEL, Federal Phoenix Assurance Company, Inc., and InterPhil Laboratories, Inc. and Manchester International Holdings Unlimited Corporation. He is Vice Chairman of Planters Development Bank and Director of SM Development Corporation, Philippine American Life and General Insurance Company, and Zuellig Pharma Corporation. He received his Bachelor of Laws degree from Georgetown University and Doctor of Laws degree from Harvard Law School.

**10. Cornelio T. Peralta,** 77, was elected as a director of JGSHI on July 26, 2000. He is a director of Philippine Stock Exchange, University of the East, UERM Medical Center Inc., Makati Commercial Estate Association, Inc., Securities Clearing Corporation of the Philippines, Wan Hai Lines, Inc. and Grow Holdings Phils. Inc., where he is one of the incorporators. He is also Chairman of Pacific East Asia Cargo Airlines, Inc. and ZIPP Cargo Corporation and a member of the Advisory Board of the Philippine Airlines. He was formerly Chairman, CEO and President of Kimberly Clark Philippines, Inc. (1971 - 1998) and former President of P. T. Kimsari Paper Indonesia (1985 - 1998) and Chairman and CEO of University of the East (1982 - 1984). He finished Bachelor of Arts, cum laude, and Bachelor of Laws degrees from the University of the Philippines and took up Advanced Management Program at Harvard Graduate School of Business.

**11.** Jose T. Pardo, 71, was elected as an independent director of JGSHI on August 6, 2003. He is presently the Chairman of Philippine Savings Bank, Electronic Commerce Payment Network, Inc. (ECPay) and OOCC General Construction Corp. He is also a director of National GRID Corporation of the Philippines, ZNN Radio Veritas, Bank of Commerce, San Miguel Pure Foods Co., Inc., and Bank of Commerce Investment Corporation. He also held positions in government as former Secretary of the Department of Finance and former Secretary of the Department of Trade and Industry. He obtained his Bachelor of Science in Commerce, Major in Accounting and his Masters Degree in Business Administration from the De La Salle University.

# Members of Advisory Board

**1.** Aloysius B. Colayco, 60, was appointed to the advisory board of JGSHI. in August 2001 and is presently the Country Chairman for the Jardine Matheson Group in the Philippines. He is also the Managing Director of Argosy Partners, a private equity firm. He is the Chairman of Republic Cement and Colliers Philippines. Previously, Mr. Colayco was president of AIG Investment Corporation in New York, the AIG subsidiary responsible for managing the Group's investment portfolios outside the US (primarily Europe, Asia, Latin America, the Middle East and Africa).

**2. Washington Z. Sycip**, 89, was appointed to the advisory board of JGSHI in 2001 and is the founder of The SGV Group, a firm of auditors and management consultants. He is also Chairman Emeritus of the Board of Trustees and Board of Governors of the Asian Institute of Management, member of Board of Overseers, Columbia University's Graduate School of Business, member of the International Advisory Board of American International Group and Council on Foreign Relations (1995 – 2010) and Counsellor of the Conference Board. Among his awards are the Management Man of the Year given by the Management Association of the Philippines, Ramon Magsaysay Award for International Understanding, Officer's Cross of the Order of Merit given by the Federal Republic of Germany, Officer First Class of the Royal Order of the Polar Star awarded by H.M. the King of Sweden, Star of the Order of Merit conferred by the Republic of Austria and Philippine Legion of Honor, degree of Commander conferred by the Philippine Government.

## **Executive Officers**

**1. Eugenie ML Villena,** has been the Senior Vice President and Chief Financial Officer-Treasurer of JGSHI since 1992. She is responsible for finance and treasury operations of the Company. She is also Senior Vice President–Chief Financial Officer of URC. Prior to joining the Company, she worked for Bancom Development Corporation, Philippine Pacific Capital Corporation and Pacific Basin Securities, Co., Inc. She is a member of the Financial Executives Institute of the Philippines. She received her Bachelor of Science in Business Administration and Masters in Business Administration degrees from the University of the Philippines.

**2. Constante T. Santos,** 62, has been the Senior Vice President - Corporate Controller of JGSHI since 1998. He is also Senior Vice President - Corporate Controller of URC and RLC. Prior to joining the Company, he practiced public accounting with SGV & Co. in the Philippines and Ernst & Whinney in the United States. He is a member of the Philippine Institute of Certified Public Accountants. Mr. Santos obtained his Bachelor of Science degree in Business Administration from the University of the East and attended the Management Development Program at the Asian Institute of Management.

**3.** Bach Johann M. Sebastian, 49, was appointed as Senior Vice President - Corporate Planning of JGSHI on June 28, 2007. He is also Senior Vice President for Corporate Planning of URC and RLC. Prior to joining JGSHI in 2002, he was Senior Vice President and Chief Corporate Strategist at PSI Technologies and RFM Corporation. He was also Chief Economist, Director of Policy and Planning Group at the Department of Trade and Industry. He received a Bachelor of Arts degree in Economics from the University of the Philippines and his Masters in Business Management degree from the Asian Institute of Management.

4. Nicasio L. Lim, 54, was appointed as Senior Vice President (SVP), Corporate Human Resources (CHR) of JGSHI on March 1, 2008. He is a top human resource executive with 32 years solid training experience in the Human Resources both here and abroad, 20 of those years in San Miguel Corporation (SMC), 5 in Kraft Foods International (KFI) and now in JGSHI. Prior to his current role as SVP of CHR, he was Director, Human Resources of URC starting May 2004. In that role, he managed HR functions for the whole URC group comprising of several businesses: Branded Consumer Foods, Agro-Industrial, Flour, Sugar, Packaging and CFC Flexible. When he retired from San Miguel in 1999, he was Vice President for HR & Communications of the Beer Division. It was in his stint in SMC when he had his first crack at going international through his assignment as Vice President for Human Resources of San Miguel Brewing International based in Hong Kong in 1997. After SMC, he joined KFI in 2000 as Human Resources Director for Southeast Asia. He was able to forge a very strong HR organization which took care of managing the needed HR imperatives of KFI across 16 countries. He was conferred the People Manager of the Year Award, the highest award an HR practitioner can receive in his lifetime given by the People Management Association of the Philippines (PMAP) in 2007. He was Director, PMAP Board from 2004 to 2005. In his capacity as Director, he headed the Committees on International Affairs and Industrial Relations. Moreover, he is among the esteemed HR professionals in the country who was bestowed the title Fellow in People Management by PMAP. He graduated with a Bachelor's Degree on Business Administration at the De La Salle University and pursued advanced Human Resource Executive Program at the University of Michigan-USA.

**5.** Chona R. Ferrer, 54, was appointed as Assistant Treasurer of JGSHI on September 15, 2008. She is also the First Vice President for Corporate Treasury of URC and Treasurer of Outreach Home Development Corporation. Prior to joining JGSHI in 1983, she was Assistant Treasurer of Guevent Industrial Development Corporation. She received a Bachelor of Science degree in Business Administration from the University of the Philippines.

6. Rosalinda F. Rivera, 40, was appointed as Corporate Secretary of JGSHI on August 6, 2003 and had been Assistant Corporate Secretary since May 2002. She is also the Corporate Secretary of URC, RLC, Cebu Air, Inc., JGSPC, CFC Corporation and JG Cement Corporation. Prior to joining the Company, she was a Senior Associate in Puno and Puno Law Offices. She received a degree of Juris Doctor from the Ateneo de Manila University School of Law and a Masters of Law in International Banking from the Boston University School of Law.

# SIGNIFICANT EMPLOYEE

There are no persons who are not executive officers of the Company who are expected to make a significant contribution to the business.

# INVOLVEMENT IN CERTAIN LEGAL PROCEEDINGS WHICH OCCURRED DURING THE PAST FIVE YEARS.

None.

# FAMILY RELATIONSHIPS

- 1. Mr. James L. Go is the brother of John L. Gokongwei, Jr.
- 2. Ms. Lily G. Ngochua is the sister of John L. Gokongwei, Jr.
- 3. Mr. Lance Y. Gokongwei is the son of John L. Gokongwei, Jr.
- 4. Mr. Patrick Henry C. Go is the nephew of John L. Gokongwei, Jr.
- 5. Mr. Johnson Robert G. Go, Jr. is the nephew of John L. Gokongwei, Jr.
- 6. Ms. Robina Y. Gokongwei-Pe is the daughter of John L. Gokongwei, Jr.

# Item 11. Executive Compensation

The aggregate compensation of executive officers and directors of the Company for the last 2 years and projected for the ensuing year (2010) are as follows:

	ACTUAL				
A. CEO and Five (5) most highly	Salary	Bonus	Others	2010 Total	2009
compensated Executive officer	₽55,398,450	₽810,000	₽90,000	₽56,298,450	₽57,313,389
All directors and executive officers as a group unnamed	₽96,821,011	₽3,090,000	₽290,000	₽100,201,011	₽84,006,751

	PROJECTED 2011				
	Salary	Bonus	Others	Total	
A. CEO and Five (5) most highly compensated Executive officer	₽57,486,893	₽800,000	₽110,000	₽58,396,893	
All directors and executive officers as a group unnamed	₽110,423,779	₽3,090,000	₽320,000	₽113,833,779	

The following are the five (5) highest compensated directors/or executive officers of the Company; 1. Chairman Emeritus- John Gokongwei, Jr.; 2. Director, Chairman and CEO – James L. Go; 3. Director, President and COO– Lance Y. Gokongwei; 4. Director - Johnson Robert G. Go Jr.; and 5. Director – Gabriel C. Singson.

## Standard Arrangement

Other than payment of reasonable per diem, there are no standard arrangements pursuant to which directors of the Company are compensated, or are to be compensated, directly or indirectly, for any services rendered provided as a director for the last completed fiscal year and the ensuing year.

## Other Arrangements

There are no other arrangements pursuant to which any director of the Company was compensated, or is to be compensated, directly or indirectly, during the Company's last completed fiscal year, and the ensuing year, for any service provided as a director.

<u>Terms and Conditions of any Employment Contract or any Compensatory Plan or Arrangement between the Company and the Executive Officers.</u>

None.

Outstanding Warrants or Options Held by the Company's CEO, the Executive Officers and Directors.

None.

## Item 12. Security Ownership of Certain Record and Beneficial Owners and Management

As of December 31, 2010, the Company is not aware of anyone who beneficially owns in excess of 5% of JG Summit's capital stock except as set forth in the table below:

# (1) SECURITY OWNERSHIP OF CERTAIN RECORD AND BENEFICIAL OWNERS

<b>T</b> '4 (	Names and	Names of beneficial		No. of	% to
Title of	addresses of record owners and	owner and	Citizensh	Shares Held	Total
Class	relationship with the Corporation	relationship with record owner	ip		Outstanding
Common	Gokongwei Brothers Foundation, Inc. 43/F Robinsons- Equitable Tower ADB Ave. cor. Poveda St. Ortigas Center, Pasig City (stockholder)	Same as record owner (see note 1)	Filipino	1,997,076,451	29.38%
Common	PCD Nominee Corporation (Filipino) 37/F Tower I, The Enterprise Center, 6766 Ayala Ave. cor. Paseo de Roxas, Makati City (stockholder)	PCD Participants and their clients (see note 2)	Filipino	1,091,041,775	16.05%

Common	Robinsons Savings Bank – Trust & Investment Group No. 030-46-000001-9 17/F Galleria Corporate Center Edsa Cor. Ortigas Ave., Quezon City (stockholder)	Trustee's designated officers (see note 3)	Filipino	1,033,319,225	15.20%
Common	John Gokongwei, Jr. 43/F Robinsons- Equitable Tower ADB Ave. cor. Poveda St. Ortigas Center, Pasig City (stockholder and Chairman Emeritus)	Same as record owner (see note 4)	Filipino	1,007,539,915	14.82%

#### Notes:

1 Gokongwei Brothers Foundation, Inc. (the "Foundation") is a non-stock, non-profit corporation organized by the irrevocable donation by the incorporators, who are also Trustees of the Foundation, of JG Summit Holdings, Inc. shares. Under the Articles of Incorporation and By-Laws of the Foundation, except for salaries of employees and honoraria of consultants and similar expenses for actual services rendered to the Foundation or its projects, no part of the corpus or its income and increments shall benefit or be used for the private gain of any member, trustee, officer or any juridical or natural person whatsoever. The Chairman of the Board of Trustees shall exercise exclusive power and authority to represent and vote for any shares of stock owned by the Foundation in other corporate entities. The incumbent Chairman of the Board of Trustees of the Foundation is Mr. John L. Gokongwei, Jr.

2 PCD Nominee Corporation is the registered owner of the shares in the books of the Corporation's transfer agent. PCD Nominee Corporation is a corporation wholly owned by the Philippine Depository & Trust Corporation Inc. (formerly the Philippine Central Depository) ("PDTC"), whose sole purpose is to act as nominee and legal title holder of all shares of stock lodged in the PDTC. PDTC is a private corporation organized to establish a central depository in the Philippines and introduce scripless or book- entry trading in the Philippines. Under the current PDTC system, only participants (brokers and custodians) will be recognized by PDTC as the beneficial owners of the lodged shares. Each beneficial owner of shares through his participants will be beneficial owner to the extent of the number of shares held by such participant in the records of the PCD Nominee. Out of this account, "ATR-Kim Eng Securities, Inc." and "The Hongkong and Shanghai Banking Corp. Ltd. – Clients' Acct." holds for various trust accounts the following shares of the Corporation as of December 31, 2010:

	No. of shares held	% to total outstanding
The Hongkong and Shanghai Banking Corp. Ltd Clients' Acct.	626,761,916	9.22%
ATR-Kim Eng Securities, Inc.	396,670,491	5.84%

3 Robinsons Savings Bank – Trust & Investment Group is the trustee of this trust account. The securities are voted by the trustee's designated officers who are not known to the Corporation.

4 Sum of shares in the name of "John Gokongwei, Jr. " and "John Gokongwei, Jr. and/or Lance Gokongwei" for 866,509,465 and 141,030,450 shares, respectively.

#### (2) SECURITY OWNERSHIP OF MANAGEMENT AS OF DECEMBER 31, 2010:

Title of Class	Names of beneficial owner	Position	Amount and nature of Beneficial Ownership	Citizenship	% to Total Outstanding
A. Named	Executive Officers <sup>1</sup>				
Common	1. John L.	Chairman	1,007,539,915 <sup>2</sup> (D)	Filipino	14.82%
	Gokongwei, Jr.	Emeritus			
Common	2. James L. Go	Director,	216,679,656(D)	Filipino	3.19%
		Chairman and CEO			
Common	3. Lance Y.	Director,	235,513,855 <sup>3</sup> (D)	Filipino	3.46%
	Gokongwei	President			
		and COO			
Common	4. Johnson	Director	1(D)	Filipino	*
	Robert G. Go, Jr.		4 450 700 407		04.47%
	Sub-Total		1,459,733,427		21.47%

B. Other Directors and Executive Officers and Nominees							
Common	5. Lily G.	Director	74,591,775(D)	Filipino	1.10%		
	Ngochua						
Common	6. Patrick Henry	Director	93,500(D)	Filipino	*		
	C. Go		4				
Common	7. Robina Y.		74,145,278 <sup>4</sup> (D)	Filipino	1.09%		
	Gokongwei-Pe						
Common	8. Gabriel C.	Director	1(D)	Filipino	*		
	Singson						
Common	9. Ricardo J.	Director	1(D)	Filipino	*		
	Romulo						
Common	10. Cornelio T.	Director	11,000(D)	Filipino	*		
	Peralta	(Independent)					
Common	10. Jose T. Pardo	Director	1(D)	Filipino	*		
		(Independent)					
	Sub-Total	_	148,841,556		2.19%		
C. All directors, executive officers & nominees							
as a group	unnamed	_	1,608,574,983		23.67%		

Notes:

D - Direct

1 As defined under Part IV (B) (1) (b) of SRC Rule 12, the "named executive officers" to be listed refer to the Chief Executive Officer and those that are the four (4) most highly compensated executive officers as of December 31, 2010.

2 Sum of shares in the name of "John Gokongwei, Jr.", "John Gokongwei, Jr. and/or Lance Gokongwei" for 866,509,465 and 141,030,450 shares, respectively.

3 Sum of shares in the name of "Lance Gokongwei." and "Lance Y. Gokongwei &/or Elizabeth Gokongwei" for 668,575 and 234,845,280 shares, respectively.

4 Held in the name of "Robina Y. Gokongwei-Pe &/or Elizabeth Gokongwei.

\* less than 0.01%.

The other Executive Officers of the Company have no beneficial ownership over any shares of the Company as of December 31, 2010, namely:

- 1. Eugenie ML Villena Senior Vice President and Chief Financial Officer Treasurer
- 2. Constante T. Santos Senior Vice President Corporate Controller
- 3. Bach Johann M. Sebastian Senior Vice President Corporate Planning
- 4. Nicasio L. Lim Senior Vice President Corporate Human Resources
- 5. Chona R. Ferrer Assistant Treasurer
- 6. Rosalinda F. Rivera Corporate Secretary

# (3) VOTING TRUST HOLDERS OF 5% OR MORE

As of December 31, 2010, there are no persons holding more than 5% of a class under a voting trust or similar agreement.

# (4) CHANGES IN CONTROL

None

#### Item 13. Certain Relationships and Related Transactions

See Note 40 (Related Party Transactions Disclosures) of the Notes to Consolidated Financial Statements.

The Company and its subsidiaries and affiliates, in their regular conduct of business, have engaged in transactions with each other and with other affiliated companies, consisting principally of sales and purchases at market prices and advances made and obtained.

# PART IV – CORPORATE GOVERNANCE

#### Item 14. Corporate Governance

The Company adheres to the principles and practices of good corporate governance, as embodied in its Corporate Governance Manual and pertinent SEC Circulars. Continuous improvement and monitoring have been undertaken to ensure that the Company observes good governance and management practices.

The Board of Directors has approved its Corporate Governance Compliance Evaluation System in late 2003 in order to check and assess the level of compliance of the Company with leading practices on good corporate governance as specified in its Corporate Governance Manual and pertinent SEC Circulars. The System likewise highlights areas for compliance improvement and actions to be taken. One of the system's output is the Annual Corporate Governance Compliance Evaluation Form submitted to the SEC and PSE on or before January 30 of every year starting with calendar year 2003.

Likewise, JG Summit Holdings, Inc. has consistently strived to raise its level of reporting to adopt and implement prescribed Philippine Financial Reporting Standards.



43rd FLOOR ROBINSONS EQUITABLE TOWER ADB AVE. COR. POVEDA RD. ORTIGAS CENTER, PASIG CITY TEL. NO.: 633-7631, 637-1670, 240-8801 FAX NO.: 633-9387 OR 633-9207

# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

# SECURITIES and EXCHANGE COMMISSION SEC Building, EDSA, Greenhills Mandulong City

The management of JG Summit Holdings, Inc., is responsible for all information and representations contained in the financial statements as of and for the years ended December 31, 2010 and 2009, and the schedules referred therein as of December 31, 2010. The financial statements have been prepared in accordance with accounting principles generally accepted in the Philippines and reflect amounts that are based on the best estimates and informed judgment of management with appropriate consideration to materiality.

In this regard, management maintains a system of accounting and reporting which provides for the necessary internal controls to ensure that transactions are properly authorized and recorded, assets are safeguarded against unauthorized use or disposition and liabilities are recognized. The management likewise discloses to the Company's audit committee and to its external auditors: (a) all significant deficiencies in the design or operation of internal controls that could adversely affect its ability to record, process and report financial data; (ii) material weaknesses in the internal controls; and (iii) any fraud that involves management or other employees who exercise significant roles in internal controls.

The board of directors (BOD) reviews the financial statements before such statements are approved and submitted to the stockholders of the Company.

SyCip Gorres Velayo & Co., the independent auditors appointed by the BOD, has audited the financial statements of the Company as of and for the years ended December 31, 2010 and 2009 in accordance with Philippine Standards on Auditing and has expressed its opinion on the fairness of presentation, upon completion of such audit, in its report to the stockholders and the BOD.

James L. Co Chairman and CBO Lance Y. Gokongwei

**Lance Y. Gokong** President and COO AS

**Constante T. Santos** SVP-Corp. Controller \ CFO

No

Subscribed and Sworn to before me this April 13, 2011 affiants(s) exhibiting to me his/her Residence Certificates, as follows:

<u>Names</u> James L. Go Lance Y. Gokongwei Constante T. Santos

Doc. No.	343
Bagk No.	70
Bagge No.	1
Series of	2011

<u>CTC No.</u> 12183274 12183274 26344299 Date of Issue January 26, 2011 January 26, 2011 March 70,/2011

JACQUELINE KATE T. SALIENTE

Notary Public for Pasig, Taguig, San Juan & Pateros Appointment No. 183 until 31 December 2011 Roll of Attorneys No. 57197 PTR No. 6616202/01-04-11/Pasig City IBP No. 839712/12-10-10/Rizal MCLE No. 111-0015262/05-06-10 40/F Robinsons Equitable Tower, Ortigas, Pasig City

<u>Place of Issue</u> Pasig City Pasig City Pasig City



SyCip Gorres Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines

Phone: (632) 891 0307 Fax: (632) 819 0872 www.sgv.com.ph

BOA/PRC Reg. No. 0001 SEC Accreditation No. 0012-FR-2

# **INDEPENDENT AUDITORS' REPORT**

The Stockholders and the Board of Directors JG Summit Holdings, Inc. 43rd Floor, Robinsons-Equitable Tower ADB Avenue corner Poveda Road, Pasig City

We have audited the accompanying consolidated financial statements of JG Summit Holdings, Inc. and its subsidiaries, which comprise the consolidated statements of financial position as at December 31, 2010 and 2009, and the consolidated statements of comprehensive income, statements of changes in equity and statements of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

# Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Philippine Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



A member firm of Ernst & Young Global Limited



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# **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of JG Summit Holdings, Inc. and its subsidiaries as at December 31, 2010 and 2009, and their financial performance and cash flows for the years then ended in accordance with Philippine Financial Reporting Standards.

SYCIP GORRES VELAYO & CO.

Vicky H Lee-Salas

Vicky B Lee-Salas Partner CPA Certificate No. 86838 SEC Accreditation No. 0115-AR-2 Tax Identification No. 129-434-735 BIR Accreditation No. 08-001998-53-2009, June 1, 2009, Valid until May 31, 2012 PTR No. 2641532, January 3, 2011, Makati City

March 29, 2011



# JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS           Current Assets           Cash and cash equivalents (Note 7)         P42,110,003,522         P18,473,692,7           Derivative assets (Note 8)         1,186,178,607         663,231,5           Financial assets at fair value through profit or loss (Note 9)         10,258,823,027         82,14,779,7           Available-for-sale investments (Note 10)         9,850,895,715         10,209,907,7           Receivables (Notes 11 and 40)         14,609,814,424         18,149,006,6           Inventories (Note 12)         16,313,054,198         13,075,802,8           Biological assets (Note 13)         6,263,440,644         6,268,032,2           Total Current Assets         101,439,086,938         76,115,080,8           Noncurrent Assets         100,16,683,749         4,709,051,2           Receivables (Note 11)         10,016,683,749         4,709,051,2           Investments in associates and joint ventures (Note 15)         30,425,762,248         28,091,879,1           Property, plant and equipment (Note 17)         146,336,664,209         132,258,623,1690,5           Goodwill (Note 20)         890,375,020         890,375,020           Biological assets (Note 18)         448,700,235         505,251,2           Intangible assets (Note 19)         933,831,465         865,790,5 <t< th=""><th></th><th colspan="4">December 31</th></t<>		December 31			
Current Assets         P42,110,003,522         P18,473,692,7           Cash and cash equivalents (Note 7)         P42,110,003,522         P18,473,692,7           Derivative assets (Note 8)         1,186,1778,607         663,231,5           Financial assets af air value through profit or loss (Note 9)         10,258,823,027         8,214,779,7           Available-for-sale investments (Note 10)         9,850,895,715         10,209,907,0           Receivables (Note 12)         16,313,054,198         13,075,802,6           Biological assets (Note 18)         846,876,801         1,060,628,1           Other current Assets         101,439,086,938         76,115,080,8           Noncurrent Assets         Receivables (Note 11)         10,016,683,749         4,709,051,2           Held-to-maturity investments (Note 14)         -         970,094,7         132,258,672,7           Investment properties (Note 16)         32,178,986,041         29,531,690,5         100,02,53,662,209         132,258,672,7           Investment properties (Note 18)         448,700,235         505,251,2         101,439,986,933         76,115,080,5           Biological assets (Note 18)         99,375,120         890,375,020         890,375,020         890,375,020           Biological assets (Note 18)         948,97,97,920         390,325,75,26,072         P34,098,986,		2010	2009		
Cash and cash equivalents (Note 7) <b>P42,110,003,522 P18,473,692,</b> Derivative assets (Note 8) <b>1,186,178,607 663,231, 663,231, 663,231, 763,231, 729, 8,214,779,7802, 8,103,758,02, 8,103,758,02, 8,10,414,020,016,628,1 10,606,628,1 10,606,628,1 10,606,628,1 10,606,628,1 70,079, Total Current Assets 70,094,7 146,336,664,209 130,725,762,248 28,001,879,1 132,258,672,7 130,725,752,6072 130,725,752,6072 130,751,020 890,375,020 890,375,020 890,375,020 890,375,020 890,375,020 890,375,020 </b>	ASSETS				
Derivative assets (Note 8)         1,186,178,607         663,231,5           Financial assets at fair value through profit or loss (Note 9)         10,258,823,027         8,214,779,7           Available-for-sale investments (Note 10)         9,850,895,751         10,209,907,0           Receivables (Notes 11 and 40)         14,609,814,424         18,149,006,0           Inventories (Note 12)         16,313,054,198         13,075,802,8           Biological assets (Note 18)         6,263,440,644         6,268,032,3           Other current assets (Note 13)         6,263,440,644         6,268,032,3           Total Current Assets         101,139,086,938         76,115,080,8           Noncurrent Assets         10,016,683,749         4,709,051,2           Investments in associates and joint ventures (Note 15)         30,425,762,248         28,091,879,1           Property, plant and equipment (Note 17)         146,336,664,209         132,258,672,710           Investment properties (Note 18)         448,700,235         505,251,2           Intangible assets (Note 19)         933,831,456         865,790,05           Other noncurrent Assets         224,884,549,461         201,764,918,5           Use 22 and 40) <b>F30,257,526,072</b> P34,098,986,5           Short-term debt (Note 24)         15,352,046,410         13,960,074, 0<	Current Assets				
Financial assets at fair value through profit or loss (Note 9)       10,258,823,027       8,214,779,7         Available-for-sale investments (Note 10)       9,880,895,715       10,209,907,0         Receivables (Note 11)       16,313,054,198       13,075,802,5         Biological assets (Note 18)       6,268,032,7       Total Current Assets       10,060,628,1         Other current assets (Note 13)       6,263,440,644       6,268,032,7         Total Current Assets       101,439,086,938       76,115,080,8         Noncurrent Assets       Receivables (Note 11)       10,016,683,749       4,709,051,2         Held-to-maturity investments (Note 14)       -       970,094,7         Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 18)       448,700,235       505,251,2         Investment properties (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent Assets       224,884,549,461       201,764,918,5         P326,323,636,399       P277,879,999,32       124,891,446       201,764,918,5         Wither noncurrent Assets       224,884,549,461       201,764,	Cash and cash equivalents (Note 7)	₽42,110,003,522	₽18,473,692,704		
Available-for-sale investments (Note 10)       9,850,895,715       10,209,907,0         Receivables (Notes 11 and 40)       14,609,814,424       18,149,006,0         Inventories (Note 12)       16,313,054,198       13,075,802,8         Biological assets (Note 13)       6,263,440,644       6,268,032,3         Other current assets       101,439,086,938       76,115,080,5         Noncurrent Assets       101,439,086,938       76,115,080,5         Noncurrent Assets       10,016,683,749       4,709,051,7         Receivables (Note 11)       10,016,683,749       4,709,051,7         Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,633,666,4209       132,258,672,7         Investment properties (Note 16)       32,178,986,641       29,51,690,62         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent Assets       224,884,549,461       201,764,918,5         Vaccounts payable and accrued expenses       13,962,323,636,399       9277,879,999,3         Income tax payable and accrued expenses       10,602,053,608       5,206,601,48,970,95,20,702         Rotes 22 and 40)       93,257,526,072<	Derivative assets (Note 8)	1,186,178,607	663,231,959		
Receivables (Notes 11 and 40)       14,609,814,424       18,149,006,0         Inventories (Note 12)       16,313,054,198       13,075,802,8         Biological assets (Note 13)       6,263,440,644       6,268,012,3         Total Current Assets       101,439,086,938       76,115,080,8         Noncurrent Assets       10,016,683,749       4,709,051,2         Receivables (Note 11)       10,016,683,749       4,709,051,2         Held-to-maturity investments (Note 14)       -       970,094,7         Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 16)       32,178,986,041       29,531,690,5         Goodwill (Note 20)       890,375,020       890,375,020         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent Assets       224,884,549,461       201,764,918,2         P326,332,363,63,399       P277,879,999,3         ItaBILITIES AND EQUITY       13,960,074,0       13,960,074,0         Current Liabilities       62,393,820       124,891,4         Income tax payable       462,209,232	Financial assets at fair value through profit or loss (Note 9)	10,258,823,027	8,214,779,749		
Inventories (Note 12)       16,313,054,198       13,075,802,5         Biological assets (Note 18)       846,876,801       1,060,628,1         Other current assets (Note 13)       6,263,440,644       6,268,032,2         Total Current Assets       101,439,086,938       76,115,080,8         Noncurrent Assets       101,016,683,749       4,709,051,2         Receivables (Note 11)       10,016,683,749       4,709,051,2         Held-to-maturity investments (Note 14)       -       970,094,7         Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 16)       32,178,986,041       29,531,690,5         Goodwill (Note 20)       890,375,020       890,375,020         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       86,5790,5         Other noncurrent Assets       224,884,549,461       201,764,918,5         Method Mathematics       244,884,549,461       201,764,918,5         Short-term debt (Note 24)       15,532,046,410       13,960,074,0         Derivative liabilities       63,203,608       5,206,601,6         Short-term of	Available-for-sale investments (Note 10)	9,850,895,715	10,209,907,024		
Biological assets (Note 18) Other current assets (Note 13) Total Current Assets Receivables (Note 11) Held-to-maturity investments (Note 14) restments in associates and joint ventures (Note 15) Property, plant and equipment (Note 17) Investment in associates and joint ventures (Note 15) Biological assets (Note 10) Held-to-maturity investments (Note 17) Investment in associates and joint ventures (Note 15) Biological assets (Note 18) Investment (Note 20) Biological assets (Note 18) Intangible assets (Note 19) Other noncurrent Assets Current Liabilities Accounts payable and accrued expenses (Notes 22 and 40) Short-term debt (Note 24) Derivative liabilities (Note 8) Income tax payable Current Liabilities (Note 24) Derivative liabilities (Note 24) Derivative liabilities (Note 24) Derivative liabilities (Note 24) Derivative liabilities (Note 23) Current Liabilities Noncurrent Liabilities (Note 24) Noncurrent Liabilities (Note 24) Deferred tax liabilities (Note 38) Stort-ferm debt - net of current portion (Note 24) Deferred tax liabilities (Note 38) Stort-Store Store	Receivables (Notes 11 and 40)	14,609,814,424	18,149,006,089		
Other current assets (Note 13)         6,263,440,644         6,268,032,2           Total Current Assets         101,439,086,938         76,115,080,8           Noncurrent Assets         100,16,683,749         4,709,051,2           Receivables (Note 11)         10,016,683,749         4,709,051,2           Held-to-maturity investments (Note 14)         -         970,094,7           Investments in associates and joint ventures (Note 15)         30,425,762,248         28,091,879,1           Property, plant and equipment (Note 17)         146,336,664,209         132,258,672,7           Investment properties (Note 16)         32,178,986,041         29,531,690,5           Godwill (Note 20)         890,375,020         890,375,020           Biological assets (Note 18)         448,700,235         505,251,2           Intangible assets (Note 19)         993,831,456         865,790,5           Other noncurrent assets (Note 21)         3,593,546,503         3,942,112,4           Total Noncurrent Assets         224,884,549,461         201,764,918,5           Kaccounts payable and accrued expenses         (Notes 22 and 40)         13,960,074,0           Short-term debt (Note 24)         10,602,033,820         124,891,4           Income tax payable         462,209,232         521,701,5           Current portion of l	Inventories (Note 12)	16,313,054,198	13,075,802,827		
Total Current Assets         101,439,086,938         76,115,080,5           Noncurrent Assets         Receivables (Note 11)         10,016,683,749         4,709,051,2           Held-to-maturity investments (Note 14) $-$ 970,094,7         10,016,683,749         4,709,051,2           Investments in associates and joint ventures (Note 15)         30,425,762,248         28,091,879,1         132,258,672,7           Investment properties (Note 16)         32,178,986,041         29,531,690,5         20,531,690,5           Goodwill (Note 20)         890,375,020         890,375,020         890,375,020         890,375,020           Biological assets (Note 18)         448,700,235         505,251,2         3,942,112,4           Other noncurrent assets (Note 21)         3,593,546,503         3,942,112,4           Total Noncurrent Assets         224,884,549,461         201,764,918,5           P326,323,636,399         ₱277,879,999,3           LIABILITIES AND EQUITY         Italibilities         13,960,074,0           Current Liabilities         262,293,820         124,891,4           Income tax payable         462,209,232         521,701,5           Current portion of long-term debt (Note 24)         10,602,053,608         5,206,601,6           Other current liabilities         63,747,172,832         59	Biological assets (Note 18)	846,876,801	1,060,628,145		
Noncurrent Assets           Receivables (Note 11)         10,016,683,749         4,709,051,2           Held-to-maturity investments (Note 14)         970,094,7           Investments in associates and joint ventures (Note 15)         30,425,762,248         28,091,879,1           Property, plant and equipment (Note 17)         146,336,664,209         132,258,672,7           Investment properties (Note 16)         32,178,986,041         29,531,690,5           Goodwill (Note 20)         890,375,020         890,375,020         890,375,020           Biological assets (Note 18)         448,700,235         505,251,2           Intangible assets (Note 19)         993,831,456         865,790,5           Other noncurrent assets (Note 21)         3,593,546,503         3,942,112,4           Total Noncurrent Assets         224,884,549,461         201,764,918,5           P326,323,636,399         P277,879,999,3           LIABILITIES AND EQUITY         P30,257,526,072         P34,098,986,5           Current Liabilities         262,393,820         124,891,4           Accounts payable and accrued expenses         (Notes 22)         521,701,5           (Notes 22)         6,810,943,690         5,548,067,7           Current Liabilities         63,747,172,832         59,460,323,3           Income tax paya	Other current assets (Note 13)	6,263,440,644	6,268,032,384		
Receivables (Note 11)       10,016,683,749       4,709,051,2         Held-to-maturity investments (Note 14)       -       970,094,7         Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 16)       32,178,986,041       29,531,690,5         Goodwill (Note 20)       890,375,020       890,375,020         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent assets (Note 21)       3,593,546,503       3,942,112,4         Total Noncurrent Assets       224,884,549,461       201,764,918,5         P326,323,636,399       P277,879,999,3         P326,323,636,399       P277,879,999,3         P326,323,636,399       P277,879,999,3         P326,323,636,399       P277,879,999,3         P326,323,636,399       P277,879,999,3         P326,323,636,410       13,960,074,0         Derivative liabilities       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,322       521,601,60,60,60,60,60,60,6	Total Current Assets	101,439,086,938	76,115,080,881		
Held-to-maturity investments (Note 14)       –       970,094,7         Investments in associates and joint ventures (Note 15) $30,425,762,248$ $28,091,879,1$ Property, plant and equipment (Note 17) $146,336,664,209$ $132,258,672,7$ Investment properties (Note 16) $32,178,986,041$ $29,531,690,5$ Goodwill (Note 20) $890,375,020$ $890,375,020$ $890,375,020$ Biological assets (Note 18) $448,700,235$ $505,251,2$ Intangible assets (Note 21) $3,593,546,503$ $3,942,112,4$ Total Noncurrent Assets $224,884,549,461$ $201,764,918,5$ <b>P326,323,636,399</b> $P277,879,999,33$ <b>LIABILITIES AND EQUITY Eurent Liabilities</b> Accounts payable and accrued expenses       (Notes 22 and 40) $P30,257,526,072$ $P34,098,986,5$ Short-term debt (Note 24) $15,352,046,410$ $13,960,074,6$ Derivative liabilities (Note 8) $262,393,820$ $124,891,4$ Income tax payable $462,209,232$ $521,701,7$ Current portion of long-term debt (Note 24) $10,602,053,608$ $5,206,601,6$ Other current liabilities (Note 23) $6,810,943,690$ $5,548,067,7$ Total Cu	Noncurrent Assets				
Investments in associates and joint ventures (Note 15)       30,425,762,248       28,091,879,1         Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 16)       32,178,986,041       29,531,600,5         Goodwill (Note 20)       890,375,020       890,375,02         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent assets (Note 21)       3,593,546,503       3,942,112,4         Total Noncurrent Assets       224,884,549,461       201,764,918,5         P326,323,636,399       P277,879,999,3         LIABILITIES AND EQUITY       P30,257,526,072       P34,098,986,9         Short-term debt (Note 24)       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,322       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities       63,747,172,832       59,460,323,2         Noncurrent Liabilities       63,747,172,832       59,460,323,2         Noncurrent Liabilities       10,602,653,608       5,046,0323,2         Noncurrent	Receivables (Note 11)	10,016,683,749	4,709,051,268		
Property, plant and equipment (Note 17)       146,336,664,209       132,258,672,7         Investment properties (Note 16)       32,178,986,041       29,531,690,5         Goodwill (Note 20)       890,375,020       890,375,020         Biological assets (Note 18)       448,700,235       505,251,2         Intangible assets (Note 19)       993,831,456       865,790,5         Other noncurrent assets (Note 21)       3,593,546,503       3,942,112,4         Total Noncurrent Assets       224,884,549,461       201,764,918,5         P326,323,636,399       P277,879,999,3         LIABILITIES AND EQUITY       P30,257,526,072       P34,098,986,6         Short-term debt (Note 24)       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,2         Noncurrent Liabilities       63,747,172,832       59,460,323,2         Noncurrent Liabilities       63,747,172,833       92,536,596,5         Long-term debt - net of current	Held-to-maturity investments (Note 14)	-	970,094,734		
Investment properties (Note 16) $32,178,986,041$ $29,531,690,5$ Goodwill (Note 20) $890,375,020$ $890,375,020$ $890,375,020$ Biological assets (Note 18) $448,700,235$ $505,251,2$ Intangible assets (Note 19) $993,831,456$ $865,790,50$ Other noncurrent assets (Note 21) $3,593,546,503$ $3,942,112,4$ Total Noncurrent Assets $224,884,549,461$ $201,764,918,5$ P326,323,636,399       P277,879,999,3         LIABILITIES AND EQUITY       P30,257,526,072       P34,098,986,5         Short-term debt (Note 24)       15,352,046,410       13,960,074,6         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       5,056,558,803       4,525,257,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3 <td></td> <td>30,425,762,248</td> <td>28,091,879,159</td>		30,425,762,248	28,091,879,159		
Goodwill (Note 20) $890,375,020$ $890,375,020$ $890,375,020$ Biological assets (Note 18) $448,700,235$ $505,251,2$ Intangible assets (Note 19) $993,831,456$ $865,790,5$ Other noncurrent assets (Note 21) $3,593,546,503$ $3,942,112,4$ Total Noncurrent Assets $224,884,549,461$ $201,764,918,5$ P326,323,636,399 $P277,879,999,32$ P326,323,636,399 $P277,879,999,32$ Current Liabilities       Accounts payable and accrued expenses         (Notes 22 and 40) $P30,257,526,072$ $P34,098,986,5$ Short-term debt (Note 24) $15,352,046,410$ $13,960,074,000,000$	Property, plant and equipment (Note 17)	146,336,664,209	132,258,672,721		
Biological assets (Note 18) $448,700,235$ $505,251,2$ Intangible assets (Note 19) $993,831,456$ $865,790,5$ Other noncurrent assets (Note 21) $3,593,546,503$ $3,942,112,4$ Total Noncurrent Assets $224,884,549,461$ $201,764,918,5$ P326,323,636,399       P277,879,999,3         LIABILITIES AND EQUITY       P30,257,526,072       P34,098,986,5         Short-term debt (Note 24)       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       10,602,053,608       5,206,601,6         Other current liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       10,5054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3		32,178,986,041	29,531,690,983		
Intangible assets (Note 19)       993,831,456       865,790,9         Other noncurrent assets (Note 21) $3,593,546,503$ $3,942,112,4$ Total Noncurrent Assets $224,884,549,461$ $201,764,918,5$ <b>P326,323,636,399</b> $\mathbb{P}277,879,999,3$ LIABILITIES AND EQUITY         Current Liabilities         Accounts payable and accrued expenses         (Notes 22 and 40) $\mathbb{P}30,257,526,072$ $\mathbb{P}34,098,986,5$ Short-term debt (Note 24) $15,352,046,410$ $13,960,074,0$ Derivative liabilities (Note 8) $262,393,820$ $124,891,4$ Income tax payable $462,209,232$ $521,701,5$ Current portion of long-term debt (Note 24) $10,602,053,608$ $5,206,601,6$ Other current Liabilities $63,747,172,832$ $59,460,323,33$ Noncurrent Liabilities         Long-term debt - net of current portion (Note 24) $87,054,044,533$ $92,536,596,53$ Deferred tax liabilities (Note 38) $5,056,558,803$ $4,525,257,33$	Goodwill (Note 20)	890,375,020	890,375,020		
Other noncurrent assets (Note 21)         3,593,546,503         3,942,112,4           Total Noncurrent Assets         224,884,549,461         201,764,918,5           #326,323,636,399         #277,879,999,3           LIABILITIES AND EQUITY            Current Liabilities            Accounts payable and accrued expenses         (Notes 22 and 40)           Short-term debt (Note 24)         15,352,046,410         13,960,074,0           Derivative liabilities (Note 8)         262,393,820         124,891,4           Income tax payable         462,209,232         521,701,5           Current portion of long-term debt (Note 24)         10,602,053,608         5,206,601,60           Other current Liabilities (Note 23)         6,810,943,690         5,548,067,7           Total Current Liabilities         63,747,172,832         59,460,323,3           Noncurrent Liabilities         63,747,172,832         59,460,323,3           Noncurrent Liabilities         63,747,172,833         92,536,596,323,3           Deferred tax liabilities (Note 38)         5,056,558,803         4,525,257,33	Biological assets (Note 18)	448,700,235	505,251,240		
Total Noncurrent Assets224,884,549,461201,764,918,5 $\blacksquare$ 326,323,636,399 $\blacksquare$ 277,879,999,3LIABILITIES AND EQUITYCurrent LiabilitiesAccounts payable and accrued expenses (Notes 22 and 40) $\blacksquare$ 30,257,526,072 $\blacksquare$ 34,098,986,9Short-term debt (Note 24)Derivative liabilities (Note 8)262,393,820124,891,4Income tax payableCurrent portion of long-term debt (Note 24)10,602,053,6085,206,601,6Other current liabilities (Note 23)63,747,172,83259,460,323,3Noncurrent LiabilitiesLong-term debt - net of current portion (Note 24)87,054,044,53392,536,596,3Deferred tax liabilities (Note 38)5,056,558,8034,525,257,3	Intangible assets (Note 19)	993,831,456	865,790,925		
	Other noncurrent assets (Note 21)	3,593,546,503	3,942,112,460		
7.5.7.26,072 <b>LIABILITIES AND EQUITY Current Liabilities</b> Accounts payable and accrued expenses         (Notes 22 and 40) <b>P30,257,526,072</b> P34,098,986,9         Short-term debt (Note 24)         Derivative liabilities (Note 8)         Cerrent portion of long-term debt (Note 24)         Dot 6,810,943,690         Cerrent Liabilities (Note 23)         Colspan="2">Colspan="2"Colspan="2	Total Noncurrent Assets	224,884,549,461	201,764,918,510		
Current Liabilities         Accounts payable and accrued expenses         (Notes 22 and 40) $\mathbb{P}30,257,526,072$ $\mathbb{P}34,098,986,935,935,935,935,935,935,935,935,935,935$		₽326,323,636,399	₽277,879,999,391		
Current Liabilities         Accounts payable and accrued expenses         (Notes 22 and 40) $\mathbb{P}30,257,526,072$ $\mathbb{P}34,098,986,935$ Short-term debt (Note 24)       15,352,046,410       13,960,074,60         Derivative liabilities (Note 8)       262,393,820       124,891,43         Income tax payable       462,209,232       521,701,52         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,60         Other current liabilities (Note 23)       6,810,943,690       5,548,067,72         Total Current Liabilities       63,747,172,832       59,460,323,33         Noncurrent Liabilities       87,054,044,533       92,536,596,33         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,33					
Accounts payable and accrued expenses $P30,257,526,072$ $P34,098,986,936,936,936,936,936,936,936,936,936,93$	LIABILITIES AND EQUITY				
(Notes 22 and 40)       ₽30,257,526,072       ₽34,098,986,9         Short-term debt (Note 24)       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       87,054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3					
Short-term debt (Note 24)       15,352,046,410       13,960,074,0         Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       87,054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3			DO 1 000 000 005		
Derivative liabilities (Note 8)       262,393,820       124,891,4         Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       87,054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3					
Income tax payable       462,209,232       521,701,5         Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       87,054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3					
Current portion of long-term debt (Note 24)       10,602,053,608       5,206,601,6         Other current liabilities (Note 23)       6,810,943,690       5,548,067,7         Total Current Liabilities       63,747,172,832       59,460,323,3         Noncurrent Liabilities       87,054,044,533       92,536,596,3         Deferred tax liabilities (Note 38)       5,056,558,803       4,525,257,3					
Other current liabilities (Note 23)         6,810,943,690         5,548,067,7           Total Current Liabilities         63,747,172,832         59,460,323,3           Noncurrent Liabilities         87,054,044,533         92,536,596,3           Deferred tax liabilities (Note 38)         5,056,558,803         4,525,257,3					
Total Current Liabilities         63,747,172,832         59,460,323,3           Noncurrent Liabilities         87,054,044,533         92,536,596,3           Deferred tax liabilities (Note 38)         5,056,558,803         4,525,257,3					
Noncurrent Liabilities           Long-term debt - net of current portion (Note 24)         87,054,044,533         92,536,596,3           Deferred tax liabilities (Note 38)         5,056,558,803         4,525,257,3					
Long-term debt - net of current portion (Note 24)87,054,044,53392,536,596,3Deferred tax liabilities (Note 38)5,056,558,8034,525,257,3		03,/4/,1/2,832	39,400,323,348		
Deferred tax liabilities (Note 38) 5,056,558,803 4,525,257,3					
			92,536,596,303		
(0,1) (1, 1, 1, 1, 1, 1, 0, 1, 1, 0) (1, 1, 0, 1, 1, 0, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,			4,525,257,396		
	Other noncurrent liabilities (Notes 25 and 40)	21,005,462,878	16,463,327,689		
			113,525,181,388		
Total Liabilities 176,863,239,046 172,985,504,7	Total Liabilities	176,863,239,046	172,985,504,736		

(Forward)



	December 31				
	2010	2009			
Equity					
Equity attributable to equity holders of the Parent Company:					
Paid-up capital	₽12,856,988,094	₽12,856,988,094			
Retained earnings (Note 26)	88,970,323,920	72,988,583,702			
Equity reserve (Notes 2 and 26)	18,563,003,092	-			
Other comprehensive loss (Note 36)	(1,846,478,730)	(1,965,984,878)			
Treasury shares (Note 26)	(974,690,819)	(721,848,289)			
	117,569,145,557	83,157,738,629			
Non-controlling interests (Note 26)	31,891,251,796	21,736,756,026			
Total Equity	149,460,397,353	104,894,494,655			
	₽326,323,636,399	₽277,879,999,391			

See accompanying Notes to Consolidated Financial Statements.



# JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended December 31				
	2010	2009	2008		
REVENUE					
Sale of goods and services:					
Foods	₽57,719,996,079	₽50,452,959,964	₽45,454,500,015		
Air transportation	29,088,798,959	23,311,006,311	19,682,140,058		
Telecommunications	16,543,916,906	14,020,021,311	11,351,149,841		
Real estate and hotels (Note 16)	10,581,142,605	10,376,286,528	10,672,746,492		
Petrochemicals	3,306,184,683	5,570,751,354	8,479,117,287		
Banking (Note 27)	1,728,555,680	1,134,848,716	1,038,942,792		
Equity in net earnings of associates and joint					
ventures (Note 15)	2,768,724,722	3,089,302,759	2,389,830,800		
	121,737,319,634	107,955,176,943	99,068,427,285		
COST OF SALES AND SERVICES (Note 30)	68,748,474,505	64,403,012,366	64,228,749,087		
GROSS INCOME	52,988,845,129	43,552,164,577	34,839,678,198		
General and administrative expenses (Note 31)	30,543,058,596	27,258,681,692	22,708,399,834		
Impairment losses and others (Note 34)	705,866,816	1,073,630,250	827,124,734		
OTHER OPERATING EXPENSES	31,248,925,412	28,332,311,942	23,535,524,568		
OPERATING INCOME	21,739,919,717	15,219,852,635	11,304,153,630		
Financing costs and other charges (Note 35)	(6,087,474,168)	(6,309,924,955)	(6,033,237,404)		
Market valuation gains (losses) on financial assets	() ) ) )				
at fair value through profit or loss (Note 9)	1,194,186,764	1,979,891,923	(3,664,880,243)		
Finance income (Note 28)	2,216,082,709	1,563,859,497	2,514,281,808		
Market valuation gains (losses) on derivative					
financial instruments (Note 8)	432,751,286	349,787,107	(3,474,278,826)		
Foreign exchange gains (losses)	2,846,297,517	(21,627,447)	(2,930,519,010)		
Others (Notes 9, 24, 30 and 29)	838,638,164	203,197,210	1,377,122,100		
INCOME (LOSS) BEFORE INCOME TAX	23,180,401,989	12,985,035,970	(907,357,945)		
<b>PROVISION FOR (BENEFIT FROM) INCOME</b>					
TAX (Note 38)	2,265,838,657	1,217,229,896	(321,828,720)		
NET INCOME (LOSS) FOR THE YEAR	20,914,563,332	11,767,806,074	(585,529,225)		
OTHER COMPREHENSIVE INCOME (LOSS)					
(Note 36)					
Net gains (losses) on available-for-sale investments					
(Note 10)	190,802,780	2,282,447,752	(2,765,871,850)		
Net gains (losses) from cash flow hedges (Note 8)	133,290,238	468,170,534	(865,669,863)		
Cumulative translation adjustments	(91,091,377)	(95,351,176)	(36,438,689)		
Net unrealized gains (losses) on available-for-sale			/ <b>/</b> • • • • • • •		
investments of an associate (Notes 10 and 15)	175,748	2,758,591	(1,398,003)		
OTHER COMPREHENSIVE INCOME (LOSS),					
NET OF TAX	233,177,389	2,658,025,701	(3,669,378,405)		
TOTAL COMPREHENSIVE INCOME (LOSS)	₽21,147,740,721	₽14,425,831,775	(₽4,254,907,630)		
TOTAL COMINE MEMORY E INCOME (LUSS)	T21,147,740,721	F14,423,031,773	(14,234,907,030)		

(Forward)



	Years Ended December 31					
	2010	2009	2008			
NET INCOME (LOSS) ATTRIBUTABLE TO:						
Equity holders of the Parent Company (Note 39)	₽16,321,599,801	₽8,545,641,600	(₱693,666,085)			
Non-controlling interests (Note 26)	4,592,963,531	3,222,164,474	108,136,860			
	₽20,914,563,332	₽11,767,806,074	(₱585,529,225)			
TOTAL COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO:						
Equity holders of the Parent Company	₽16,441,105,949	₽10,450,003,982	(₱3,657,196,521)			
Non-controlling interests (Note 26)	4,706,634,772	3,975,827,793	(597,711,109)			
	₽21,147,740,721	₽14,425,831,775	(₽4,254,907,630)			
Earnings (Loss) Per Share Attributable to Equity Holders of the Parent Company (Note 39)						
Basic/diluted earnings (loss) per share	₽2.42	₽1.26	(₽0.10)			

See accompanying Notes to Consolidated Financial Statements.



# JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

								ed December 31, 20							
		Paid-up Capita	1	Reta	ATTRIBUT ined Earnings (Not		Y HOLDERS O	F THE PARENT C	OMPANY Other Comprehen	sive Income (Loss	)			-	
	Capital Stock (Note 26)	Additional Paid-in Capital	Total Paid-up Capital	Unrestricted Retained Earnings	Restricted Retained Earnings	Total Retained Earnings	Equity Reserve (Note 2)	Cumulative Translation	Net Unrealized Gains (Losses) on Available- for-Sale Investments (Note 10)	Net Unrealized Losses on Cash Flow Hedge	Total	Treasury Shares	Total	NON- CONTROLLING INTERESTS (Note 26)	TOTAL EQUITY
Balance at January 1, 2010 Total comprehensive income (loss) Gain from primary and secondary	₽6,895,273,657 _	₽5,961,714,437 _	₽12,856,988,094 -	₽36,354,709,282 16,321,599,801	₽36,633,874,420 -	₽72,988,583,702 16,321,599,801	<del>₽</del> -	(₱1,746,826,705) (51,804,964)	₽178,341,156 38,020,874	(₱397,499,329) 133,290,238	(₱1,965,984,878) 119,506,148	(₽721,848,289) _	₽83,157,738,629 16,441,105,949	₽21,736,756,026 4,706,634,772	₽104,894,494,655 21,147,740,721
offering of a subsidiary's shares of stock (Note 26) Appropriation of retained earnings	_	-	-	-	_	-	18,563,003,092	-	_	-	_	-	18,563,003,092	-	18,563,003,092
(Note 26) Cash dividends (Note 26) Cash dividends paid to non-controlling	-	-	-	(19,000,000,000) (339,859,583)	19,000,000,000	- (339,859,583)	-	-		-	-	-		-	(339,859,58
interests (Note 26) ncrease in subsidiaries' treasury shares (Note 26)	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,217,749,826) (718,184,546)	(1,217,749,82 (718,184,54
Additional non-controlling interests in subsidiaries (Note 26)	_	-	-	-	_	-	-	-	_	-	_	-	-	(718,184,546) 7,383,795,370	7,383,795,37
Acquisition of Parent Company shares by a Subsidiary (Note 26)	_	_	_	_	_	_	_	_	_	_	_	(252,842,530)	(252,842,530)	-	(252,842,53
Balance at December 31, 2010	₽6,895,273,657	₽5,961,714,437	₽12,856,988,094	₽33,336,449,500	₽55,633,874,420	₽88,970,323,920	₽18,563,003,092	(₽1,798,631,669)	₽216,362,030	(₽264,209,091)	(₽1,846,478,730)	(₽974,690,819)	₽117,569,145,557	₽31,891,251,796	₽149,460,397,35
Balance at January 1, 2009 Fotal comprehensive income (loss) Appropriation of retained earnings	₽6,895,273,657	₽5,961,714,437 -	₽12,856,988,094 -	₽50,022,583,432 8,545,641,600	₽14,624,274,420		₽- -	(₱1,665,749,434) (81,077,271)	(₱1,338,927,963) 1,517,269,119	(₱865,669,863) 468,170,534	(₱3,870,347,260) 1,904,362,382		₽72,911,650,397 10,450,003,982	₽19,750,489,997 3,975,827,793	₽92,662,140,39 14,425,831,77
(Note 26) Cash dividends (Note 26) Cash dividends paid to non-controlling	-	-		(22,009,600,000) (203,915,750)	22,009,600,000	(203,915,750)	-		-		- -	-	(203,915,750)		(203,915,75
interests urchase of subsidiaries' treasury	-	-	-	-	-	-	-	-	_	_	-	-	_	(468,346,673)	(468,346,67
shares (Note 26) Adjustment on subscription receivables	-	-	-		-	-	-		-	-	-			(1,256,286,392) (264,928,699)	(1,256,286,392 (264,928,699
Balance at December 31, 2009	₽6,895,273,657	₽5,961,714,437	₽12,856,988,094	₽36,354,709,282	₽36,633,874,420	₽72,988,583,702	₽-	(₱1,746,826,705)	₽178,341,156	(₱397,499,329)	(₽1,965,984,878)	(₽721,848,289)	₽83,157,738,629	₽21,736,756,026	₽104,894,494,655

(Forward)



					ATTRIBUT	ABLE TO EQUITY F	IOLDERS OF	THE PARENT CO	OMPANY						
		Paid-up Capital		Retai	ned Earnings (Not	e 26)		(	Other Comprehens	ive Income (Loss)					
	Capital Stock (Note 26)	Additional Paid-in Capital	Total Paid-up Capital	Unrestricted Retained Earnings	Restricted Retained Earnings	Total Retained Earnings	Equity Reserve	Cumulative Translation Adjustments	Net Unrealized Gains (Losses) On Available- for-Sale Investments (Note 10)	Net Unrealized Losses on Cash Flow Hedge (Note 8)	Other Comprehensive	Treasury Shares	Treasury	NON- CONTROLLING INTERESTS (Note 26)	TOTAL EQUITY
alance at January 1, 2008	₽6,895,273,657	₽5,961,714,437	₽12,856,988,094	₽47,931,444,790	₽17,614,674,420	₽65,546,119,210	₽-	(₽1,617,353,982)	₽710,537,158	₽	(₽906,816,824)	(₽721,848,289)	₽76,774,442,191	₽22,611,043,424	₽99,385,485,615
otal comprehensive income (loss)	-	-	-	(693,666,085)	-	(693,666,085)	-	(48,395,452)	(2,049,465,121)	(865,669,863)	(2,963,530,436)	-	(3,657,196,521)	(597,711,109)	(4,254,907,630)
ppropriation of retained earnings															
(Note 26)	-	-	-	(1,009,600,000)	1,009,600,000	-	-	-	-	-	-	-	-	-	-
eversal of appropriation (Note 26)	-	-	-	4,000,000,000	(4,000,000,000)	-	-	-	_	-	-	-	-	—	-
ash dividends (Note 26)	-	-	-	(203,915,750)	-	(203,915,750)	-	-	-	-	-	-	(203,915,750)	-	(203,915,750)
ash dividends paid to non-controlling															
interest	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,154,401,939)	(1,154,401,939)
crease in subsidiaries' treasury shares															
(Note 26)	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,107,382,344)	(1,107,382,344)
ffect of restatement of Acesfood															
Network Pte. Ltd.	_	_	_	(1,679,523)	_	(1,679,523)	_	=	_	_	_	_	(1,679,523)	(1,058,035)	(2,737,558)

See accompanying Notes to Consolidated Financial Statements.



# JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

		Years Ended Decen	
	2010	2009	2008
CASH FLOWS FROM OPERATING			
ACTIVITIES			
Income (loss) before income tax	₽23,180,401,989	₽12,985,035,970	(₽907,357,945
Adjustments for:	,,,,	;;;;;;	(-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Depreciation and amortization of:			
Property, plant and equipment (Note 17)	10,269,237,773	9,024,316,157	7,514,794,643
Investment properties (Note 16)	1,625,749,212	1,425,959,484	1,331,338,705
Deferred subscriber acquisition and retention	))	, -,, -	<i>j jj</i>
costs (Note 21)	1,505,116,389	1,202,867,577	890,855,563
Biological assets Note 18)	139,105,194	158,024,602	113,824,013
Intangible assets (Note 19)	7,035,669	7,492,937	9,874,618
Market valuation loss (gain) on:	, ,	, ,	, ,
Financial assets at fair value through profit			
or loss (Note 9)	(1,194,186,764)	(1,979,891,923)	3,664,880,243
Derivative instruments (Note 8)	(432,751,286)	(349,787,107)	3,474,278,826
Interest expense (Note 35)	5,932,066,425	6,029,448,280	5,714,212,456
Interest income (Note 28)	(2,216,082,709)	(1,563,859,497)	(2,514,281,808
Foreign exchange loss (gain)	(2,846,297,517)	21,627,447	2,930,519,010
Equity in net income of associates and joint			
ventures (Note 15)	(2,768,724,722)	(3,089,302,759)	(2,389,830,800)
Inventory obsolescence and market decline			
(Note 34)	17,580,211	60,223,436	419,171,122
Provision for impairment losses on receivables			
(Note 34)	688,286,605	765,594,017	396,279,058
Impairment loss on available-for-sale			
investments (Note 34)	_	247,812,797	11,674,554
Loss (gain) arising from changes in fair value			
less estimated costs to sell of swine stocks			
(Note 18)	44,745,566	(96,802,397)	(3,518,369
Dividends on cumulative redeemable			
preferred shares (Note 35)	-	174,417,813	253,991,250
Dividend income (Note 29)	(192,886,520)	(152,951,456)	(140,824,885
Amortization of debt issuance costs	76,087,507	71,203,771	71,874,048
Gain on initial recognition of investment			
properties	(2,531,342)	(1,147,334)	_
Loss (gain) on sale of:			
Financial assets at fair value through profit or			
loss and available-for-sale investments			
(Note 29)	(173,368,876)	(37,584,955)	19,652,106
Investment in an associate	_	(9,118,793)	_
Investment properties	(5,190,424)	29,814,936	4,060,331
Property, plant and equipment	(14,597,827)	(21,414,507)	2,693,255
Operating income before changes in			
working capital accounts	33,638,794,553	24,901,978,496	20,868,159,994

(Forward)



		Years Ended Dece	mber 31
	2010	2009	2008
Decrease (increase) in the amounts of:			
Derivative assets	₽173,722,661	(₱673,228,430)	(₱196,588,140)
Financial assets at fair value through	<i>. .</i>		
profit or loss	(1,965,483,498)	(632,408,303)	(322,210,326)
Receivables	(1,824,255,758)	(959,621,140)	(4,233,008,369)
Inventories	(3,254,831,582)	1,756,251,389	(2,837,849,382)
Biological assets	86,451,589	(183,841,848)	(502,996,613)
Other current assets	4,591,740	2,367,464,490	(3,376,867,880)
Increase (decrease) in the amounts of:			
Accounts payable and accrued expenses	(4,587,209,987)	6,258,517,590	2,928,170,912
Other current liabilities	1,262,875,932	911,256,433	(196,151,181)
Net cash generated from operations	23,534,655,650	33,746,368,677	12,130,659,015
Interest paid	(5,702,116,987)	(5,806,714,009)	(5,806,853,052)
Interest received	1,943,595,642	1,531,231,130	2,810,660,684
Income taxes paid	(1,673,749,172)	(831,574,760)	(827,454,839)
Dividends received	192,886,520	152,951,456	140,824,885
Net cash provided by operating activities	18,295,271,653	28,792,262,494	8,447,836,693
ACTIVITIES Acquisitions of: Property, plant and equipment (Note 17) Investment properties (Note 16)	(15,647,640,099) (4,481,765,282)	(19,576,384,822) (3,301,728,976)	(24,926,781,411) (4,803,403,954)
Available-for-sale investments	(14,157,195,773)	(1,841,424,158)	(4,233,716,873)
Held-to-maturity investments Investments in associates and joint ventures	(207,553,359)	(475,467,772)	(10,217,442)
(Note 15)	(594,409,921)	(275,708,252)	(1,782,946,138)
Intangible assets (Notes 19 and 45)	(800,000)	(2,193,640)	(488,685,536)
Subsidiaries, net of cash acquired (Note 45) Proceeds from sale of:	1,657,507,883	_	(61,188,275)
Available-for-sale investments	15,937,923,027	2,373,454,519	4,244,812,964
Property, plant and equipment	228,007,033	135,698,280	88,822,745
Investment properties	28,386,973	48,346,627	11,386,453
Investment in an associate		9,481,415	_
Increase in the amounts of other noncurrent assets	(879,092,279)	(1,829,684,268)	(1,672,951,016)
Return of investment from an associate	179,812,500		
Dividends received on investments in associates and joint ventures (Note 15)	697,648,858	766,973,931	745,354,210
Proceeds from:			
Maturity of held-to-maturity investments	_	18,142,786	3,622,189
Net cash used in investing activities	(17,239,170,439)	(23,950,494,330)	(32,885,892,084)

(Forward)



		Years Ended December 31				
	2010	2009	2008			
CASH FLOWS FROM FINANCING						
ACTIVITIES						
Proceeds from issuance of (Note 24):						
Long-term debt	₽5,161,318,927	₽28,376,697,021	₽33,379,171,927			
Short-term debt	18,691,647,718	17,733,868,806	21,602,265,637			
Settlements of (Note 24):	, , ,	, , , ,	, , ,			
Short-term debt	(17,299,675,315)	(28,910,393,171)	(13,932,744,264)			
Long-term debt	(5,807,962,530)	(7,665,856,364)	(22,194,758,184)			
Proceeds from sale of interest in Cebu Air, Inc.	24,527,649,549	-	-			
Redemption of cumulative redeemable	, , ,					
preferred shares (Note 35)	_	(2,107,818,750)	-			
Increase in other noncurrent liabilities	(526,974,790)	1,150,597,947	3,011,422,762			
Purchase of subsidiaries' treasury shares						
and others (Note 26)	(608,184,546)	(1,256,286,392)	(1,108,440,379)			
Dividends paid to non-controlling interests						
(Note 26)	(1,217,749,826)	(468,346,673)	(1,154,401,939)			
Dividends paid on:						
Common shares (Note 26)	(339,859,583)	(203,915,750)	(203,915,750)			
Cumulative redeemable preferred shares						
(Note 35)	-	(174,417,813)	(253,991,250)			
Net cash provided by financing activities	22,580,209,604	6,474,128,861	19,144,608,560			
NET INCREASE (DECREASE) IN						
	72 626 210 919	11 215 207 025	(5 202 146 821)			
CASH AND CASH EQUIVALENTS	23,636,310,818	11,315,897,025	(5,293,446,831)			
CASH AND CASH EQUIVALENTS AT						
<b>BEGINNING OF YEAR</b>	18,473,692,704	7,157,795,679	12,451,242,510			
CASH AND CASH EQUIVALENTS AT						
END OF YEAR	₽42,110,003,522	₽18,473,692,704	₽7,157,795,679			
END OF IEAN	T+2,110,003,322	110,475,092,704	17,137,793,079			

See accompanying Notes to Consolidated Financial Statements.



# JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 1. Corporate Information

JG Summit Holdings, Inc. (the Parent Company) was incorporated in the Philippines on November 23, 1990. The registered office address of the Parent Company is 43rd Floor Robinsons-Equitable Tower, ADB Avenue corner Poveda Road, Pasig City.

The Parent Company is the holding company of the JG Summit Group (the Group). The Group has principal business interests in branded consumer foods, agro-industrial and commodity food products, real property development, hotels, banking and financial services, telecommunications, petrochemicals, air transportation and power generation.

The Group conducts business throughout the Philippines, but primarily in and around Metro Manila where it is based. The Group also has branded food businesses in the People's Republic of China and in the Association of Southeast Asian Nations region, and an interest in a property development business in Singapore.

The principal activities of the Group are further described in Note 6, *Segment Information*, to the consolidated financial statements.

# 2. Summary of Significant Accounting Policies

# **Basis of Preparation**

The accompanying consolidated financial statements of the Group have been prepared on a historical cost basis, except for financial assets at fair value through profit or loss (FVPL), available-for-sale (AFS) investments and derivative financial instruments that are measured at fair value, and biological assets and agricultural produce that have been measured at fair value less estimated costs to sell.

The consolidated financial statements of the Group are presented in Philippine Peso, the functional currency of the Parent Company. All values are rounded to the nearest peso except when otherwise stated.

Except for certain foreign subsidiaries of the Parent Company and for certain consolidated foreign subsidiaries within Universal Robina Corporation (URC) and Subsidiaries (URC Group) which are disclosed below, the functional currency of other consolidated foreign subsidiaries is US Dollar.

	Country of	Functional
Subsidiaries	Incorporation	Currency
Parent Company		
JG Summit Cayman Limited	Cayman Islands	Philippine Peso
JG Summit Philippines, Ltd. and Subsidiaries	-	
JG Summit Philippines, Ltd.	Cayman Islands	Philippine Peso
JGSH Philippines Ltd.	British Virgin Islands	- do -
Multinational Finance Group, Ltd.	- do -	- do -
Telegraph Development, Ltd.	Singapore	- do -
Summit Top Investment, Ltd.	- do -	- do -
(Forward)		





	Country of	Functional
Subsidiaries	Incorporation	Currency
URC Group		
Universal Robina (Cayman), Limited	Cayman Islands	Philippine Peso
URC Philippines, Limited	British Virgin Islands	-do-
URC China Commercial Co. Ltd.	China	Chinese Renminbi
URC International Co., Ltd & Subsidiaries	British Virgin Islands	US Dollar
URC Asean Brands Co., Ltd. (UABCL) and	-do-	
Subsidiaries		-do-
URC (Thailand) Co., Ltd.	Thailand	Thai Baht
Siam Pattanasin Co., Ltd.	-do-	-do-
URC Foods (Singapore) Pte. Ltd.	Singapore	Singapore Dollar
PT URC Indonesia	Indonesia	Indonesian Rupiah
URC Vietnam Co., Ltd.	Vietnam	Vietnam Dong
URC Hanoi Company Limited	-do-	-do-
Ricellent Sdn. Bhd.	Malaysia	Malaysian Ringgit
URC Snack Foods (Malaysia) Sdn. Bhd.	- do -	-do-
Hong Kong China Foods Co., Ltd. (HCFCL)	British Virgin Islands	
and Subsidiaries		US Dollar
URC Hong Kong Company Limited	Hong Kong	HK Dollar
Xiamen Tongan Pacific Food Co., Ltd.	China	Chinese Renminbi
Shanghai Peggy Foods Co., Ltd.	- do -	-do-
Panyu Peggy Foods Co., Ltd.	- do -	-do-
Advanson International Pte. Ltd. (Advanson)		
and Subsidiary	G.	C' D 11
Advanson International Pte. Ltd.	Singapore	Singapore Dollar
Jiangsu Acesfood Industrial Co.	China	Chinese Renminbi
Acesfood Network Pte. Ltd. (Acesfood) and	0.	0. D 11
Subsidiaries	Singapore	Singapore Dollar
Shantou SEZ Toyo Food Industries Co., Ltd.	China	Chinese Renminbi
Shantou SEZ Shanfu Foods Co., Ltd.	- do -	-do-
Acesfood Network Pte. Ltd. and Subsidiaries	Singapore	Singapore Dollar
Acesfood Holdings Pte. Ltd.	- do -	-do-
Acesfood Distributors Pte. Ltd.	- do -	-do-
Guangdong Acesfood International Co., Ltd.	China	Chinese Renminbi

<u>Statement of Compliance</u> The consolidated financial statements of the Group have been prepared in compliance with Philippine Financial Reporting Standards (PFRS).

# Basis of Consolidation

The consolidated financial statements include the financial statements of the Parent Company and the following wholly and majority owned subsidiaries:

		Effective Percentage of Ownership December 31		
Subsidiaries	Country of			
		2010	2009	2008
Food				
URC and Subsidiaries	Philippines*	64.14	63.87	61.35
Air Transportation				
CP Air Holdings, Inc. (CPAHI) and Subsidiaries	-do-	100.00	100.00	100.00
Cebu Air, Inc. (CAI) and Subsidiaries				
(Note 26)	-do-	65.53	100.00	100.00
	British			
Pacific Virgin Islands Holdings, Co., Ltd.	Virgin Islands	100.00	100.00	100.00
(Forward)				



		Effective Percentage of Ownership		
	Country of		December 31	
Subsidiaries	Incorporation	2010	2009	2008
Telecommunications				
Digital Telecommunications Phils., Inc.				
(Digitel) and Subsidiaries**	Philippines	49.57	49.82	49.81
Real Estate and Hotels				
Robinsons Land Corporation (RLC) and				
Subsidiaries	Philippines	60.40	60.11	60.01
Adia Development and Management Corporation				
(ADMC) (Note 46)	-do-	-	100.00	100.00
Petrochemicals				
IG Summit Petrochemical Corporation (JGSPC)	-do-	100.00	100.00	100.00
Banking (Notes 45 and 46)				
Robinsons Savings Bank Corporation (RSBC)	-do-	100.00	100.00	100.00
Robinsons Bank Corporation (RBC)	-do-	60.00	_	_
Supplementary Businesses				
Westpoint Industrial Mills Corporation (WIMC)				
(Note 46)	-do-	_	100.00	100.00
Litton Mills, Inc. (LMI) (Note 46)	-do-	100.00	100.00	100.00
Express Holdings, Inc. (EHI) and a Subsidiary	-do-	100.00	100.00	100.00
Summit Forex Brokers Corporation	-do-	100.00	100.00	100.00
IG Summit Capital Services Corp. (JGSCSC)				
and Subsidiaries (Notes 45 and 46)	-do-	100.00	100.00	100.00
JG Summit Capital Markets Corporation	-do-	100.00	100.00	100.00
Summit Point Services Ltd.	-do-	100.00	100.00	100.00
Summit Internet Investments, Inc.	-do-	100.00	100.00	100.00
JG Summit (Cayman), Ltd. (JGSCL)	Cayman Islands	100.00	100.00	100.00
IG Summit Philippines Ltd. (JGSPL)	5			
and Subsidiaries	Cayman Islands	100.00	100.00	100.00
	British			
JGSH Philippines Ltd.	Virgin Islands	100.00	100.00	100.00
Multinational Finance Group, Ltd.	-do-	100.00	100.00	100.00
Telegraph Development, Ltd.	Singapore	100.00	100.00	100.00
Summit Top Investment, Ltd.	British	100.00	100.00	100.00
The second se	Virgin Islands			
JG Summit Limited (JGSL)	-do-	100.00	100.00	100.00
Cebu Pacific Manufacturing Corporation				
(CPMC) (Note 46)	Philippines	_	100.00	100.00
Hello Snack Foods Corporation (HSFC)	PP			
(Note 46)	-do-	_	100.00	100.00
IG Cement Corporation (JGCC) (Note 46)	-do-	100.00	100.00	100.00
Savannah Industrial Corporation (SIC) (Note 46)	-do-	_	100.00	100.00
Terai Industrial Corporation (TIC) (Note 46)	-do-	_	100.00	100.00
Unicon Insurance Brokers Corporation	-do-	100.00	100.00	100.00
Premiere Printing Company, Inc.(PPCI)				
(Note 46)	-do-	100.00	100.00	100.00
IG Summit Olefins Corporation	-do-	100.00	100.00	100.00

\* Certain subsidiaries are located in other countries, such as China, Vietnam, Thailand, Malaysia, etc.

\*\* The consolidated financial statements include the accounts of entities over which the Group has the ability to govern the financial and operating policies to obtain benefits from their activities. The Group's consolidated financial statements include the accounts of Digital Telecommunications Phils., Inc, and its wholly owned subsidiaries (the Digitel Group). As disclosed above, the Digitel Group is a 49.57%, 49.82% and 49.81% owned company as of December 31, 2010, 2009 and 2008, respectively.

Standing Interpretations Committee (SIC) 12, *Consolidation - Special Purpose Entities*, prescribes guidance on the consolidation of special purpose entities (SPE). Under SIC 12, an SPE should be consolidated when the substance of the relationship between a certain company and the SPE indicates that the SPE is controlled by the company. Control over an entity may exist even in cases where an enterprise owns little or none of the SPE's equity, such as when an entity retains majority of the residual risks related to the SPE or its assets in order to obtain benefits from its



activities. In accordance with SIC 12, the Group's consolidated financial statements include the accounts of SPEs namely: Surigao Leasing Limited (SLL), Cebu Aircraft Leasing Limited (CALL), IBON Leasing Limited (ILL), Boracay Leasing Limited (BLL) and Sharp Aircraft Leasing Limited (SALL). SLL, CALL, ILL, BLL and SALL are SPEs in which the Group does not have equity interest. SLL, CALL, ILL, BLL and SALL acquired the passenger aircraft for lease to CAI under finance lease arrangements (Notes 17 and 42) and funded the acquisitions through long-term debt (Note 24).

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Parent Company obtains control and continue to be consolidated until the date when such control ceases. Control is achieved where the Parent Company has the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities. Consolidation of subsidiaries ceases when control is transferred out of the Parent Company.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the Group.

All intragroup transactions, balances, income and expenses are eliminated on consolidation.

Non-controlling interests (NCI) in the net assets of consolidated subsidiaries are identified separately from the Group's equity therein. The interest of non-controlling shareholders may be initially measured at fair value or at the non-controlling interest's proportionate share of the aqcquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, non-controlling interests consist of the amount attributed to such interests at initial recognition and the non-controlling interest's share of changes in equity since the date of the combination.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to the Group.

If the Group losses control over a subsidiary, it:

- derecognizes the assets (including goodwill) and liabilities of the subsidiary;
- derecognizes the carrying amount of any non-controlling interest;
- derecognizes the related other comprehensive income, recorded in equity and recycles the same to profit or loss or retained earnings;
- recognizes the fair value of the consideration received;
- recognizes the fair value of any investment retained; and
- recognizes any surplus or deficit in profit or loss.

Under Philippine Accounting Standards (PAS) 27, *Consolidated and Separate Financial Statements*, it is acceptable to use, for consolidation purposes, the financial statements of subsidiaries for fiscal periods differing from that of the Parent Company if it is impracticable for the management to prepare financial statements with the same accounting period with that of the Parent Company and the difference is not more than three months.



The financial statements of the subsidiaries are prepared for the same reporting period as the Parent Company, except for the following fiscal year subsidiaries:

Subsidiaries	Fiscal Year
Food	
URC and Subsidiaries	September 30
Real Estate and Hotels	_
RLC and Subsidiaries	-do-
Petrochemicals	
JGSPC	-do-
JG Summit Olefins Corp.	-do-
Textiles	
LMI	-do-
Supplementary Business	
JG Cement Corporation	-do-

Any significant transactions or events that occur between the date of the fiscal subsidiaries' financial statements and the date of the Parent Company's financial statements are adjusted in the consolidated financial statements.

# Business Combinations from January 1, 2010

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquire. Acquisition-related costs are recognized in profit or loss as incurred.

Where appropriate, the cost of acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments (see below). All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are accounted for in accordance with relevant PFRSs. Changes in the fair value of contingent consideration classified as equity are not recognized.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that it known, would have effected the amounts recognized as of that date. The measurement period is the period from the date of acquisition to the date the Group receives incomplete information about facts and circumstances that existed as of the acquisition date - and is subject to a maximum of one year.

If the business combination is achieved in stages, the Group's previously-held interests in the acquired entity are remeasured to fair value at the acquisition date ( the date the Group attains control) and the resulting gain or loss, if any, is recognized in profit or loss. Amounts arising from interests in the acquire prior to the acquisition date that have previously been recognized in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.



# Goodwill

Goodwill arising on the acquisition of a subsidiary is recognized as an asset at the date the control is recognized as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously-held interest, if any, in the entity over the net fair value of the identifiable net assets recognized.

If after reassessment, the Group's interest in the net fair value of the acquiree's identifiable net assets exceeds the sum of consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously-held equity interest, if any, the excess is recognized immediately in profit or loss as a bargain purchase gain.

Goodwill is not amortized, but is reviewed for impairment at least annually. Any impairment loss is recognized immediately in profit or loss and is not subsequently reversed.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

# Business Combinations prior to January 1, 2010

In comparison to the above-mentioned requirements, the following differences applied:

- Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs. The non-controlling interest (formerly known as minority interest) was measured at the proportionate share of the acquiree's identifiable net assets.
- Business combinations achieved in stages were accounted for as separate steps. Any additional acquired share of interest did not affect previously recognised goodwill.
- When the Group acquired a business, embedded derivatives separated from the host contract by the acquiree were not reassessed on acquisition unless the business combination resulted in a change in the terms of the contract that significantly modified the cash flows that otherwise would have been required under the contract.
- Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent adjustments to the contingent consideration were recognised as part of goodwill.

# Non-controlling Interests

Non-controlling interests represent the portion of income or loss and net assets not held by the Group and are presented separately in the consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separate from the Group's equity attributable to the equity holders of the Parent Company.



Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year except that the Group has adopted the following new and amended PFRS, PAS and Philippine Interpretation of the International Financial Reporting Interpretations Committee (IFRIC) which became effective on January 1, 2010:

# New and Revised Standards

• PFRS 3, Business Combinations (Revised) and PAS 27, Consolidated and Separate Financial Statements (Amended)

The amended Standards have resulted in a change in accounting policy regarding increases or decreases in the Group's ownership interests in its subsidiaries. In prior years, in the absence of specific requirements in PFRSs, increases in interests in existing subsidiaries were treated in the same manner as the acquisition of subsidiaries, with goodwill or a bargain purchase gain being recognized, where appropriate. The impact of decreases in interests in existing subsidiaries that did not involve loss of control (being the difference between the consideration received and the carrying amount of the share of net assets disposed of) was recognized in profit or loss. Under PAS 27 (Amended), these treatments are no longer acceptable. All increases or decreases in such interests are dealt with in equity, with no impact on goodwill or profit or loss.

In respect of the disposal during the period of part of the Group's interest in Cebu Air, Inc., the impact of the change in policy has been that the difference of P18.6 billion between the consideration received and the transfer between the parent's equity and non-controlling interests has been recognized directly in equity. Had the previous accounting policy been applied, this amount would have been recognized in profit or loss. Therefore, the change in accounting policy has resulted in a decrease in the profit for the period of P18.6 billion, with a consequential decrease in basic and diluted earnings per share of P2.8.

• Philippine Interpretation IFRIC 17, *Distributions of Non-cash Assets to Owners* This interpretation provides guidance on accounting for arrangements whereby an entity distributes non-cash assets to shareholders either as a distribution of reserves or as dividends. The interpretation has no effect on either the financial position or performance of the Group.

# Amendments to Standards

- PFRS 2, Share-based Payment
- PAS 39, Financial Instruments: Recognition and Measurement Eligible Hedged Items

# **Improvements to PFRSs**

*Improvements to PFRSs*, an omnibus of amendments to standards, deal primarily with a view to removing inconsistencies and clarifying wording. There are separate transitional provisions for each standard. The adoption of the following amendments resulted in changes to accounting policies but did not have any impact on the financial position or performance of the Group.

• PFRS 8, *Operating Segments*, clarifies that segment assets and liabilities need only be reported when those assets and liabilities are included in measures that are used by the chief operating decision maker. As the Group's chief operating decision maker does review segment assets and liabilities, the Group has continued to disclose this information in Note 6.



• PAS 7, *Statement of Cash Flows*, states that only expenditure that results in recognizing an asset can be classified as a cash flow from investing activities.

Other amendments resulting from the 2009 Improvements to PFRSs to the following standards did not have any impact on the accounting policies, financial position or performance of the Group:

- PFRS 2, Share-based Payment
- PFRS 5, Non-current Assets Held for Sale and Discontinued Operations
- PAS 1, Presentation of Financial Statements
- PAS 17, Leases
- PAS 36, Impairment of Assets
- PAS 38, Intangible Assets
- PAS 39, Financial Instruments: Recognition and Measurement
- Philippine Interpretation IFRIC 9, Reassessment of Embedded Derivatives
- Philippine Interpretation IFRIC 16, Hedge of a Net Investment in a Foreign Operation

# **Significant Accounting Policies**

#### Foreign Currency Translation

The Group's consolidated financial statements are presented in Philippine peso, which is also the Parent Company's functional currency. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency.

#### Transactions and balances

Transactions in foreign currencies are initially recorded by the Group's entities in their respective functional currencies at the foreign exchange rates prevailing at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated using the closing foreign exchange rate prevailing at the reporting date. All differences are charged to profit or loss in the consolidated statement of comprehensive income.

Nonmonetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate as at the dates of initial transactions. Nonmonetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

#### Group companies

As of reporting date, the assets and liabilities of foreign subsidiaries, with functional currencies other than the functional currency of the Parent Company, are translated into the presentation currency of the Group using the closing foreign exchange rate prevailing at the reporting date, and their respective income and expenses are translated at the monthly weighted average exchange rates for the year. The exchange differences arising on the translation are recognized in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation shall be recognized in the profit or loss in the consolidated statement of comprehensive income.



# Cash and Cash Equivalents

Cash represents cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from the dates of placement, and that are subject to an insignificant risk of changes in value.

# **Recognition of Financial Instruments**

# Date of recognition

Financial instruments within the scope of PAS 39 are recognized in the consolidated statement of financial position when the Group becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the settlement date. Derivatives are recognized on a trade date basis.

#### Initial recognition of financial instruments

Financial instruments are recognized initially at fair value. Except for financial instruments designated as at FVPL, the initial measurement of financial assets includes transaction costs. The Group classifies its financial assets into the following categories: financial assets at FVPL, held-to-maturity (HTM) investments, AFS investments, loans and receivables, or as derivatives designated as hedging instrument, in an effective hedge. The Group classifies its financial liabilities at FVPL and other financial liabilities.

The classification depends on the purpose for which the investments were acquired and whether they are quoted in an active market. Management determines the classification of its investments at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

#### Determination of fair value

The fair value for financial instruments traded in active markets at the reporting date is based on their quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. When current bid and ask prices are not available, the price of the most recent transaction provides evidence of the current fair value as long as there has not been a significant change in economic circumstances since the time of the transaction.

For all other financial instruments not listed in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include net present value techniques, comparison to similar instruments for which market observable prices exist, options pricing models and other relevant valuation models.

# 'Day 1' difference

Where the transaction price in a non-active market is different from the fair value based on other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from an observable market, the Group recognizes the difference between the transaction price and fair value (a 'Day 1' difference) in profit or loss in the consolidated statement of comprehensive income unless it qualifies for recognized in the profit of loss in the difference between the transaction price and model value is only recognized in the profit of loss in the consolidated statement of comprehensive income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' difference amount.



# Financial assets and financial liabilities at FVPL

Financial assets and financial liabilities at FVPL include financial assets and financial liabilities held for trading purposes, derivative financial instruments or those designated upon initial recognition at FVPL.

Financial assets and liabilities are classified as held for trading if they are acquired for the purpose of selling and repurchasing in the near term.

Derivatives are also classified under financial assets or liabilities at FVPL, unless they are designated as hedging instruments in an effective hedge.

Financial assets or liabilities may be designated by management on initial recognition as at FVPL when any of the following criteria are met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognizing gains or losses on them on a different basis;
- the assets and liabilities are part of a group of financial assets, financial liabilities or both which are managed and their performance are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recorded.

Financial assets and financial liabilities at FVPL are recorded in the consolidated statement of financial position at fair value. Changes in fair value are reflected in profit or loss in the consolidated statement of comprehensive income under 'Market valuation gain (loss) on financial assets at FVPL.' Interest earned or incurred is recorded in interest income or expense, respectively, while dividend income is recorded in other operating income according to the terms of the contract, or when the right to receive payment has been established.

# Derivatives classified as FVPL

The Parent Company and certain subsidiaries are counterparties to derivative contracts, such as interest rate swaps, currency forwards, cross currency swaps, currency options and commodity options. These derivatives are entered into as a means of reducing or managing their respective foreign exchange and interest rate exposures, as well as for trading purposes. Such derivative financial instruments (including bifurcated embedded derivatives) are initially recorded at fair value on the date at which the derivative contract is entered into or bifurcated and are subsequently remeasured at fair value. Any gains or losses arising from changes in fair values of derivatives (except those accounted for as accounting hedges) are taken directly in the profit or loss in the consolidated statement of comprehensive income as 'Market valuation gain (loss) on derivative financial instruments.' Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair values of the Group's derivative instruments are calculated by using certain standard valuation methodologies and quotes obtained from third parties.



# Derivatives designated as accounting hedges

For the purpose of hedge accounting, hedges are classified primarily as either: (a) a hedge of the fair value of an asset, liability or a firm commitment (fair value hedge); (b) a hedge of the exposure to variability in cash flows attributable to an asset or liability or a forecasted transaction (cash flow hedge); or (c) a hedge of a net investment in a foreign operation (net investment hedge). Hedge accounting is applied to derivatives designated as hedging instruments in a fair value, cash flow or net investment hedge provided certain criteria are met.

In 2010 and 2009, the Group applied cash flow hedge accounting treatment on certain currency swap and interest rate swap transactions (Note 8).

#### Hedge accounting

At the inception of a hedging relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and risk management objective and its strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis that they actually have been highly effective throughout the financial reporting periods for which they were designated.

# Cash flow hedge

Cash flow hedges are hedges of the exposure to variability in cash flows that are attributable to a particular risk associated with a recognized asset, liability or a highly probable forecast transaction and could affect the profit or loss. The effective portion of changes in the fair value of derivatives that are designated and qualified as cash flow hedges is recognized as 'Net gains (losses) on cash flow hedges' in other comprehensive income. Any gain or loss in fair value relating to an ineffective portion is recognized immediately in the profit or loss in the consolidated statement of comprehensive income.

Amounts accumulated in other comprehensive income are recycled to profit or loss in the consolidated statement of comprehensive income in the periods in which the hedged item will affect profit or loss.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss recognized in other comprehensive income is eventually recycled in the profit or loss in the consolidated statement of comprehensive income.

#### Hedge effectiveness testing

To qualify for hedge accounting, the Group requires that at the inception of the hedge and throughout its life, each hedge must be expected to be highly effective (prospective effectiveness), and demonstrate actual effectiveness (retrospective effectiveness) on an ongoing basis.

The documentation of each hedging relationship sets out how the effectiveness of the hedge is assessed. The method that the Group adopts for assessing hedge effectiveness will depend on its risk management strategy.



For prospective effectiveness, the hedging instrument must be expected to be highly effective in offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated. The Group applies the dollar-offset method using hypothetical derivatives in performing hedge effectiveness testing. For actual effectiveness to be achieved, the changes in fair value or cash flows must offset each other in the range of 80 to 125 percent. Any hedge ineffectiveness is recognized in the profit or loss in the consolidated statement of comprehensive income.

# Embedded derivatives

Embedded derivatives are bifurcated from their host contracts, when the following conditions are met: (a) the entire hybrid contracts (composed of both the host contract and the embedded derivative) are not accounted for as financial assets at FVPL; (b) when their economic risks and characteristics are not closely related to those of their respective host contracts; and (c) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative.

The Group assesses whether embedded derivatives are required to be separated from the host contracts when the Group first becomes a party to the contract. Reassessment of embedded derivatives is only done when there are changes in the contract that significantly modifies the contractual cash flows that would otherwise be required.

The Group has certain derivatives that are embedded in nonfinancial host contracts (such as purchase orders, network contracts and service agreements). These embedded derivatives include foreign currency-denominated derivatives in purchase orders and certain network and service agreements. The fair value changes of these derivatives are recognized directly in the profit or loss in the consolidated statement of comprehensive income under 'Market valuation gain (loss)' on derivative financial instruments.

# Current versus non-current classification

Derivative instruments that are not designated as effective hedging instruments are classified as current or non-current or separated into a current and non-current portion based on an assessment of the facts and circumstances (i.e., the underlying contracted cash flows).

- Where the Group will hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the reporting date, the derivative is classified as non-current (or separated into current and non-current portions) consistent with the classification of the underlying item.
- Embedded derivates that are not closely related to the host contract are classified consistent with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistently with the classification of the underlying hedged item. The derivative instrument is separated into a current portion and a non-current portion only if a reliable allocation can be made.



#### HTM investments

HTM investments are quoted nonderivative financial assets with fixed or determinable payments and fixed maturities which the Group's management has the positive intention and ability to hold to maturity. Where the Group sells other than an insignificant amount of HTM investments, the entire category would be tainted and reclassified as AFS investments. After initial measurement, these investments are subsequently measured at amortized cost using the effective interest method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate (EIR). Gains and losses are recognized in the profit or loss in the consolidated statement of comprehensive income when the HTM investments are derecognized and impaired, as well as through the amortization process. The effects of restatement of foreign currency-denominated HTM investments are recognized in the profit or loss in the consolidated statement of comprehensive income when the HTM investments are derecognized and impaired, as well as through the amortization process. The effects of restatement of foreign currency-denominated HTM investments are recognized in the profit or loss in the consolidated statement of comprehensive income.

#### Loans and receivables

Loans and receivables are nonderivative financial assets with fixed or determinable payments and fixed maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified or designated as AFS investments or financial assets at FVPL. After initial measurement, loans and receivables are subsequently carried at amortized cost using the effective interest method, less any allowance for impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and includes fees that are an integral part of the EIR and transaction costs. The amortization is included under 'Interest income' in the profit and loss in the consolidated statement of comprehensive income. Gains and losses are recognized in the the profit or loss in the consolidated statement of comprehensive income when the loans and receivables are derecognized or impaired, as well as through the amortization process. Loans and receivables are classified as current assets.

#### AFS investments

AFS investments are those nonderivative investments which are designated as such or do not qualify to be classified as designated financial assets at FVPL, HTM investments or loans and receivables. They are purchased and held indefinitely, and may be sold in response to liquidity requirements or changes in market conditions.

After initial measurement, AFS investments are subsequently measured at fair value. The effective yield component of AFS debt securities, as well as the impact of restatement on foreign currency-denominated AFS debt securities, is reported in the profit or loss in the consolidated statement of comprehensive income. The unrealized gains and losses arising from the fair valuation of AFS investments are excluded, net of tax, from profit or loss in the consolidated statement of comprehensive income and are reported under 'Net unrealized gain (loss) on available-for-sale investments' in other comprehensive income of the consolidated statement of comprehensive income.

When the security is disposed of, the cumulative gain or loss previously recognized in other comprehensive income is recognized in the profit or loss in the consolidated statement of comprehensive income. Interest earned on holding AFS investments are reported as interest income using the effective interest method. Where the Group holds more than one investment in the same security, these are deemed to be disposed of on a first-in, first-out basis. Dividends earned on holding AFS investments are recognized in the profit or loss in the consolidated statement of statement of comprehensive income when the right to receive payment has been established.



The losses arising from impairment of such investments are recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.

#### Other financial liabilities

Issued financial instruments or their components, which are not designated as at FVPL, are classified as other financial liabilities where the substance of the contractual arrangement results in the Group having an obligation either to deliver cash or another financial asset to the holder, or to satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares. The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount, after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

After initial measurement, other financial liabilities are subsequently measured at amortized cost using the effective interest method. Amortized cost is calculated by taking into account any discount or premium on the issue and fees and debt issue costs that are an integral part of the EIR. Any effects of restatement of foreign currency-denominated liabilities are recognized in the profit or loss in the consolidated statement of comprehensive income.

#### Debt Issuance Cost

Debt issuance costs are amortized using the effective interest method and unamortized debt issuance costs are included in the measurement of the related carrying value of the loan in the consolidated statement of financial position. When a loan is repaid, the related unamortized debt issuance costs at the date of repayment are charged against profit or loss.

This accounting policy applies primarily to the Group's short-term and long-term debt, accounts payable and accrued expenses and other obligations that meet the above definition (other than liabilities covered by other accounting standards, such as income tax payable and pension liabilities).

#### Customers' Deposits

# Deposits from lessees

Deposits from lessees are measured initially at fair value. After initial recognition, customers' deposits are subsequently measured at amortized cost using the effective interest method.

The difference between the cash received and its fair value is deferred (included in 'Other noncurrent liabilities' in the consolidated statement of financial position) and amortized using the straight-line method.

# Deposits from real estate buyers

Deposits from real estate buyers represent mainly reservation fees and advance payments. These deposits will be recognized as revenue in the consolidated statement of comprehensive income as the related obligations are fulfilled to the real estate buyers. The deposits are recorded as 'Deposits from real estate buyers' and reported under the 'Other noncurrent liabilities' account in the consolidated statement of financial position.



# Reclassification of Financial Assets

A financial asset is reclassified out of the financial assets at FVPL category when the following conditions are met:

- the financial asset is no longer held for the purpose of selling or repurchasing it in the near term; and
- there is a rare circumstance.

The Group evaluated its AFS investments whether the ability and intention to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intention to do so significantly changes in the foreseeable future, the Group may elect to reclassify these financial assets in rare circumstances. Reclassification to loans and receivables is permitted when the financial assets meet the definition of loans and receivables and the Group has the intent and ability to hold these assets for the foreseeable future or until maturity. Reclassification to the HTM category is permitted only when the entity has the ability and intention to hold the financial asset accordingly.

For a financial asset reclassified out of the AFS category, any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the EIR. Any difference between the new amortised cost and the expected cash flows is also amortised over the remaining life of the asset using the EIR. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the consolidated statement of comprehensive income.

# Classification of Financial Instruments Between Debt and Equity

A financial instrument is classified as debt, if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount, after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

# Impairment of Financial Assets

The Group assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired, if and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include



indications that the borrower or a group of borrowers is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

# Financial assets carried at amortized cost

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and collectively for financial assets that are not individually significant. If there is objective evidence that an impairment loss on a financial asset carried at amortized cost (i.e., receivables or HTM investments) has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original EIR. The carrying amount of the asset is reduced through the use of an allowance account. The loss is recognized in the profit or loss in the consolidated statement of comprehensive income as 'Impairment losses and others.' The asset, together with the associated allowance account, is written-off when there is no realistic prospect of future recovery.

If it is determined that no objective evidence of impairment exists for an individually assessed financial asset, the asset is included in a group of financial assets with similar credit risk characteristics and that group of financial assets is collectively assessed for impairment. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtor's ability to pay all amounts due according to the contractual terms of the assets being evaluated. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the profit or loss in the consolidated statement of comprehensive income to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

The Group performs a regular review of the age and status of these accounts, designed to identify accounts with objective evidence of impairment and provide the appropriate allowance for impairment loss.

The review is accomplished using a combination of specific and collective assessment approaches, with the impairment loss being determined for each risk grouping identified by the Group.

#### AFS investments

The Group assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

In the case of equity investments classified as AFS investments, objective evidence would include a 'significant' or 'prolonged' decline in the fair value of the investments below its cost. 'Significant' is to be evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost. The Group treats 'significant' generally as 20% or more and 'prolonged' as greater than 12 months for quoted equity securities. Where there is evidence of impairment, the cumulative loss, which is measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in the profit and loss, is removed from other comprehensive income



and recognized in the profit or loss in the consolidated statement of comprehensive income. Impairment losses on equity investments are not reversed through the profit or loss in the consolidated statement of comprehensive income. Increases in fair value after impairment are recognized as part of other comprehensive income.

In the case of debt instruments classified as AFS investments, impairment is assessed based on the same criteria as financial assets carried at amortized cost. Future interest income is based on the reduced carrying amount and is accrued based on the rate of interest used to discount future cash flows for the purpose of measuring the impairment loss. Such accrual is recorded as part of 'Interest income' in the profit or loss in the consolidated statement of comprehensive income. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in the profit or loss in the consolidated statement of sis reversed through the profit or loss in the consolidated statement of comprehensive income.

# Derecognition of Financial Instruments

#### Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of financial assets) is derecognized when:

- the rights to receive cash flows from the asset have expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; or
- the Group has transferred its rights to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards of ownership and retained control of the asset, or (b) has neither transferred nor retained the risks and rewards of the asset but has transferred the control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

# Financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognized in the profit or loss in the consolidated statement of comprehensive income.

# Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.



# Inventories

Inventories, including work-in-process, are valued at the lower of cost and net realizable value (NRV). NRV is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. NRV for materials, spare parts and other supplies represents the related replacement costs. In determining the NRV, the Group deducts from cost 100% of the carrying value of slow-moving items and nonmoving items for more than one year. Cost is determined using the weighted average method.

When inventories are sold, the carrying amounts of those inventories are recognized under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income in the period when the related revenue is recognized.

The amount of any write-down of inventories to NRV is recognized in 'Cost of sales and services' while all other losses on inventories shall be recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income in the period the write-down or loss was incurred. The amount of any reversal of any write-down of inventories, arising from an increase in the NRV, shall be recognized as a reduction to 'Cost of sales and services' in the period where the reversal was incurred.

Some inventories may be allocated to other asset accounts, for example, inventory used as a component of a self-constructed property, plant or equipment. Inventories allocated to another asset in this way are recognized as an expense during the useful life of that asset.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

# Finished goods, work-in-process, raw materials and packaging materials

Cost is determined using the weighted average method. Finished goods and work-in-process include direct materials and labor and a proportion of manufacturing overhead costs based on actual goods processed and produced, but excluding borrowing costs.

# Subdivision land and condominium and residential units for sale

Subdivision land, condominium and residential units for sale are carried at the lower of cost and NRV. Cost includes costs incurred for development and improvement of the properties and borrowing costs on loans directly attributable to the projects which were capitalized during construction.

# Assets Held for Sale

The Group classifies assets as held for sale (disposal group) when their carrying amount will be recovered principally through a sale transaction rather than through continuing use. For this to be the case, the asset must be available for immediate sale in its present condition, subject only to terms that are usual and customary for sales of such assets, and its sale must be highly probable. For the sale to be highly probable, the appropriate level of management must be committed to a plan to sell the asset and an active program to locate a buyer and complete the plan must have been initiated. Furthermore, the asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value. In addition, the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification.



The related results of operations and cash flows of the disposal group that qualify as discontinued operations are separated from the results of those that would be recovered principally through continuing use, and the prior years' profit or loss in the consolidated statement of comprehensive income and consolidated statement of cash flows are represented. Results of operations and cash flows of the disposal group that qualify as discontinued operations are presented in the profit or loss in the consolidated statement of cash flows as items associated with discontinued operations.

In circumstances where certain events have extended the period to complete the sale of a disposal group beyond one year, the disposal group continues to be classified as held for sale if the delay is caused by events or circumstances beyond the Group's control and there is sufficient evidence that the Group remains committed to its plan to sell the disposal group. Otherwise, if the criteria for classification of a disposal group as held for sale are no longer met, the Group ceases to classify the disposal group as held for sale.

#### Initial and subsequent measurement

Assets held for sale are measured at the lower of their carrying amount or fair value less costs to sell. Impairment losses are recognized for any initial or subsequent write-down of the assets held for sale to the extent that these have not been previously recognized at initial recognition. Reversals of impairment losses for any subsequent increases in fair value less cost to sell of the assets held for sale are recognized as a gain, but not in excess of the cumulative impairment loss that has been previously recognized. Liabilities directly related to assets held for sale are measured at their expected settlement amounts.

#### **Investment Properties**

Investment properties consist of properties that are held to earn rentals or for capital appreciation or both, and those which are not occupied by entities in the Group. Investment properties, except for land, are carried at cost less accumulated depreciation and impairment loss, if any. Land is carried at cost less impairment loss, if any. Investment properties are measured initially at cost, including transaction costs. Transaction costs represent nonrefundable taxes such as capital gains tax and documentary stamp tax that are for the account of the Group. An investment property acquired through an exchange transaction is measured at the fair value of the asset acquired unless the fair value of such an asset cannot be measured, in which case the investment property acquired is measured at the carrying amount of asset given up. Foreclosed properties are classified under investment properties upon: a) entry of judgment in case of judicial foreclosure; b) execution of the Sheriff's Certificate of Sale in case of extra-judicial foreclosure; or c) notarization of the Deed of Dacion in case of dation in payment (*dacion en pago*).

The Group's investment properties are depreciated using the straight-line method over their estimated useful lives (EUL) as follows:

Land improvements	10 years
Buildings and building improvements	10 to 20 years
Theater furniture and equipment	5 years

The depreciation and amortization method and useful life are reviewed periodically to ensure that the method and period of depreciation and amortization are consistent with the expected pattern of economic benefits from items of investment properties.



Investment properties are derecognized when either they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from their disposal. Any gains or losses on the retirement or disposal of investment properties are recognized in the profit or loss in the consolidated statement of comprehensive income in the year of retirement or disposal.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by the end of owner occupation or commencement of an operating lease to another party. Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner occupation or commencement of development with a view to sale.

For a transfer from investment property to owner-occupied property or to inventories, the deemed cost of the property for subsequent accounting is its fair value at the date of change in use. If the property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under the 'Property, plant and equipment' account up to the date of change in use.

Construction in-progress is stated at cost. This includes cost of construction and other direct costs. Borrowing costs that are directly attributable to the construction of investment properties are capitalized during the construction period. Construction in-progress is not depreciated until such time as the relevant assets are completed and put into operational use.

# Investment in Subsidiaries, Associates and Joint Ventures

#### Investments in subsidiaries

Subsidiaries pertain to all entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity (see accounting policy on Basis of Consolidation).

# Investments in associates and joint ventures

An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture.

The Group also has interests in joint ventures which are jointly controlled entities. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, and a jointly controlled entity is a joint venture that involves the establishment of a separate entity in which each venture has an interest.

The Group's investments in its associates and joint ventures are accounted for using the equity method of accounting. Under the equity method, the investments in associates and joint ventures are carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share in the net assets of the associates and joint ventures. The consolidated statement of comprehensive income reflects the share of the results of operations of the associates and joint ventures. Where there has been a change recognized in the investees' other comprehensive income, the Group recognizes its share of any changes and discloses this, when applicable, in the other comprehensive income in the consolidated statement of comprehensive income end the associates are eliminated to the extent of the interest in the associates and joint ventures.



The Group's investments in certain associates and joint ventures include goodwill on acquisition, less any impairment in value. Goodwill relating to an associate or joint venture is included in the carrying amount of the investment and is not amortized.

Where necessary, adjustments are made to the financial statements of associates to bring the accounting policies used into line with those used by the Group.

Upon loss of significant influence over the associate, the Group measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognized either in profit or loss or other comprehensive income.

#### Property, Plant and Equipment

Property, plant and equipment, except land which is stated at cost less any impairment in value, are carried at cost less accumulated depreciation, amortization and impairment loss, if any.

The initial cost of property, plant and equipment comprises its purchase price, including import duties, taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Cost also includes: (a) interest and other financing charges on borrowed funds used to finance the acquisition of property, plant and equipment to the extent incurred during the period of installation and construction; and (b) asset retirement obligation (ARO) relating to property, plant and equipment installed/constructed on leased properties or leased aircraft.

Subsequent replacement costs of parts of property, plant and equipment are capitalized when the recognition criteria are met. Significant refurbishments and improvements are capitalized when it can be clearly demonstrated that the expenditures have resulted in an increase in future economic benefits expected to be obtained from the use of an item of property, plant and equipment beyond the originally assessed standard of performance. Costs of repairs and maintenance are charged as expense when incurred.

Foreign exchange differentials arising from the acquisition of property, plant and equipment are charged against profit or loss and are no longer capitalized.

Depreciation and amortization of property, plant and equipment commences once the property, plant and equipment are available for use, and are computed using the straight-line method over the EUL of the assets, regardless of utilization.

The EUL of property, plant and equipment of the Group follow:

	EUL
Land improvements	10 to 40 years
Building and improvements	10 to 50 years
Machinery and equipment	4 to 50 years
Telecommunications equipment:	
Tower	20 years
Switch	10 to 20 years
Outside plant facilities	10 to 20 years
Distribution dropwires	5 years
Cellular facilities and others	3 to 20 years



	EUL
Investments in cable systems	15 years
Assets under lease	15 years
Passenger aircraft*	15 years
Other flight equipment	5 years
Transportation, furnishing and other equipment	3 to 5 years
* With 15% residual value after 15 years	

with 1070 restandir value after 10 years

Leasehold improvements are amortized over the shorter of their EULs or the corresponding lease terms.

The assets' residual values, useful lives and methods of depreciation and amortization are reviewed periodically to ensure that the method and period of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property, plant and equipment. Any change in the expected residual values, useful lives and methods of depreciation are adjusted prospectively from the time the change was determined necessary.

Construction in-progress is stated at cost. This includes cost of construction and other direct costs. Borrowing costs that are directly attributable to the construction of property, plant and equipment are capitalized during the construction period. Construction in-progress is not depreciated until such time as the relevant assets are completed and put into operational use. Assets under construction are reclassified to a specific category of property, plant and equipment when the construction and other related activities necessary to prepare the properties for their intended use are completed and the properties are available for use.

Major spare parts and stand-by equipment items that the Group expects to use over more than one period and can be used only in connection with an item of property, plant and equipment are accounted for as property, plant and equipment. Depreciation and amortization on these major spare parts and stand-by equipment commence once these have become available for use (i.e., when it is in the location and condition necessary for it to be capable of operating in the manner intended by the Group).

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the profit or loss in the consolidated statement of comprehensive income, in the year the item is derecognized.

# ARO

The Group is legally required under various lease contracts to restore certain leased properties and leased aircraft to their original conditions and to bear the cost of any dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate made by the work of both third party and Group's engineers which includes estimates of certain redelivery costs at the end of the operating aircraft lease. The Group recognizes the present value of these costs as ARO asset (included under 'Property and equipment') and ARO liability (included under 'Noncurrent liabilities'). The Group depreciates ARO asset on a straight-line basis over the EUL of the related account or the lease term, whichever is shorter, or written off as a result of impairment of the related account. The Group amortizes ARO liability using the effective interest method and recognizes accretion expense (included in interest expense) over the lease term.



The Group regularly assesses the provision for ARO and adjusts the related asset and liability.

# Borrowing Costs

Interest and other finance costs incurred during the construction period on borrowings used to finance property development are capitalized to the appropriate asset accounts. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress, and expenditures and borrowing costs are being incurred. The capitalization of these borrowing costs ceases when substantially all the activities necessary to prepare the asset for sale or its intended use are complete. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded. Capitalized borrowing cost is based on the applicable weighted average borrowing rate for general borrowings. For specific borrowings, all borrowing costs are eligible for capitalization.

Borrowing costs which do not qualify for capitalization are expensed as incurred.

Interest expense on loans is recognized using the effective interest method over the term of the loans.

#### **Biological Assets**

The biological assets of the Group are divided into two major categories with sub-categories as follows:

Swine livestock	Breeders (livestock bearer) Sucklings (breeders' offspring) Weanlings (comes from sucklings intended to be breeders or to be sold as fatteners) Fatteners/finishers (comes from weanlings unfit to become breeders; intended for the production of meat)
Poultry livestock	Breeders (livestock bearer) Chicks (breeders' offspring intended to be sold as breeders)

Biological assets are measured on initial recognition and at each reporting date at its fair value less costs to sell, except for a biological asset where fair value is not clearly determinable. Agricultural produce harvested from an entity's biological assets are measured at its fair value less estimated estimated costs to sell at the time of harvest.

The Group is unable to measure fair values reliably for its poultry livestock breeders in the absence of: (a) available market-determined prices or values; and (b) alternative estimates of fair values that are determined to be clearly reliable; thus, these biological assets are measured at cost less accumulated depreciation and impairment loss, if any. However, once the fair values become reliably measurable, the Group measures these biological assets at their fair values less estimated costs to sell.

Agricultural produce is the harvested product of the Group's biological assets. A harvest occurs when agricultural produce is either detached from the bearer biological asset or when the life processes of the agricultural produce cease. A gain or loss arising on initial recognition of agricultural produce at fair value less costs to sell shall be included in the profit or loss in the consolidated statement of comprehensive income in the period in which it arises. The agricultural produce in swine livestock is the suckling that transforms into weanling then into fatteners/finishers, while the agricultural produce in poultry livestock is the hatched chick and table eggs.



# Biological assets at cost

The cost of a biological asset comprises its purchase price and any costs attributable in bringing the biological asset to its location and conditions intended by management.

Depreciation (included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income) is computed using the straight-line method over the EUL of the biological assets, regardless of utilization. The EUL of biological assets is reviewed annually based on expected utilization as anchored on business plans and strategies that consider market behavior to ensure that the period of depreciation is consistent with the expected pattern of economic benefits from the biological assets. The EUL of biological assets ranges from two to three years.

The carrying values of biological assets at cost are reviewed for impairment, when events or changes in circumstances indicate that the carrying values may not be recoverable (see further discussion under Impairment of Nonfinancial Assets).

This accounting policy applies to the Group's poultry livestock breeders.

# Biological assets carried at fair values less estimated costs to sell

Swine weanlings and fatteners/finishers are measured at their fair values less costs to sell. The fair values are determined based on current market prices of livestock of similar age, breed and genetic merit. Costs to sell include commissions to brokers and dealers, nonrefundable transfer taxes and duties. Costs to sell exclude transport and other costs necessary to get the biological assets to the market.

A gain or loss on initial recognition of a biological asset carried at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell of a biological asset is included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income in the period in which it arises.

# Goodwill

Goodwill acquired in a business combination from the acquisition date is allocated to each of the Group's cash-generating units, or groups of cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Each unit or group of units to which the goodwill is so allocated:

- represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- is not larger than a segment based on the Group's operating segments as determined in accordance with PFRS 8, *Operating Segments*.

Following initial recognition, goodwill is measured at cost, less any accumulated impairment loss. Goodwill is reviewed for impairment annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired (see Impairment of Nonfinancial Assets).



Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

## Intangible Assets

Intangible assets (other than goodwill) acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is its fair value as at the acquisition date. Following initial recognition, intangible assets are measured at cost less any accumulated amortization and impairment loss, if any.

The EUL of intangible assets are assessed to be either finite or indefinite.

The useful lives of intangible assets with finite lives are assessed at the individual asset level. Intangible assets with finite lives are amortized on a straight-line basis over their useful lives.

The period and the method of amortization of an intangible asset with a finite useful life are reviewed at least at each financial year-end. Changes in the EUL or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite useful lives is recognized under 'Cost of sales and services' and 'General and administrative expenses' in the profit or loss in the consolidated statement of comprehensive income in the expense category consistent with the function of the intangible asset. Intangible assets with finite lives are assessed for impairment, whenever there is an indication that the intangible assets may be impaired.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level (see further discussion under Impairment of Nonfinancial Assets). Such intangibles are not amortized. The intangible asset with an indefinite useful life is reviewed annually to determine whether indefinite life assessment continues to be supportable. If the indefinite useful life is no longer appropriate, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Costs incurred to acquire computer software (not an integral part of its related hardware) and bring it to its intended use are capitalized as intangible assets. Costs directly associated with the development of identifiable computer software that generate expected future benefits to the Group are also recognized as intangible assets. All other costs of developing and maintaining computer software programs are recognized as expense when incurred.

A gain or loss arising from derecognition of an intangible asset is measured as the difference between the net disposal proceeds and the carrying amount of the intangible asset and is recognized in the profit or loss in the consolidated statement of comprehensive income when the asset is derecognized.



	Technology		Product			
	Licenses	Licenses	Formulation	Software Costs	Tradem	arks
EUL	Finite (12 to	Indefinite	Indefinite	Finite (5 years)	Finite (4 years)	Indefinite
	13.75 years)					
Amortization	Amortized on a	No	No	Amortized on a	Amortized on a	No
method used	straight-line	amortization	amortization	straight-line	straight-line	amortization
	basis over the			basis over the	basis over the	
	EUL of the			EUL of the	EUL of the	
	license			software cost	trademark	
Internally generated or acquired	Acquired	Acquired	Acquired	Acquired	Acquired	Acquired

A summary of the policies applied to the Group's intangible assets follow:

## Deferred Subscriber Acquisition and Retention Costs

Subscriber acquisition costs primarily include handset and phonekit subsidies. Handset and phonekit subsidies represent the difference between the cost of handsets, accessories and subcriber's identification module (SIM) cards (included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income), and the price offered to the subscribers (included under 'Sale of telecommunications services' in the profit or loss in the consolidated statement of comprehensive income). Retention costs for existing postpaid subscribers are in the form of free handsets.

Subscriber acquisition and retention costs pertaining to postpaid subscriptions are deferred and amortized over the base contract period, which ranges from 18 to 24 months from the date in which they are incurred. Deferred subscriber acquisition and retention costs are shown under 'Other noncurrent assets' account in the consolidated statement of financial position (Note 21). The related amortization of subscriber acquisition costs is included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income.

The Group performs an overall realizability test, in order to support the deferral of the subscriber acquisition costs. An overall realizability test is done by determining the minimum contractual revenue after deduction of direct costs associated with the service contract over the base contract period. Costs are deferred and amortized, if there is a nonrefundable contract or a reliable basis for estimating net cash inflows under a revenue-producing contract which exists to provide a basis for recovery of incremental direct costs.

## Impairment of Nonfinancial Assets

This accounting policy applies primarily to the Group's investments in associates and joint ventures (Note 15), investment properties (Note 16), property, plant and equipment (Note 17), biological assets at cost (Note 18), intangible assets and goodwill (Notes 19 and 20) and deferred subscriber acquisition and retention costs (Note 21).

Except for goodwill and intangible assets with indefinite lives which are tested for impairment annually, the Group assesses at each reporting date whether there is an indication that its nonfinancial assets may be impaired. When an indicator of impairment exists or when an annual impairment testing for an asset is required, the Group makes a formal estimate of recoverable amount. Recoverable amount is the higher of an asset's (or cash-generating unit's) fair value less costs to sell and its value in use, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is assessed as part of the cash-generating unit to which it belongs. Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable



amount, the asset (or cash-generating unit) is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or cash-generating unit).

Impairment losses from continuing operations are recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.

The following criteria are also applied in assessing impairment of specific assets:

# Property, plant and equipment, investment properties, intangible assets with definite useful lives and deferred subscriber acquisition and retention costs

For property, plant and equipment, investment properties, intangible assets with definite useful lives and deferred subscriber acquisition and retention costs, an assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount.

That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the profit or loss in the consolidated statement of comprehensive income. After such a reversal, the depreciation expense is adjusted in future years to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

## Goodwill

Goodwill is reviewed for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (or group of cash-generating units) is less than the carrying amount to which goodwill has been allocated, an impairment loss is recognized. Where goodwill forms part of a cash-generating unit (or group of cash-generating units) and part of the operation within that unit are disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured on the basis of the relative fair values of the operation disposed of and the portion of the cash-generating unit retained. Impairment losses relating to goodwill cannot be reversed in future periods.

The Group performs its impairment test of goodwill every December 31.

#### Investments in associates and joint ventures

After application of the equity method, the Group determines whether it is necessary to recognize an additional impairment loss on the Group's investments in associates and joint ventures. If this is the case, the Group calculates the amount of impairment as being the difference between the fair value of the associate or joint venture and the acquisition cost and recognizes the amount under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.



#### Biological assets at cost

The carrying values of biological assets are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

#### Intangible assets with indefinite useful lives

Intangible assets with indefinite useful lives are tested for impairment annually as of year-end either individually or at the cash-generating unit level, as appropriate.

## Common Stock

Common stocks are classified as equity and are recorded at par. Proceeds in excess of par value are recorded as 'Additional paid-in capital' in the consolidated statement of financial position. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### **Treasury Shares**

Treasury shares are recorded at cost and are presented as a deduction from equity. When the shares are retired, the capital stock account is reduced by its par value. The excess of cost over par value upon retirement is debited to the following accounts in the order given: (a) additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued, and (b) retained earnings. No gain or loss is recognized in the profit or loss in the consolidated statement of comprehensive income on the purchase, sale, issue or cancellation of the Group's own equity instruments.

## Revenue and Cost Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and other sales taxes or duties. The following specific recognition criteria must also be met before revenue is recognized:

#### Sale of goods

Revenue from sale of goods is recognized upon delivery, when the significant risks and rewards of ownership of the goods have passed to the buyer and the amount of revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable, net of any trade discounts, prompt payment discounts and volume rebates.

#### Rendering of tolling services

Revenue derived from tolling activities, whereby raw sugar from traders and planters is converted into refined sugar, is recognized as revenue when the related services have been rendered.

#### Rendering of air transportation services

Passenger ticket and cargo waybill sales are initially recorded as 'Unearned revenue' (included under 'Other current liabilities' in the consolidated statement of financial position) until recognized as 'Revenue' in the profit or loss in the consolidated statement of comprehensive income, when the transportation service is rendered by the Group (e.i., when passengers and cargo are lifted). Unearned tickets are recognized as revenue using estimates regarding the timing of the recognition based on the terms and conditions of the ticket and historical trends.

The related commission is recognized as expense in the same period when the transportation service is provided and is included under 'Cost of sales and services' account in the consolidated statement of comprehensive income. The amount of commission not yet recognized as expense is recorded as a prepayment under 'Other current assets' in the consolidated statement of financial position.



#### Ancillary Revenue

Revenue from in-flight sales and other services are recognized when the goods are delivered or the services are carried out.

#### Rendering of telecommunications services

Revenue from telecommunications services includes the value of all telecommunications services provided, net of free usage allocations and discounts. Revenue is recognized when earned, and is net of the share of other foreign and local carriers and content providers, if any, under existing correspondence and interconnection and settlement agreements.

Revenue is stated at amounts billed or invoiced and accrued to subscribers or other carriers and content providers, taking into consideration the bill cycle cut-off (for postpaid subscribers), and charges against preloaded airtime value (for prepaid subscribers), and excludes valued-added tax (VAT) and overseas communication tax. Inbound traffic revenues, net of discounts and outbound traffic charges, are accrued based on actual volume of traffic monitored by the Group's network and in the traffic settlement system.

The Group's service revenue includes the revenue earned from subscribers and traffic. With respect to revenue earned from subscribers, revenue principally consists of: (1) per minute airtime and toll fees for local, domestic and international long distance calls in excess of free call allocation, less bonus airtime credits, airtime on free Subscribers' Identification Module (SIM), prepaid reload discounts and interconnection fees; (2) revenue from value-added services (VAS) such as short messaging services (SMS) in excess of consumable fixed monthly service fees (for postpaid) and free SMS allocations (for prepaid), multimedia messaging services (MMS), content downloading and infotext services, net of amounts settled with carriers owning the network where the outgoing voice call or SMS terminates and payout to content providers; (3) inbound revenue from other carriers which terminate their calls to the Group's network less discounts; (4) revenue from international roaming services; (5) usage of broadband and internet services in excess of fixed monthly service fees; (6) fixed monthly service fees (for postpaid wireless subscribers) and prepaid subscription fees for discounted promotional calls and SMS.

Postpaid service arrangements include fixed monthly charges which are recognized over the subscription period on a pro-rata basis. Telecommunications services provided to postpaid subscribers are billed throughout the month according to the billing cycles of subscribers. As a result of billing cycle cut-off, service revenue earned but not yet billed at end of month is estimated and accrued based on actual usage.

Proceeds from over-the-air reloading channels and sale of prepaid cards are initially recognized as unearned revenue (recorded under 'Other current liabilities' in the consolidated statement of financial position).

Revenue is realized upon actual usage of the airtime value of the card, net of free service allocation. The unused value of prepaid cards is likewise recognized as revenue upon expiration. Interconnection fees and charges arising from the actual usage of prepaid cards are recorded as incurred.

Proceeds from sale of phonekits and SIM cards/packs received from certain mobile subscribers are recognized upon actual receipts, and are included under 'Other revenue' in the profit or loss in the consolidated statement of comprehensive income.



With respect to revenue earned from connecting carriers/traffic, inbound revenue and outbound charges are based on agreed transit and termination rates with other foreign and local carriers and content providers. Inbound revenue represents settlement received for traffic originating from telecommunications providers that are sent through the Group's network, while outbound charges represent settlements to telecommunications providers for traffic originating from the Group's network and settlements to providers for contents downloaded by subscribers. Both the inbound revenue and outbound charges are accrued based on actual volume of traffic monitored by the Group from the switch. Adjustments are made to the accrued amount for discrepancies between the traffic volume per the Group's records and per records of other carriers. The adjustments are recognized as these are determined and are mutually agreed-upon by the parties. Uncollected inbound revenue is shown under 'Receivables' in the consolidated statement of financial position, while unpaid outbound charges are shown under 'Accounts payable and accrued expenses' in the consolidated statement of financial position.

#### Real Estate Sales

Revenue from sales of real estate and cost from completed projects is accounted for using the full accrual method. The percentage of completion is used to recognize income from sales of projects where the Group has material obligations under the sales contract to complete the project after the property is sold. Under this method, revenue is recognized as the related obligations are fulfilled, measured principally on the basis of the estimated completion by reference to the actual costs incurred to date over the estimated total costs of project.

If any of the criteria under the percentage-of-completion method is not met, the deposit method is applied until all the conditions for recording a sale are met. Pending recognition of sale, cash received from buyers are presented under the 'Deposits from real estate buyers' account which is shown as part of the 'Other noncurrent liabilities' account in the liabilities section of the consolidated statement of financial position.

#### Revenue from hotel operations

Revenue from hotel operations is recognized when services are rendered. Revenue from banquets and other special events are recognized when the events take place. Rental income on leased areas of the hotel is recognized on a straight-line basis over the lease term.

#### Interest income

For all financial instruments measured at amortized cost and interest-bearing financial instruments classified as AFS investments, interest income is recorded at the EIR, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability.

The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options), includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the EIR, but not future credit losses.

Once the recorded value of a financial asset or group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognized using the original EIR applied to the new carrying amount. The adjusted carrying amount is calculated based on the original EIR. The change in carrying amount is recorded as interest income.

Unearned discount is recognized as income over the terms of the receivables using the effective interest method and is shown as a deduction from loans.



## Service fees and commission income

The Group earns fees and commission income from the diverse range of services it provides to its customers. These fees are earned for the provision of services over a period of time and accrued over that period. These fees include commission income and credit-related fees. However, loan commitment fees for loans that are likely to be drawn down are deferred (together with any incremental costs) and recognized as an adjustment to the EIR on the loan.

## Trading and securities gain (loss)

Income results from the disposal of FVPL and AFS investments and gains and losses from changes in fair value for financial liabilities at FVPL.

## Dividend income

Dividend income is recognized when the shareholder's right to receive the payment is established.

## Rent income

The Group leases certain commercial real estate properties to third parties under an operating lease arrangement. Rental income on leased properties is recognized on a straight-line basis over the lease term, or based on a certain percentage of the gross revenue of the tenants, as provided under the terms of the lease contract. Contingent rents are recognized as revenue in the period in which they are earned.

Rental income on leased areas of the hotel is recognized on a straight-line basis over the lease term.

## Amusement income

Revenue is recognized upon receipt of cash from the customer which coincides with the rendering of services.

## Others

Gain from sale of properties is recognized upon completion of the earning process and the collectability of the sales price is reasonably assured.

## Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of a past event; (b) it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense under 'Financing costs and other charges' account in the profit or loss in the consolidated statement of comprehensive income. Where the Group expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is probable.

## Contingencies

Contingent liabilities are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable.



## Pension Costs

Pension cost is actuarially determined using the projected unit credit method. This method reflects services rendered by employees up to the date of valuation and incorporates assumptions concerning employees' projected salaries. Actuarial valuations are conducted with sufficient regularity, with option to accelerate when significant changes to underlying assumptions occur. Pension cost includes current service cost, interest cost, expected return on any plan assets, actuarial gains and losses and the effect of any curtailments or settlements.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are credited to or charged against income when the net cumulative unrecognized actuarial gains and losses at the end of the previous period exceed 10% of the higher of the present value of the defined benefit obligation and the fair value of plan assets at that date. The excess actuarial gains or losses are recognized over the average remaining working lives of the employees participating in the plan.

The asset or liability recognized in the consolidated statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation as of the reporting date less the fair value of plan assets, together with adjustments for unrecognized actuarial gains or losses and past service costs. The value of any asset is restricted to the sum of any past service cost not yet recognized and the present value of any economic benefits available in the form of refunds from the plan or reductions in the future contributions to the plan. The defined benefit obligation is calculated by an independent actuary. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using risk-free interest rates that have terms to maturity approximating the terms of the related pension liability.

Past service costs, if any, are recognized immediately in the profit or loss in the consolidated statement of comprehensive income, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, past service costs are amortized on a straight-line basis over the vesting period.

The asset ceiling test requires a defined benefit asset to be measured at the lower of the amount of the net plan asset and the total of any cumulative unrecognized net actuarial losses and past service cost and the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

## Income Taxes

## *Current tax*

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantially enacted as of the reporting date.

## Deferred tax

Deferred tax is provided using the liability method on all temporary differences, with certain exceptions, at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

• Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and





• In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future. Otherwise, no deferred tax liability is set-up.

Deferred tax assets are recognized for all deductible temporary differences, carry forward benefits of unused tax credits from unused minimum corporate income tax (MCIT) over the regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences, and the carry forward benefits of unused tax credits from excess MCIT and unused NOLCO can be utilized, except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amounts of deferred tax assets are reviewed at each reporting date and reduced to extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each statement of financial position date, and are recognized to the extent that it has become probable that future taxable income will allow the deferred tax assets to be recognized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as of the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

## Leases

The determination of whether an arrangement is, or contains a lease, is based on the substance of the arrangement at inception date, and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets, and the arrangement conveys a right to use the asset.

A reassessment is made after inception of the lease only if one of the following applies:

- a. there is a change in contractual terms, other than a renewal or extension of the arrangement;
- b. a renewal option is exercised or an extension granted, unless that term of the renewal or extension was initially included in the lease term;



- c. there is a change in the determination of whether fulfillment is dependent on a specified asset; or
- d. there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios a, c or d above, and at the date of renewal or extension period for scenario b.

#### Group as a lessee

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments and is included in the consolidated statement of financial position under 'Property, plant and equipment' account with the corresponding liability to the lessor included under 'Long-term debt' account. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the profit or loss in the consolidated statement of comprehensive income. Capitalized leased assets are depreciated over the shorter of the EUL of the assets or the respective lease terms, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments are recognized as an expense under 'Cost of sales and services' and 'General administrative expenses' accounts in the profit or loss in the consolidated statement of comprehensive income on a straight-line basis over the lease term.

#### *Group as a lessor*

Leases where the Group does not transfer substantially all the risks and benefits of ownership of the assets are classified as operating leases. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as the rental income. Contingent rents are recognized as revenue in the period in which they are earned.

## Earnings (Loss) Per Share (EPS)

Basic EPS is computed by dividing net income (loss) attributable to the equity holders of the Parent Company by the weighted average number of common shares issued and outstanding during the year, adjusted for any subsequent stock dividends declared.

Diluted EPS amounts are calculated by dividing the net profit (loss) attributable to ordinary equity holders of the Parent Company (after deducting interest on the convertible preferred shares, if any) by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

## Dividends on Common Shares

Dividends on common shares are recognized as a liability and deducted from equity when approved by the BOD of the Parent Company in the case of cash dividends, and the BOD and shareholders of the Parent Company in the case of stock dividends.



## Segment Reporting

The Group's operating segments are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on operating segments is presented in Note 6 to the consolidated financial statements.

## Subsequent Events

Any post-year-end event up to the date of approval of the BOD of the consolidated financial statements that provides additional information about the Group's position at the reporting date (adjusting event) is reflected in the consolidated financial statements. Any post-year-end event that is not an adjusting event is disclosed in the notes to the consolidated financial statements, when material.

## **Future Changes in Accounting Policies**

The Group will adopt the standards and interpretations enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these new and amended PFRS, PAS and Philippine Interpretations to have significant impact on its consolidated financial statements.

## **New Standards and Interpretations**

## Effective 2011

• PAS 24, *Related Party Disclosures* (Revised)

The standard is effective for annual periods beginning on or after January 1, 2011, with earlier application permitted. It clarifies the definition of a related party to simplify the identification of such relationships and to eliminate inconsistencies in its application. The revised standard introduces a partial exemption of disclosure requirements for government-related entities.

• Philippine Interpretation IFRIC-19, *Extinguishing Financial Liabilities with Equity Instruments* 

The interpretation is effective for annual periods on or after July 1, 2010, with earlier application permitted. The interpretation clarifies that equity instruments issued to a creditor to extinguish a financial liability qualify as consideration paid. The equity instruments issued are measured at their fair value. In case that this cannot be reliably measured, the instruments are measured at the fair value of the liability extinguished. Any gain or loss is recognized immediately in profit or loss.

## Effective 2012

• Philippine Interpretation IFRIC-15, *Agreements for the Construction of Real Estate* This Interpretation is effective for annual periods beginning on or after January 1, 2012, covers accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. This interpretation requires that revenue on construction of real estate be recognized only upon completion, except when such contract qualifies as a construction contract to be accounted for under PAS 11, *Construction Contracts*, or involves rendering of services in which case revenue is recognized based on stage of completion. Contracts involving provision of services with the construction materials and where the risks and rewards of ownership are transferred to the buyer on a continuous basis will also be accounted for based on stage of completion.



Effective 2013

• PFRS 9, *Financial Instruments: Classification and Measurements* The standard has mandatory effectivity on January 1, 2013, however earlier application is permitted for financial statements beginning on or after January 1, 2010. The standard introduces new requirements on the classification and measurement of financial assets and liabilities. It uses a single approach to determine whether a financial asset or liability is measured at amortized cost or fair value, replacing the many different rules in PAS 39. The approach in the new standard is based on how an entity manages its financial assets. The new standard also requires a single impairment method to be used, replacing the many different impairment methods in PAS 39.

PFRS 9, as issued in 2010, reflects the first part of the work on the replacement of PAS 39 and applies to classification and measurement of financial assets and financial liabilities as defined in PAS 39. The second part of the project will address proposals on the impairment methodology for financial assets and the third part, on hedge accounting. The completion of this project is expected in the middle of 2011. The Group will quantify the effect in conjunction with the other phases, when issued, to present a comprehensive picture.

## Amendments to Standards

## Effective 2011

- PAS 32, *Financial Instruments: Presentation Classification of Rights Issue* The amended standard is effective for annual periods beginning on or after February 1, 2010, with earlier application permitted. It amended the definition of a financial liability in order to classify rights issues (and certain options or warrants) as equity instruments in cases where such rights are given pro rata to all of the existing owners of the same class of an entity's non-derivative equity instruments, or to acquire a fixed number of the entity's own equity instruments for a fixed amount in any currency.
- Philippine Interpretation IFRIC-14, *Prepayments of a Minimum Funding Requirement* The amended interpretation is effective for annual periods beginning on or after January 1, 2011, with retrospective application. The amendment provides guidance on assessing the recoverable amount of a net pension asset. The amendment permits an entity to treat the prepayment of a minimum funding requirement as an asset.

## Effective 2012

- PFRS 7, *Financial Instruments: Disclosures Transfers of Financial Assets* The amendments to PFRS 7 are effective for annual periods beginning on or after July 1, 2011. The amendments will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitizations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period.
- PAS 12, *Income Taxes Deferred Tax: Recovery of Underlying Assets* The amendment is effective for annual periods beginning on or after January 1, 2012. It provides a practical solution to the problem of assessing whether recovery of an asset will be through use or sale. It introduces a presumption that recovery of the carrying amount of an asset will normally be through sale.



## Improvements to PFRSs

*Improvements to PFRSs* issued in May 2010 is an omnibus of amendments to PFRSs. Generally, these amendments are effective for annual periods beginning on or after January 1, 2011 unless otherwise stated. Except as otherwise indicated, the Group does not expect the adoption of these improvements to have significant impact on its financial statements.

- PFRS 3, Business Combinations
  - a. It clarifies that the amendments to PFRS 7, PAS 32 and PAS 39, that eliminate the exemption for contingent consideration, do not apply to contingent consideration that arose from business combinations whose acquisition dates precede the application of PFRS 3 (as revised in 2008). The amendment is applicable to annual periods beginning on or after July 1, 2010 and is applied retrospectively.
  - b. The amendment limits the scope of the measurement choices that only the components of NCI that are present ownership interests that entitle their holders to a proportionate share of the entity's net assets, in the event of liquidation, shall be measured either at fair value or at the present ownership instruments' proportionate share of the acquiree's identifiable net assets. Other components of NCI are measured at their acquisition date fair value, unless another measurement basis is required by another PFRS, e.g., PFRS 2. It is applicable to annual periods beginning on or after July 1, 2010. The amendment is applied prospectively from the date the entity applies PFRS 3 (revised).
  - c. It requires an entity (in a business combination) to account for the replacement of the acquiree's share-based payment transactions (whether obliged or voluntarily), i.e., split between consideration and post combination expenses. However, if the entity replaces the acquiree's awards that expire as a consequence of the business combination, these are recognized as post-combination expenses. The amendment also specifies the accounting for share-based payment transactions that the acquirer does not exchange for its own awards: if vested they are part of NCI and measured at their market-based measure; if unvested they are measured at market based value as if granted at acquisition date, and allocated between NCI and post-combination expense. The amendment is applicable to annual periods beginning on or after July 1, 2010 and is applied prospectively.

## • PFRS 7, Financial Instruments: Disclosures

The amendment emphasizes the interaction between quantitative and qualitative disclosures and the nature and extent of risks associated with financial instruments.

The amendment is applicable for annual periods beginning January 1, 2011 and is applied retrospectively. Amendments to quantitative and credit risk disclosures are as follow:

- a. Clarify that only a financial asset whose carrying amount does not reflect the maximum exposure to credit risk needs to provide further disclosure of the amount that represents the maximum exposure to such risk;
- b. Require, for all financial assets, disclosure of the financial effect of collateral held as security and other credit enhancements regarding the amount that best represents the maximum exposure to credit risk (e.g., a description of the extent to which collateral mitigates credit risk);
- c. Remove the disclosure requirement of the collateral held as security, other credit enhancements and an estimate of their fair value for financial assets that are past due but not impaired, and financial assets that are individually determined to be impaired;
- d. Remove the requirement to specifically disclose financial assets renegotiated to avoid becoming past due or impaired; and



e. Clarify that the additional disclosure required for financial assets obtained by taking possession of collateral or other credit enhancements are only applicable to assets still held at the reporting date.

The Group expects that the additional disclosure requirements will only have minor impact as information is expected to be readily available.

- PAS 1, Presentation of Financial Statements
- PAS 27, Consolidated and Separate Financial Statements
- PAS 21, The Effect of Changes in Foreign Exchange Rates
- PAS 28, Investments in Associates
- PAS 31, Interests in Joint Ventures
- Philippine Interpretation IFRIC-13, Customer Loyalty Programmes

## 3. Significant Accounting Judgments and Estimates

The preparation of the consolidated financial statements in compliance with PFRS requires the Group to make judgments and estimates that affect the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and contingent liabilities. Future events may occur which will cause the assumptions used in arriving at the estimates to change. The effects of any change in estimates are reflected in the consolidated financial statements, as they become reasonably determinable.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

## Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the consolidated financial statements:

## a. Going concern assessment

The Group's management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

## b. Classification of financial instruments

The Group exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statement of financial position.



In addition, the Group classifies financial assets by evaluating, among others, whether the asset is quoted or not in an active market. Included in the evaluation on whether a financial asset is quoted in an active market is the determination on whether quoted prices are readily and regularly available, and whether those prices represent actual and regularly occurring market transactions on an arm's length basis.

The Group classifies certain quoted nonderivative financial assets with fixed or determinable payments and fixed maturities as HTM investments. This classification requires significant judgment. In making this judgment, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than in certain specific circumstances, the Group will be required to reclassify the entire portfolio as AFS investments. Consequently, the investments would therefore be measured at fair value and not at amortized cost.

## c. Determination of fair values of financial instruments

The Group carries certain financial assets and liabilities at fair value, which requires extensive use of accounting estimates and judgment. While significant components of fair value measurement were determined using verifiable objective evidence (i.e., foreign exchange rates, interest rates, volatility rates), the amount of changes in fair value would differ if the Group utilized different valuation methodologies and assumptions. Any change in fair value of these financial assets and liabilities would affect the consolidated statements of comprehensive income.

Where the fair values of certain financial assets and financial liabilities recorded in the consolidated statements of financial position cannot be derived from active markets, they are determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimates are used in establishing fair values. The judgments include considerations of liquidity and model inputs such as correlation and volatility for longer dated derivatives.

The fair values of the Group's financial instruments are presented in Note 5 to the consolidated financial statements.

## d. Revenue from real estate sales

Selecting an appropriate revenue recognition method for a particular real estate sale transaction requires certain judgment based on, among others:

- buyer's commitment on the sale which may be ascertained through the significance of the buyer's initial investment; and
- stage of completion of the project.

The related balances from real estate transactions follow:

	2010	2009	2008
Revenue	₽2,720,062,815	₽3,903,963,162	₽4,942,149,125
Cost and expenses	1,745,032,612	2,304,166,017	3,302,412,914



## e. Classification of leases

Management exercises judgment in determining whether substantially all the significant risks and rewards of ownership of the leased assets are transferred to the Group. Lease contracts, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased items, are capitalized. Otherwise, they are considered as operating leases.

The Group has entered into commercial property leases on its investment property portfolio. These leases do not provide for an option to purchase or transfer ownership of the property at the end of the lease and the related lease terms do not approximate the EUL of the assets being leased. The Group has determined that it retains all significant risks and rewards of ownership of these properties which are leased out on operating leases.

## f. Distinction between investment properties and owner-occupied properties

The Group determines whether a property qualifies as an investment property. In making its judgment, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity. Owner-occupied properties generate cash flows that are attributable not only to the property but also to the other assets used in the production or supply process.

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions cannot be sold separately, the property is accounted for as an investment property, only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

Judgment is applied in determining whether ancillary services are so significant that a property does not qualify as an investment property. The Group considers each property separately in making its judgment.

g. Distinction between subdivision land, and land and land improvements

The Group determines whether a property will be classified as 'Subdivision land' or 'Land and land improvements.' In making this judgment, the Group considers whether the property will be sold in the normal operating cycle (Subdivision land) or whether it will be retained as part of the Group's strategic landbanking activities for development or sale in the medium or long-term (Land and land improvements under Investment properties and Property, plant and equipment).

h. Consolidation of SPEs

The Group periodically undertakes transactions that may involve obtaining the right to control or significantly influence the operations of other companies. These transactions include the purchase of aircraft and assumption of certain liabilities; also included are transactions involving SPEs and similar vehicles. In all such cases, management makes an assessment as to whether the Group has the right to control or significantly influence the SPE, and based on this assessment, the SPE is consolidated as a subsidiary or an associated company. In making this assessment, management considers the underlying economic substance of the transaction and not only the contractual terms.

i. Contingencies

The Group is currently involved in certain legal proceedings. The estimate of the probable costs for the resolution of these claims has been developed in consultation with outside counsel handling the defense in these matters and is based upon an analysis of potential results. The Group currently does not believe these proceedings will have a material effect on



the Group's consolidated financial position. It is possible, however, that future results of operations could be materially affected by changes in the estimates or in the effectiveness of the strategies relating to these proceedings (Note 43).

j. Functional currency

PAS 21 requires management to use its judgment to determine an entity's functional currency such that it most faithfully represents the economic effects of the underlying transactions, events and conditions that are relevant to the entity. In making this judgment, the Group considers the following:

- a. the currency that mainly influences sales prices for financial instruments and services (this will often be the currency in which sales prices for its financial instruments and services are denominated and settled);
- b. the currency in which funds from financing activities are generated; and
- c. the currency in which receipts from operating activities are usually retained.

In the case of an intermediate holding company or finance subsidiary, the principal consideration of management is whether it is an extension of the parent and performing the functions of the parent - i.e., whether its role is simply to hold the investment in, or provide finance to, the foreign operation on behalf of the parent company or whether its functions are essentially an extension of a local operation (e.g., performing selling, payroll or similar activities for that operation) or indeed it is undertaking activities on its own account. In the former case, the functional currency of the entity is the same with that of the parent; while in the latter case, the functional currency of the entity would be assessed separately.

k. Significant subsequent events of fiscal subsidiaries

The Group consolidates the balances of its fiscal subsidiaries using the balances as of the fiscal year end of each of the fiscal subsidiaries which are not more than three months from the consolidated reporting date of the Parent Company since management of the Group assessed that it is impracticable for fiscal subsidiaries to prepare financial statements as of the same date as the financial statements of the Parent Company. In accordance with PAS 27, management exercises judgement in determining whether adjustments should be made in the consolidated financial statements of the Group pertaining to the effects of significant transactions or events of the fiscal subsidiaries that occur between that date and the date of the Parent Company's financial statements.

#### **Estimates**

The key assumptions concerning the future and other sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are discussed below:

## a. Revenue and cost recognition

The Group's revenue recognition policies require use of estimates and assumptions that may affect the reported amounts of revenue and costs.

Rendering of telecommunications services
 Digitel's postpaid service arrangements include fixed monthly charges which are recognized over the subscription period on a pro-rata basis. Digitel bills the postpaid subscribers throughout the month according to the bill cycles of subscribers. As a result of the billing cycle cut-off, service revenue earned but not yet billed at end of the month is estimated and accrued based on actual usage.



The balances of the Group's unearned telecommunications revenue are disclosed in Note 23 to the financial statements.

Digitel's agreements with local and foreign carriers for inbound and outbound traffic subject to settlements require traffic reconciliations before actual settlement is done, which may not be the actual volume of traffic as measured by management. Initial recognition of revenue is based on observed traffic in the network, since normal historical experience adjustments are not material to the consolidated financial statements. The differences between the amounts initially recognized and actual settlements are taken up in the accounts upon reconciliation. However, there is no assurance that such use of estimates will not result in material adjustments in future periods.

The total unsettled net inbound traffic revenue from local and foreign traffic carriers (included under 'Receivables' in the consolidated statements of financial position) are shown in Note 11, while the total unsettled net outbound traffic revenue to local and foreign carriers (included under 'Accounts payable and accrued expenses') are shown in Note 22.

• Sale of real estate

The Group's revenue from real estate sales are recognized based on the percentage-ofcompletion and the completion rate is measured principally on the basis of the estimated completion by reference to the actual costs incurred to date over the estimated total costs of the project.

The related balances from real estate transactions follow:

	2010	2009	2008
Revenue	₽2,720,062,815	₽3,903,963,162	₽4,942,149,125
Cost and expenses	1,745,032,612	2,304,166,017	3,302,412,914

## • Rendering of transportation services

Passenger sales are recognized as revenue when the transportation is provided. The value of unused tickets is included as unearned transportation revenue in the consolidated statement of financial position and recognized in revenue based on estimates. These estimates are based on historical experience. While actual results may vary from these estimates, the Group believes it is unlikely that materially different estimates for future refunds, exchanges, and forfeited tickets would be reported based on other reasonable assumptions or conditions suggested by actual historical experience and other data available at the time estimates were made.

The balances of the Group's unearned transportation revenue is disclosed in Note 23 to the financial statements. Ticket sales that are not expected to be used for transportation are recognized as revenue using estimates regarding the timing of recognition based on the terms and conditions of the tickets and historical trends.



#### b. Impairment of AFS investments

#### AFS debt investments

The Group classifies certain financial assets as AFS investments and recognizes movements in the fair value in other comprehensive income. When the fair value declines, management makes assumptions about the decline in value to determine whether it is an impairment that should be recognized in the profit or loss in the consolidated statement of comprehensive income.

The Group recognized a provision for impairment loss on AFS debt investments, included under 'Impairment losses and others' in the consolidated statements of comprehensive income, amounting to nil, P185.5 million and P11.7 million in 2010, 2009 and 2008, respectively (Notes 10 and 34).

The carrying value of the Group's AFS debt investments is disclosed in Note 10 to the financial statements.

#### AFS equity investments

The Group treats AFS equity investments as impaired, when there has been a significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The determination of what is 'significant' or 'prolonged' requires judgment. The Group treats 'significant' generally as 20% or more and 'prolonged' as greater than 12 months for quoted equity securities. In addition, the Group evaluates other factors, including the normal volatility in share price for quoted equities and the future cash flows and the discount factors for unquoted equities.

In 2009, the Group recognized impairment losses amounting to P62.3 million on its AFS equity investments while in 2010 and 2008, the Group did not recognize impairment on its AFS equity investments (Notes 10 and 34).

The carrying value of the Group's AFS equity investments is disclosed in Note 10 to the financial statements.

#### c. Estimation of allowance for impairment losses on receivables

The Group maintains allowances for impairment losses on trade and other receivables at a level considered adequate to provide for potential uncollectible receivables. The level of this allowance is evaluated by management on the basis of factors that affect the collectibility of the accounts. These factors include, but are not limited to, the length of relationship with the customer, the customer's payment behavior and known market factors. The Group reviews the age and status of the receivables, and identifies accounts that are to be provided with allowances on a continuous basis. The Group provides full allowance for trade and other receivables that it deems uncollectible.

The Group reviews its finance receivables at each statement of financial position date to assess whether an impairment losses should be recorded in the profit or loss in the consolidated statement of comprehensive income. In particular, judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of allowance required. Such estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance.



In addition to specific allowance against individually significant loans and receivables, the Group also makes a collective impairment allowance against exposures which, although not specifically identified as requiring a specific allowance, have a greater risk of default than when originally granted. This collective allowance is based on any deterioration in the internal rating of the loan or investment since it was granted or acquired. These internal ratings take into consideration factors such as any deterioration in risk, industry, and technological obsolescence, as well as identified structural weaknesses or deterioration in cash flows.

The amount and timing of recorded expenses for any period would differ if the Group made different judgments or utilized different estimates. An increase in the allowance for impairment losses on receivables would increase recorded operating expenses and decrease current assets.

Provisions for impairment losses on receivables included in 'Impairment losses and others' in the profit or loss in the consolidated statements of comprehensive income amounted to P688.3 million, P765.6 million and P396.3 million in 2010, 2009 and 2008, respectively (Note 34).

The carrying value of the Group's total receivables, net of allowance for impairment losses, is disclosed in Note 11 to the financial statements.

#### d. Determination of NRV of inventories

The Group, in determining the NRV, considers any adjustment necessary for obsolescence which is generally providing a 100% write down for nonmoving items for more than one year. The Group adjusts the cost of inventory to the recoverable value at a level considered adequate to reflect any market decline in the value of the recorded inventories. The Group reviews the classification of the inventories and generally provides adjustments for recoverable values of new, actively sold and slow-moving inventories by reference to prevailing values of the same inventories in the market.

The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized. An increase in inventory obsolescence and market decline would increase recorded operating expenses and decrease current assets.

Inventory obsolescence and market decline (included under 'Impairment losses and others' account in the profit or loss in the consolidated statements of comprehensive income) amounted to P17.6 million, P60.2 million and P419.2 million in 2010, 2009 and 2008, respectively (Note 34).

The carrying value of the Group's inventories, net of inventory obsolescence and market decline, is disclosed in Note 12 to the financial statements.

#### e. Estimation of ARO

The Group is legally required under various contracts to restore certain leased property and leased aircraft to its original condition and to bear the costs of dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate which incorporates estimates on the amounts of asset retirement costs, third party margins and interest rates. The Group recognizes the present value of these costs as part of the balance of the related property, plant and equipment accounts, and depreciates such on a straight-line basis over the EUL of the related asset.



In 2010, the air transportation segment of the Group contracted a third party engineer to reassess the amount of future restoration costs. Based on the reassessment, the Group recognized additional ARO asset and ARO liability amounting to P705.7 million (Note 17).

The present value of dismantling or restoration costs of telecommunication segment is computed based on an average credit adjusted risk-free rate of 6.2% to 10.1% while the present value of the cost of restoration for the air transportation segment is computed based on CAI's average borrowing cost. Assumptions used to compute ARO are reviewed and updated annually.

The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized. An increase in ARO would increase recorded operating expenses and increase noncurrent liabilities.

The carrying values of the Group's ARO (included under 'Other noncurrent liabilities' account in the consolidated statements of financial position) is disclosed in Note 25 to the financial statements.

*f.* Estimation of useful lives of property, plant and equipment, investment properties, intangible assets with finite life and biological assets at cost

The Group estimates the useful lives of its depreciable property, plant and equipment, investment properties, intangible assets with finite life and biological assets at cost based on the period over which the assets are expected to be available for use. The EUL of the said depreciable assets are reviewed at least annually and are updated, if expectations differ from previous estimates due to physical wear and tear and technical or commercial obsolescence on the use of these assets. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the EUL of the depreciable property, plant and equipment, investment properties and intangible assets would increase depreciation and amortization expense and decrease noncurrent assets.

As of December 31, 2010 and 2009, the balance of the Group's depreciable property, plant and equipment, investment properties, intangible assets and biological assets at cost follow:

	2010	2009
Property, plant and equipment	₽143,781,594,050	₽129,851,679,680
Investment properties	20,428,664,653	19,480,442,394
Intangible assets (Note 19)	168,798,879	175,834,549
Biological asset at cost - Breeder (Note 18)	448,700,235	505,251,240

#### g. Estimation of fair values less estimated costs to sell of biological assets

The fair values of biological assets are determined based on current market prices of livestock of similar age, breed and genetic merit. Costs to sell costs include commissions to brokers and dealers, nonrefundable transfer taxes and duties. Costs to sell exclude transport and other costs necessary to get the biological assets to the market. The fair values are reviewed and updated, if expectations differ from previous estimates due to changes brought by both physical change and price changes in the market. It is possible that future results of operations could be materially affected by changes in these estimates brought about by the changes in factors mentioned.



The Group recognized loss arising from changes in the fair market value of biological assets assets (included in the 'Cost of sales and services' in the statements of comprehensive income) amounted to  $\mathbb{P}44.7$  million in 2010 while the recognized gains arising from changes in the fair market values of biological assets (included in the 'Cost of sales and services' in the statements of comprehensive income) amounted to  $\mathbb{P}96.8$  million and  $\mathbb{P}3.5$  million in 2009 and 2008, respectively.

The carrying value of the Group's biological assets carried at fair values less estimated costs to sell is disclosed in Note 18 to the financial statements.

h. Estimation of pension and other benefits costs

The determination of the obligation and cost of pension and other employee benefits is dependent on the selection of certain assumptions used in calculating such amounts. Those assumptions include, among others, discount rates, expected returns on plan assets and salary increase rates (Note 37). Actual results that differ from the Group's assumptions are accumulated and amortized over future periods and therefore, generally affect the recognized expense and recorded obligation in such future periods.

While the Group believes that the assumptions are reasonable and appropriate, significant differences between actual experiences and assumptions may materially affect the cost of employee benefits and related obligations.

The Group also estimates other employee benefits obligation and expense, including the cost of paid leaves based on historical leave availments of employees, subject to the Group's policy. These estimates may vary depending on the future changes in salaries and actual experiences during the year.

The present value of the defined benefit obligation is determined by discounting the estimated future cash out flows using the interest rate of Philippine government bonds with terms consistent with the expected employee benefit payout as of the reporting date.

As of December 31, 2010 and 2009, the balance of the Group's present value of defined benefit obligations and other employee benefits is shown in Note 37.

*i.* Assessment of impairment on property, plant and equipment, investment properties, investments in associates and joint ventures, biological asset at cost, goodwill and other intangible assets

The Group assesses the impairment on its property, plant and equipment, investment properties, investments in associates and joint ventures, biological assets at cost and goodwill and other intangible assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The factors that the Group considers important which could trigger an impairment review include the following:

- Significant or prolonged decline in the fair value of the asset;
- Market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating the asset's value in use and decrease the asset's recoverable amount materially;
- Significant underperformance relative to expected historical or projected future operating results;



- Significant changes in the manner of use of the acquired assets or the strategy for overall business; and
- Significant negative industry or economic trends.

The Group determines an impairment loss whenever the carrying amount of an asset exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset base of the cash-generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discount rate used for the asset amount is most sensitive to the discount rate used for the used for the discount purposes.

In the case of goodwill and intangible assets with indefinite lives, at a minimum, such assets are subject to an annual impairment test and more frequently whenever there is an indication that such asset may be impaired. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and to choose a suitable discount rate in order to calculate the present value of those cash flows.

The Group did not recognize any impairment losses on nonfinancial assets in 2010, 2009 and in 2008.

As of December 31, 2010 and 2009, the balance of the Group's nonfinancial assets, net of accumulated depreciation, amortization and impairment loss follow:

	2010	2009
Property, plant and equipment (Note 17)	₽146,336,664,209	₽132,258,672,721
Investment properties (Note 16)	32,178,986,041	29,531,690,983
Investments in associates and joint		
ventures (Note 15)	30,425,762,248	28,091,879,159
Goodwill (Note 20)	890,375,020	890,375,020
Intangible assets (Note 19)	993,831,456	865,790,925

## j Recognition of deferred tax assets

The Group reviews the carrying amounts of its deferred tax assets at each reporting date and reduces the deferred tax assets to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. However, there is no assurance that the Group will generate sufficient taxable income to allow all or part of deferred tax assets to be utilized.

As of December 31, 2010 and 2009, the Group's recognized deferred tax assets are shown in Note 38.



The Group has certain subsidiaries which enjoy the benefits of an income tax holiday (ITH). As such, no deferred tax assets were set up on certain gross deductible temporary differences that are expected to reverse or expire within the ITH period (Notes 38 and 41).

As of December 31, 2010 and 2009, the total amounts of temporary differences, in which the Group did not recognize any deferred tax assets are shown in Note 38.

## 4. Financial Risk Management Objectives and Policies

The Group's principal financial instruments, other than derivative financial instruments, comprise cash and cash equivalents, financial assets at FVPL, HTM investments, AFS investments, interestbearing loans and borrowings and payables and other financial liabilities. The main purpose of these financial instruments is to finance the Group's operations and related capital expenditures. The Group has various other financial assets and financial liabilities, such as trade receivables and payables which arise directly from its operations. Also, the Parent Company and certain subsidiaries are counterparties to derivative contracts, such as interest rate swaps, currency forwards, cross currency swaps, currency options and commodity options. These derivatives are entered into as a means of reducing or managing their respective foreign exchange and interest rate exposures, as well as for trading purposes.

The BODs of the Parent Company and its subsidiaries review and approve the policies for managing each of these risks which are summarized below, together with the related risk management structure.

## Risk Management Structure

The BOD of the Parent Company and the respective BODs of each subsidiary are ultimately responsible for the oversight of the Group's risk management processes that involve identifying, measuring, analyzing, monitoring and controlling risks.

The risk management framework encompasses environmental scanning, the identification and assessment of business risks, development of risk management strategies, design and implementation of risk management capabilities and appropriate responses, monitoring risks and risk management performance, and identification of areas and opportunities for improvement in the risk management process.

Each BOD has created the board-level Audit Committee (AC) to spearhead the managing and monitoring of risks.

## AC

The AC shall assist the Group's BOD in its fiduciary responsibility for the over-all effectiveness of risk management systems and the internal audit functions of the Group. Furthermore, it is also the AC's purpose to lead in the general evaluation and to provide assistance in the continuous improvements of risk management, control and governance processes.

The AC also aims to ensure that:

- a. financial reports comply with established internal policies and procedures, pertinent accounting and audit standards and other regulatory requirements;
- b. risks are properly identified, evaluated and managed, specifically in the areas of managing credit, market, liquidity, operational, legal and other risks, and crisis management;



- c. audit activities of internal auditors are done based on plan, and deviations are explained through the performance of direct interface functions with the internal auditors; and
- d. the Group's BOD is properly assisted in the development of policies that would enhance the risk management and control systems.

## Enterprise Risk Management Group (ERMG)

The ERMG was created to be primarily responsible for the execution of the enterprise risk management framework. The ERMG's main concerns include:

- a. recommendation of risk policies, strategies, principles, framework and limits;
- b. management of fundamental risk issues and monitoring of relevant risk decisions;
- c. support to management in implementing the risk policies and strategies; and
- d. development of a risk awareness program.

## Corporate Governance Compliance Officer

Compliance with the principles of good corporate governance is one of the objectives of the Group's BOD. To assist the Group's BOD in achieving this purpose, the Group's BOD has designated a Compliance Officer who shall be responsible for monitoring the actual compliance of the Group with the provisions and requirements of good corporate governance, identifying and monitoring control compliance risks, determining violations, and recommending penalties for such infringements for further review and approval of the Group's BOD, among others.

## Day-to-day risk management functions

At the business unit or company level, the day-to-day risk management functions are handled by four different groups, namely:

- 1. Risk-taking Personnel. This group includes line personnel who initiate and are directly accountable for all risks taken.
- 2. Risk Control and Compliance. This group includes middle management personnel who perform the day-to-day compliance check to approved risk policies and risk mitigation decisions.
- 3. Support. This group includes back office personnel who support the line personnel.
- 4. Risk Management. This group pertains to the business unit's Management Committee which makes risk-mitigating decisions within the enterprise-wide risk management framework.

## Enterprise Resource Management (ERM) Framework

The Parent Company's BOD is also responsible for establishing and maintaining a sound risk management framework and is accountable for risks taken by the Parent Company. The Parent Company's BOD also shares the responsibility with the ERMG in promoting the risk awareness program enterprise-wide.

The ERM framework revolves around the following eight (8) interrelated risk management approaches:

- 1. Internal Environmental Scanning. It involves the review of the overall prevailing risk profile of the business unit to determine how risks are viewed and addressed by management. This is presented during the strategic planning, annual budgeting and mid-year performance reviews of the Group.
- 2. Objective Setting. The Group's BOD mandates the business unit's management to set the overall annual targets through strategic planning activities, in order to ensure that management has a process in place to set objectives which are aligned with the Group's goals.



- 3. Event Identification. It identifies both internal and external events affecting the Group's set targets, distinguishing between risks and opportunities.
- 4. Risk Assessment. The identified risks are analyzed relative to the probability and severity of potential loss which serves as a basis for determining how the risks should be managed. The risks are further assessed as to which risks are controllable and uncontrollable, risks that require management's attention, and risks which may materially weaken the Group's earnings and capital.
- 5. Risk Response. The Group's BOD, through the oversight role of the ERMG, approves the business unit's responses to mitigate risks, either to avoid, self-insure, reduce, transfer or share risk.
- 6. Control Activities. Policies and procedures are established and approved by the Group's BOD and implemented to ensure that the risk responses are effectively carried out enterprise-wide.
- 7. Information and Communication. Relevant risk management information are identified, captured and communicated in form and substance that enable all personnel to perform their risk management roles.
- 8. Monitoring. The ERMG, Internal Audit Group, Compliance Office and Business Assessment Team constantly monitor the management of risks through risk limits, audit reviews, compliance checks, revalidation of risk strategies and performance reviews.

## Risk management support groups

The Group's BOD created the following departments within the Group to support the risk management activities of the Parent Company and the other business units:

- 1. Corporate Security and Safety Board (CSSB). Under the supervision of ERMG, the CSSB administers enterprise-wide policies affecting physical security of assets exposed to various forms of risks.
- 2. Corporate Supplier Accreditation Team (CORPSAT). Under the supervision of ERMG, the CORPSAT administers enterprise-wide procurement policies to ensure availability of supplies and services of high quality and standards to all business units.
- 3. Corporate Management Services (CMS). The CMS is responsible for the formulation of enterprise-wide policies and procedures.
- 4. Corporate Planning (CORPLAN). The CORPLAN is responsible for the administration of strategic planning, budgeting and performance review processes of business units.
- 5. Corporate Insurance Department (CID). The CID is responsible for the administration of the insurance program of business units concerning property, public liability, business interruption, money and fidelity, and employer compensation insurances, as well as, in the procurement of performance bonds.

## **Risk Management Policies**

The main risks arising from the use of financial instruments are credit risk, liquidity risk and market risk, such as, foreign currency risk, commodity price risk, equity price risk and interest rate risk. The Group's policies for managing the aforementioned risks are summarized below.

## Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Group transacts only with recognized, creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.



The Group continuously provides credit notification and implements various credit actions, depending on assessed risks, to minimize credit exposure. Receivable balances of trade customers are being monitored on a regular basis and appropriate credit treatments are executed for overdue accounts. Likewise, other receivable balances are also being monitored and subjected to appropriate actions to manage credit risk.

With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents, financial assets at FVPL, AFS investments and certain derivative investments, the Group's exposure to credit risk arises from default of the counterparty with a maximum exposure equal to the carrying amount of these instruments.

The Group has a counterparty credit risk management policy which allocates investment limits based on counterparty credit ratings and credit risk profile.

a. Credit risk exposure

The table below shows the gross maximum exposure to credit risk (including derivatives) of the Group as of December 31, 2010 and 2009, without considering the effects of collaterals and other credit risk mitigation techniques.

Cash and cash equivalents (excluding cash on hand amounting to $\mathbb{P}783,767,940$ and $\mathbb{P}869,249,578$ as of December 31, 2010 and 2009, respectively) $\mathbb{P}41,326,235,582$ $\mathbb{P}17,604,443,126$ Derivative financial assets:       Designated as accounting hedges $102,271,000$ $23,650,032$ Financial assets at FVPL:       Held-for-trading: $23,650,032$ Detivative financial assets: $9783,767,566,296$ $5,277,566,296$ Government $1,289,922,199$ $1,038,368,701$ Subtotal $7,818,817,944$ $6,315,934,997$ Equity securities: $Quoted$ $2,440,000,567$ $1,898,839,984$ Unquoted $4,516$ $4,768$ Subtotal $2,440,005,083$ $1,898,844,752$ Derivative financial assets: $Not$ designated as accounting hedges $1,083,907,607$ $639,581,927$ $11,342,730,634$ $8,854,361,676$ $AFS$ investments: $Bet$ securities: $6,952,869,519$ $3,989,253,211$
₱869,249,578 as of December 31, 2010 and 2009, respectively)       ₱41,326,235,582       ₱17,604,443,126         Derivative financial assets:       Designated as accounting hedges $102,271,000$ $23,650,032$ Financial assets at FVPL:       Held-for-trading: $23,650,032$ Debt securities: $7,818,817,944$ $6,315,934,997$ Equity securities: $7,818,817,944$ $6,315,934,997$ Equity securities: $0000,567$ $1,898,839,984$ Unquoted $2,440,000,567$ $1,898,839,984$ Unquoted $2,440,005,083$ $1,898,844,752$ Derivative financial assets:       Not designated as accounting hedges $1,083,907,607$ $639,581,927$ AFS investments:       Debt securities: $0000,567$ $639,581,927$ $11,342,730,634$ $8,854,361,676$
2009, respectively)
Derivative financial assets:       Designated as accounting hedges       102,271,000       23,650,032         Financial assets at FVPL:       Held-for-trading:       23,650,032         Held-for-trading:       Debt securities:       7,566,296         Government       1,289,922,199       1,038,368,701         Subtotal       7,818,817,944       6,315,934,997         Equity securities:       Quoted       2,440,000,567       1,898,839,984         Unquoted       4,516       4,768         Subtotal       2,440,005,083       1,898,844,752         Derivative financial assets:       Not designated as accounting hedges       1,083,907,607       639,581,927         11,342,730,634       8,854,361,676         AFS investments:       Debt securities:       4,775,865,587       4,780,573,833
Designated as accounting hedges         102,271,000         23,650,032           Financial assets at FVPL:         Held-for-trading:         23,650,032           Held-for-trading:         Debt securities:         7,818,817,944         5,277,566,296           Government         1,289,922,199         1,038,368,701           Subtotal         7,818,817,944         6,315,934,997           Equity securities:         Quoted         2,440,000,567         1,898,839,984           Unquoted         4,516         4,768           Subtotal         2,440,005,083         1,898,844,752           Derivative financial assets:         Not designated as accounting hedges         1,083,907,607         639,581,927           AFS investments:         Debt securities:         4,775,865,587         4,780,573,833
Financial assets at FVPL:         Held-for-trading:         Debt securities:         Private <b>6,528,895,745</b> Government <b>1,289,922,199</b> Subtotal <b>7,818,817,944</b> Government <b>1,289,922,199</b> Equity securities:       0uoted         Quoted <b>2,440,000,567</b> Unquoted <b>4,516</b> Subtotal <b>2,440,005,083</b> Derivative financial assets:       11,342,730,634         Not designated as accounting hedges <b>1,083,907,607</b> Governments:       11,342,730,634         Debt securities:       4,775,865,587         Government <b>4,775,865,587</b>
Held-for-trading:         Debt securities:         Private <b>6,528,895,745</b> Government <b>1,289,922,199</b> Subtotal <b>7,818,817,944</b> 6,315,934,997         Equity securities:         Quoted <b>2,440,000,567</b> Unquoted <b>4,516</b> Subtotal <b>2,440,005,083</b> I,898,839,984         Unquoted <b>4,516</b> Subtotal <b>2,440,005,083</b> Derivative financial assets:       Not designated as accounting hedges         Not designated as accounting hedges <b>1,083,907,607</b> 639,581,927 <b>11,342,730,634</b> AFS investments:       Debt securities:         Government <b>4,775,865,587</b>
Debt securities:         Private       6,528,895,745       5,277,566,296         Government       1,289,922,199       1,038,368,701         Subtotal       7,818,817,944       6,315,934,997         Equity securities:       0       0         Quoted       2,440,000,567       1,898,839,984         Unquoted       4,516       4,768         Subtotal       2,440,005,083       1,898,844,752         Derivative financial assets:       0       0         Not designated as accounting hedges       1,083,907,607       639,581,927         11,342,730,634       8,854,361,676         AFS investments:       0       0         Debt securities:       4,775,865,587       4,780,573,833
Private       6,528,895,745       5,277,566,296         Government       1,289,922,199       1,038,368,701         Subtotal       7,818,817,944       6,315,934,997         Equity securities:       Quoted       2,440,000,567       1,898,839,984         Unquoted       4,516       4,768         Subtotal       2,440,005,083       1,898,844,752         Derivative financial assets:       Not designated as accounting hedges       1,083,907,607       639,581,927         11,342,730,634       8,854,361,676         AFS investments:       Debt securities:       4,775,865,587       4,780,573,833
Government         1,289,922,199         1,038,368,701           Subtotal         7,818,817,944         6,315,934,997           Equity securities:         Quoted         2,440,000,567         1,898,839,984           Unquoted         4,516         4,768           Subtotal         2,440,005,083         1,898,844,752           Derivative financial assets:         Not designated as accounting hedges         1,083,907,607         639,581,927           11,342,730,634         8,854,361,676         AFS investments:         Debt securities:         4,775,865,587         4,780,573,833
Subtotal         7,818,817,944         6,315,934,997           Equity securities:         Quoted         2,440,000,567         1,898,839,984           Unquoted         4,516         4,768           Subtotal         2,440,005,083         1,898,844,752           Derivative financial assets:         1,083,907,607         639,581,927           Not designated as accounting hedges         1,083,907,607         639,581,927           11,342,730,634         8,854,361,676           AFS investments:         Debt securities:         4,775,865,587         4,780,573,833
Equity securities:       Quoted       2,440,000,567       1,898,839,984         Unquoted       4,516       4,768         Subtotal       2,440,005,083       1,898,844,752         Derivative financial assets:       1,083,907,607       639,581,927         Not designated as accounting hedges       1,083,907,607       639,581,927         11,342,730,634       8,854,361,676         AFS investments:       Debt securities:       4,775,865,587         Government       4,775,865,587       4,780,573,833
Quoted       2,440,000,567       1,898,839,984         Unquoted       4,516       4,768         Subtotal       2,440,005,083       1,898,844,752         Derivative financial assets:       1,083,907,607       639,581,927         Not designated as accounting hedges       1,083,907,607       639,581,927         11,342,730,634       8,854,361,676         AFS investments:       4,775,865,587       4,780,573,833
Unquoted         4,516         4,768           Subtotal         2,440,005,083         1,898,844,752           Derivative financial assets:         Not designated as accounting hedges         1,083,907,607         639,581,927           11,342,730,634         8,854,361,676         4,775,865,587         4,780,573,833
Subtotal         2,440,005,083         1,898,844,752           Derivative financial assets:
Derivative financial assets:         Derivative financial assets:           Not designated as accounting hedges         1,083,907,607         639,581,927           11,342,730,634         8,854,361,676           AFS investments:         Debt securities:           Government         4,775,865,587         4,780,573,833
Not designated as accounting hedges         1,083,907,607         639,581,927           11,342,730,634         8,854,361,676           AFS investments:         Debt securities:           Government         4,775,865,587         4,780,573,833
11,342,730,6348,854,361,676AFS investments: Debt securities: Government4,775,865,5874,780,573,833
AFS investments:         Debt securities:         Government         4,775,865,587         4,780,573,833
Debt securities:         4,775,865,587         4,780,573,833           Government         4,780,573,833         4,780,573,833
Government <b>4,775,865,587</b> 4,780,573,833
Private <b>3.695.869.519</b> 3.989.253.211
- ) ) ) ) ) )
Subtotal 8,471,735,106 8,769,827,044
Equity securities:
Quoted <b>1,168,562,938</b> 1,367,142,809
Unquoted <b>210,597,671</b> 72,937,171
Subtotal <b>1,379,160,609</b> 1,440,079,980
<b>9,850,895,715</b> 10,209,907,024

(Forward)



	2010	2009
Receivables:		
Trade receivables	₽9,982,616,285	₽11,096,619,734
Finance receivables	9,687,998,417	7,965,950,775
Due from related parties	2,226,813,907	1,920,475,472
Interest receivable	711,403,659	438,916,592
Other receivables	2,017,665,905	1,436,094,784
	24,626,498,173	22,858,057,357
HTM investments:		
Private bonds	_	478,111,408
Government securities	_	377,350,805
Treasury notes	_	114,632,521
	_	970,094,734
Refundable security deposits (included under		
Other Current and Other Noncurrent Assets in		
the consolidated statement of financial		
position)	526,999,627	492,060,128
Advances to suppliers	489,040,439	307,345,076
Others financial assets (included under Other		
Noncurrent Assets in the consolidated		
statement of financial position)	87,976,029	54,172,428
	₽88,352,647,199	₽61,374,091,581

b. Risk concentrations of the maximum exposure to credit risk

Concentrations arise when a number of counterparties are engaged in similar business activities or activities in the same geographic region or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographical location. Such credit risk concentrations, if not properly managed, may cause significant losses that could threaten the Group's financial strength and undermine public confidence.

The Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. In order to avoid excessive concentrations of risks, identified concentrations of credit risks are controlled and managed accordingly.



i. Concentration by geographical location

The Group's credit risk exposures as of December 31, 2010 and 2009, before taking into account any collateral held or other credit enhancements, is categorized by geographic location as follows:

			Decemb	per 31, 2010		
		Asia				
		(excluding	United	_		
	Philippines	Philippines)	States	Europe	Others*	Total
Cash and cash equivalents (excluding cash on hand)	₽38,536,685,766	₽2,789,202,071	₽-	₽347,745	₽-	₽41,326,235,582
Derivative financial assets: Designated as accounting hedges Financial assets at FVPL:	102,271,000	-	-	-	-	102,271,000
Held-for-trading: Debt securities:						
Private	2,053,479,607	915,147,740	440,633,307	1,736,314,362	1,383,320,729	6,528,895,745
Government	948,259,200	190,065,964			151,597,035	1,289,922,199
	3,001,738,807	1,105,213,704	440,633,307	1,736,314,362	1,534,917,764	7,818,817,944
Equity securities:	0,001,00,000	1,100,210,701	,	1,700,011,002	1,00 .,011,101	,,010,017,911
Quoted	282,608,536	232,563,353	926,758,141	712,119,753	285,950,784	2,440,000,567
Unquoted		4,516			200,000,004	4,516
onquoted	282,608,536	232,567,869	926,758,141	712,119,753	285,950,784	2,440,005,083
	3,284,347,343	1,337,781,573	1,367,391,448	2,448,434,115	1,820,868,548	10,258,823,027
Derivative assets:	0,201,017,010	1,007,701,070	1,007,071,740	2,110,107,115	1,020,000,040	10,200,020,027
Not designated as						
accounting hedges	673,542,090	260,937,463	_	149,428,054	-	1,083,907,607
8	3,957,889,433	1,598,719,036	1,367,391,448	2,597,862,169	1,820,868,548	11,342,730,634
AFS investments:	0,757,007,100	1,570,717,000	1,007,071,110	2,377,002,107	1,020,000,510	11,542,750,054
Debt securities:						
Government	3,914,067,346	158,773,681	_	_	703,024,560	4,775,865,587
Private	456,878,991	379,175,308	761,354,929	2,046,873,879	51,586,412	3,695,869,519
111140	4,370,946,337	537,948,989	761,354,929	2,046,873,879	754,610,972	8,471,735,106
Equity securities:	1,070,010,007	507,940,909	701,001,027	2,010,070,079	101,010,012	0,171,700,100
Quoted	110,336,688	943,694,250	_	_	114,532,000	1,168,562,938
Unquoted	210,597,671		_	_	-	210,597,671
onquoted	320,934,359	943,694,250	_	_	114,532,000	1,379,160,609
	4,691,880,696	1,481,643,239	761,354,929	2,046,873,879	869,142,972	9,850,895,715
Receivables:	4,071,000,070	1,401,045,257	701,554,727	2,040,075,075	00),142,)72	7,050,075,715
Trade receivables	8,318,457,791	1,409,714,130	192,447,000	61,997,364	_	9,982,616,285
Finance receivables	9,687,998,417		172,447,000	01,777,504	_	9,687,998,417
Due from related parties	589,129,115	431,557,672	1,206,127,120	_	-	2,226,813,907
Interest receivable	470,727,566	27,862,137	58,487,433	57,885,218	96,441,305	711,403,659
Other receivables	1,636,205,157	275,132,149	67,607,101	38,721,498	-	2,017,665,905
	20,702,518,046	2,144,266,088	1,524,668,654	158,604,080	96,441,305	24,626,498,173
HTM investments:	, , ,	_,,,	-,,,,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,
Private bonds	_	_	_	_	_	_
Government securities	_	_	_	_	_	_
Treasury notes	_	_	_	_	-	_
	_	_	_	_	_	_
Refundable security deposits						
(included under 'Other current'						
and 'Other noncurrent assets' in						
the consolidated statement of						
financial position)	517,759,627	-	-	9,240,000	-	526,999,627
Advances to suppliers	252,654,844	236,385,595	-	-	-	489,040,439
Other financial assets (included	· · ·	, ,				, ,
under 'Other noncurrent assets'						
in the consolidated statement of						
financial position)	87,976,029	-	_	_	-	87,976,029
	₽68,849,635,441					

\*Others include South American countries (i.e., Argentina and Mexico).



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			Decemb	er 31, 2009		
		Asia				
		(excluding	United			
	Philippines	Philippines)	States	Europe	Others*	Total
Cash and cash equivalents (excluding cash on hand)	₽13,608,293,128	₽3,996,149,998	₽	₽	₽-	₽17,604,443,126
Derivative financial assets: Designated as accounting hedges	23,650,032	-	-	-	-	23,650,032
Financial assets at FVPL: Held-for-trading: Debt securities:						
Private	1,802,917,369	583,347,937	309,501,426	2,034,932,564	546,867,000	5,277,566,296
Government	915,222,000	67,902,441	509,501,420	2,034,952,504	55,244,260	1,038,368,701
Government	2,718,139,369	651,250,378	309,501,426	2,034,932,564	602,111,260	6,315,934,997
Equity securities:	2,710,159,509	051,250,578	509,501,420	2,034,932,304	002,111,200	0,515,954,997
Quoted	583,167,435	186,210,430	513,467,949	615,994,170		1,898,839,984
Unquoted		4,768	515,407,949	015,994,170		4,768
Onquoted	583,167,435	186,215,198	513,467,949	615,994,170		1,898,844,752
	3,301,306,804	837,465,576	822,969,375	2,650,926,734	602,111,260	8,214,779,749
Derivative financial assets:	5,501,500,804	037,403,370	022,707,373	2,030,920,734	002,111,200	0,214,779,749
Not designated as						
accounting hedges	384,317,253	244,098,595	_	11,166,079	-	639,581,927
	3,685,624,057	1,081,564,171	822,969,375	2,662,092,813	602,111,260	8,854,361,676
AFS investments:	5,005,024,057	1,001,004,171	022,707,575	2,002,072,015	002,111,200	0,004,001,070
Debt securities:						
Government	3,859,538,555	154,878,579	_	-	766,156,699	4,780,573,833
Private	137,537,349	355,213,522	1,009,644,598	2,433,480,827	53,376,915	3,989,253,211
111/400	3,997,075,904	510,092,101	1,009,644,598	2,433,480,827	819,533,614	8,769,827,044
Equity securities:	5,777,075,701	510,072,101	1,009,011,090	2,135,100,027	017,555,011	0,707,027,011
Quoted	76,261,458	1,185,545,351	105,336,000	_	-	1,367,142,809
Unquoted	72,937,171	-		_	_	72,937,171
onquoted	149,198,629	1,185,545,351	105,336,000			1,440,079,980
	4,146,274,533	1,695,637,452	1,114,980,598	2,433,480,827	819,533,614	10,209,907,024
Receivables:	1,110,271,333	1,075,057,152	1,111,700,570	2,155,100,027	017,555,011	10,209,907,021
Trade receivables	9,085,257,433	1,599,290,841	195,796,651	216,274,809	_	11,096,619,734
Finance receivables	7,965,950,775			210,271,009	_	7,965,950,775
Due from related parties	228,299,291	449,161,990	1,243,014,191	-	-	1,920,475,472
Interest receivable	272,253,148	25,883,993	70,663,844	45,651,765	24,463,842	438,916,592
Other receivables	1,242,998,728	193,096,056				1,436,094,784
	18,794,759,375	2,267,432,880	1,509,474,686	261,926,574	24,463,842	22,858,057,357
HTM investments:	.,,,.,.,.,.	,,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,,,,,
Private bonds	478,111,408	-	_	-	-	478,111,408
Government securities	377,350,805	-	_	-	-	377,350,805
Treasury notes	114,632,521	-	-	-	-	114,632,521
	970,094,734	-	-	_		970,094,734
Refundable security deposits	,,					
(included under 'Other current'						
and 'Other noncurrent assets' in						
the consolidated statements of						
financial position) (Note 21)	482,820,128	-	-	9,240,000	-	492,060,128
Advances to suppliers (Note 23)	140,004,563	167,340,513	-	-	-	307,345,076
Other financial assets (included						
under 'Other noncurrent assets'						
in the consolidated statement of						
6 1 1 1 A A A A A	54,172,428	_	_	_	_	54,172,428
financial position) (Note 21)	54,172,428					51,172,120

\*Others include South American countries (i.e., Argentina and Mexico).



## ii. Concentration by industry

The tables below show the industry sector analysis of the Group's financial assets as of December 31, 2010 and 2009, before taking into account any collateral held or other credit enhancements.

	December 31, 2010											
	Manufacturing	Real Estate, Renting and Related Business Activities	Wholesale and Retail Trade	Private Households	Financial Intermediaries	Transportation, Storage and Communication	Construction	Agricultural, Hunting and Forestry	Electricity, Gas and Water	Public Administration and Defense	Others*	Total
Cash and cash equivalents												
(excluding cash on hand) Derivative financial assets: Designated as accounting	₽-	₽-	₽_	₽-	₽41,326,235,582	₽-	₽-	₽-	₽_	₽-	₽-	₽41,326,235,582
hedges	-	-	-	-	102,271,000	-	-	-	-	-	-	102,271,000
Financial assets at FVPL: Held-for-trading: Debt securities:												
Private	_	668,627,033	_	_	1,898,825,150	466,811,399	_	_	97,740,506	_	3,396,891,657	6.528.895.745
Government	_		_	_	1,138,031,535		_	-	-	_	151,890,664	1,289,922,199
	_	668.627.033	_	_	3,036,856,685	466.811.399	_	_	97,740,506	_	3,548,782,321	7,818,817,944
Equity securities:		000,027,000			0,000,000,000	,,,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0,010,02,021	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Quoted	_	-	_	-	1,797,137,222	221,399,960	-	-	-	_	421,463,385	2,440,000,567
Unquoted	-	-	-	-		-	-	-	-	-	4,516	4,516
	-	-	-	-	1,797,137,222	221,399,960	-	-	-	-	421,467,901	2,440,005,083
Derivative financial assets: Not designated as	-	668,627,033	-	-	4,833,993,907	688,211,359	-	-	97,740,506	-	3,970,250,222	10,258,823,027
accounting hedges	-	-	316,134,415	-	113,486,167	-	-	-	489,917,466	-	164,369,559	1,083,907,607
	-	668,627,033	316,134,415	-	4,947,480,074	688,211,359	-	-	587,657,972	-	4,134,619,781	11,342,730,634
AFS investments: Debt securities:												
Government	-	-	-	-	2,231,875,899	-	-	-	-	-	2,543,989,688	4,775,865,587
Private	-	-	-		1,662,997,703	659,476,908	-	-	465,152,683		908,242,225	3,695,869,519
	-	-	-	-	3,894,873,602	659,476,908	-	-	465,152,683	-	3,452,231,913	8,471,735,106
Equity securities:												
Quoted	-	-	-	-	186,038,398	-	-	-	-	-	982,524,540	1,168,562,938
Unquoted	-	-	-	-	210,000,000	-	-	-	-	-	597,671	210,597,671
	-	-	-	-	396,038,398	-	-	-	-	-	983,122,211	1,379,160,609
	-	_	_	-	4,290,912,000	659,476,908	_	_	465,152,683	_	4,435,354,124	9,850,895,715

(Forward)



						Decembe	er 31, 2010					
	Manufacturing	Real Estate, Renting and Related Business Activities	Wholesale and Retail Trade	Private Households	Financial Intermediaries	Transportation, Storage and Communication	Construction	Agricultural, Hunting and Forestry	Electricity, Gas and Water	Public Administration and Defense	Others*	Total
Receivables:												
Trade receivables Finance receivables Interest receivable Due from related parties Other receivables	<b>₽</b> 3,602,661,658 673,003,502 239,293 29,349,376 629,139,140	₽3,224,224,250 1,735,623,721 3,083,985 854,449,405 338,869,216	₽391,595,000 1,053,797,696 - 6,891,517 3,613,000	₽529,640,000 - - - -	<b>₽</b> 15,928,000 5,901,428 325,686,369 33,251,887	₱1,085,750,660 547,082,329 13,520,964 54,269,012 185,301,385	₽_ 131,865,566 _ _ _	<ul> <li>₱109,100,070</li> <li>638,407,682</li> <li>114,990,272</li> <li>69,166,837</li> </ul>	₽9,591,000 867,173,173 5,682,987 1,332,197	₽- - - 33,881,539	₱1,014,125,647 4,035,143,320 363,190,061 1,132,280,241 757,694,788	₽9,982,616,285 9,687,998,417 711,403,659 2,226,813,907 2,017,665,905
	4,934,392,969	6,156,250,577	1,455,897,213	529,640,000	380,767,684	1,885,924,350	131,865,566	931,664,861	883,779,357	33,881,539	7,302,434,057	24,626,498,173
Refundable security deposits (included under 'Other current' and 'Other noncurrent assets' in the consolidated statement of financial position) (Note 21) Advances to suppliers (Note 13) Other financial assets (included under 'Other noncurrent assets' in the consolidated statement of financial position) (Note 21)	903,835 236,865,316 P5 172 163 120	497,229,677 122,916,608 P7 445 023 895	- - - -	- - - -	- - - -	9,240,000 - -	- - -	57,290,923	- - - -	- - - -	19,626,115 71,967,592 87,976,029	526,999,627 489,040,439 87,976,029
	₽5,172,162,120	₽7,445,023,895	₽1,772,031,628	₽529,640,000	₽51,047,666,340	₽3,242,852,617	₽131,865,566	₽988,955,784	₽1,936,590,012	₽33,881,539	₽16,051,977,698	<b>₽88,352,647,199</b>

\*Others include consumer, community, social and personal services, education, mining and quarrying, and health and social work sectors.



	December 31, 2009											
	Manufacturing	Real Estate, Renting and Related Business Activities	Wholesale and Retail Trade	Private Households	Financial Intermediaries	Transportation, Storage and Communication	Construction	Agricultural, Hunting and Forestry	Electricity, Gas and Water	Public Administration and Defense	Others*	Total
Cash and cash equivalents												
(excluding cash on hand)	₽	₽	₽	₽	₽17,604,443,126	₽	₽	₽	₽	₽	₽	₽17,604,443,126
Derivative financial instruments:												
Designated as accounting hedges					23,650,032				_	_	_	23,650,032
Financial assets at FVPL:	-	-	-	-	25,050,052	-	-	-				25,050,052
Held-for-trading:												
Debt securities:												
Private	-	-	-	-	1,198,092,368	563,910,025	-	-	78,641,062	-	3,436,922,841	5,277,566,296
Government	-	-	-	-	1,038,368,701	-	-	-	-	-	-	1,038,368,701
	-	-	-	-	2,236,461,069	563,910,025	-	-	78,641,062	-	3,436,922,841	6,315,934,997
Equity securities:												
Quoted	-	-	-	-	1,080,803,497	142,000	-	-	-	-	817,894,487	1,898,839,984
Unquoted	-	-	-	_	4,768	142,000	-	-	-		817,894,487	4,768
	=	-	-	-	3,317,269,334	564,052,025	=	_	78,641,062	-	4,254,817,328	8,214,779,749
Derivative financial instruments: Not designated as					3,317,207,334	504,052,025			/8,041,002		4,234,017,320	0,214,779,749
accounting hedges	9,709,660	-	220,383,442	-	108,442,397	-	-	-	227,794,364	-	73,252,064	639,581,927
	9,709,660	_	220,383,442	_	3,425,711,731	564,052,025	_	-	306,435,426	_	4,328,069,392	8,854,361,676
AFS investments: Debt securities:												
Government	45,369,931	-	-	-	2,330,553,443	-	-	-	-	-	2,404,650,459	4,780,573,833
Private	159,267,221	-	-	-	1,330,458,249	292,282,564	-	-	-	-	2,207,245,177	3,989,253,211
	204,637,152	-	-	-	3,661,011,692	292,282,564	-	-	-	-	4,611,895,636	8,769,827,044
Equity securities:					112 252 002						024 000 000	1 2 (7 1 42 000
Quoted	-	-	-	-	442,253,803			-	-	-	924,889,006 72,937,171	1,367,142,809 72,937,171
Unquoted					442,253,803						997,826,177	1,440,079,980
	204.637.152	-	-	_	442,253,803	292.282.564	-	-	-	-	5,609,721,813	10,209,907,024
	204,037,132				4,105,205,495	292,282,304					5,007,721,815	10,209,907,024

(Forward)



							2009					
-	Manufacturing	Real Estate, Renting and Related Business Activities	Wholesale and Retail Trade	Private Households	Financial Intermediaries	Transportation, Storage and Communication	Construction	Agricultural, Hunting and Forestry	Electricity, Gas and Water	Public Administration and Defense	Others*	Total
Receivables:												
Trade receivables	₽3,811,989,237	₽3,820,711,804	₽340,536,896	₽390,818,118	₽38,808,193	₽1,321,806,379	₽13,046,690	₽	₽4,121,450	₽26,699,573	₽1,328,081,394	₽11,096,619,734
Finance receivables	575,106,621	2,531,175,980	1,009,577,982		101,148,477	431,209,859	83,163,649	120,367,185	785,599,998		2,328,601,024	7,965,950,775
Due from related parties	104,755,389	519,254,655	8,903,032	-	20,791,850	40,294,661				-	1,226,475,885	1,920,475,472
Interest receivable	970,196			-	268,294,202	12,259,741	-	-	1,195,979	-	156,196,474	438,916,592
Other receivables	587,929,444	278,583,949	11,948,735	-	102,028,270	10,758,450	8,109,046	-	-	109,792,607	326,944,283	1,436,094,784
	5,080,750,887	7,149,726,388	1,370,966,645	390,818,118	531,070,992	1,816,329,090	104,319,385	120,367,185	790,917,427	136,492,180	5,366,299,060	22,858,057,357
HTM investments:												
Private bonds	-	-	-	-	478,111,408	-	-	-	-	-	-	478,111,408
Government securities	-	-	-	-	377,350,805	-	-	-	-	-	-	377,350,805
Treasury notes	-	-	-	-	114,632,521	-	-	-	-	-	-	114,632,521
	-	-	-	-	970,094,734	-	-	-	-	-	-	970,094,734
Refundable security deposits (included under 'Other current' and 'Other noncurrent assets' in the consolidated statement of financial position) (Note 21) Advances to suppliers (Note 13) Other financial assets (included under 'Other noncurrent assets' in the consolidated statement of	900,402 263,101,798	466,233,372 12,507,954	-	- -	15,686,354	9,240,000		- -	- -	-	31,735,324	492,060,128 307,345,076
financial position) (Note 21)	-	-	-	-	54,172,428	-	-	-	-	-	-	54,172,428
	₽5,559,099,899	₽7,628,467,714	₽1,591,350,087	₽390,818,118	₽26,728,094,892	₽2,681,903,679	₽104,319,385	₽120,367,185	₽1,097,352,853	₽136,492,180	₽15,335,825,589	₽61,374,091,581

\*Others include consumer, community, social and personal services, education, mining and quarrying, and health and social work sectors.

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# c. Credit quality per class of financial assets

The table below shows the credit quality by class of financial assets gross of allowance for impairment losses:

			2010	)		
	Neither	Past Due Nor Impa		·	Past Due	
	High	Standard	Substandard		or Individually	
	Grade	Grade	Grade	Unrated	Impaired	Total
Cash and cash equivalents (excluding cash on hand) Derivative financial assets:	₽39,610,076,426	₽1,716,159,156	₽-	₽-	₽-	₽41,326,235,582
Designated as accounting hedges Financial assets at FVPL: Held-for-trading:	-	102,271,000	-	-	-	102,271,000
Debt securities: Private Government	2,961,243,455	2,839,306,600 1,289,922,199	728,345,690	- -	-	6,528,895,745 1,289,922,199
	2,961,243,455	4,129,228,799	728,345,690	-	-	7,818,817,944
Equity securities: Quoted Unquoted	1,643,767,874 4,516	579,623,461	216,609,232	-	-	2,440,000,567 4,516
	1,643,772,390	579,623,461	216,609,232	-	-	2,440,005,083
Derivative financial assets: Not designated as accounting	4,605,015,845	4,708,852,260	944,954,922	_	-	10,258,823,027
hedges	1,083,907,607	-	-	-	-	1,083,907,607
	5,688,923,452	4,708,852,260	944,954,922	-	-	11,342,730,634
AFS investments: Debt securities:						
Government	4,088,364,939	477,913,755	-	209,586,893	-	4,775,865,587
Private	1,634,264,850	1,116,893,217	558,975,244	87,446,901	298,289,307	3,695,869,519
	5,722,629,789	1,594,806,972	558,975,244	297,033,794	298,289,307	8,471,735,106
Equity securities: Quoted Unguoted	110,336,688 210,597,671	1,058,226,250	-	-	-	1,168,562,938 210,597,671
onquoted	320,934,359	1,058,226,250				1,379,160,609
	6.043.564.148	2,653,033,222	558,975,244	297,033,794	298,289,307	9,850,895,715
Receivables:	0,010,001,110	2,030,000,222	550,975,211	277,000,774	270,207,007	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Trade receivables Finance receivables Due from related parties	5,362,426,113 1,496,414,620 1,137,529,412	2,148,474,778 7,729,760,939 1,089,284,495	229,846,876 346,452,826	- -	4,295,192,255 625,585,031	12,035,940,022 10,198,213,416 2,226,813,907
Interest receivable	480,334,593	230,827,935	_	_	241,131	711,403,659
Other receivables	649,813,970	1,260,507,017	41,287,827	_	514,132,033	2,465,740,847
	9,126,518,708	12,458,855,164	617,587,529	_	5,435,150,450	27,638,111,851
Refundable security deposits (included under 'Other current' and 'Other noncurrent assets' in the consolidated statement of financial position) (Note 21) Advances to suppliers (Note 13) Other financial assets (included under 'Other noncurrent assets' in the consolidated statement of financial	506,469,677 297,415,764	20,529,950 64,240,811	34,977,879	- -	92,405,985	526,999,627 489,040,439
position) (Note 21)	_	87,976,029	_	_	_	87,976,029
	₽61,272,968,175	₽21,811,917,592	₽2,156,495,574	₽297,033,794	₽5,825,845,742	₽91,364,260,877
		1,011,717,372		- = ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- 0,020,010,742	.,1,001,200,077



			2009	9		
	Neither Past Due Nor Impaired			, ,		
	High	Standard	Substandard		or Individually	
	Grade	Grade	Grade	Unrated	Impaired	Total
Cash and cash equivalents (excluding cash on hand)	₽17,604,443,126	₽	₽	₽	₽	₽17,604,443,126
Derivative financial assets: Designated as accounting hedges Financial assets at FVPL:	-	23,650,032	-	-	-	23,650,032
Held-for-trading: Debt securities:						
Private	3,619,162,958	1,219,723,586	438,679,752	-	-	5,277,566,296
Government	983,124,441	55,244,260		-	-	1,038,368,701
	4,602,287,399	1,274,967,846	438,679,752	-	-	6,315,934,997
Equity securities:						
Quoted Unquoted	991,022,216 4,768	813,129,524	94,688,244		-	1,898,839,984 4,768
	991,026,984	813,129,524	94,688,244	-	-	1,898,844,752
	5,593,314,383	2,088,097,370	533,367,996	-	-	8,214,779,749
Derivative financial assets:						
Not designated as accounting						
hedges	639,581,927	-	-	-	-	639,581,927
	6,232,896,310	2,088,097,370	533,367,996	-	-	8,854,361,676
AFS investments: Debt securities:						
Private	3,165,686,040	282,984,646	224,277,721	-	316,304,804	3,989,253,211
Government	4,612,635,520	167,938,313	-	-	-	4,780,573,833
	7,778,321,560	450,922,959	224,277,721	-	316,304,804	8,769,827,044
Equity securities:						
Quoted	1,078,038,547	-	-	-	289,104,262	1,367,142,809
Unquoted	60,000,000	12,937,171	-	-		72,937,171
	1,138,038,547	12,937,171	-	-	289,104,262	1,440,079,980
	8,916,360,107	463,860,130	224,277,721	-	605,409,066	10,209,907,024
Receivables: Trade receivables	7 222 494 001	995 207 079	229 202 152	_	5 026 207 525	12 492 471 726
Finance receivables	7,332,484,091	885,296,968	228,393,152	-	5,036,297,525	13,482,471,736
Due from related parties	2,213,397,492 763,470,551	5,534,563,480 1,157,004,921	217,989,803	-	188,002,410	8,153,953,185 1,920,475,472
Interest receivable	279,866,224	1,137,004,921	_	158,704,652	345,716	438,916,592
Other receivables	1,156,025,626	240,712,456	3,400,796	102,028,270	281,757,531	1,783,924,679
	11,745,243,984	7,817,577,825	449,783,751	260,732,922	5,506,403,182	25,779,741,664
HTM investments:	11,7 10,2 10,701	1,011,011,020	119,700,701	200,752,722	0,000,100,102	20,777,771,001
Private	478,111,408	-	_	_	_	478,111,408
Government securities	377,350,805	-	-	-	-	377,350,805
Treasury notes	114,632,521	-	-	-	-	114,632,521
	970,094,734	-	-	-	-	970,094,734
Refundable security deposits (included under 'Other current' and 'Other noncurrent assets' in the						
consolidated statement of financial	175 170 270	000 402		15 (06 251		402 0/0 120
position) (Note 21)	475,473,372	900,402	10 529 755	15,686,354	72 056 745	492,060,128
Advances to suppliers (Note 13) Other financial assets	99,045,514	123,814,062	10,528,755	-	73,956,745	307,345,076
(included under 'Other noncurrent assets' in the						
consolidated statement of financial						
position) (Note 21)	33,698,718	-	-	20,473,710	-	54,172,428
	₽46,077,255,865	₽10,517,899,821	₽1,217,958,223	₽296,892,986	₽6,185,768,993	₽64,295,775,888

*Classification of Financial Assets by Class used by the Group except for the Banking Segment* High grade cash and cash equivalents are short-term placements and working cash fund placed, invested, or deposited in foreign and local banks belonging to the top 10 banks in the Philippines in terms of resources and profitability.

Other high grade accounts are considered to be of high value since the counterparties have a remote likelihood of default and have consistently exhibited good paying habits.



Standard grade accounts are active accounts with minimal to regular instances of payment default, due to ordinary/common collection issues. These accounts are typically not impaired as the counterparties generally respond to credit actions and update their payments accordingly.

Substandard grade accounts are accounts which have probability of impairment based on historical trend. These accounts show propensity to default in payment despite regular follow-up actions and extended payment terms.

# Classification of Financial Assets by Class used by the Banking Segment

For loans and receivables to customers, the Banking Segment's internal credit rating system was approved in 2007 and covers corporate credit exposures and SMEs, which is defined by the BSP as exposures to companies with assets of more than ₱15.0 million. Around ₱5.0 billion of loans and receivables to customers do not have available credit ratings, including microfinance, automobile and real estate loans. Due from foreign banks are investment grade based on Fitch ratings. The Banking Segment considers Philippine pesodenominated securities related to the Philippine government as credit risk-free.

Grades	Categories	Description
High grade		
Risk rating 1	Excellent	Very low probability of default, high degree of substance/stability/diversity of counterparty
Risk rating 2	Strong	Low probability of default, comfortable degree of stability/substance/diversity of counterparty
Risk rating 3	Good	Quite low probability of default, some degree of stability/substance of counterparty
Standard		
Risk rating 4	Satisfactory	Greater probability of default, volatile earnings/performance
Risk rating 5	Acceptable	Risk elements existing, but able to withstand normal business cycle
Sub-standard grade		
Risk rating 6	Watchlist	Unfavorable industry or company specific risk factors represent a concern, will find it difficult to cope with significant downturn
Risk rating 7	Special mention	Risk of inability to pay interest and principal due to evidence of weakness in financial condition, ability/willingness to service debt are in doubt
Risk rating 8	Substandard	Unfavorable record or unsatisfactory characteristics jeopardize liquidation, with well-defined weaknesses

The Banking Segment's internal credit risk rating is as follows:

(Forward)



Grades	Categories	Description
Impaired		
Risk rating 9	Doubtful	Weaknesses similar to "Substandard", but with added characteristics that make liquidation highly improbable
Risk rating 10	Loss	Uncollectible or worthless

The Banking Segment's internal credit risk rating system intends to provide a structure to define the corporate credit portfolio, and consists of an initial rating for the borrower risk later adjusted for the facility risk. Inputs include an assessment of management, credit experience, financial condition, industry outlook, documentation, security and term.

#### **External Ratings**

In ensuring a quality investment portfolio, the Banking Segment uses the credit risk rating based on the rating of Moody's Investors Service (Moody's rating) as follows:

Credit Quality		External Rating								
High grade	Aaa	Aa1	Aa2	Aa3	A1	A2	A3	Baa1	Baa2	Baa3
Standard grade	Ba1	Ba2	Ba3	B1	B2	B3				
Substandard grade	Caa1	Caa2	Caa3	Ca	С					
Impaired	D									

Fitch Ratings are as follows:

Credit Quality	External Rating					
High grade	AAA	AA±	A±			
Standard grade	$BBB\pm$	-	-			
Substandard grade	$BB\pm$	B±	-			
Impaired	CCC±	$CC\pm$	C±			

# d. Aging analysis of receivables by class

The aging analysis of the Group's receivables as of December 31, 2010 and 2009 follow:

				2010			
	Neither Past		Past Due But N	Not Impaired		Past	
	Due Nor	Less than	30 to 60	61 to 90	Over 90	Due and	
	Impaired	30 Days	Days	Days	Days	Impaired	Total
Trade receivables	₽8,135,182,336	₽349,751,606	₽511,312,358	₽387,729,409	₽372,387,311	₽2,279,577,002	₽12,035,940,022
Finance receivables	9,248,852,787	20,509,472	11,185,427	120,084,858	287,365,873	510,214,999	10,198,213,416
Due from related							
parties	2,226,813,907	-	-	-	-	-	2,226,813,907
Interest receivable	711,162,528	241,131	-	-	-	-	711,403,659
Others	1,880,949,843	59,979,990	24,085,074	161,721,779	117,182,484	221,821,677	2,465,740,847
	₽22,202,961,401	₽430,482,199	₽546,582,859	₽669,536,046	₽776,935,668	₽3,011,613,678	₽27,638,111,851

				2009			
	Neither Past		Past Due But N	Not Impaired		Past	
	Due Nor Impaired	Less than 30 Days	30 to 60 Days	61 to 90 Days	Over 90 Days	Due and Impaired	Total
Trade receivables	₽8,852,240,243	₽374,715,819	₽299,276,791	₽150,615,567	₽1,180,585,380	₽2,625,037,936	₽13,482,471,736
Finance receivables	7,620,621,225	29,699,841	12,131,363	48,720,589	254,777,757	188,002,410	8,153,953,185
Due from related							
parties	1,920,475,472	-	-	-	-	-	1,920,475,472
Interest receivable	420,686,545	18,230,047	-	-	-	-	438,916,592
Others	1,459,314,997	61,530,895	5,789,943	60,138,158	88,506,725	108,643,961	1,783,924,679
	₽20,273,338,482	₽484,176,602	₽317,198,097	₽259,474,314	₽1,523,869,862	₽2,921,684,307	₽25,779,741,664



e. Impairment assessment

The Group recognizes impairment losses based on the results of the specific/individual and collective assessment of its credit exposures. Impairment has taken place when there is a presence of known difficulties in the servicing of cash flows by counterparties, infringement of the original terms of the contract has happened, or when there is an inability to pay principal or interest overdue beyond a certain threshold. These and the other factors, either singly or in tandem with other factors, constitute observable events and/or data that meet the definition of an objective evidence of impairment.

The two methodologies applied by the Group in assessing and measuring impairment include: (i) specific/individual assessment; and (ii) collective assessment.

i. Specific/Individual Assessment

Under specific/individual assessment, the Group assesses each individually significant credit exposure for any objective evidence of impairment, and where such evidence exists, accordingly calculates the required impairment. Among the items and factors considered by the Group when assessing and measuring specific impairment allowances are: (a) the timing of the expected cash flows; (b) the projected receipts or expected cash flows; (c) the going concern of the counterparty's business; (d) the ability of the counterparty to repay its obligations during financial crisis; (e) the availability of other sources of financial support; and (f) the existing realizable value of collateral. The impairment allowances, if any, are evaluated as the need arises, in view of favorable or unfavorable developments.

# *ii.* Collective Assessment

With regard to the collective assessment of impairment, allowances are assessed collectively for losses on receivables that are not individually significant and for individually significant receivables when there is no apparent or objective evidence of individual impairment. A particular portfolio is reviewed on a periodic basis, in order to determine its corresponding appropriate allowances. The collective assessment evaluates and estimates the impairment of the portfolio in its entirety even though there is no objective evidence of impairment on an individual assessment. Impairment losses are estimated by taking into consideration the following deterministic information: (a) historical losses/write offs; (b) losses which are likely to occur but has not yet occurred; and (c) the expected receipts and recoveries once impaired.

The allowance for impairment loss on subscriber accounts is determined based on the results of the net flow to write-off methodology. Net flow tables are derived from account-level monitoring of subscriber accounts between different age brackets, from current to one day past due to 120 days past due. The net flow to write-off methodology relies on the historical data of net flow tables to establish a percentage ("net flow rate") of subscriber receivables that are current or in any state of delinquency as of reporting date that will eventually result in write-off. The allowance for impairment losses is then computed based on the outstanding balance of the receivables as of the reporting date and the net flow rates determined for the current and each delinquency bracket.



f. Collateral and other credit enhancements

*Collateral and other credit enhancements on finance receivables of RSBC* The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters.

The main types of collateral obtained are as follows:

- a. for reverse repurchase transactions, securities;
- b. for commercial lending, government guarantee; and
- c. for retail lending, mortgages over real estate and chattel.

The fair value of collateral held against finance receivables which are impaired, representing land and building, amounted to P119.8 million and P35.2 million as of December 31, 2010 and 2009, respectively.

All past due accounts of RSBC are assessed for impairment either individually or collectively.

RSBC periodically monitors the market value of collateral, and requests additional collateral in accordance with any underlying agreement as necessary. Collateral is also an input to the internal credit risk rating, and thus may have an impact on the individual assessment of impairment and corresponding loan loss provision.

It is RSBC's policy to dispose of repossessed properties in an orderly fashion. In general, the proceeds are used to reduce or repay the outstanding claim, and are not occupied for business use.

#### Collateral and other credit enhancements on trade receivables of CAI

As collateral against trade receivables from sales ticket offices or agents, CAI requires cash bonds from major sales ticket offices or agents ranging from P50,000 to P2.1 million depending on CAI's assessment of sales ticket offices and agents' credit standing and volume of transactions. As of December 31, 2010 and 2009, outstanding cash bonds (included under 'Accounts payable and other accrued liabilities' in the consolidated statement of financial position) amounted to P136.9 million and P101.0 million, respectively (Note 22).

## Other collateral and other credit enhancements

Other collateral and other credit enhancements are included in the notes to the consolidated financial statements, where applicable.

*Carrying amount per class of financial assets which terms have been renegotiated* RSBC's restructured loans are defined as performing or NPLs which principal terms and conditions have been modified in accordance with an agreement setting forth a new plan of payment or a schedule of payments on a periodic basis. When the loan account becomes past due and is being restructured or extended, the approval of the BSP is required before the loan is booked and is always governed by the BSP rules on restructuring.

Restructuring of loans requires the approval of the following:

- President for loans amounting to P1.00 million and below.
- BOD for loans larger than ₱1.00 million.



	2010	2009
Receivables from customers		
Commercial	₽117,935,920	₽-
Real estate	8,808,194	19,558,295
Consumption	1,427,396	_
Total restructured financial assets	₽128,171,510	₽19,558,295

The carrying amount per class of RBSC's restructured loans follows:

# Liquidity risk

Liquidity risk is the risk of not being able to meet funding obligations such as the repayment of liabilities or payment of asset purchases as they fall due. The Group's liquidity management involves maintaining funding capacity to finance capital expenditures and service maturing debts, and to accommodate any fluctuations in asset and liability levels due to changes in the Group's business operations or unanticipated events created by customer behavior or capital market conditions. The Group maintains a level of cash and cash equivalents deemed sufficient to finance its operations. As part of its liquidity risk management, the Group regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fund-raising activities. Fund-raising activities may include obtaining bank loans and capital market issues both onshore and offshore.

The tables below summarize the maturity profile of the Group's financial assets and liabilities based on undiscounted contractual payments as of December 31, 2010 and 2009:

2010							
	1 to 3	3 to 12	1 to 5	More Than			
On Demand	Months	Months	Years	5 Years	Total		
₽15,339,127,692	₽21,555,519,444	₽5,399,110,620	₽-	₽-	₽42,293,757,756		
-	-	-	102,271,000	-	102,271,000		
51,745,229	81,363,733	7,061,527,111	-	-	7,194,636,073		
-	33,438,623	987,214,384	-	-	1,020,653,007		
51,745,229	114,802,356	8,048,741,495	_	_	8,215,289,080		
-	65,889,872	2,088,159,911	-	285,950,784	2,440,000,567		
-		4,516	-		4,516		
_	65,889,872	2,088,164,427	_	285,950,784	2,440,005,083		
51,745,229	180,692,228	10,136,905,922	-	285,950,784	10,655,294,163		
-	252,383,064	351,587,670	480,503,974	-	1,084,474,708		
51,745,229	433,075,292	10,488,493,592	480,503,974	285,950,784	11,739,768,871		
-	167,716,105	3,469,773,351	420,607,735	1,801,560,956	5,859,658,147		
-	129,844,052	3,568,883,940	26,481,478	400,364,250	4,125,573,720		
-	297,560,157	7,038,657,291	447,089,213	2,201,925,206	9,985,231,867		
-	71,488,208	982,542,731	-	114,532,000	1,168,562,939		
-	-	210,597,671	-	-	210,597,671		
-	71,488,208	1,193,140,402	-	114,532,000	1,379,160,610		
-	369.048.365	8,231,797,693	447.089.213	2,316,457,206	11,364,392,477		
	₱15,339,127,692 51,745,229 51,745,229 51,745,229 51,745,229 51,745,229 51,745,229 51,745,229	On Demand         Months           ₱15,339,127,692         ₱21,555,519,444           -         -           51,745,229         81,363,733           -         33,438,623           51,745,229         114,802,356           -         65,889,872           -         -           -         65,889,872           -         -           -         65,889,872           -         -           -         65,889,872           -         -           -         65,889,872           -         180,692,228           -         252,383,064           51,745,229         433,075,292           -         167,716,105           -         129,844,052           -         297,560,157           -         71,488,208           -         -           -         71,488,208	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$		

(Forward)





	2010					
		1 to 3	3 to 12	1 to 5	More Than	
	On Demand	Months	Months	Years	5 Years	Total
Receivables:						
Trade receivables	₽2,437,994,810	₽3,866,500,439	₽1,125,240,751	₽1,971,082,863	₽581,797,422	₽9,982,616,285
Finance receivables	186,089,039	961,128,130	1,572,539,808	5,678,235,721	5,088,047,548	13,486,040,246
Due from related parties	2,112,817,872	24,214,357	89,781,678	-	-	2,226,813,907
Interest receivable	339,027,005	292,579,061	79,797,593	-	-	711,403,659
Other receivables	246,043,981	158,776,059	858,534,113	652,110,572	102,201,181	2,017,665,906
	5,321,972,707	5,303,198,046	3,725,893,943	8,301,429,156	5,772,046,151	28,424,540,003
Refundable security deposits	273,500,223	11,186,473	33,559,418	163,103,787	45,649,726	526,999,627
Advances to suppliers	1,010,171	285,151,552	104,545,429	73,749,965	24,583,322	489,040,439
Other receivables (included under						
'Other noncurrent assets' in the						
consolidated statement of						
financial position)	76,597,929	-	-	11,378,100	-	87,976,029
<b>^</b>	₽21,063,953,951	₽27,957,179,172	₽27,983,400,695	₽9,579,525,195	₽8,444,687,189	₽95,028,746,202
Accounts payable and accrued						
expenses (including noncurrent						
portion booked under 'Other						
noncurrent liabilities' in the						
consolidated statement of						
financial position but excluding						
'Deposit liabilities' and 'Due						
to related parties')	₽4,819,445,225	₽7,535,900,632	₽4,649,995,018	₽4,450,351,757	₽1,009,026,159	₽22,464,718,791
Short-term debt	_	15,368,138,209	_	_	_	15,368,138,209
Deposit liabilities	6,115,394,776	1,675,754,989	805,023,852	1,406,718,140	_	10,002,891,757
Due to related parties (included			, ,			, , ,
under 'Accounts payable and						
accrued expense' and 'Other						
noncurrent liabilities' in the						
consolidated statement of						
financial position)	1,078,713,944	373,647,753	174,243	_	_	1,452,535,940
Deposits from real estate buyers	-,,.					-,,,,,,,,,
and lessees (included under						
'Other current' and 'Noncurrent						
liabilities' in the consolidated						
statement of financial position)	_	194,515,293	535,831,126	3,067,415,775	714,441,501	4,512,203,695
Derivative financial liability				-,,,	,,	-,,,,,
(including noncurrent portion						
booked under 'Other noncurrent						
liabilities' in the consolidated						
statement of financial position)	_	13,094,803	249,299,017	546,764,107	_	809,157,927
Long-term debt (including current		- , ,000	.,,.	, - ,- •		
portion)	_	2,315,090,104	14,149,789,615	80,600,292,665	20,915,037,758	117,980,210,142



	2009					
		1 to 3	3 to 12	1 to 5	More Than	
	On Demand	Months	Months	Years	5 Years	Total
Financial Assets Cash and cash equivalents Derivative financial assets:	₽10,616,842,525	₽6,555,999,021	₽1,338,854,419	₽_	₽_	₽18,511,695,965
Designated as accounting hedges Financial assets at FVPL:	_	_	23,650,032	-	_	23,650,032
Held-for-trading: Debt securities:			5 724 722 015			5 734 733 015
Private Government	-	-	5,734,722,815 1,060,703,259	-	-	5,734,722,815 1,060,703,259
	-	-	6,795,426,074	-	-	6,795,426,074
Equity securities:						
Quoted	-	56,387,054	1,842,452,930	-	-	1,898,839,984
Unquoted	-	-	4,768	-	-	4,768
	-	56,387,054	1,842,457,698	-	-	1,898,844,752
	-	56,387,054	8,637,883,772	-	-	8,694,270,826
Derivative financial assets:						
Not designated as		150 022 082	470 647 045			620 591 027
accounting hedges		159,933,982	479,647,945			639,581,927
	-	216,321,036	9,117,531,717	-	-	9,333,852,753
AFS investments:						
Debt securities: Government	_	_	2,798,952,818	2 802 662 522		5,602,616,341
Private	_	_	137,537,350	2,803,663,523	4,053,636,251	4,191,173,601
Tilvate			2,936,490,168	2,803,663,523	4,053,636,251	9,793,789,942
Equity securities:	_	_	2,930,490,108	2,805,005,525	4,055,050,251	9,795,789,942
Quoted	_	_	448,981,721	918,161,088	_	1,367,142,809
Unquoted			72,937,171			72,937,171
onquoted	_	_	521,918,892	918,161,088		1,440,079,980
			3,458,409,060	3,721,824,611	4,053,636,251	11,233,869,922
Receivables:			5,458,407,000	5,721,624,011	4,055,050,251	11,255,607,722
Trade receivables	1,753,007,720	4,511,241,745	1,838,055,745	2,283,251,957	711,062,567	11,096,619,734
Finance receivables	1,755,007,720	3,497,441,765	2,808,514,498	1,666,961,896		7,972,918,159
Due from related parties	1,801,543,481	30,461,556	88,470,435		_	1,920,475,472
Interest receivable	956,408	22,118,146	415,842,038	_	_	438,916,592
Other receivables	235,105,132	483,714,500	800,204,054	136,108,608	45,369,536	1,700,501,830
	3,790,612,741	8,544,977,712	5,951,086,770	4,086,322,461	756,432,103	23,129,431,787
HTM investments:						
Private	-	-	-	-	478,111,408	478,111,408
Government	-	-	-	-	829,712,342	829,712,342
Treasury notes	-	-	-	114,632,521	465,429,021	580,061,542
	-	-	-	114,632,521	1,773,252,771	1,887,885,292
Advances to suppliers	3,601,630	248,527,944	45,209,139	7,504,772	2,501,591	307,345,076
Refundable security deposits	-	11,355,560	43,306,683	391,075,239	46,322,646	492,060,128
Other receivables (included under 'Other noncurrent assets' in the						
consolidated statement of financial position)				54,172,428		54,172,428
manciai position)		₽15,577,181,273	₽19,978,047,820	₽8,375,532,032	₽6,632,145,362	, ,
	r14,411,030,896	F13,3//,181,2/3	F19,9/8,04/,820	#0,3/3,352,032	r0,032,143,362	F04,9/3,903,383



			20	)09		
		1 to 3	3 to 12	1 to 5	More Than	
	On Demand	Months	Months	Years	5 Years	Total
Accounts payable and accrued						
expenses (including noncurrent						
portion booked under 'Other						
noncurrent liabilities' in the						
consolidated statement of						
financial position but excluding						
'Due to related parties')	₽6,400,162,335	₽10,268,980,164	₽2,642,106,855	₽3,542,160,073	₽1,073,099,986	₽23,926,509,413
Short-term debt	-	14,019,605,299	-	-	-	14,019,605,299
Deposit liabilities	11,691,225,505	613,229,478	59,021,027	1,010,270,595	170,206,986	13,543,953,591
Due to related parties (included						
under 'Accounts payable and						
accrued expense' and 'Other						
noncurrent liabilities' in the						
consolidated statement of						
financial position)	290,146,787	1,237,980,114	18,250,623	1,517,894,311	-	3,064,271,835
Deposits from real estate buyers						
and lessees (included under						
'Other current' and 'Noncurrent						
liabilities' in the consolidated						
statement of financial position)	-	70,491,643	211,474,929	845,899,716	1,192,631,946	2,320,498,234
Derivative financial liabilities:						
(including noncurrent portion						
booked under 'Other noncurrent						
liabilities' in the consolidated		2 005 402	121 005 020	(05 440 00)		750 240 400
statement of financial position)	-	3,805,492	121,085,920	625,449,086	-	750,340,498
Long-term debt (including current		2,200,196,034	7,504,273,336	82,588,187,144	28,070,349,904	120,363,006,418
portion)		, , ,	, , ,	, , ,	, , ,	, , ,
	₽18,381,534,627	₽28,414,288,224	₽10,556,212,690	₽90,129,860,925	#30,300,288,822	₽177,988,185,288

## Market Risk

Market risk is the risk of loss to future earnings, to fair value or future cash flows of a financial instrument as a result of changes in its price, in turn caused by changes in interest rates, foreign currency exchange rates, equity prices and other market factors.

The following discussion covers the market risks of the Group except for its banking segment:

#### Foreign currency risk

Foreign currency risk arises on financial instruments that are denominated in a foreign currency other than the functional currency in which they are measured. The Group makes use of derivative financial instruments, such as currency swaps, to hedge foreign currency exposure (Note 8).

The Group has transactional currency exposures. Such exposures arise from sales and purchases in currencies other than the entities' functional currency. As of December 31, 2010, 2009 and 2008, approximately 28.0%, 28.0% and 29.2% of the Group's total sales are denominated in currencies other than the functional currency. In addition, approximately 71.6%, and 71.7% of total debt are denominated in US Dollar as of December 31, 2010 and 2009, respectively. The Group's capital expenditures are likewise substantially denominated in US Dollar.



The tables below summarize the Group's exposure to foreign currency risk as of December 31, 2010 and 2009:

		2010				
	Other					
	US Dollar	Currencies*	Total			
Assets						
Cash and cash equivalents	₽4,632,314,076	₽1,049,069,341	₽5,681,383,417			
Financial assets at FVPL	8,372,787,677	92,459,548	8,465,247,225			
AFS investments	6,159,491,706	681,714,760	6,841,206,466			
Receivables	1,385,157,734	2,352,930,584	3,738,088,318			
Derivative assets	1,061,647,025	-	1,061,647,025			
Other current assets	31,205,461	-	31,205,461			
Other noncurrent assets	175,013,052	2,257,526	177,270,578			
	21,817,616,731	4,178,431,759	25,996,048,490			
Liabilities						
Accounts payable and accrued expenses	4,599,401,357	2,537,626,831	7,137,028,188			
Short-term debt	8,138,178,927	6,396,967,483	14,535,146,410			
Derivative liability	547,032,270	-	547,032,270			
Long-term debt (including current portion)	64,401,379,652	-	64,401,379,652			
Other noncurrent liabilities	923,451,375	-	923,451,375			
	78,609,443,581	8,934,594,314	87,544,037,895			
Net Foreign Currency-Denominated						
Liabilities	<b>(₽56,791,826,850)</b>	(₽4,756,162,555)	(₽61,547,989,405)			

Liabilities

\*Other currencies include Hong Kong Dollar, Singaporean Dollar, Thai Baht, Chinese Yuan, Indonesian Rupiah, Vietnam Dong, Malaysian Ringgit, Korean Won, New Taiwan Dollar, Japanese Yen, Australian Dollar and Euro.

		2009				
	Other					
	US Dollar	Currencies*	Total			
Assets						
Cash and cash equivalents	₽2,844,387,736	₽1,263,913,513	₽4,108,301,249			
Financial assets at FVPL	7,750,298,401	-	7,750,298,401			
AFS investments	6,919,096,583	804,711,919	7,723,808,502			
Receivables	1,160,766,960	1,923,173,241	3,083,940,201			
Derivative assets	308,802,172	-	308,802,172			
Other noncurrent assets	189,290,681	-	189,290,681			
	19,172,642,533	3,991,798,673	23,164,441,206			
Liabilities						
Accounts payable and accrued expenses	6,330,842,104	2,055,123,632	8,385,965,736			
Short-term debt	5,993,617,312	6,828,101,045	12,821,718,357			
Derivative liabilities	625,449,086	-	625,449,086			
Long-term debt (including current potion)	59,097,730,029	-	59,097,730,029			
Other noncurrent liabilities	910,665,374	-	910,665,374			
	72,958,303,905	8,883,224,677	81,841,528,582			
Net Foreign Currency-Denominated						
Liabilities	(₽53,785,661,372)	(₽4,891,426,004)	(₽58,677,087,376)			

\*Other currencies include Hong Kong Dollar, Singaporean Dollar, Thai Baht, Chinese Yuan, Indonesian Rupiah,

Vietnam Dong, Malaysian Ringgit, Korean Won, New Taiwan Dollar, Japanese Yen, Australian Dollar and Euro.

The exchange rates used to convert the Group's US Dollar-denominated assets and liabilities into Philippine Peso as of December 31, 2010 and 2009 follow:

	2010	2009
	₽43.84 to	₽46.20 to
US Dollar-Philippine Peso exchange rate	<b>US\$1.00</b>	US\$1.00

Foreign currency borrowings of certain subsidiaries with fiscal year ending September 30 were converted at ₱43.88 and ₱47.39 to US\$1.00 as of September 30, 2010 and 2009, respectively.



The following table sets forth the impact of the range of reasonably possible changes in the US Dollar-Philippine Peso exchange rate on the Group's income before income tax and equity (due to the revaluation of monetary assets and liabilities) for the year ended December 31, 2010 and 2009.

	201	10	
Reasonably Possible Changes in US Dollar-Philippine Peso Exchange Rates	Change in Income Before Income Tax	Change in Equity	
11.4%	(₽6,342,373,647)	₽120,593,750	
(11.4)	6,342,373,647	(120,593,750)	
	2009		
-	Change in		
Reasonably Possible Changes in	Income Before	Change in	
<b>US Dollar-Philippine Peso Exchange Rates</b>	Income Tax	Equity	
10.8%	(₽6,446,215,997)	₽138,266,250	
(10.8)	6,446,215,997	(138,266,250)	
	2008		
	Change in		
<b>Reasonably Possible Changes in</b>	Income Before	Change in	
US Dollar-Philippine Peso Exchange Rates	Income Tax	Equity	
10.8%	(₽2,172,157,209)	(₽875,792,645)	
(10.8)	2,172,157,209	875,792,645	

The Group does not expect the impact of the volatility on other currencies to be material.

#### *Equity price risk*

Equity price risk is the risk that the fair values of equities decrease as a result of changes in the levels of equity indices and the value of individual stocks.

In 2010, 2009 and 2008, changes in fair value of equity instruments held as financial assets at FVPL due to a reasonably possible change in equity indices, with all other variables held constant, will increase profit by P28.6 million, P38.6 million and P17.6 million, respectively, if equity prices will increase by 1.5%. A similar increase in equity indices on AFS equity instruments will also increase net unrealized gains on other comprehensive income by P20.6 million, P8.1 million and P3.2 million as of December 31, 2010, 2009 and 2008, respectively. An equal change in the opposite direction would have decreased equity and profit by the same amount.



# Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Parent Company's and its subsidiaries' long-term debt obligations which are subject to floating rate. The Group's policy is to manage its interest cost using a mix of fixed and variable rate debt. The Group makes use of derivative financial instruments, such as interest rate swaps, to hedge the variability in cash flows arising from fluctuation in benchmark interest rates (Note 8).

The following tables show information about the Group's financial instruments that are exposed to interest rate risk and presented by maturity profile:

						2010					
	<1 year	>1-<2 years	>2-<3 years	>3-<4 years	>4-<5 years	>5 years	Total (In US Dollar)	Total (in Philippine Peso)	Debt Issuance Costs	Carrying Value (in Philippine Peso)	Fair Value
Long-term debt	La construction de la constructi	L. L		· ·	L. L	· ·		,			
Foreign currencies:											
Floating rate											
US Dollar loans	US\$82,295,907	US\$72,880,475	US\$371,967,803	US\$63,055,577	US\$52,559,070	US\$147,808,596	US\$790,567,428	₽34,658,476,061	₽901,854,106	₽33,756,621,955	₽33,991,244,717
Interest rate (LIBOR											
plus margin) <i>Fixed rate</i>											
US Dollar loans	45,497,730	225,256,064	290,783,126	37,174,793	37,948,215	109,860,431	746,520,359	32,734,956,244	46,377,747	32,688,578,497	36,438,487,013
Interest rate (3.7%	43,477,730	223,230,004	290,703,120	57,174,755	57,940,215	109,000,451	740,520,559	52,754,950,244	40,377,747	52,000,570,497	30,430,407,013
to12.0%)											
Local currencies:											
Floating rate											
Philippine Peso loans	-	-	2,000,000,000	-	-	-	-	2,000,000,000	-	2,000,000,000	1,835,380,756
Interest rate (3M +											
MART 1 + 1.0-											
2.0%)											
Fixed rate	7 401 205	2 007 057 400	4 210 552 226	22 000 104 710				20 242 105 010	122 200 120	20 210 007 (00	21 401 204 220
Philippine Peso loans Interest rate (6.4% to	7,401,385	3,007,956,489	4,318,553,226	22,009,194,718	-	-	-	29,343,105,818	132,208,129	29,210,897,689	31,401,394,228
8.8%											
0.070							US\$1,537,087,784	₽98,736,538,123	₽1.080.439.982	₽97,656,098,141	₽103,666,506,714
							0.501,007,701	1 /0,/00,000,120	11,000,107,701	1 / ,00 0,0 / 0,1 11	1100,000,000,714



						2009					
	<1 year	>1-<2 years	>2-<3 years	>3-<4 years	>4-<5 years	>5 years	Total (In US Dollar)	Total (in Philippine Peso)	Debt Issuance Costs	Carrying Value (in Philippine Peso)	Fair Value
Long-term debt											
Foreign currencies:											
Floating rate			110040 151 446	1190247045027	110020 754 207	1100(1 014 407	1100(04.02( 100	D20 072 574 264	D0 40 5 40 204	D27 024 026 000	D2( 172 579 004
US Dollar loans Interest rate (LIBOR	US\$68,584,570	US\$58,686,235	05\$49,151,440	US\$347,945,037	US\$38,754,387	US\$61,814,427	05\$024,930,102	₽28,872,574,364	₽948,548,284	₽27,924,026,080	¥20,1/3,3/8,904
plus margin)											
Fixed rate											
US Dollar loans	47,189,618	48,144,869	235,424,615	297,020,100	40,177,103	162,311,671	830,267,976	38,590,522,862	74,695,271	38,515,827,591	39,692,604,253
Interest rate (3.7%	, ,	, ,				, ,					
to12.0%)											
Local currencies:											
Floating rate				2 000 000 000				2 000 000 000		2 000 000 000	2 207 471 (72
Philippine Peso loans Interest rate (3M +	_	-	-	2,000,000,000	-	-	-	2,000,000,000	-	2,000,000,000	2,207,471,672
MART $1 + 1.0$ -											
2.0%)											
Fixed rate											
Philippine Peso loans	121,885,010	7,401,385	3,007,956,489	4,318,553,226	22,009,194,718	_	-	29,464,990,828	161,646,533	29,303,344,295	29,688,730,104
Interest rate (6.4% to											
8.8%						-					
						-	US\$1,455,204,078	₽98,928,088,054	₽1,184,890,088	₽97,743,197,966	₽97,762,384,933



The following table sets forth the impact of the range of reasonably possible changes in the interest rates on the Group's income from floating debt obligations before income tax:

	2010	2009
Reasonably Possible Changes in Interest Rates	Change in Income Ber	fore Income Tax
+150 basis points (bps)	(₱104,871,775)	(₱166,942,698)
-150 bps	104,871,775	166,942,698

Other than the potential impact on income before income tax, there is no other effect on equity.

#### Price interest rate risk

The Group is exposed to the risks of changes in the value/future cash flows of its financial instruments due to its market risk exposures. The Group's exposure to interest rate risk relates primarily to the Group's financial assets at FVPL and AFS investments.

The tables below show the impact on income before income tax and equity of the estimated future yield of the related market indices of the FVPL and AFS investments using a sensitivity approach.

		2010			
	Reasonably Possible Changes in Market Prices	Change in Income Before Income Tax	Change in Equity		
Derivative financial assets:					
Designated as accounting hedges	1.5%	₽4,564,897	₽-		
	(1.5)	(4,564,897)	-		
FVPL	1.5	(368,795,005)	-		
	(1.5)	404,654,396	-		
AFS	1.5	_	(374,030,961)		
	(1.5)	_	426,990,357		
Derivative financial assets:					
Not designated as accounting					
hedges	1.5	2,343,244	-		
	(1.5)	(327,626,972)	-		
		200	)9		
	Reasonably Possible	Change in			
	Changes in	Income Before			
	Market Prices	Income Tax	Change in Equity		
Derivative financial assets:					
Designated as accounting hedges	1.5%	₽7,444,169	₽-		

	Warket Thees	medine rax	Change in Equity
Derivative financial assets:			
Designated as accounting hedges	1.5%	₽7,444,169	₽-
	(1.5)	(7,444,169)	-
FVPL	1.5	363,027,817	-
	(1.5)	411,774,502	-
AFS	1.5	_	403,396,607
	(1.5)	_	458,748,396
Derivative financial assets:			
Not designated as accounting			
hedges	1.5	927,799,086	-
	(1.5)	(209,878,556)	-
Not designated as accounting	1.5	, ,	458,74

		200	8
	Reasonably Possible Changes in Market Prices	Change in Income Before Income Tax	Change in Equity
Derivative financial assets:			
Designated as accounting hedges	1.5%	₽ 15,404,584	₽-
	(1.5)	(15,404,584)	-
FVPL	1.5	(261,625,548)	-
	(1.5)	402,918,148	-
AFS	1.5	_	(382,085,372)
	(1.5)	_	435,212,942
Derivative financial assets:			
Not designated as accounting			
hedges	1.5	_	-
	(1.5)	-	-

#### Commodity price risk

The Group enters into commodity derivatives to manage its price risks on fuel purchases. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Depending on the economic hedge cover, the price changes on the commodity derivative positions are offset by higher or lower purchase costs on fuel. A change in price by US\$10.0 per barrel of jet fuel affects the Group's fuel annual costs on pre-tax income by ₱989.8 million in 2010, ₱938.2 million in 2009 and ₱707.9 million in 2008, assuming no change in volume of fuel is consumed.

The Group manages its commodity price risk through fuel surcharges which are approved by the Philippine Civil Aeronautics Board, a fuel hedge that protects the Group's fuel usage from volatile price fluctuations, and certain operational adjustments in order to conserve fuel use in the way the aircraft is operated.

#### Banking Segment's Market Risk

Market risk may be defined as the possibility of loss due to adverse movements in market factors such as rates and prices. Market risk is present in both trading and non-trading activities. These are the risk to earnings or capital arising from changes in the value of traded portfolios of financial instruments. The risk arises from market-making, dealing and position-taking in interest rate, foreign exchange and equity.

RSBC presently uses historical method, a non-parametric approach for estimating VaR. It estimates future prices/rates directly from historical data based on the assumption that the market movement over the holding period will be the same as a movement which occurred within the specified historical data set.

RSBC observes market risk limits, which are approved by its BOD and reviewed at least annually. Limits are set in such a way as to ensure that risks taken are commensurate to the expected return, and corresponding monitoring reports are prepared regularly by an independent risk management unit.

When limits are breached, approval is sought from successive levels of authority depending on the amount of the excess. The approving authorities include the treasury head, an investment committee composed of top management, and the chairman of the BOD. Limit breaches are periodically presented to the BOD.





Value-at-risk (VaR) is computed to estimate potential losses arising from market movements. RSBC calculates and monitors VaR and profit or loss on a regular basis.

The historical data used by RSBC covers the most recent 500 business days (approximately 2 years). In accordance with the regulations, RSBC updates its data set no less frequently than once every quarter. RSBC estimates VaR using a 1-day holding period. Initially a 99<sup>th</sup> percentile one-tailed confidence interval was used however in October 2008, RSBC adjusted the VaR confidence level to 99.5<sup>th</sup> percentile, which is higher than the 99% required by the BSP.

# Objectives and limitations of the VaR methodology

VaR is used by RBSC to measure market risk from the trading of financial instruments. VaR is an estimate of the maximum decline in value on a given position over a specified holding period in a normal market environment, with a given probability of occurrence.

Historical Simulation, the model being presently used by RSBC is a non-parametric approach of estimating VaR. The returns are not subjected to any functional distribution. VaR is estimated directly from the data without deriving parameters or making assumptions about the entire distribution of the data. This methodology is also based on the premise that the pattern of historical returns is indicative of future returns. This shortcoming is addressed by supplementing the VaR figure with stress testing.

## VaR methodology assumptions and parameters

Discussed below are the limitations and assumptions applied by RSBC on its VaR methodology:

- a. VaR is a statistical estimate and thus, does not give the precise amount of loss. In statistical terms, rather than giving the entire tail, it is giving an arbitrary point in the tail;
- b. VaR is not designed to give the probability of bank failure, but only attempts to quantify losses that may arise from a bank's exposure to market risk;
- c. VaR systems are backward-looking. It attempts to forecast likely future losses using past data. As such, this assumes that past relationships will continue to hold in the future. Major shifts therefore (i.e. an unexpected collapse of the market) are not captured and may inflict losses much bigger than anything the VaR model may have calculated; and
- d. The shortcoming relating to the pattern of historical returns being indicative of future returns is addressed by supplementing VaR figure with stress testing.

VaR backtesting is the process by which financial institutions periodically compare MTM Profit or Loss with the VaR figures to gauge the quality and accuracy of the VaR model. Quarterly backtesting was performed in 2010 and there were no instances that the actual MTM Profit or Loss exceeded the computed VaR figures.

RSBC supplements the VaR figures with weekly stress testing reported weekly to the MANCOM.



2010					
Average	High	Low	Year-end		
₽56.83	₽96.59	₽9.93	₽10.63		
27.50	63.03	7.18	7.18		
55.58	91.93	13.41	14.07		
	2009				
Average	High	Low	Year-end		
₽26.33	₽40.12	₽12.60	₽38.41		
24.18	32.98	18.49	27.48		
34.16	42.21	24 50	39.17		
	₽56.83         27.50         55.58         Average         ₽26.33         24.18	Average         High           ₱56.83         ₱96.59           27.50         63.03           55.58         91.93           2009         Average           High         ₱26.33           ₱26.33         ₱40.12           24.18         32.98	Average         High         Low           ₱56.83         ₱96.59         ₱9.93           27.50         63.03         7.18           55.58         91.93         13.41           2009		

RSBC's interest rate VaR are as follows (in millions):

#### Interest rate risk

RSBC's ALCO includes lending and treasury heads. ALCO conducts weekly meetings. Among other discussions, ALCO surveys the interest rate environment, adjusts the interest rates for RSBC's loans and deposits, assesses investment opportunities and reviews the structure of assets and liabilities.

RSBC also has specialized units that help monitor market and regulatory developments pertinent to interest rates and liquidity position, as well as prepare cash position reports as needed.

RSBC also uses the repricing gap report. The repricing gap report is a tool used by RSBC for measuring market risk arising from non-trading portfolios. Although available contractual repricing dates are generally used for putting instruments into time bands, contractual maturity dates (e.g., for fixed rate instruments) or expected liquidation periods often based on historical data are used alternatively. The repricing gap per time band is computed by getting the difference between the inflows and outflows within the time band. A positive repricing gap implies that RSBC's net interest income could decline if interest rates decrease upon repricing. A negative repricing gap implies that RSBC's net interest income could decline if interest rates increase upon repricing. Although such gaps are a normal part of the business, a significant change may bring significant interest rate risk. To help control interest rate risk arising from repricing gaps, maximum repricing gap targets are set for time bands up to one year.

Sensitivity analysis for several market factors showing how profit or loss and equity could be affected by changes in the relevant risk factor are in the following tables below. In general, sensitivity is estimated by comparing an initial value to the value derived after a specified change in the market factor, assuming all other variables are constant. The sensitivity of profit or loss may be the estimated effect of the assumed change in interest rates on net interest income, based on assets and liabilities held. The sensitivity of profit or loss may also be the estimated effect of the assumed rates on income, based on foreign currency assets and liabilities. On the other hand, AFS investments are revalued using the assumed market factor change to estimate the sensitivity of equity. A negative amount in a table reflects a potential reduction in profit or loss and equity, while a positive amount reflects a potential increase.



				2010		
_		Net interest		Net interest		Net interest
	Change in basis points	income estimated effect in million pesos	Change in basis points	income estimated effect in million pesos	Change in basis points	income estimated effect in million pesos
Philippine peso (PhP)	+50	22.71	+100	45.43	+150	68.14
	-50	(22.71)	-100	(45.43)	-150	(68.14)
USD	+50	(1.70)	+100	(3.40)	+150	(5.10)
	-50	1.70	-100	3.40	-150	5.10
				2009		
		Net interest		Net interest		Net interest
		Net interest income		Net interest income		Net interest income
	Change		Change		Change	
	Change in basis	income	Change in basis	income	Change in basis	income
		income estimated	U	income estimated	U	income estimated
Philippine peso (PhP)	in basis	income estimated effect in	in basis	income estimated effect in	in basis	income estimated effect in
Philippine peso (PhP)	in basis points	income estimated effect in million pesos	in basis points	income estimated effect in million pesos	in basis points	income estimated effect in million pesos
Philippine peso (PhP) USD	in basis points +50	income estimated effect in million pesos 14.72	in basis points +100	income estimated effect in million pesos 29.44	in basis points +150	income estimated effect in million pesos 44.16

The table below demonstrates the sensitivity of net interest income to reasonably possible changes in interest rates:

In addition, the table below demonstrates the sensitivity of equity to reasonably possible changes in interest rates.

				2010		
	Change in basis points	Equity estimated effect in million pesos	Change in basis points	Equity estimated effect in million pesos	Change in basis points	Equity estimated effect in million pesos
PhP	+50	(21.10)	+100	(41.62)	+150	(61.56)
	-50	21.72	-100	44.06	-150	67.06
USD	+50	(33.66)	+100	(65.00)	+150	(94.23)
	-50	36.19	-100	75.14	-150	117.13
				2009		
-		Equity		Equity		Equity
	Change	estimated	Change	estimated	Change	estimated
	in basis	effect in	in basis	effect in	in basis	effect in
	points	million pesos	points	million pesos	points	million pesos
PhP	+50	(21.18)	+100	(41.95)	+150	(62.33)
	-50	21.18	-100	41.95	-150	62.33
USD	+50	(14.70)	+100	(28.45)	+150	(41.33)
	-50	14.70	-100	28.45	-150	41.33

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## Foreign currency risk

RSBC seeks to maintain a square or minimal position on its foreign currency exposure. Foreign currency liabilities generally consist of foreign currency deposits in RSBC's FCDU. Foreign currency deposits are generally used to fund RSBC's foreign currency-denominated loan and investment portfolio in the FCDU. Banks are required by the BSP to match the foreign currency liabilities with the foreign currency assets held in the FCDU. In addition, the BSP requires a 30.0% liquidity reserve on all foreign currency liabilities held in the FCDU.

The tables below demonstrate the sensitivity of income to reasonably possible changes in foreign exchange rates. RSBC's equity is not sensitive to changes in foreign exchange rates (amounts in millions).

			2010			
USD/PhP FX rate increase/decrease Income before income tax	+5%	-5%	+15%	-15%	+25%	-25%
estimated effect	2.19	(2.19)	6.58	(6.58)	10.96	(10.96)
			2009			
USD/PhP FX rate increase/decrease	+5%	-5%	+15%	-15%	+25%	-25%
Income before income tax estimated effect	1.90	(1.90)	5.70	(5.70)	9.51	(9.51)

# 5. Fair Value of Financial Assets and Liabilities

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

Cash and cash equivalents, receivables (except for finance receivables and installment contract receivables), accounts payable and accrued expenses and short-term debt Carrying amounts approximate their fair values due to the relatively short-term maturities of these instruments.

#### Finance receivables

Fair values of loans are estimated using the discounted cash flow methodology, using RSBC's and RBC's current incremental lending rates for similar types of loans. Where the instruments are repriced on a quarterly basis or have a relatively short-term maturity, the carrying amounts approximate fair values.

#### Installment contract receivables

Fair values of installment contract receivables are based on the discounted value of future cash flows using the applicable rates for similar types of receivables. The discount rates used range from 8.0% to 10.0% in 2010 and 8.0% to 10.1% in 2009.

Debt securities - Fair values of debt securities are generally based on quoted market prices.

Quoted equity securities - Fair values are based on quoted prices published in markets.



*Unquoted equity securities* - Fair values could not be reliably determined due to the unpredictable nature of future cash flows and the lack of suitable methods of arriving at a reliable fair value. These are carried at cost.

*HTM investments* - Fair values are generally based on quoted market prices. If the market prices are not readily available, fair values are estimated using either values obtained from independent parties offering pricing services or adjusted quoted market prices of comparable investments, or using the discounted cash flow methodology.

# Amounts due from and due to related parties

Carrying amounts of due from and due to related parties which are collectible/payable and due on demand approximate their fair values. Due from related parties are unsecured and have no foreseeable terms of repayments.

#### Deposit liabilities and bills payable

Fair values are estimated using the discounted cash flow methodology using RSBC's current incremental borrowing rates for similar borrowings with maturities consistent with those remaining for the liability being valued.

#### Noninterest-bearing refundable security deposits

The fair values are determined as the present value of estimated future cash flows using prevailing market rates. Discount rates used ranged from 4.3% to 8.7% in 2010, 4.1% to 8.7% in 2009 and 3.2% to 6.7% in 2008.

### Long-term debt

The fair value of floating rate loans are determined by discounting the future cash flows (interests and principal) using prevailing market rates. The frequency of repricing per year affects the fair value. In general, a loan that is repriced every three months will have a carrying value closer to the fair value than a six-month repriceable loan with similar maturity and interest basis. For loans repricing every six months (in US Dollar), the discount curve ranged from 2.9% to 8.3% in 2010, 0.4% to 6.9% in 2009 and from 1.4% to 3.7% in 2008.

#### Derivative financial instruments

The fair values of the cross currency swaps, interest rate swaps and commodity options are determined based on the quotes obtained from counterparties. The fair values of forward exchange derivatives are calculated by reference to the prevailing interest differential and spot exchange rate as of valuation date, taking into account the remaining term-to-maturity of the forwards. The fair values of embedded prepayment option are estimated based on prices derived using the binomial pricing methodology.



The table below presents a comparison by category of the carrying values and estimated fair values of all the Group's financial instruments as of December 31, 2010 and 2009.

	2010		2009	
	<b>Carrying Value</b>	Fair Value	Carrying Value	Fair Value
Financial Assets				
Derivative assets				
Designated as accounting hedges	₽102,271,000	₽102,271,000	₽23,650,032	₽23,650,032
Financial assets at FVPL:				
Held-for-trading:				
Debt securities:				
Private	6,528,895,745	6,528,895,745	5,277,566,296	5,277,566,296
Government	1,289,922,199	1,289,922,199	1,038,368,701	1,038,368,701
	7,818,817,944	7,818,817,944	6,315,934,997	6,315,934,997
Equity securities:				
Quoted	2,440,000,567	2,440,000,567	1,898,839,984	1,898,839,984
Unquoted	4,516	4,516	4,768	4,768
	2,440,005,083	2,440,005,083	1,898,844,752	1,898,844,752
Derivative financial assets:				
Not designated as accounting hedges	1,083,907,607	1,083,907,607	639,581,927	639,581,927
	11,342,730,634	11,342,730,634	8,854,361,676	8,854,361,676
AFS investments:		· · · · ·		<i></i>
Debt securities:				
Government	4,775,865,587	4,775,865,587	4,780,573,833	4,780,573,833
Private	3,695,869,519	3,695,869,519	3,989,253,211	3,989,253,211
	8,471,735,106	8,471,735,106	8,769,827,044	8,769,827,044
Equity securities:	.,,	.,,	•,• •,• •=•,• • •	-,, -,,,,
Quoted	1,168,562,938	1,168,562,938	1,367,142,809	1,367,142,809
Unquoted	210,597,671	210,597,671	72,937,171	72,937,171
	1,379,160,609	1,379,160,609	1,440,079,980	1,440,079,980
	9,850,895,715	9,850,895,715	10,209,907,024	10,209,907,024
Loans and receivables:	7,050,075,715	7,050,075,715	10,207,707,024	10,207,707,024
Cash and cash equivalents	42,110,003,522	42,110,003,522	18,473,692,704	18,473,692,704
Receivables:	42,110,000,022	42,110,005,522	10,475,052,704	10,475,072,704
Trade receivables	9,982,616,285	9,656,500,995	11,096,619,734	10,782,955,515
Finance receivables	9,687,998,417	9,730,442,208	7,965,950,775	7,977,728,362
Due from related parties	2,226,813,907	2,226,813,907	1,920,475,472	1,920,475,472
Interest receivable	711,403,659	711,403,659	438,916,592	438,916,592
Other receivables	2,017,665,905	2,093,554,852	1,436,094,784	1,436,094,784
	24,626,498,173	24,418,715,621	22,858,057,357	22,556,170,725
	66,736,501,695	66,528,719,143	41,331,750,061	41,029,863,429
HTM investments:	00,750,501,075	00,520,717,145	41,551,750,001	+1,027,005,427
Government securities			377,350,805	387,746,068
Treasury notes	-	-	114,632,521	114,897,751
Private bonds	_	-	478,111,408	477,846,178
1 IIvate bolids	-	-	970,094,734	980,489,997
Refundable security deposits (included	-	-	970,094,734	900,409,997
under 'Other current' and 'Other				
noncurrent assets' in the consolidated				
statements of financial position) (Note 21)	576 000 677	572 220 (15	402 060 129	112 017 111
(Note 21) Advances to suppliers (Note 13)	526,999,627 489,040,439	523,338,615 489,040,439	492,060,128 307,345,076	413,817,161 307,345,076
	489,040,439	489,040,439	507,545,076	307,343,070
Other financial assets (included under 'Other noncurrent assets' in the				
consolidated statement of financial				
position) (Note 21)	87 076 020	87 076 020	51 172 120	51 172 120
position) (Note 21)	87,976,029	87,976,029	54,172,428	54,172,428
	₽89,136,415,139	<b>₽88,924,971,575</b>	₽62,243,341,159	₽61,873,606,823

(Forward)



	20	10	2009		
-	Carrying Value	Fair Value	Carrying Value	Fair Value	
Financial Liabilities					
Accounts payable and accrued expenses					
(including noncurrent portion booked					
under 'Noncurrent liabilities' in the					
consolidated statements of financial					
position but excluding 'Due to related					
parties')	₽21,226,103,406	₽21,226,103,406	₽9,835,219,935	₽9,835,219,935	
Short-term debt	15,352,046,410	15,352,046,410	13,960,074,007	13,960,074,007	
Deposit liabilities	9,749,514,635	9,455,069,817	13,536,301,630	13,647,950,923	
Deposits from real estate buyers and lessees					
(included under 'Other current' and					
'Noncurrent liabilities' in the					
consolidated statements of financial					
position)	4,512,203,695	4,267,571,484	2,320,498,234	2,107,239,151	
Due to related parties (included under					
'Accounts payable and accrued					
expenses' and 'Other noncurrent					
liabilities' in the consolidated					
statements of financial position)	1,452,535,940	1,452,535,940	3,064,271,835	3,064,271,835	
Long-term debt (including current					
portion)	97,656,098,141	103,666,506,714	97,743,197,966	97,762,384,933	
Fotal financial liabilities at amortized cost	149,948,502,227	155,419,833,771	140,459,563,607	140,377,140,784	
Financial liabilities at FVPL					
Derivative financial liabilities:					
Not designated as accounting hedges	444,863,622	262,393,820	333,750,044	329,944,555	
Designated as accounting hedges	364,294,305	546,764,107	416,590,454	420,395,943	
	809,157,927	809,157,927	750,340,498	750,340,498	
	₽150,757,660,154	₽156,228,991,698	₽141,209,904,105	₽141,127,481,282	



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#### Fair Value Hierarchy of Financial Instruments

The following table shows the Group's financial instruments carried at fair value, analyzed between those whose fair value is based on:

- (a) Level 1: quoted (unadjusted) prices in an active market for identical assets or liabilities;
- (b) Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- (c) Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

	December 31, 2010						
	Level 1	Level 2	Total				
Financial Assets							
Derivative financial asset							
Designated as accounting hedges	<del>P</del> -	₽102,271,000	₽102,271,000				
Financial assets at FVPL:							
Held-for-trading:							
Debt securities:							
Private	6,471,600,623	_	6,471,600,623				
Government	1,289,922,199	_	1,289,922,199				
	7,761,522,822	_	7,761,522,822				
Equity securities:							
Quoted	2,440,000,567	_	2,440,000,567				
	10,201,523,389	-	10,201,523,389				
Derivative financial assets:	, , ,		, , ,				
Not designated as accounting hedges	-	1,083,907,607	1,083,907,607				
	10,201,523,389	1,083,907,607	11,285,430,996				
AFS investments:		, , ,	, , , ,				
Debt securities:							
Government	4,775,865,587	_	4,775,865,587				
Private	3,695,869,519	-	3,695,869,519				
	8,471,735,106	_	8,471,735,106				
Equity securities:	, , ,		, , ,				
Quoted	1,168,562,938	-	1,168,562,938				
	9,640,298,044	_	9,640,298,044				
	₽19,841,821,433	₽1,186,178,607	₽21,028,000,040				
Financial Liabilities		, , ,	, , ,				
Financial liabilities at FVPL:							
Derivative financial liabilities:							
Not designated as accounting hedges	₽_	₽262,393,820	₽262,393,820				
Designated as accounting hedges	_	546,764,107	546,764,107				
	₽_	<b>₽809,157,927</b>	₽809,157,927				
	1	100,10,,21	1007,107,727				



		December 31, 200	)9
	Level 1	Level 2	Total
Financial Assets			
Derivative financial asset			
Designated as accounting hedges	₽	₽23,650,032	₽23,650,032
Financial assets at FVPL:			
Held-for-trading:			
Debt securities:			
Private	6,220,514,489	_	6,220,514,489
Government	983,124,450	_	983,124,450
	7,203,638,939	_	7,203,638,939
Equity securities:			
Quoted	1,959,571,981	_	1,959,571,981
	9,163,210,920	_	9,163,210,920
Derivative financial instruments:			
Not designated as accounting hedges	-	639,581,927	639,581,927
	9,163,210,920	639,581,927	9,802,792,847
AFS investments:			
Debt securities:			
Government	4,780,573,833	_	4,780,573,833
Private	3,851,715,862	137,520,120	3,989,235,982
	8,632,289,695	137,520,120	8,769,809,815
Equity securities:			
Quoted	1,367,142,808	_	1,367,142,808
	9,999,432,503	137,520,120	10,136,952,623
	₽19,162,643,423	₽800,752,079	₽19,963,395,502
Financial Liabilities			
Financial liabilities at FVPL:			
Derivative financial instruments:			
Not designated as accounting hedges	₽	₽124,891,412	₽124,891,412
Designated as accounting hedges	-	625,449,085	625,449,085
	₽	₽750,340,497	₽750,340,497

In 2010 and 2009, there were no transfers between level 1 and level 2 fair value measurements.

# 6. Segment Information

<u>Operating Segments</u> The Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.



The industry segments where the Group operates are as follows:

- Food, agro-industrial and commodities businesses manufacturing of snack foods, granulated coffee and pre-mixed coffee, chocolates, candies, biscuits, instant noodles, ice cream and frozen novelties, pasta and tomato-based products and canned beans; raising of hog, chicken and manufacturing and distribution of animal feeds, corn products and vegetable oil and the synthesis of veterinary compound; and sugar milling and refining and flour milling.
- Air transportation air transport services.
- Telecommunications service provider of voice and data telecommunications services which include international gateway facilities, a local exchange network and traditional business services (fax, telex, leased lines and other value-added network products, value-added network provider using electronics data interchange).
- Real estate and hotels ownership, development, leasing and management of shopping malls and retail developments; ownership and operation of prime hotels in major Philippine cities; development, sale and leasing of office condominium space in office buildings and mixed use developments including high rise residential condominiums; and development of land into residential subdivisions and sale of subdivision lots and residential houses and the provision of customer financing for sales.
- Petrochemicals manufacturer of polyethylene (PE) and polypropylene (PP), and other industrial chemicals.
- Banking commercial and thrift banking operations.
- Other supplementary businesses printing services, textile insurance brokering, foreign exchange and securities dealing.

No operating segments have been aggregated to form the above reportable operating business segments.

Management monitors the operating results of each segment. The measure presented to manage segment performance is the segment operating income (loss). Segment operating income (loss) is based on the same accounting policies as consolidated operating income (loss) except that intersegment revenues are eliminated only at the consolidation level. Group financing (including finance cost and other charges), interest income, market valuation gain(loss) on financial assets, foreign exchange gain (loss), other revenues, general and administrative expenses, impairment losses and others and income taxes are managed on a group basis and are not allocated to operating segments. Transfer pricing between operating segments are on arm's length basis in a manner similar to transactions with third parties.

The following tables present the financial information of each of the operating segments in accordance with PFRS except for 'Core earnings', 'Earnings before interest and income taxes (EBIT)' and 'Earnings before interest, income taxes and depreciation/amortization (EBITDA)' as of and for the years ended December 31, 2010, 2009 and 2008.



The Group's operating segment information follows:

		December 31, 2010							
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	TOTAL OPERATIONS
Revenue		•				8			
Sale of goods and services:									
External customer	₽57,719,996,079	<b>₽</b> 29,088,798,959	₽16,543,916,906	₽10,581,142,605	₽3,306,184,683	₽1,728,555,680	₽-		₽118,968,594,912
Intersegment revenue	-	-	-	-	566,078,600	-	-	(566,078,600)	-
	57,719,996,079	29,088,798,959	16,543,916,906	10,581,142,605	3,872,263,283	1,728,555,680	-	(566,078,600)	118,968,594,912
Equity in net income (loss) of associates and				• • • • • • • • •			(0. <b>201 -</b> 01		
joint ventures	25,246,000	25,248,534	-	2,648,908,487	-	-	69,321,701	-	2,768,724,722
Total Revenue	57,745,242,079	29,114,047,493	16,543,916,906	13,230,051,092	3,872,263,283	1,728,555,680	69,321,701	(566,078,600)	121,737,319,634
Cost of sales and services (Note 30)	41,113,405,237	16,792,906,706	2,074,712,276	5,131,720,440	3,745,456,507	456,351,939	-	(566,078,600)	68,748,474,505
Gross Income	₽16,631,836,842	₽12,321,140,787	₽14,469,204,630	₽8,098,330,652	₽126,806,776	₽1,272,203,741	₽69,321,701	₽-	52,988,845,129
General and administrative expenses (Note 31)									30,543,058,596
Impairment losses and others (Note 34)									705,866,816
Operating Income									21,739,919,717
Financing cost and other charges (Note 35)									(6,087,474,168)
Finance income (Note 28)									2,216,082,709
Other operating income(Note 29)									838,638,164
Core earnings									18,707,166,422
Market valuation gain (loss) on financial assets									1,626,938,050
Foreign exchange loss									2,846,297,517
Income before income tax									23,180,401,989
Provision for income tax (Note 38)									2,265,838,657
Net income									₽20,914,563,332
Net income (loss) from equity holders of the									
Parent Company	₽5,014,063,930	₽6,555,670,912	₽262,352,853	₽4,818,939,274	(₽102,146,004)	₽298,339,070	(₽89,038,495)	(₽436,581,739)	₽16,321,599,801
Earnings before interest and income tax Depreciation and amortization	₽7,678,208,385	₽6,475,374,244	₽1,231,416,000	₽3,867,898,445	(₽90,617,302)	₽342,860,225	₽ 2,234,779,720	₽-	₽21,739,919,717
(Notes 16, 17, 18, 19, 21 and 33)	3,419,905,367	2,100,929,764	5,877,050,996	1,912,198,868	131,665,885	65,085,613	39,407,744	_	13,546,244,237
Earnings before interest, income taxes and	-,,,,,	_,,,	-,,,	-,,,-, 0,000	;;;	,,	•••••••		;;;;;
depreciation/amortization (EBITDA)	₽11,098,113,752	₽8,576,304,008	₽7,108,466,996	₽5,780,097,313	₽41,048,583	₽407,945,838	₽2,274,187,464	₽-	₽35,286,163,954
Other Information									
Non-cash expenses other than depreciation and									
amortization:									
Impairment losses on receivables (Note 11)	₽163,552,126	₽2,127,309	₽357,402,880	₽-	₽1,248,635	₽151,285,298	₽12,670,357	₽-	₽688,286,605
Inventory obsolescence and market decline									
(Note 12)	248,805	-	2,480,671	-	14,850,735	-	-	-	17,580,211
	₽163,800,931	₽2,127,309	₽359,883,551	₽-	₽16,099,370	₽151,285,298	₽12,670,357	₽-	₽705,866,816



		December 31, 2009							
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	TOTAL OPERATIONS
Revenue		1				0			
Sale of goods and services: External customer	₽50,452,959,964	₽23,311,006,311	₽14,020,021,311	₽10,376,286,528	₽5,570,751,354 564,551,354	₽1,134,848,716	₽	₽- (564,551,354)	₽104,865,874,184
Intersegment revenue	50,452,959,964	23,311,006,311	14,020,021,311	10,376,286,528	6,135,302,708	1,134,848,716		(564,551,354)	104,865,874,184
Equity in net income (loss) of associates and joint ventures	25,246,000	(25,474,123)	14,020,021,511	2,903,040,251		-	186,490,631	(304,331,334)	3,089,302,759
Total Revenue	50,478,205,964	23,285,532,188	14,020,021,311	13,279,326,779	6,135,302,708	1,134,848,716	186,490,631	(564,551,354)	107,955,176,943
Cost of sales and services (Note 30)	37,477,094,637	14,420,146,122	1,656,424,753	5,036,271,310	6,092,856,205	284,770,693	-	(564,551,354)	64,403,012,366
Gross Income	₽13,001,111,327	₽8,865,386,066	₽12,363,596,558	₽8,243,055,469	₽42,446,503	₽850,078,023	₽186,490,631	₽-	43,552,164,577
General and administrative expenses (Note 31) Impairment losses and others (Note 34)									27,258,681,692 1,073,630,250
<b>Operating Income</b> Financing cost and other charges (Note 35) Finance income (Note 28)									15,219,852,635 (6,309,924,955) 1,563,859,497
Other operating income (Note 29) Core earnings									203,197,210 10,676,984,387
Market valuation gain (loss) on financial assets Foreign exchange loss									2,329,679,030 (21,627,447)
<b>Income before income tax</b> Provision for income tax (Note 38)									12,985,035,970 1,217,229,896
Net income									₽11,767,806,074
Net income (loss) from equity holders of the Parent Company	₽2,482,978,163	₽3,257,833,344	₽129,382,986	₽4,865,312,459	(₽511,103,296)	₽202,811,777	(₽1,982,226,173)	₽100,652,340	₽8,545,641,600
Earnings before interest and income tax Depreciation and amortization	₽4,650,690,173	₽3,138,568,639	₽1,026,760,362	₽4,110,947,313	₽30,828,344	₽241,993,240	₽2,020,064,564	₽-	₽15,219,852,635
(Notes 16, 17, 18, 19, 21 and 33)	3,196,942,269	1,917,683,713	4,819,148,414	1,668,846,295	127,702,927	55,780,264	32,556,875	_	11,818,660,757
Earnings before interest, income taxes and depreciation/amortization (EBITDA)	₽7,847,632,442	₽5,056,252,352	₽5,845,908,776	₽5,779,793,608	₽158,531,271	₽297,773,504	₽2,052,621,439	₽-	₽27,038,513,392
Other Information									
Non-cash expenses other than depreciation and amortization:									
Impairment losses on receivables (Note 11) Realized loss on AFS investments (Note 10) Inventory obsolescence and market decline	₽228,279,324 185,454,636	₽209,662,427 _	₽288,655,343 -	₽1,000,601 _	₽- -	₽37,565,551 _	₽430,771 62,358,161	₽- -	₽765,594,017 247,812,797
(Note 12)	_	-	10,626,100	-	49,597,336	-	_	-	60,223,436
	₽413,733,960	₽209,662,427	₽299,281,443	₽1,000,601	₽49,597,336	₽37,565,551	₽62,788,932	₽-	₽1,073,630,250



		December 31, 2008							
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	TOTAL OPERATIONS
Revenue									
Sale of goods and services:									
External customer	₽45,454,500,015	₽19,682,140,058	₽11,351,149,841	₽10,672,746,492	₽8,479,117,287	₽1,038,942,792	₽-	₽-	₽96,678,596,485
Intersegment revenue	-	-	-	-	804,902,669	-	-	(804,902,669)	-
	45,454,500,015	19,682,140,058	11,351,149,841	10,672,746,492	9,284,019,956	1,038,942,792	-	(804,902,669)	96,678,596,485
Equity in net income (loss) of associates and									
joint ventures	28,184,000	15,530,008	-	1,977,777,384	-	-	368,339,408	-	2,389,830,800
Total Revenue	45,482,684,015	19,697,670,066	11,351,149,841	12,650,523,876	9,284,019,956	1,038,942,792	368,339,408	(804,902,669)	99,068,427,285
Cost of sales and services (Note 30)	34,599,920,305	13,937,810,300	1,101,731,262	6,042,573,107	9,040,235,739	311,381,043	-	(804,902,669)	64,228,749,087
Gross Income	₽10,882,763,710	₽5,759,859,766	₽10,249,418,579	₽6,607,950,769	₽243,784,217	₽727,561,749	₽368,339,408	₽-	34,839,678,198
General and administrative expenses (Note 31)									22,708,399,834
Impairment losses and others (Note 34)									827,124,734
Operating Income									11,304,153,630
Financing cost and other charges (Note 35)									(6,033,237,404)
Finance income (Note 28)									2,514,281,808
Other operating income (Note 29)									1,377,122,100
Core earnings									9,162,320,134
Market valuation gain (loss) on financial assets									(₽7,139,159,069)
Foreign exchange loss									(2,930,519,010)
Income before income tax									(907,357,945)
Provision for income tax (Note 38)									(321,828,720)
Net income									(₽585,529,225)
Net income (loss) from equity holders of the									
Parent Company	₽233,765,961	(₱3,259,898,168)	(₱985,232,104)	₽3,868,105,913	(₽673,802,846)	₽143,592,558	₽230,234,659	(₽250,432,059)	(₽693,666,086)
Earnings before interest and income tax	₽3,688,201,692	₽1,743,390,543	₽764,358,000	₽3,329,263,930	(₱111,499,721)	₽206,443,223	₽1,683,995,963	₽-	₽11,304,153,630
Depreciation and amortization									
(Notes 16, 17, 18, 19, 21 and 33)	2,807,244,548	1,546,753,381	3,746,624,524	1,557,862,231	114,694,290	54,925,651	32,582,917	-	9,860,687,542
Earnings before interest, income taxes and									
depreciation/amortization (EBITDA)	₽6,495,446,240	₽3,290,143,924	₽4,510,982,524	₽4,887,126,161	₽3,194,569	₽261,368,874	₽1,716,578,880	₽-	₽21,164,841,172
Other Information									
Non-cash expenses other than depreciation and									
amortization:									
Impairment losses on receivables (Note 11)	₽94,901,001	₽28,700,892	₽229,479,529	₽18,982,104	₽-	₽16,333,309	₽7,882,223	₽-	₽396,279,058
Realized loss on AFS investments (Note 10)	11,674,554	-	-	-	-	-	-	-	11,674,554
Inventory obsolescence and market decline									
(Note 12)	192,391,148	-	27,546,306	-	108,308,472	-	90,925,196	-	419,171,122
	₽298,966,703	₽28,700,892	₽257,025,835	₽18,982,104	₽108,308,472	₽16,333,309	₽98,807,419	₽-	₽827,124,734



Other information on the Group's operating segment follows:

					December 31, 2010				
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	Consolidated
Investments in associates and joint ventures (Note 15)	<b>₽</b> 89,497,240	₽369,644,738	₽-	₽29,361,243,640	₽-	₽-	₽605,376,630	₽-	₽30,425,762,248
Segment assets	₽65,367,175,366	₽50,116,559,705	₽90,897,908,000	₽53,101,135,224	₽7,679,208,825	₽24,590,673,476	₽157,085,570,977	(₽122,514,595,174)	₽326,323,636,399
Short-term debt	₽5,111,859,534	₽-	₽449,404,721	₽-	₽2,255,696,545	₽-	₽7,535,085,610	₽-	₽15,352,046,410
Long-term debt	₽11,226,348,770	₽18,432,708,704	₽15,264,176,622	₽15,000,000,000	₽-	₽-	₽37,732,864,044	₽-	₽97,656,098,140
Segment liabilities	₽23,528,934,357	₽39,729,399,583	₽90,853,393,000	₽25,363,707,010	₽9,687,852,790	₽19,955,942,974	₽88,934,335,230	(₽121,190,325,898)	₽176,863,239,046
Capital expenditures (Notes 16 and 17)	₽3,582,808,089	₽6,870,792,379	₽12,694,797,000	₽4,698,283,286	₽1,319,212,632	₽153,287,990	₽66,572,158	<u>₽</u> –	₽29,385,753,534
					December 31, 2009				
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	Consolidated
Investments in associates and joint ventures (Note 15)	₽88,302,733	₽366,355,686	₽-	₽26,626,094,598	₽-	₽-	₽1,011,126,142	<del>₽</del>	₽28,091,879,159
Segment assets	₽60,917,950,331	₽35,591,204,150	₽83,725,608,216	₽51,479,307,022	₽5,248,099,544	₽16,893,565,238	₽164,601,785,584	(₱140,577,520,694)	₽277,879,999,391
Short-term debt	₽5,665,218,301	₽-	₽1,212,643,276	₽-	₽2,168,777,981	₽-	₽4,913,434,449	₽-	₽13,960,074,007
Long-term debt	₽12,246,869,931	₽17,110,126,732	₽13,359,923,482	₽15,115,000,000	₽-	₽-	₽39,911,277,821	₽-	₽97,743,197,966
Segment liabilities	₽24,431,619,892	₽30,770,012,847	₽82,376,561,514	₽25,912,830,845	₽7,157,097,505	₽14,880,400,126	₽96,237,964,699	(₱108,780,982,692)	₽172,985,504,736
Capital expenditures (Notes 16 and 17)	₽3,874,730,827	₽3,417,786,209	₽11,455,872,915	₽3,851,120,580	₽149,606,829	₽60,602,281	₽76,093,420	₽	₽22,885,813,061



					December 31, 2008				
	Foods, Agro-Industrial and Commodities	Air Transportation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	Consolidated
Investments in associates and joint ventures (Note 15)	₽93,056,645	₽377,459,904	₽-	₽ 23,606,644,454	₽-	₽-	₽ 1,068,553,200	₽-	₽25,145,714,203
Segment assets	₽57,930,635,067	₽32,833,399,842	₽75,233,781,063	₽40,310,560,786	₽6,336,242,574	₽12,707,398,273	₽145,529,677,951	(₽119,995,224,396)	₽250,886,471,160
Short-term debt	₽11,070,284,642	₽-	₽1,270,292,359	₽677,000,000	₽4,035,141,138	₽-	₽8,083,880,233	₽-	₽25,136,598,372
Long-term debt	₽9,477,802,291	₽17,956,530,573	₽11,137,961,744	₽5,340,000,000	₽-	₽-	₽33,027,231,483	₽-	₽76,939,526,091
Segment liabilities	₽25,786,205,311	₽31,348,290,611	₽74,144,450,313	₽17,323,591,262	₽7,734,137,239	₽10,955,222,107	₽75,756,659,863	(₱84,824,225,940)	<b>₽</b> 158,224,330,766
Capital expenditures (Notes 16 and 17)	₽5,058,082,407	₽6,982,639,323	₽12,528,795,000	₽3,954,143,743	₽132,156,273	₽114,938,408	₽2,133,149	₽-	₽28,772,888,303



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#### Intersegment revenues

Intersegment revenues are eliminated at the consolidation level.

### Segment Results

Segment results pertain to the net income (loss) of each the operating segments adjusted by the subsequent take up of significant transactions of operating segments with fiscal year end and the capitalization of borrowing costs at the consolidated level for qualifying assets held by a certain subsidiary. The chief decision maker also uses the 'Core earnings', 'EBIT' and 'EBITDA' in measuring the performance of each the Group's operating segment. The Group defines each of the operating segment's 'Core earnings' as the total of the 'Operating income', 'Finance income' and 'Other revenue' deducted by the 'Finance cost and other charges'. EBIT is computed by reconciling the finance cost and other charges, provision for income tax to the net income attributable to equity holders of the Parent Company while EBITDA is computed by adding back to the EBIT the depreciation and amortization expenses during the period.

# Segment Assets

Segment assets are resources owned by each of the operating segments with the exclusion of intersegment balances, which are eliminated, and adjustment of significant transactions of operating segment with fiscal year end.

# Segment Liabilities

Segment liabilities are obligations incurred by each of the operating segments excluding intersegment balances which are eliminated. The Group also reports to the chief operating decision maker the breakdown of the short-term and long-term debt of each of the operating segments.

#### Capital Expenditures

The components of capital expenditures reported to the chief operating decision maker are the acquisitions of investment property and property plant and equipment during the period.

#### **Geographical Information**

The Group operates in the Philippines, Thailand, Malaysia, Indonesia, China, Hong Kong, Singapore and Vietnam.

The following table shows the distribution of the Group's consolidated revenues to external customers by geographical market, regardless of where the goods were produced:

	2010	2009
Domestic	₽87,630,644,068	₽77,752,057,338
Foreign	34,106,675,566	30,203,119,605
	₽121,737,319,634	₽107,955,176,943

The Group has no significant customer which contributes 10.0% or more of the consolidated revenues of the Group.



The table below shows the Group's carrying amounts of noncurrent assets per geographic location excluding noncurrent financial assets and pension assets:

2010	2009
₽178,077,982,308	₽158,993,359,999
36,789,883,404	34,300,359,451
₽214,867,865,712	₽193,293,719,450
	₽178,077,982,308 36,789,883,404

# 7. Cash and Cash Equivalents

This account consists of:

	2010	2009
Cash on hand	₽783,767,940	₽869,249,578
Cash in banks	12,564,138,386	8,386,398,762
Cash equivalents	28,762,097,196	9,218,044,364
	₽42,110,003,522	₽18,473,692,704

Cash in bank earns interest at the respective bank deposit rates. Cash equivalents represent money market placements made for varying periods depending on the immediate cash requirements of the Group, and earn annual interest ranging from 0.3% to 4.8%, 0.1% to 7.3% and 0.6% to 5.4% in 2010, 2009 and 2008, respectively.

Interest income earned from cash in banks and cash equivalents amounted to ₱0.9 billion, ₱0.4 billion and ₱0.9 billion in 2010, 2009 and 2008, respectively (Note 28).



# 8. Derivative Financial Instruments

The tables below show the fair value of the Group's outstanding derivative financial instruments, reported as assets or liabilities, together with their notional amounts as of December 31, 2010 and 2009. The notional amount is the basis upon which changes in the value of derivatives are measured.

	US Dollar	Euro	Philippine Peso	Philippine Peso Equivalent	Derivative Assets	Derivative Liabilities
Derivatives Not Designated as Accounting				•		
Hedges						
Freestanding:						
Interest rate swaps	US\$200,630,192	€-	₽2,000,000,000	₽10,795,627,617	₽111,066,241	₽431,768,819
Commodity options*		_	· · · · -	· · · · -	489,917,466	-
Foreign currency forwards	6,885,000	19,512,607	_	1,434,223,278	2,419,926	595,499
Currency options	· · · ·	300,000	_	17,410,050	· · · · –	12,499,304
Embedded:		)		) -)		) )
Currency forwards	247,395,482	_	_	10,845,817,931	480,503,974	-
	454,910,674	19,812,607	2,000,000,000	23,093,078,876	1,083,907,607	444,863,622
<b>Derivatives Designated as Accounting Hedges</b>	· · · ·	· · · ·		· · · ·	· · · ·	, , , , , , , , , , , , , , , , , , ,
Freestanding:						
Interest rate swaps	200,000,000	_	-	8,768,000,000	-	364,294,305
Cross currency swaps	12,723,500	_	-	645,604,563	102,271,000	-
	212,723,500	_	_	9,413,604,563	102,271,000	364,294,305
	US\$667,634,174	€19,812,607	₽2,000,000,000	₽32,506,683,439	₽1,186,178,607	₽809,157,927
Presented in the consolidated statements of						
financial position as:						
Current					₽1,186,178,607	₽262,393,820
Noncurrent					· · · · · · -	546,764,107
					₽1,186,178,607	₽809,157,927

\*Nominal quantity amounted to 845,000 US barrels as of December 31, 2010.



	December 31, 2009					
	US Dollar	Euro	Philippine Peso	Philippine Peso Equivalent	Derivative Assets	Derivative Liabilities
Derivatives Not Designated as Accounting Hedges						
Freestanding:						
Interest rate swaps	US\$154,089,073	€–	₽2,000,000,000	₽9,118,915,173	₽102,985,391	₽309,858,632
Commodity options*	_	_	-	-	227,794,364	_
Foreign currency forwards	32,863,695	-	-	1,518,302,709	890,296	3,805,492
Currency options	_	800,000		53,331,680	4,566,710	20,085,920
Embedded:						
Currency forwards	318,127,535	-	-	14,697,492,117	303,345,166	_
	505,080,303	800,000	2,000,000,000	25,388,041,679	639,581,927	333,750,044
<b>Derivatives Designated as Accounting Hedg</b>	es					
Freestanding:						
Interest rate swaps	200,000,000	_	-	9,240,000,000	-	416,590,454
Cross currency swaps	10,723,500	-	-	534,156,088	23,650,032	_
	210,723,500	-	-	9,774,156,088	23,650,032	416,590,454
	US\$715,803,803	€800,000	₽2,000,000,000	₽35,162,197,767	₽663,231,959	₽750,340,498
Presented in the consolidated statements of						
financial position as:						
Current					₽663,231,959	₽124,891,412
Noncurrent					_	625,449,086
					₽663,231,959	₽750,340,498

\*Nominal quantity amounted to 420,000 US barrels as of December 31, 2009.

### Derivatives not designated as accounting hedges

The Group's derivatives not designated as accounting hedges include transactions to take positions for risk management purposes. Also included under this heading are any derivatives which do not meet PAS 39 hedging requirements.

Interest rate swaps

On May 28, 2008, the Group entered to an interest rate swap agreement with a bank, with a total notional amount of  $\clubsuit$ 2.0 billion to hedge its interest rate exposures on the Inverse Floating Rate Notes bearing an interest of 15.7% less 3-month (3M) benchmark rate (PDST-F). The interest rate swap has a term of five years and interest exchange is every 5<sup>th</sup> day of March, June, September and December. Under the agreement, the Group agreed with the counterparty to exchange at quarterly intervals, the Group's floating rate which is based on 3M PSDT-F but not to exceed 15.7% and the counterparty's fixed interest rates. The swap agreement effectively fixes the Group's interest rate exposures on the inverse floating note to 8.8%. As of December 31, 2010 and 2009, the positive fair values of this interest rate swap agreement amounted to  $\clubsuit$ 111.1 million and  $\clubsuit$ 103.0 million gain, respectively.

On October 6, 2008, the Group entered to an interest rate swap agreement with a bank, with a total notional amount of US\$100.0 million to hedge its interest rate exposures on the long-term USD floating rate liability. The interest rate swap has a term of eight years and interest exchange is every 29th day of March and 28th day of September.

On June 27, 2008, the Group entered into an interest rate swap option (swaption) with a notional amount of US\$100.0 million. Under the swaption, the Group provided an option to the counterparty to enter into a swap where the Group would pay a fixed rate of 3.7% and receives LIBOR every interest payment date (every June 16 and December 16). The option is exercisable on December 12, 2008. If the option is exercised, the first swap payment would cover the interest period December 16, 2008 to June 16, 2009. The option premium amounted to \$0.3 million and was recognized in the consolidated statements of comprehensive income.

As of December 12, 2008, the option was exercised and the resulting interest rate swap was used to hedge the interest cash flow variability arising from the movements in the benchmark LIBOR of the remaining US\$100.0 million of the US\$300.0 million loan starting December 16, 2008. The terms of the swaps (i.e., benchmark rate, notional amount, fixing dates and maturity date) coincide with the hedged loan.

As of December 31, 2010 and 2009, the negative fair values of this interest rate swap amounted to ₱182.5 million and ₱208.8 million, respectively.

In 2010, the Group entered to an interest rate swap agreement with a bank, with a total notional amount of US\$100.6 million to hedge its interest rate exposures on the long-term USD floating rate liability. The interest rate swap has a term of six years and interest exchange is every 28th day of June and 29th day of December. As of December 31, 2010 and 2009, the negative fair value of this interest rate swap amounted to P249.3 million and P101.0 million, respectively.



Commodity options

The Group entered into fuel derivatives to manage its exposure to fuel price fluctuations. Such fuel derivatives are not designated as accounting hedges. The gains or losses on these instruments are accounted for directly as a credit to or charge against profit or loss. As of December 31, 2010 and 2009, the Group has outstanding fuel hedging transactions with notional quantity of 845,000 US barrels and 420,000 US barrels, respectively. The options can be exercised at various calculation dates with specified quantities on each calculation date. As of December 31, 2010, the options have various maturity dates through December 31, 2011.

As of December 31, 2010 and 2009, the positive fair values of the commodity options amounted to  $\neq$ 489.9 million and  $\neq$ 227.8 million gain, respectively.

• Foreign currency forwards

The Group entered into short-term nondeliverable foreign currency forward contracts. The Group's short-term forwards have varying tenors ranging from one to three months and have a total notional amount of US\$6.9 million and  $\in$ 19.5 million as of December 31, 2010 and US\$32.9 million as of December 31, 2009. The positive and negative fair values of these foreign currency forwards amounted to  $\mathbb{P}2.4$  million and  $\mathbb{P}0.6$  million and  $\mathbb{P}0.9$  million and  $\mathbb{P}3.8$  million as of December 31, 2010 and 2009, respectively.

Currency options

The Group entered into currency options that are all due within one year from respective reporting dates and have a total notional amount of  $\notin 0.3$  million and  $\notin 0.8$  million as of December 31, 2010 and 2009, respectively. The positive and negative fair values of these currency options amounted to nil and  $\mathbb{P}12.5$  million and  $\mathbb{P}4.6$  million and  $\mathbb{P}20.1$  million as of December 31, 2010 and 2009, respectively.

• Embedded forwards

The Group has derivatives embedded in some of its contracts. Such derivatives pertain to embedded currency forwards noted in purchase, sales and service contracts, denominated in a currency which is not the functional currency of a substantial party to the contract or routine currency of the transaction for the contracts. The total outstanding notional amount of currency forwards embedded in nonfinancial contracts amounted to US\$247.4 million and US\$318.1 million as of December 31, 2010 and 2009, respectively. The nonfinancial contracts consist mainly of foreign currency-denominated purchase orders with various expected delivery dates. The nonfinancial contracts have various expected delivery dates ranging from 12 to 40 months.

As of December 31, 2010 and 2009, the positive fair values of the embedded forwards amounted to  $\mathbb{P}480.5$  million and  $\mathbb{P}303.3$  million, respectively.

# Derivatives designated as accounting hedges

As part of its asset and liability management, the Group uses derivatives, particularly currency swaps and interest rate swaps, as cash flow hedges in order to reduce its exposure to market risks that is achieved by hedging portfolios of floating rate financial instruments.



The accounting treatment explained in Note 2 to the financial statements, *Hedge Accounting*, varies according to the nature of the hedged item and compliance with the hedge criteria. Hedges entered into by the Group which provide economic hedges but do not meet the hedge accounting criteria are included under derivatives not designated as accounting hedges.

Interest rate swaps

On April 23, 2008 and May 9, 2008, the Group entered into two interest rate swaps with amortizing notional amount of US\$100.0 million each. The swaps are intended to hedge the interest rate exposure due to the movements in the benchmark LIBOR on \$200.0 million of the \$300.0 million Guaranteed Term Loan Facility due 2013 (Note 24). Under the swaps, the Group pays fixed and receives LIBOR every interest payment date (every June 16 and December 16). The effectivity of both swaps is on June 16, 2008 and maturity date is on June 16, 2013. The terms of the swaps (i.e., benchmark rate, notional amount, fixing dates and maturity date) coincide with the hedged loan.

As of December 31, 2010 and 2009, the negative fair value of the swaps amounted to P364.3 million and P416.6 million.

Currency swaps

On January 27, 2010, July 16, 2009 and June 11, 2008, RSBC entered into a long-term currency swap agreements to hedge the foreign exchange risk on 100.00% of certain AFS investments. Under these agreements, RSBC effectively swaps the principal amount and interest from certain US dollar-denominated AFS investments into Philippine peso-denominated cash inflows of principal and interest to be received up to February 15, 2011 and February 15, 2013, respectively. As of December 31, 2010 and 2009, the positive fair value of the currency swaps amounted to ₱102.3 million and ₱23.7 million, respectively.

The related AFS investment has a carrying value and fair value amounting to P572.5 million and P548.6 million as of December 31, 2010 and 2009.

As of December 31, 2010 and 2009, the net unrealized market losses charged to other comprehensive income amounted to P58.9 million and P49.2 million, respectively.

### Hedge Effectiveness Results

As of December 31, 2010 and 2009, the net effective fair value changes on the Group's cash flow hedges that were deferred in other comprehensive income under 'Net unrealized gain (loss) on cash flow hedge' amounting to  $\mathbb{P}133.3$  million and  $\mathbb{P}468.2$  million, respectively.

The distinction of the results of hedge accounting into "Effective" or "Ineffective" represent designations based on PAS 39 and are not necessarily reflective of the economic effectiveness of the instruments.



# Net Unrealized Loss on Cash Flow Hedge

Movements in the net unrealized loss on cash flow hedge consist of:

	2010	2009	2008
Beginning balance	(₽397,499,329)	(₱865,669,863)	₽-
Net changes shown in other comprehensive			
income (Note 36):			
Net changes in fair value of derivatives			
taken to other comprehensive income	135,476,018	201,547,165	(899,284,256)
Amounts transferred to profit or loss	(2,185,780)	266,623,369	33,614,393
	133,290,238	468,170,534	(865,669,863)
	(₽264,209,091)	(₱397,499,329)	(₱865,669,863)

## Fair value changes on derivatives

The net movements in fair value of the Group's derivative financial instruments follow:

	2010	2009
Balance at beginning of year:		
Derivative assets	₽663,231,959	₽1,138,164,659
Derivative liabilities	(750,340,498)	(2,956,680,046)
	(87,108,539)	(1,818,515,387)
Net changes in fair value of derivatives taken to		
profit or loss	(2,185,780)	266,623,369
Net changes in fair value of derivatives taken to		
other comprehensive income	135,476,018	201,547,165
Fair value of settled instruments	330,838,981	1,263,236,314
	464,129,219	1,731,406,848
Balance at end of year:		
Derivative assets	1,186,178,607	663,231,959
Derivative liabilities	(809,157,927)	(750,340,498)
	₽377,020,680	(₽87,108,539)

The net changes in fair value of derivatives taken to profit or loss are included under 'Market valuation gain (loss) on derivative financial instruments' in the consolidated statements of comprehensive income.



#### 9. Financial Assets at Fair Value through Profit or Loss

These investments that are held for trading consist of:

	2010	2009
Debt securities:		
Private	₽6,528,895,745	₽5,277,566,296
Government	1,289,922,199	1,038,368,701
	7,818,817,944	6,315,934,997
Equity securities:		
Quoted	2,440,000,567	1,898,839,984
Unquoted	4,516	4,768
	2,440,005,083	1,898,844,752
	₽10,258,823,027	₽8,214,779,749

The Group has recognized net market valuation gains on financial assets at FVPL amounting to P1.2 billion and P2.0 billion in 2010 and 2009, respectively, and net market valuation loss on financial assets at FVPL amounting to P3.7 billion in 2008.

Interest income on FVPL consists of (Note 28):

	2010	2009	2008
Debt securities:			
Private	₽585,286,153	₽698,650,939	₽712,330,382
Government	104,017,469	64,450,422	263,410,574
	₽689,303,622	₽763,101,361	₽975,740,956

Reclassification of Financial Assets at FVPL

Following the amendments to PAS 39 and PFRS 7, the Group reclassified certain trading assets from the 'Financial assets at FVPL' category to the 'AFS investments' category in the December 31, 2008 consolidated statements of financial position. The 2008 global credit crunch had prompted the amendments to be issued by the IASB, and the adoption of these amendments permitted the Group to revisit the existing classification of their financial assets. The Group identified assets, eligible under the amendments, for which at July 1, 2008, it had a clear change of intent to hold for the foreseeable future rather than to exit or trade in the short term. The disclosures below detail the impact of the reclassifications in the Group's consolidated financial statements.

The following table shows the carrying values of the reclassified assets:

	September 30,	September 30,	September 30,
	2010*	2009*	2008*
Private bonds	₽3,238,990,528	₽3,851,715,862	₽3,296,606,883
Government securities	2,543,989,688	2,559,491,290	2,224,382,820
Equity securities	943,694,250	896,441,088	783,853,000
	₽6,726,674,466	₽7,307,648,240	₽6,304,842,703

\*URC and Subsidiaries' financial year-end



As of reclassification date, effective interest rates on reclassified trading assets ranged from 6.06% to 18.94%, with expected recoverable cash flows of P12.5 billion. The range of effective interest rates were determined based on weighted average rates by business.

Prior to reclassification, reduction in the fair values of the Group's financial assets at FVPL at July 1, 2008 amounted to P1.3 billion, which is included under 'Market valuation gain (loss) on financial assets at FVPL' in the 2008 consolidated statements of comprehensive income.

Had the reclassification not been made, the Group's consolidated statements of comprehensive income for the years ended December 31, 2010 and 2009 would have included an additional market valuation gain on financial assets at FVPL amounting to P0.4 billion and P1.1 billion, respectively, and a market valuation loss on FVPL amounting to P826.2 million for the year ended December 31, 2008.

After reclassification, the reclassified financial assets contributed the following amounts to income before income taxes for the years ended December 31, 2010, 2009 and 2008, respectively:

	2010	2009	2008
Increase (reduction) in:			
Interest income	₽16,478,340	₽15,402,694	(₽4,472,252)
Foreign exchange gains (losses)	(42,496,452)	7,907,802	(74,970,771)
Provision for impairment losses	_	(185,454,636)	(11,674,554)

The reclassification was compliant with the criteria and rules set forth in SEC Memorandum Circular No. 10, Series of 2008, on Amendments to PAS 39 and PFRS 7, as issued by the Philippine Securities and Exchange Commission.

# 10. Available-for-Sale Investments

This account consists of investments in:

	2010	2009
Debt securities:		
Government	<b>₽</b> 4,775,865,587	₽4,780,573,833
Private	3,695,869,519	3,989,253,211
	8,471,735,106	8,769,827,044
Equity securities:		
Quoted	1,168,562,938	1,367,142,809
Unquoted	210,597,671	72,937,171
	1,379,160,609	1,440,079,980
	₽9,850,895,715	₽10,209,907,024

The fair value of hedged items under AFS investment amounted to P532.7 million net of accumulated discount of P7.2 million as of December 31, 2010 and P535.9 million, net of accumulated premium of P38.6 million as of December 31, 2009.

As of December 31, 2010, AFS investments include the investments reclassified from HTM investments (Note 14).



In 2010, 2009 and 2008, the Group recognized permanent decline on its AFS investments under private debt securities amounting to nil, P185.5 million and P11.7 million, respectively, and on its AFS investments under quoted equity securities amounting to nil, P62.3 million and nil, respectively, (included under 'Impairment losses and others' in the statements of comprehensive income) (Note 34).

Interest income recognized on AFS debt investments are as follows (Note 28):

	2010	2009	2008
Debt securities:			
Government	₽353,189,546	₽125,210,572	₽37,670,409
Private	323,429,132	292,158,000	103,472,456
	₽676,618,678	₽417,368,572	₽141,142,865

Movements in the net unrealized gain (loss) on AFS investments follow:

	2010		
_		Non-controlling	
	Parent Company	interests	Total
Balance at beginning of period	₽178,341,156	₽50,132,492	₽228,473,648
Net changes shown in other comprehensive			
income:			
Fair value changes during the period on			
AFS investments of Parent Company			
and subsidiaries (Note 36)	106,666,366	157,090,810	263,757,176
Realized gain on sale of AFS			
investments (Note 29)	(68,821,240)	(4,133,156)	(72,954,396)
	37,845,126	152,957,654	190,802,780
Net unrealized gain on AFS investments			
of an associate (Note 15)	175,748	-	175,748
	38,020,874	152,957,654	190,978,528
Balance at end of period	₽216,362,030	₽203,090,146	₽419,452,176

_		2009	
		Non-controlling	
	Parent Company	interests	Total
Balance at beginning of period	(₱1,338,927,963)	(₽717,804,732)	(₽2,056,732,695)
Net changes shown in other comprehensive income (Note 36):			
Fair value changes during the period on AFS investments of Parent Company			
and subsidiaries	1,363,231,837	699,500,070	2,062,731,907
Realized loss (gain) on sale of AFS			
investments (Note 29)	(29,534,936)	1,437,984	(28,096,952)
Reclassification adjustments for losses determined to be permanent decline			
included in profit or loss (Note 34)	180,813,627	66,999,170	247,812,797
	1,514,510,528	767,937,224	2,282,447,752
Net unrealized gain on AFS investments			
of an associate (Note 15)	2,758,591	-	2,758,591
	1,517,269,119	767,937,224	2,285,206,343
Balance at end of period	₽178,341,156	₽50,132,492	₽228,473,648

	2008		
	Non-controlling		
	Parent Company	interests	Total
Balance at beginning of period	₽710,537,158	₽_	₽710,537,158
Net changes shown in other comprehensive			
income (Note 36):			
Fair value changes during the period on			
AFS investments of Parent Company			
and subsidiaries	(1,955,459,601)	(722,316,815)	(2,677,776,416)
Realized gain on sale of AFS			
investments (Note 29)	(99,769,988)	-	(99,769,988)
Reclassification adjustments for losses			
determined to be permanent decline			
included in profit or loss (Note 34)	7,162,471	4,512,083	11,674,554
	(2,048,067,118)	(717,804,732)	(2,765,871,850)
Net unrealized gain on AFS investments			
of an associate (Note 15)	(1,398,003)		(1,398,003)
	(2,049,465,121)	(717,804,732)	(2,767,269,853)
Balance at end of period	(₱1,338,927,963)	(₽717,804,732)	(₱2,056,732,695)

# 11. Receivables

This account consists of:

	2010	2009
Trade receivables	₽12,035,940,022	₽13,482,471,736
Finance receivables	10,198,213,416	8,153,953,185
Due from related parties (Note 40)	2,226,813,907	1,920,475,472
Interest receivable	711,403,659	438,916,592
Other receivables	2,465,740,847	1,783,924,679
	27,638,111,851	25,779,741,664
Less allowance for impairment losses	3,011,613,678	2,921,684,307
	₽24,626,498,173	₽22,858,057,357

Total receivables shown in the consolidated statements of financial position follow:

	2010	2009
Current portion	₽14,609,814,424	₽18,149,006,089
Noncurrent portion	10,016,683,749	4,709,051,268
	₽24,626,498,173	₽22,858,057,357

## Trade Receivables

Included in trade receivables are installment contract receivables of the real estate segment of the Group amounting to  $\mathbb{P}2.5$  billion and  $\mathbb{P}3.2$  billion as of December 31, 2010 and 2009. These are collectible in monthly installments over a period of between one year to five years and earn annual interest ranging from 8.2% to 9.8% based on the remaining principal balance.

Other trade receivables are noninterest-bearing and generally have 30 to 90-day terms.



## **Finance Receivables**

Breakdown of finance receivables, which represent receivables from customers of RSBC, follows:

	2010	2009
Receivables from customers:		
Commercial	₽5,707,520,977	₽4,229,474,348
Real estate	2,180,067,491	1,667,221,072
Consumption	1,985,635,932	2,018,275,394
Domestic bills purchased	325,494,068	239,763,411
	10,198,718,468	8,154,734,225
Less unearned interest and discounts	505,052	781,040
	₽10,198,213,416	₽8,153,953,185

Interest income on finance receivables, included under 'Banking revenue' in the consolidated statements of comprehensive income, consists of (Notes 27 and 28):

	2010	2009	2008
Receivables from customers:			
Commercial	₽433,849,503	₽336,696,334	₽329,806,001
Consumption	312,436,100	292,560,298	178,967,035
Real estate	190,097,977	152,171,504	121,086,591
Domestic bills purchased	1,127,396	1,099,216	685,477
Unquoted debt securities	9,075,686	141,025	2,288,776
	₽946,586,662	₽782,668,377	₽632,833,880

Interest income on impaired loans in 2010, 2009 and 2008 amounted to  $\neq 10.3$  million,  $\neq 27.8$  million and  $\neq 31.7$  million, respectively.

## Others

Other receivables include claims receivables, creditable withholding tax and dividends receivables.

## Allowance for Impairment Losses on Receivables

Changes in the allowance for impairment losses on receivables follow:

			Decemb	er 31, 2010		
	Ind	ividual Assessme	ent	Collective A	ssessment	
	Trade	Finance	Other	Trade	Finance	
	Receivables	Receivables	Receivables	Receivables	Receivables	Total
Balance at beginning						
of year	₽438,608,398	<b>₽98,554,451</b>	₽347,829,895	₽1,947,243,604	₽89,447,959	₽2,921,684,307
Beginning balance of the						
acquired subsidiary						
(Note 45)	-	180,413,407	1,571,213	-	-	181,984,620
Provision for impairment						
losses (Note 34)	42,651,210	117,602,538	136,947,217	357,402,880	33,682,760	688,286,605
Accounts written-off	(187,354,562)	_	(25,340,714)	(545,227,793)	(9,486,116)	(767,409,185)
Effect of changes in						
foreign currency rates	-	_	(12,932,669)	-	-	(12,932,669)
Balance at end of year	₽293,905,046	₽396,570,396	₽448,074,942	₽1,759,418,691	₽113,644,603	₽3,011,613,678



	_			December 31, 200	9	
		Individual A	ssessment	Collective A	ssessment	_
	Trade	Finance	Other	Trade	Finance	
	Receivables	Receivables	Receivables	Receivables	Receivables	Total
Balance at beginning						
of year	₽346,325,472	₽102,092,205	₽44,506,180	₽2,500,180,509	₽50,927,129	₽3,044,031,495
Provision for impairment						
losses (Note 34)	138,046,408	18,589,197	303,323,715	286,658,343	18,976,354	765,594,017
Accounts written-off	(45,598,733)	(22,126,951)	-	(839,595,248)	-	(907,320,932)
Recoveries	(164,749)	-	-	-	19,544,476	19,379,727
Balance at end of year	₽438,608,398	₽98,554,451	₽347,829,895	₽1,947,243,604	₽89,447,959	₽2,921,684,307

# 12. Inventories

This account consists of inventories held as follows:

	2010	2009
At cost:		
Raw materials	₽2,968,663,884	₽2,737,340,914
Finished goods	2,594,612,996	1,609,746,783
	5,563,276,880	4,347,087,697
At NRV:		
Subdivision land, condominium and		
residential units for sale	6,197,307,815	5,084,164,042
Spare parts, packaging materials and		
other supplies	3,166,755,860	2,857,316,781
Work-in-process	123,324,844	123,322,642
By-products	34,418,138	13,788,689
	9,521,806,657	8,078,592,154
Materials in-transit	1,227,970,661	650,122,976
	₽16,313,054,198	₽13,075,802,827

Under the terms of agreements covering liabilities under trust receipts amounting to  $\mathbb{P}2.1$  billion and  $\mathbb{P}2.3$  billion as of December 31, 2010 and 2009, respectively, certain inventories have been released to the Group in trust for the creditor banks (Note 24). The Group is accountable to the banks for the value of the trusteed inventories or their sales proceeds.

Inventory written-down as expense (included under 'Cost of sales and services' account in the consolidated statements of comprehensive income) amounted to ₱459.7 million, ₱438.4 million and ₱332.8 million in 2010, 2009 and 2008, respectively.

Inventory obsolescence and market decline (included under 'Impairment losses and others' account in the consolidated statements of comprehensive income) amounted to P17.6 million, P60.2 million and P419.2 million in 2010, 2009 and 2008, respectively (Note 34).



## 13. Other Current Assets

This account consists of:

	2010	2009
Input VAT - net	₽4,734,148,479	₽4,824,908,172
Prepaid expenses	870,463,452	771,094,651
Advances to suppliers	622,669,290	537,576,894
Restricted cash in bank	21,966,461	33,698,718
Others	14,192,962	100,753,949
	₽6,263,440,644	₽6,268,032,384

As of December 31, 2010 and 2009, the gross amount of output VAT deducted from input VAT amounted to  $\mathbb{P}5.6$  billion and  $\mathbb{P}5.1$  billion, respectively.

Prepaid expenses include:

	2010	2009
Prepaid rent	₽307,122,061	₽267,468,251
Prepaid taxes	284,975,016	195,950,274
Prepaid insurance	119,503,439	142,616,585
Prepaid advertising	31,174,783	8,959,148
Prepaid office supplies	4,120,510	3,510,047
Prepaid commission	_	6,454,765
Other prepaid expenses	123,567,643	146,135,581
	₽870,463,452	₽771,094,651

Restricted cash pertains to cash in bank being held as collateral by the counterparty in relation to the Group's existing derivative transactions. These amounts are not immediately available for use in the Group's operations. The amount of cash to be reserved is determined based on the fair value of the derivative on the date of valuation.

## 14. Held-to-Maturity Investments

As of December 31, 2009, this account consists of:

Private bonds	₽478,111,408
Government securities	377,350,805
Treasury notes	114,632,521
	₽970,094,734

As of December 31, 2009, the Group's HTM investments are carried net of accumulated unearned premium amounting to P70.4 million. The aggregate market value of HTM investments amounted to P980.5 million as of December 31, 2009.

The Group has recognized interest income on HTM investments included in 'Other interest income' account of amounting to ₱88.9 million in 2010, ₱48.6 million in 2009 and ₱22.0 million in 2008 (Note 28).



#### Reclassification from HTM investments to AFS investments

RSBC participated in the Global Bond Exchange offered by the Republic of the Philippines on September 20, 2010 and swapped its HTM investments amounting to ₱280.90 million. Such transaction was exempted from the tainting rule as approved by the Philippine SEC and BSP thru its Memorandum No. 2010-27 exempting all Banks and non-Bank BSP-supervised financial institutions who will exempt the debt exchange offerings from the "tainting rule". Under SEC rules, the securities received should be recognized as HTM, and any gain or loss on exchange is amortized over the life of the new securities using the effective interest method. However, under PFRS, RSBC breached the tainting rule provisions of PAS 39. To conform with PFRS, RSBC reclassified all of its HTM investments to AFS investments.

# 15. Investments in Associates and Joint Ventures

This account consists of:

	2010	2009
Acquisition cost:		
Balance at beginning of year	₽19,312,878,180	₽19,135,310,256
Additional investments	594,409,921	275,708,252
Disposal of investments	-	(98,140,328)
Return of investment from an associate	(179,812,500)	-
Balance at end of year	19,727,475,601	19,312,878,180
Accumulated equity in net earnings:		
Balance at beginning of year	8,928,612,045	6,505,746,920
Equity in net earnings	2,768,724,722	3,089,302,759
Share in unrealized gain on AFS investments of		
an associate (Note 10)	175,748	2,758,591
Accumulated equity in net losses of disposed		
investment	-	97,777,706
Cash dividends received	(697,648,858)	(766,973,931)
Balance at end of year	10,999,863,657	8,928,612,045
Cumulative translation adjustment	75,711,565	99,843,440
	30,803,050,823	28,341,333,665
Less allowance for impairment losses	377,288,575	249,454,506
	₽30,425,762,248	₽28,091,879,159



The Group's equity in the net assets of its associates and joint ventures and the related percentages of ownership are shown below:

	Percentage of Ownership		Equity in	Net Assets
	2010	2009	2010	2009
			(In Mil	lion Pesos)
Associates				
Foreign:				
United Industrial Corp., Limited (UICL)	35.99	35.37	₽29,361.3	₽26,626.1
Domestic:				
Jobstreet.com Philippines, Inc. (JPI)	40.00	40.00	25.4	30.9
Sterling Holdings and Security Corporation				
(SHSC)	49.00	49.00	_	127.8
Bauang Private Power Corporation				
(BPPC)/First Private Power				
Corporation (FPPC)	20.00	20.00	190.1	469.0
Cebu Light Industrial Park, Inc. (CLIPI)	20.00	20.00	55.4	53.6
Oriental Petroleum and Minerals Corporation				
(OPMC)	19.40	19.40	334.5	329.8
			29,966.7	27,637.2
Joint Ventures				
Domestic:				
Aviation Partnership (Philippines) Corp.				
(APPC)	32.11	49.00	117.1	108.6
Digitel Crossing (DC)	19.83	19.93	_	_
SIA Engineering (Philippines) Corp.				
(SIAEP)	22.94	35.00	252.5	257.8
Hunt-Universal Robina Corporation (HURC)	32.07	31.94	89.5	88.3
			459.1	454.7
			₽30,425.8	₽28,091.9

The Group accounts for its investment in OPMC as an associate although the Group holds less than 20.0% of the issued share capital, as the Group has the ability to exercise significant influence over the investment, due to the Group's voting power (both through its equity holding and its representation in key decision-making committees) and the nature of the commercial relationships with OPMC.

As of December 31, 2010 and 2009, the Group's investments in the following listed investee companies have a fair value of:

	2010	2009
UICL	₽41,704,635,852	₽33,542,568,759
OPMC	504,506,623	543,314,824

<u>Investment in UICL</u> Financial information of UICL follows:

	2010	2009
Current assets	₽27,678,586,135	₽36,516,850,862
Noncurrent assets	208,758,782,594	176,874,702,963
Current liabilities	33,194,307,055	29,908,677,216
Noncurrent liabilities	25,187,533,925	33,200,588,707
Non-controlling interest	52,258,990,698	48,923,066,501
Revenue	33,673,880,390	33,446,091,249
Cost of sales	19,128,414,463	20,056,869,943
Net income	7,510,333,330	16,151,586,914



UICL follows the revaluation method of measuring investment properties while the Group follows the cost method of measuring its investment properties. The financial information of UICL above represents the adjusted amounts after reversal of the effect of revaluation and depreciation on the said assets.

Summarized below is the financial information of other associates of the Group:

				2010			
		Statement of Fin	ancial Position		Statement	of Comprehensive	Income
	Current	Noncurrent	Current	Noncurrent		Costs and	
Associate	Assets	Assets	Liabilities	Liabilities	Revenue	Expenses	Net Income
BPPC	₽251,028,366	₽423,801	₽13,639,150	₽-	₽455,088,194	₽388,586,375	(₽7,252,272)
CLIPI	526,682,111	339,241,517	586,755,828	2,301,973	94,342,162	84,397,904	9,102,149
OPMC	996,088,684	1,481,703,049	24,844,435	132,875,182	773,041,782	255,859,337	149,491,920
SHSC	263,669,519	-	2,783,663	_	-	_	_
JPI	233,638,685	11,678,023	202,057,745	3,299,855	227,025,603	111,681,941	69,004,713
				2009			

		Statement of Financial Position				of Comprehensive	Income
	Current	Noncurrent	Current	Noncurrent		Costs and	
Associate	Assets	Assets	Liabilities	Liabilities	Revenue	Expenses	Net Income
FPPC	₽2,730,082,463	₽2,271,434,920	₽274,982,261	₽2,204,266,495	₽952,241,693	₽525,074,733	₽588,454,812
CLIPI	611,750,647	261,322,962	604,029,824	1,280,107	69,677,021	67,065,459	2,290,470
OPMC	584,691,492	2,220,434,786	247,534,102	220,191,926	312,375,560	145,006,838	139,354,387
SHSC	263,669,519	-	2,783,663	-	_	_	_
JPI	215,080,620	12,417,030	146,790,961	3,452,934	174,344,773	81,677,810	61,767,942

#### Investment in FPPC/BPPC

On October 14, 2010, the BOD and stockholders of Bauang Private Power Corporation (BPPC) and FPPC approved a Plan of Merger where FPPC shall be merged into and be part of BPPC, and its separate corporate existence shall cease by operation of law. Subsequently, on December 13, 2010, the Philippine SEC approved the Certificate of Filing of the Articles and Plan of Merger. On December 15, 2010, the effective date of the Merger, FPPC transferred its assets and liabilities at their carrying values to BPPC.

Pursuant to the Articles of Merger, BPPC issued common stock to holders of FPPC common stock upon the surrender and cancellation of the common stock of FPPC. The merger was accounted for in accordance with the pooling of interest method where the identifiable assets acquired and liabilities assumed from FPPC are recognized at their carrying values and is accounted for prospectively.

## Investment in Joint Ventures

## SIAEP

SIAEP is a jointly controlled entity which was incorporated on July 27, 2008 and was established for the purpose of providing line and light maintenance services to foreign and local airlines, utilizing the facilities and services at airports in the Philippines, as well as aircraft maintenance and repair organizations. SIAEP has started commercial operations on August 17, 2009.



				2010				
		Statement of Fina	ancial Position		Statement	atement of Comprehensive Income		
	Current	Noncurrent	Current	Noncurrent		Costs and	Net Income	
Joint Venture	Assets	Assets	Liabilities	Liabilities	Revenue	Expenses	(Loss)	
APPC	₽124,981,674	₽16,303,322	₽64,137,903	₽-	₽138,906,299	₽120,927,529	₽17,978,770	
HURC	103,644,873	1,474,011	79,348,562	649,426	215,778,002	123,270,308	17,477,037	
SIAEP	45,559,234	144,268,970	31,214,911	-	1,052,392	5,235,854	(4,183,462)	
DC	39,203,398	82,324,256	10,168,472	10,260,009	21,965,803	20,943,062	4,770,891	
				2009				
		Statement of Fina	ancial Position		Statement	of Comprehensive	Income	
	Current	Noncurrent	Current	Noncurrent		Costs and	Net Income	
Joint Venture	Assets	Assets	Liabilities	Liabilities	Revenue	Expenses	(Loss)	
APPC	₽156,952,518	₽36,911,423	₽80,166,575	₽4,152,578	₽183,232,885	₽115,374,053	₽16,876,347	
HURC	93,187,381	3,779,330	70,828,827	2,555,264	245,327,808	153,781,220	16,355,315	
SIAEP	63,200,032	225,245,858	27,877,999	_	15,991,373	30,492,022	(42,350,470)	
DC	26,209,331	101,370,101	31,881,734	401,082	22,990,677	20,457,987	2,132,300	

The summary of information below is adjusted to the proportionate share of the Group in the assets and liabilities as at December 31, 2010 and 2009 and income and expenses of the jointly controlled entities for the years ended December 31, 2010 and 2009.



#### 16. Investment Properties

Movements in this account follow:

			2010		
	Land		Theater		
	and Land	Buildings and		Construction In-	
	Improvements	Improvements	Equipment	Progress	Total
Cost					
Balance at beginning of period	₽10,111,824,149	₽26,213,113,183	₽260,137,142	₽2,651,257,533	₽39,236,332,007
Additions	1,723,694,832	917,470,013	42,243,750	1,814,322,856	4,497,731,451
Retirement/disposals	(24,000,472)	-	-	-	(24,000,472)
Transfers/other adjustments	5,340,906	2,742,466,842	21,479,813	(2,970,778,193)	(201,490,632)
Balance at end of period	11,816,859,415	29,873,050,038	323,860,705	1,494,802,196	43,508,572,354
Accumulated Depreciation					
and Amortization					
Balances at beginning of period	46,387,003	9,444,919,234	213,334,787	-	9,704,641,024
Depreciation and amortization	4,799,085	1,599,297,113	21,653,014	-	1,625,749,212
Retirements/disposals	(803,923)	-	-	-	(803,923)
Balance at end of period	50,382,165	11,044,216,347	234,987,801	-	11,329,586,313
Net Book Value at End of Period	₽11,766,477,250	₽18,828,833,691	₽88,872,904	₽1,494,802,196	₽32,178,986,041

			2009		
	Land		Theater		
	and Land	Buildings and	Furniture and	Construction In-	
	Improvements	Improvements	Equipment	Progress	Total
Cost					
Balance at beginning of period	₽10,011,836,566	₽23,294,700,371	₽254,274,144	₽2,454,179,853	₽36,014,990,934
Additions	188,074,749	765,269,563	5,862,998	2,350,220,929	3,309,428,239
Retirements/disposals	(95,786,429)	-	-	-	(95,786,429)
Transfers/other adjustments	7,699,263	2,153,143,249	-	(2,153,143,249)	7,699,263
Balance at end of period	10,111,824,149	26,213,113,183	260,137,142	2,651,257,533	39,236,332,007
Accumulated Depreciation					
and Amortization					
Balances at beginning of period	41,092,269	8,043,554,759	194,034,512	-	8,278,681,540
Depreciation and amortization	5,294,734	1,401,364,475	19,300,275	-	1,425,959,484
Balance at end of period	46,387,003	9,444,919,234	213,334,787	_	9,704,641,024
Net Book Value at End of Period	₽10,065,437,146	₽16,768,193,949	₽46,802,355	₽2,651,257,533	₽29,531,690,983

Investment properties consist mainly of land held for appreciation, shopping malls and commercial centers and office buildings that are held to earn rentals. Most of the Group's properties are in prime locations across the Philippines.

#### **Borrowing Costs**

Borrowing costs capitalized to subdivision land, condominium and residential units for sale and investment properties under construction amounted to P985.0 million, P631.0 million and P331.0 million in 2010, 2009 and 2008, respectively. The capitalization rate used to determine the amount of borrowing costs eligible for capitalization in 2010, 2009 and 2008 ranges from 7.5% to 12.0%.

#### Fair Value of Investment Properties

The fair value of investment properties, which has been determined based on valuations performed by an independent and professionally property appraiser as of September 30, 2009, exceeds its carrying cost. The fair value represents the amount at which the assets could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction at the date of valuation. The fair value as of the date of appraisal amounted to P50.0 billion.



The value of the investment properties was arrived at using the *Market Data Approach*. In this approach, the value of the investment properties is based on sales and listings of comparable property registered in the vicinity. The technique of this approach requires the establishment of comparable property by reducing reasonable comparative sales and listings to a common denominator. This is done by adjusting the differences between the subject property and those actual sales and listings regarded as comparable. The properties used as a basis for comparison are situated within the immediate vicinity of the subject property.

#### Rent Income from Investment Properties

Consolidated rent income from investment properties included under 'Real estate and hotels revenue' in the consolidated statements of comprehensive income amounted to P5.6 billion, P5.1 billion and P4.2 billion in 2010, 2009 and 2008, respectively.

#### **Direct Operating Expenses**

Direct operating expenses pertaining to rental operations (included under 'Cost of sales and services' and 'General and administrative expenses' accounts in the consolidated statements of comprehensive income) amounted to P1.8 billion, P1.6 billion and P1.5 billion in 2010, 2009 and 2008, respectively.

#### Depreciation and Amortization

The breakdown of consolidated depreciation and amortization on investment properties follows:

	2010	2009	2008
Depreciation and amortization expense			
included under:			
Cost of services (Note 30)	₽1,618,429,509	₽1,420,605,645	₽1,326,991,166
General and administrative expenses (Note 31)	7,319,703	5,353,839	4,347,539
	₽1,625,749,212	₽1,425,959,484	₽1,331,338,705

# **Collaterals**

As of December 31, 2010, 2009 and 2008, the Group has no investment properties that are pledged as collateral.



# 17. Property, Plant and Equipment

The composition of and movements in this account follow:

	December 31, 2010						
				Tele-	Investment		
	Land and	<b>Buildings</b> and	Machinery and	communications	in Cable		
	Improvements	Improvements	Equipment	Equipment	Systems	Sub-total	
Cost							
Balance at beginning of year	₽3,732,515,791	₽18,137,067,379	<b>₽</b> 43,120,859,847	₽49,897,066,990	₽758,846,202	₽115,646,356,209	
Additions	396,225,368	635,182,416	1,605,317,626	321,534,312	-	2,958,259,722	
Transfers, disposals and other adjustments	(106,077,114)	598,885,740	353,098,550	26,443,376,406	31,880,653	27,321,164,235	
Balance at end of year	4,022,664,045	19,371,135,535	45,079,276,023	76,661,977,708	790,726,855	145,925,780,166	
Accumulated Depreciation and Amortization							
Balance at beginning of year	399,166,287	7,420,637,719	25,887,769,257	27,382,972,193	192,698,516	61,283,243,972	
Depreciation and amortization	59,266,548	828,018,941	2,767,259,768	3,508,427,387	45,499,857	7,208,472,501	
Disposals and other adjustments	132,613,275	46,375,885	(393,201,691)	16,366,953	-	(197,845,578)	
Balance at end of year	591,046,110	8,295,032,545	28,261,827,334	30,907,766,533	238,198,373	68,293,870,895	
Net Book Value at End of Year	₽3,431,617,935	₽11,076,102,990	₽16,817,448,689	₽45,754,211,175	₽552,528,482	₽77,631,909,271	

			December 31, 2010		
	Transportation, Furnishing and Other Equipment	Passenger Aircraft and Other Flight Equipment	Construction In-progress	Equipment In-transit	Total
Cost					
Balance at beginning of year	₽7,858,924,278	₽32,613,670,640	₽49,636,832,786	₽432,441,740	₽206,188,225,653
Additions	737,365,852	5,017,924,206	16,827,344,744	589,722,381	26,130,616,905
Transfers, disposals and other adjustments	652,409,680	169,528,523	(29,882,392,721)	(635,646,334)	(2,374,936,617)
Balance at end of year	9,248,699,810	37,801,123,369	36,581,784,809	386,517,787	229,943,905,941
Accumulated Depreciation and Amortization					
Balance at beginning of year	5,781,010,176	6,865,298,784	-	_	73,929,552,932
Depreciation and amortization	1,000,837,121	2,059,928,151	-	_	10,269,237,773
Disposals and other adjustments	(102,704,678)	(290,998,717)	-	-	(591,548,973)
Balance at end of year	6,679,142,619	8,634,228,218	-	_	83,607,241,732
Net Book Value at End of Year	₽2,569,557,191	₽29,166,895,151	₽36,581,784,809	₽386,517,787	₽146,336,664,209



	December 31, 2009						
	Land and	Buildings and	Machinery and	Tele- communications	Investment in Cable		
	Improvements	Improvements	Equipment	Equipment	Systems	Sub-total	
Cost							
Balance at beginning of year	₽4,293,690,981	₽16,851,097,517	₽39,966,043,425	₽43,157,960,583	₽758,846,103	₽105,027,638,609	
Additions	244,714,216	861,596,375	3,023,913,830	85,424,313	-	4,215,648,734	
Transfers, disposals and other adjustments	(805,889,406)	424,373,487	130,902,592	6,653,682,094	99	6,403,068,866	
Balance at end of year	3,732,515,791	18,137,067,379	43,120,859,847	49,897,066,990	758,846,202	115,646,356,209	
Accumulated Depreciation and Amortization							
Balance at beginning of year	825,955,398	7,454,038,091	22,948,354,459	24,526,391,288	149,766,575	55,904,505,811	
Depreciation and amortization	43,134,944	676,932,434	2,737,079,386	2,836,160,998	42,931,921	6,336,239,683	
Disposals and other adjustments	(469,924,055)	(710,332,806)	202,335,412	20,419,907	20	(957,501,522)	
Balance at end of year	399,166,287	7,420,637,719	25,887,769,257	27,382,972,193	192,698,516	61,283,243,972	
Net Book Value at End of Year	₽3,333,349,504	₽10,716,429,660	₽17,233,090,590	₽22,514,094,797	₽566,147,686	₽54,363,112,237	

	December 31, 2009						
	Transportation, Furnishing and Other Equipment	Passenger Aircraft and Other Flight Equipment	Construction In-progress	Equipment In-transit	Total		
Cost		· · ·					
Balance at beginning of year	₽7,607,066,619	₽29,837,257,909	₽45,518,503,156	₽283,315,592	₽188,273,781,885		
Additions	736,607,677	2,795,572,546	11,447,787,870	380,767,995	19,576,384,822		
Transfers, disposals and other adjustments	(484,750,018)	(19,159,815)	(7,329,458,240)	(231,641,847)	(1,661,941,054)		
Balance at end of year	7,858,924,278	32,613,670,640	49,636,832,786	432,441,740	206,188,225,653		
Accumulated Depreciation and Amortization							
Balance at beginning of year	5,811,192,614	4,948,558,353	-	_	66,664,256,778		
Depreciation and amortization	770,392,761	1,917,683,713	-	_	9,024,316,157		
Disposals and other adjustments	(800,575,199)	(943,282)	-	_	(1,759,020,003)		
Balance at end of year	5,781,010,176	6,865,298,784	_	_	73,929,552,932		
Net Book Value at End of Year	₽2,077,914,102	₽25,748,371,856	₽49,636,832,786	₽432,441,740	₽132,258,672,721		



## Construction in-Progress

# DTPI

Projects under construction consists of a cellular tower where relays, routers, power transmission including a generator set, base station and subsystems may be found in a typical infrastructure. These facilities, when rolled out, are subjected to rigid testing for serviceability and traffic utilization, including its ability to inter-operate with other network elements, thereby ensuring seamless inter-connectivity (voice and data). These projects are turn-key and must await final acceptance and certification before the projects under construction qualifying as available for use are transferred to the related 'Property, plant and equipment' account, when the construction or installation and related activities necessary to prepare the property, plant and equipment for their intended use are completed, and the property, plant and equipment are ready for commercial service.

## CAI

Construction in-progress represents the cost of aircraft and engine modifications in progress and buildings and improvements and other ground property under construction. Construction inprogress is not depreciated until such time when the relevant assets are completed and available for use. As of December 31, 2010 and 2009, the Group capitalized pre-delivery payments as construction-in-progress amounting to  $\mathbb{P}1.4$  billion and  $\mathbb{P}3.4$  billion, respectively.

#### Depreciation and Amortization

The breakdown of consolidated depreciation and amortization on property, plant and equipment follows:

	2010	2009	2008
Depreciation and amortization expense			
(included under):			
General and administrative expenses			
(Note 31)	₽6,872,424,168	₽5,914,634,936	₽4,841,081,717
Cost of sales (Note 30)	3,168,777,966	2,932,577,881	2,529,157,077
Cost of services (Note 30)	228,035,639	177,103,340	144,555,849
	₽10,269,237,773	₽9,024,316,157	₽7,514,794,643

In 2009, the Group recognized losses on property, plant and equipment which were destroyed by a typhoon amounting to P63.3 million (included under 'Other operating income (loss)' account in the consolidated statements of comprehensive income) (Note 29).

## Investment in Cable Systems

Investment in cable systems represents Digitel's indefeasible rights of use (IRU) of circuits in certain cable systems.



## Property, Plant and Equipment Pledged as Collateral

*Passenger aircraft held as securing assets under various loans* The Group entered into Export Credit Agency (ECA)-backed loan facilities (the ECA loan) to partially finance the purchase of ten Airbus A319 aircraft (Note 24). The Group also entered into a commercial loan facility to partially finance the purchase of two Airbus A320 aircraft, one CFM 565B4/P engine, two CFM 565B5/P engines and one Quick Engine Change (QEC) Kit. Additionally, the Group entered into both ECA loans and commercial loan facilities to partially finance the purchase of six Avion de Transport Regional (ATR) 72-500 Turbo Propeller Aircraft (Note 24).

Under the terms of the ECA loan and the commercial loan facilities, upon the event of default, the outstanding amount of loan (including interest accrued) will be payable by CALL or ILL or BLL, or by the guarantors which are CPAHI and the Parent Company, or failing that, the respective lenders will foreclose the securing assets.

As of December 31, 2010 and 2009, the carrying amount of the securing assets (included under the 'Property, plant and equipment' in the consolidated statements of financial position) amounted to P26.6 billion and P23.6 billion, respectively.

On July 18, 2010, one ATR 72-500 turboprop aircraft was damaged due to hard landing at Ninoy Aquino International Airport (NAIA). On November 30, 2010, the Group disposed the aircraft and settled the corresponding loan since it is already considered as constructive loss, wherein reparation cost is higher than the book value of the aircraft.

Others

Certain property, plant and equipment of URC with an aggregate net book value of P46.6 million and P58.9 million have been pledged as security for certain long-term debt as of December 31, 2010 and 2009 (Note 24).

#### **Operating Fleet**

As of December 31, 2010 and 2009, the Group's operating fleet follows:

	2010	2009
Owned (Note 24):		
Airbus A319	10	10
Airbus A320	5	2
ATR 72-500	7	8
Under operating lease (Note 43):		
Airbus A320	9	9
	31	29

The additions in 'Passenger aircraft' account includes capitalized asset retirement obligation related to new operating lease agreements amounting to P211.0 million for the year ended December 31, 2009 (Note 25). Moreover, change in accounting estimates increase ARO asset by P705.7 million in 2010 with recognition of ARO liability.



# 18. Biological Assets

The composition and movements in this account follow:

			Dec	ember 31, 201	0		
	Swii	ne (At Fair Value	e Less				
	Est	timated Costs to	Sell)	Р	oultry (At Cos	t)	
	Breeder	Commercial	Sub-total	Breeder	Commercial	Sub-total	Total
Cost							
Balance at beginning							
of year	₽423,205,686	₽1,007,768,708	₽1,430,974,394	₽184,271,162	₽52,859,437	₽237,130,599	₽1,668,104,993
Additions	324,040,327	2,442,514,305	2,766,554,632	22,487,266	165,074,879	187,562,145	2,954,116,777
Disposal	(334,426,674)	(2,634,447,729)	(2,968,874,403)	(61,277,633)	(158,256,271)	(219,533,904)	(3,188,408,307)
Balance at end of year	412,819,339	815,835,284	1,228,654,623	145,480,795	59,678,045	205,158,840	1,433,813,463
Accumulated							
Depreciation							
Balance at beginning							
of year	40,929,558	-	40,929,558	61,296,050	-	61,296,050	102,225,608
Depreciation	29,767,994	-	29,767,994	109,337,200	-	109,337,200	139,105,194
Disposal	(33,210,065)	-	(33,210,065)	(114,629,876)	) –	(114,629,876)	(147,839,941)
Balance at end of year	37,487,487	-	37,487,487	56,003,374	-	56,003,374	93,490,861
Gain arising from							
changes in fair value							
less estimated costs							
to sell	(16,109,038)	(28,636,528)	(44,745,566)		· _		(44,745,566
Net Book Value at End			· · · · ·				
of Year	₽359,222,814	₽787,198,756	₽1,146,421,570	₽89,477,421	₽59,678,045	₽149,155,466	₽1,295,577,036
			D	····· 21 2000			
				cember 31, 2009	1		
		ne (At Fair Value		т			
		timated Costs to S	,		Poultry (At Cost	/	<b>T</b> ( 1
	Breeder	Commercial	Sub-total	Breeder	Commercial	Sub-total	Total

	Estimated Costs to Sen)			Toulity (At Cost)			
	Breeder	Commercial	Sub-total	Breeder	Commercial	Sub-total	Total
Cost							
Balance at beginning							
of year	₽317,016,518	₽944,238,600	₽1,261,255,118	₽181,209,465	₽84,176,110	₽265,385,575	₽1,526,640,693
Additions	360,681,089	2,359,234,546	2,719,915,635	431,020,108	236,814,283	667,834,391	3,387,750,026
Disposal	(270,024,530)	(2,376,974,226)	(2,646,998,756)	(427,958,411)	(268,130,956)	(696,089,367)	(3,343,088,123)
Balance at end of year	407,673,077	926,498,920	1,334,171,997	184,271,162	52,859,437	237,130,599	1,571,302,596
Accumulated							
Depreciation							
Balance at beginning							
of year	33,068,331	-	33,068,331	50,312,620	-	50,312,620	83,380,951
Depreciation	42,357,558	-	42,357,558	115,667,044	-	115,667,044	158,024,602
Disposal	(34,496,331)	-	(34,496,331)	(104,683,614)	-	(104,683,614)	(139,179,945)
Balance at end of year	40,929,558	-	40,929,558	61,296,050	-	61,296,050	102,225,608
Gains arising from							
changes in fair value							
less estimated costs							
to sell	15,532,609	81,269,788	96,802,397	-	_	_	96,802,397
Net Book Value at End							
of Year	₽382,276,128	₽1,007,768,708	₽1,390,044,836	₽122,975,112	₽52,859,437	₽175,834,549	₽1,565,879,385

The Group has about 170,624 and 207,522 heads of swine as of December 31, 2010 and 2009, respectively, and about 478,236 and 576,155 heads of poultry as of December 31, 2010 and 2009, respectively.

Total biological assets shown in the consolidated statements of financial position follow:

	2010	2009
Current portion	<b>₽</b> 846,876,801	₽1,060,628,145
Noncurrent portion	448,700,235	505,251,240
	₽1,295,577,036	₽1,565,879,385



#### 19. Intangible Assets

The composition and movements in this account follow:

	December 31, 2010						
	Technology		Software		Product		
	Licenses	Licenses	Costs	Trademarks	Formulation	Total	
Cost							
Balance at beginning of year	₽552,331,752	₽99,616,679	₽72,161,135	₽335,539,346	₽425,000,000	₽1,484,648,912	
Additions	-	135,076,200	-	-	-	135,076,200	
Balance at end of year	552,331,752	234,692,879	72,161,135	335,539,346	425,000,000	1,619,725,112	
Accumulated Amortization							
and Impairment Loss							
Balance at beginning of year	552,331,752	-	59,607,145	6,919,090	-	618,857,987	
Amortization (Note 31)	-	_	4,268,033	2,767,636	_	7,035,669	
Balance at end of year	552,331,752	_	63,875,178	9,686,726	_	625,893,656	
Net Book Value at							
End of Year	₽-	₽234,692,879	₽8,285,957	₽325,852,620	₽425,000,000	₽993,831,456	

	December 31, 2009					
	Technology		Software		Product	
	Licenses	Licenses	Costs	Trademarks	Formulation	Total
Cost						
Balance at beginning of year	₽552,331,752	₽99,616,679	₽69,967,495	₽335,539,346	₽425,000,000	₽1,482,455,272
Additions	-	-	2,193,640	-	-	2,193,640
Balance at end of year	552,331,752	99,616,679	72,161,135	335,539,346	425,000,000	1,484,648,912
Accumulated Amortization						
and Impairment Loss						
Balance at beginning of year	552,331,752	_	54,881,844	4,151,454	_	611,365,050
Amortization (Note 31)	-	-	4,725,301	2,767,636	-	7,492,937
Balance at end of year	552,331,752	-	59,607,145	6,919,090	-	618,857,987
Net Book Value at						
End of Year	₽-	₽99,616,679	₽12,553,990	₽328,620,256	₽425,000,000	₽865,790,925

## Technology Licenses

Technology licenses represent the cost of JGSPC's technology and licensing agreements which cover the construction, manufacture, use and sale of polyethylene (PE) and polypropylene (PP) lines. JGSPC's technology licenses were fully impaired in 2006.

#### Licenses

Included in this account are Bank and Branch licenses.

Bank license is the value assigned to commercial license acquired by the Group through the acquisition of RBC (formerly Royal Bank of Scotland (Philippines), Inc. (RBS)) from Royal Bank of Scotland Plc and Royal Bank of Scotland N.V. (Note 45).

RSBC identified no impairment in its bank and branch licenses in 2010, 2009 and 2008.

#### Trademarks and Product Formulation

Trademarks were acquired by URC from Nestlé Waters Philippines, Inc. (NWPI) and Acesfood in 2008 and 2007, respectively. Product Formulation was acquired from General Milling Corporation (GMC) in 2008.



# 20. Goodwill

Movements in the Group's Goodwill account follow:

	2010	2009
Cost		
Balance at beginning of year	₽1,075,014,724	₽1,131,063,835
Disposal of investment	-	(56,049,111)
Balance at end of year	1,075,014,724	1,075,014,724
Accumulated Impairment Losses		
Balance at beginning and end of year	184,639,704	240,688,815
Disposal of investment	-	(56,049,111)
Balance at end of year	184,639,704	184,639,704
Net Book Value at End of Year	₽890,375,020	₽890,375,020

The Group's goodwill pertains to: (a) the acquisition of Advanson International Pte. Ltd. (Advanson) in December 2007, (b) the acquisition of Acesfood Network Pte. Ltd. (Acesfood) in May 2007, (c) the excess of the acquisition cost over the fair values of the net assets acquired by Hong Kong China Foods Co. Ltd. (HCFCL) and URC Asean Brands Co. Ltd. (UABCL) in 2000, and (d) the acquisition of Southern Negros Development Corporation (SONEDCO) in 1998. The goodwill arising from the acquisitions of HCFCL, UABCL, Acesfood and Advanson was translated at the applicable year-end exchange rate.

The Group performed its annual impairment test on its goodwill and other intangible assets with indefinite useful lives as of reporting date. The recoverable amounts of the intangible assets were determined based on value in use calculations using cash flow projections from financial budgets approved by management covering a five-year period. The pre-tax discount rates applied to cash flow projections range from 9.3% to 10.0%. The following assumptions were also used in computing value in use:

*Growth rate estimates* - growth rates were based on experiences and strategies developed for the various subsidiaries. The prospect for the industry was also considered in estimating the growth rates.

*Discount rates* - discount rates were estimated based on the industry weighted average cost of capital, which includes the cost of equity and debt after considering the gearing ratio.

## 21. Other Noncurrent Assets

This account consists of:

	2010	2009
Deferred subscriber acquisition and		
retention costs	₽1,454,924,519	₽1,510,120,411
Security and miscellaneous deposits	581,938,092	476,519,718
Deferred tax assets (Note 38)	231,357,830	356,260,002
Pension assets (Note 37)	77,904,820	141,018,200
Others	1,247,421,242	1,458,194,129
	₽3,593,546,503	₽3,942,112,460



## Security Deposits

As of December 31, 2010 and 2009, security deposits include deposits amounting to P273.5 million and P239.1 million, respectively, which relate to the Group's leased buildings, cellsite lots and commercial spaces. These will be collected in full or offset against rent payable at the end of the lease terms subject to adjustments by the lessor to cover damages incurred on the properties.

#### Deferred Subscriber Acquisition and Retention Costs

Changes in deferred subscriber acquisition and retention costs follow:

	2010	2009
Balance at beginning of year	₽1,510,120,411	₽1,137,425,100
Deferral of subscriber acquisition and retention		
costs during the year	1,449,920,497	1,575,562,888
Amortization during the year	(1,505,116,389)	(1,202,867,577)
Balance at end of year	₽1,454,924,519	₽1,510,120,411

## Others

Others include repossessed chattels and utility deposits.

# 22. Accounts Payable and Accrued Expenses

This account consists of:

	2010	2009
Accrued expenses	₽10,296,587,601	₽9,226,709,693
Trade payables	8,451,724,454	8,462,255,018
Deposit liabilities	8,561,959,697	12,355,824,049
Due to related parties (Note 40)	532,241,305	1,546,377,524
Withholding taxes payable	358,995,687	250,778,740
Output value added tax	265,529,734	64,906,585
Dividends payable	7,568,707	7,002,600
Other payables	1,782,918,887	2,185,132,766
	₽30,257,526,072	₽34,098,986,975



## Accrued Expenses

Accrued expenses consists of accruals for:

	2010	2009
Advertising and promotions	₽2,207,835,484	₽1,530,352,233
Rental expense	1,496,942,099	1,217,620,169
Landing and take-off, navigational charges,		
and other aircraft-related expenses	1,478,647,591	1,608,526,921
Accrued interest payable	1,387,850,779	1,370,586,239
Compensation and benefits	1,055,626,303	463,366,317
Taxes and licenses	611,245,728	952,205,195
Contracted services	567,831,599	458,242,852
Utilities	514,151,938	434,999,035
Royalties	301,330,370	218,512,183
Import bills payable	223,552,924	580,742,702
Freight and handling costs	167,692,606	140,295,962
Insurance	92,181,719	99,294,842
Other accrued expenses	191,698,461	151,965,043
	₽10,296,587,601	₽9,226,709,693

Other accrued expenses include accruals for travel and transportation, repairs and maintenance and other professional services.

#### Trade Payables

Trade payables are noninterest-bearing and are normally settled on 30- to 60-day terms. Trade payables arise mostly from purchases of inventories, which include raw materials and indirect materials (i.e., packaging materials) and supplies, for use in manufacturing and other operations. Trade payables also include importation charges related to raw materials purchases, as well as occasional acquisitions of production equipment and spare parts. Obligations arising from purchase of inventories necessary for the daily operations and maintenance of aircraft which include aviation fuel, expendables and consumables, equipment and in-flight supplies are also charged to this account.

## **Deposit** Liabilities

Deposit liabilities represent the savings, demand and time deposit liabilities of RSBC and RBC. Of the total deposit liabilities of RSBC as of December 31, 2010 and 2009, 66.5% and 63.6%, respectively, are subject to periodic interest repricing while RBC has no deposit liabilities subject to repricing. Remaining deposit liabilities of RSBC incur an annual fixed interest rates of up to 2.8% for both years. RBC deposit liabilities incurred fixed interest rates ranging from 0.1% to 0.3% in 2010.

As of December 31, 2010 and 2009, under existing BSP regulations for thrift banks, non-FCDU deposit liabilities are subject to statutory reserve of 4.0% and liquidity reserve of 2.0% for both years. As of December 31, 2010 and 2009, the RSBC is in compliance with such regulation.

In 2010, under existing BSP regulations applicable for commercial banks, non-FCDU deposit liabilities of RBC are subject to liquidity reserves equivalent to 11.00% and statutory reserves equivalent to 8.00%. RBC is in compliance with such regulations as of December 31, 2010.



The combined liquidity and statutory reserves as reported to the BSP of RSB and RBC are as follows:

	2010	2009
Cash and other cash items	₽516,719,879	₽500,488,184
Due from BSP	194,661,111	139,353,611
	₽711,380,990	₽639,841,795

The details of 'Interest expense' on 'Deposit liabilities', which is included in the 'Cost of services - Banking' in the profit or loss are as follows (Note 31):

	2010	2009
Savings	₽11,467,073	₽177,368,405
Time	277,310,307	76,093,705
Demand	102,875,442	11,992,871
	₽391,652,822	₽265,454,981

#### Other Payables

Other payables mostly consists of management bonus, royalty payables and airport and other related fees.

# 23. Other Current Liabilities

This account consists of:

	2010	2009
Unearned revenue	₽5,295,750,754	₽4,055,257,956
Deposits from real estate buyers and		
lessees (Note 25)	1,515,192,936	1,422,447,263
Others	-	70,362,539
	₽6,810,943,690	₽5,548,067,758

#### Unearned Revenue

The unearned revenue account includes the Group's (a) unearned air transportation revenue and (b) unearned telecommunications revenue.

#### Unearned transportation revenue

Passenger ticket and cargo waybill sales are initially recorded under 'Unearned revenue' in the consolidated statements of financial position, until these are recognized under 'Air transportation revenue' in the statement of comprehensive income, when the transportation service is rendered by the Group (or once tickets are flown).

As of December 31, 2010 and 2009, the Group's unearned air transportation revenue amounted to P4.6 billion and P3.5 billion, respectively.



#### Unearned telecommunications revenue

Unearned telecommunications revenue represents the unused/unexpired airtime value of prepaid cards and over-the-air reload services sold. Proceeds from sale of prepaid cards and airtime values through the over-the-air reloading services are initially recognized as unearned revenue by the Group. Revenue is recognized upon the actual usage of the airtime value of the card, net of free service allocation. The unused value of prepaid card is likewise recognized as revenue upon expiration. As of December 31, 2010 and 2009, the Group's unearned telecommunications revenue amounted to P689.4 million and P586.1 million, respectively.

#### 24. Short-term and Long-term Debt

#### <u>Short-term Debt</u> Short-term debt consists of:

	2010	2009
Parent Company:		
Philippine Peso - with interest rate of 3.0% in		
2010 and nil in 2009	₽679,400,000	₽-
Subsidiaries:		
Foreign currencies - with interest rates		
ranging from 0.3% to 2.5% in 2010 and		
0.5% to 5.9% in 2009	14,535,146,410	13,613,574,007
Philippine Peso - with interest rates		
ranging from 4.5% to 5.6% in 2010 and		
6.8% to 9.0% in 2009	137,500,000	346,500,000
	14,672,646,410	13,960,074,007
	₽15,352,046,410	₽13,960,074,007

In 2010, 2009 and 2008, the Group has incurred interest expense on short-term notes amounting to P253.8 million, P949.6 million and P1.7 billion, respectively (Note 35).

#### Long-term Debt

Long-term debt (net of debt issuance costs) consists of:

	Maturities	Interest Rates	2010	2009
Parent Company:				
Bayerische HypoVereinsbank AG				
(HypoVereinsbank) loan	2011	3.72%	₽375,431,950	₽-
	2010	USD LIBOR + 0.625%	_	1,186,149,342
Fixed Rate Corporate Notes	2013	8.00%	4,286,316,088	4,278,791,337
Fixed Rate Retail Bonds	2014	8.25%	8,913,511,988	8,895,450,936
			13,575,260,026	14,360,391,615
Subsidiaries:				
Foreign currencies:				
JGSPL				
US\$300.0 million guaranteed term				
loan facility	2013	USD LIBOR + 2.45%	13,079,544,763	13,734,947,420
US\$300.0 million guaranteed notes	2013	8.00%	11,078,059,256	11,815,938,795
URCPL				
US\$200.0 million guaranteed notes	2012	8.25%	8,215,279,157	9,211,803,925
URC				
HypoVereinsbank term loan	Various dates	EURIBOR/		
facilities	through 2009	USD LIBOR +		
	-	0.75%	_	20,963,975

(Forward)



	Maturities	Interest Rates	2010	2009
Digitel				
Zero-coupon convertible bonds	2013	12.00%	₽2,312,197	₽2,285,096
	Various dates	USD LIBOR +		
Term loan facilities	through 2015	0.30% to 2.70%	15,261,864,425	13,357,638,386
CAI				
Commercial loan from foreign	Various dates	4.11% to 5.67% in		
banks	through 2017	2009, 3.95% to 6.66%		
		in 2008 and 4.89% to		
		5.83% in 2007	2,652,018,641	3,246,136,787
ECA loans (Note 17)	Various dates	3.37% to 5.83% in		
	through 2018	2009, 3.78% to 5.83%		
		in 2008 and 4.89% to		
		5.83% in 2007	15,780,690,063	13,863,989,944
			66,069,768,502	65,253,704,328
Philippine Peso:				
URC				
P3.0 billion loan facility	2014	8.75%	2,977,963,795	2,974,111,195
Philippine Sugar Corporation				
restructured loan	2013	7.50%	33,105,818	39,990,828
RLC				
₽1.0 billion loan facility	2009	10.70%	-	115,000,000
₽3.0 billion loan facility	2012	6.38%	3,000,000,000	3,000,000,000
₽2.0 billion bonds	2013	15.70% -		
		PDST-F rate	2,000,000,000	2,000,000,000
₽5.0 billion loan facility	2014	8.50%	5,000,000,000	5,000,000,000
₽5.0 billion loan facility	2014	8.25%	5,000,000,000	5,000,000,000
			18,011,069,613	18,129,102,023
			84,080,838,115	83,382,806,351
			97,656,098,141	97,743,197,966
Less current portion			10,602,053,608	5,206,601,663
			₽87,054,044,533	₽92,536,596,303

Except for the balances of subsidiaries reporting at September 30 fiscal year end, the foreign exchanges rates used to revalue the foreign currency borrowings were P43.84 to US\$1.00 and P46.2 to US\$1.00 in December 31, 2010 and 2009, respectively. The foreign exchange rates used by the subsidiaries reporting at fiscal year end were P43.88 to US\$1.00 and P47.39 to US\$1.00 in September 30, 2010 and 2009, respectively.

Long-term debt to foreign banks is shown net of unamortized debt issuance costs totaling P0.9 billion (US\$18.9 million) and P1.0 billion (US\$22.1 million) as of December 31, 2010 and 2009, respectively. Unamortized debt issuance cost related to peso-denominated long-term debt amounted to P132.2 million and P161.6 million as of December 31, 2010 and 2009, respectively.

Except for the liability under the minimum capacity purchase agreement, repayments of the long-term debt (gross of debt issuance costs) follow:

	2010	2009
Due in:		
2010	₽–	₽5,471,178,878
2011	10,870,674,413	10,486,998,344
2012	21,346,566,015	21,931,420,555
2013	24,851,953,936	25,027,942,573
2014	26,403,294,121	25,655,829,517
Thereafter	15,264,049,638	10,354,718,187
	₽98,736,538,123	₽98,928,088,054



Certain loan agreements contain provisions which, among others, require the maintenance of specified financial ratios at certain levels and impose negative covenants which, among others, prohibit a merger or consolidation with other entities, dissolution, liquidation or winding-up except with any of its subsidiaries; and prohibit the purchase or redemption of any issued shares or reduction of registered and paid-up capital or distribution of assets resulting in capital base impairment.

The following significant transactions affected the Group's long-term debt:

#### Parent Company ₱9.0 Billion Fixed Retail Bonds

On November 19, 2009, the Parent Company issued P9.0 Billion retail bonds constituting direct, unconditional, unsubordinated, and unsecured obligations of the Parent Company ranking *pari passu* at all time times without preference with all outstanding unsubordinated debt and unsecured obligations of the Parent Company, except for any statutory preference or priority established under Philippine law. The Bonds bears fixed interest rate of 8.25% calculated based on 30/360 day count and payable semiannually every 20th of May and November until November 20, 2014.

The Bonds were used to finance the operations of the Air transportation and Telecommunications segment of the Group.

The capitalized transaction costs related to the issuance of the retail bonds amounted to P106.5 million.

#### Subsidiaries' Foreign Currency Loans

JGSPL US\$ LIBOR + 2.45% Guaranteed Term Loan Facility Due 2013

In June 2008, JGSPL issued US\$300.0 million US\$ LIBOR + 2.45% guaranteed notes, due on June 16, 2013, which are unconditionally and irrevocably guaranteed by the Parent Company. Unless previously redeemed, the US\$ LIBOR + 2.45% guaranteed notes will be repaid in five equal semi-annual installments amounting to US\$60.0 million beginning on the 6th interest period until maturity.

#### JGSPL 8.00% Guaranteed Notes Due 2013

In January 2006, JGSPL issued US\$300.0 million 8.00% guaranteed notes due 2013 which are unconditionally and irrevocably guaranteed by the Parent Company. Unless previously purchased and cancelled, the 8.00% guaranteed notes will be redeemed at their principal amount on January 18, 2013.

#### URCPL 8.25% Guaranteed Notes Due 2012

On January 14, 2005, URCPL issued US\$200.0 million 8.25% notes due 2012 guaranteed by URC. Unless previously redeemed or purchased and cancelled, the notes will be redeemed at their principal amount, plus accrued and unpaid interest on January 20, 2012.

These corporate notes contain negative covenants which include among others maintenance of the guarantor of a debt to equity ratio of not greater than 2.0 to 1.0.

#### Reacquisition of bonds

On October 29, 2008, the Group reacquired a portion of its bonds payable with a face value of P241.7 million (US\$5.0 million) for a total proceeds of P228.0 million (US\$4.5 million). The Group recognized gain on reacquisition of bonds amounting to P20.8 million (included under 'Others - net' in the consolidated statements of comprehensive income).



On February 20, 2010, the Group made a partial principal repayment on its bonds payable with a face value of P342.8 million (US\$7.4 million).

#### Digitel Zero Coupon Convertible Bonds

On December 8, 2003, Digitel issued zero coupon convertible bonds due 2013 (Digitel Bonds) with face value of US\$31.1 million and issue price of US\$10.0 million. Unless previously converted, cancelled or redeemed, the bonds are convertible into Digitel's common shares at P1 par value at the end of the tenth year after the issue date and are redeemable at the option of Digitel, in whole or in part, at the end of each year starting one year after the issue date and every year thereafter at the following redemption dates and values:

Redemption Date	Redemption Value <sup>(a)</sup>
End of 1st year from issue date	US\$35.29
End of 2nd year from issue date	38.75
End of 3rd year from issue date	42.63
End of 4th year from issue date	46.97
End of 5th year from issue date	51.83
End of 6th year from issue date	57.28
End of 7th year from issue date	63.38
End of 8th year from issue date	70.21
End of 9th year from issue date	77.87
End of 10th year from issue date	86.44
<sup>(a)</sup> Per US\$100 of face value	

Alternately, the bondholders will have the right to convert the Digitel bonds into common shares of Digitel at redemption date. The number of conversion shares to be received by the bondholders upon exercise of the conversion right is equivalent to the total redemption value which the bondholders would have received if the Digitel bonds were redeemed multiplied by the exchange rate for the relevant date divided by the ₱1.0 par value. Unless previously converted, purchased or cancelled or redeemed, the Digitel bonds shall be converted into the common shares of Digitel at the end of the tenth year of the issue date. In January 2006, the conversion options expired due to an amendment on the bond agreement.

The Parent Company subscribed and paid a total of \$9,996,392 for the bonds ("JGSHI-subscribed Bonds"). On January 3, 2006, Digitel entered into a Memorandum of Agreement (MOA) with the Parent Company to amend the conversion options of JGSHI-subscribed Bonds. On the said MOA, the conversion rights provided for in the terms and conditions of the Bonds as contained in the Application to Purchase and in the Prospectus, the Parent Company agreed that any conversion of its JGSHI-subscribed Bonds into Digitel shares shall be subjected to the consent of Digitel.

The Digitel bonds constitute direct, unconditional, unsubordinated and unsecured obligations of Digitel and shall at all times rank pari passu and without preference among themselves and at least equally with all other present and future unsubordinated, unsecured obligations of Digitel, except as may be preferred by virtue of mandatory provision of law.

The bondholders have the option, through a resolution approved by 75.0% of the face value of the bonds then outstanding, to require a lien on unencumbered assets of Digitel not subject to a dispute, valued at approximately US\$200,000, subject to the limitations, conditions and restrictions of a Mortgage Trust Indenture (MTI). The MTI will be administered by a security trustee appointed in compliance with the MTI.



#### DCPL Bonds Due 2014

In November 2004, Digitel Capital Philippines Ltd (DCPL), a subsidiary of Digitel, issued bonds to JGSPL due 2014 with face value of US\$590.1 million and issue price of US\$190.0 million. The proceeds of the bonds were used for Digitel's expansion projects. The issuance of DCPL Bonds was approved by Digitel's shareholders in it special stockholders' meeting held on May 28, 2001. The subscription of DCPL Bonds was also approved by the Parent Company's BOD on December 5, 2003, which was ratified by the Parent Company's shareholders in its meeting held on July 22, 2004. This transaction being among entities under common control has been agreed by the Parent Company, DCPL and JGSPL, as an equity transaction.

The DCPL bonds are exchangeable to common shares of Digitel based on the redemption values as determined on specified dates. In anticipation of the plan or intent to convert or redeem the bonds in 2011, the issuer and bondholder agreed to bring the bond carrying value to its redemption value as at December 31, 2010.

#### Digitel Term Loan Facilities

Digitel and its wholly owned subsidiary, Digitel Mobile Phils., Inc. (DMPI), entered into various term loan facility agreements to finance various purchase and supply agreements. Said term loan facilities follow:

• Digitel US\$14.0 million HypoVereinsbank loan

In January 2001, Digitel and HypoVereinsbank signed a buyer's credit agreement to finance the export contract of Digitel with a certain foreign supplier. HypoVereinsbank agreed to make available the total amount of US\$14.0 million, in two tranches of US\$11.8 million and US\$2.2 million. The amount is used to finance 85.0% of the export contract value totaling US\$16.5 million. Said loan is payable in 14 equal, consecutive, semi-annual installments beginning six months after the final acceptance of all units purchased but not later than June 30, 2002. Digitel will pay interest equivalent to USD LIBOR plus 0.75%.

• Digitel US\$43.5 million Nordea Bank AG (Nordea) loan

On January 12, 2004, Digitel entered into an export credit facility with Nordea in the aggregate principal amount of up to US\$43.5 million. Under the export credit facility, Nordea shall make available the amount of the loan for the sole purpose of financing up to (i) 85.0% of the offshore contract value amounting to US\$40.6 million, and (ii) 85.0% of the Swedish Export Credits Guarantee Board (EKN) premium. The interest payable on the loan shall be the USD LIBOR plus 0.75% per annum. The loan is payable in 14 consecutive equal semi-annual installments, the first of which shall fall due on March 15, 2005, subject to EKN's rules and regulations.

• DMPI US\$20.0 million Nordic Investment Bank (Nordic) loan

On October 12, 2004, DMPI entered into a term loan facility with Nordic in the amount of up to US\$20.0 million, guaranteed by Digitel and the Parent Company. The loan shall bear interest equivalent to the sum of USD LIBOR plus 2.70% per annum. The loan is payable in 12 consecutive equal semi-annual installments on the payment dates starting on March 15, 2006 and September 15, 2011.



• DMPI US\$23.6 million Societe Generale (SG) and Calyon loan

On April 11, 2005, DMPI entered into an equipment supply contract with a certain foreign supplier for the supply of equipment, software and offshore services (the Equipment supply contract). Under the terms and conditions of the Export Credit Agreement, SG and Calyon agreed to make available a credit of up to US\$23.6 million. The amount shall be used to finance the Equipment Supply Contract, to the extent covered by the insurance of SINOSURE, a credit insurance agency. The aggregate amount of all disbursements under the facility shall be payable in 14 consecutive equal semi-annual installments, the first one of which will become due six months after repayment date and thereafter, each of them falling due on the following interest payment date. DMPI shall pay interest equivalent to USD LIBOR plus 0.60% per annum.

• DMPI US\$19.0 million Calyon and SG loan

On May 5, 2005, DMPI entered into a supply and service contract with Alcatel CIT and Alcatel Philippines Inc. for the supply of various telecommunications materials, software and services for the Global System for Mobile Communication (GSM) Cellular Mobile Short-term Core Extension Project (the Supply and Service Contract). Under the terms and conditions of the loan, Calyon and SG agreed to make available a credit of up to US\$19.0 million. The amount shall be used to finance the Supply and Service Contract, to the extent covered by the insurance of COFACE, a French credit insurance agency. The aggregate amount of all disbursements under the Loan shall be payable in 14 consecutive equal semi-annual installments, the first one of which will become due six months after the starting date for repayment date and thereafter each of them falling due on the following interest payment date. DMPI shall pay interest equivalent to USD LIBOR plus 0.40% per annum.

• DMPI US\$18.7 million Nordea loan

On April 4, 2006, DMPI entered into a loan facility with Nordea. Under the terms of the facility, Nordea shall make available the amounts of (i) US\$17.1 million and (ii) 100.00% of the premium payable to EKN, the aggregate amounts not to exceed the commitment of US\$18.7 million. The Nordea loan is guaranteed by Digitel and the Parent Company. The loan bears interest equivalent to the sum of USD LIBOR plus 0.35% per annum. The loan is payable in 18 consecutive equal semi-annual installments, the first of which shall fall due on October 30, 2006, subject to EKN's rules and regulations.

• DMPI US\$12.7 million SG and Calyon loan

On March 9, 2006, DMPI entered into a purchase agreement with Huawei Technologies Co., Ltd., for the supply of equipment and software for the GSM services in the National Capital Region (the Phase 6A 200 Sites Project). Under the terms and conditions of the loan, SG and Calyon agreed to make available a credit of up to US\$12.7 million. The amount shall be used to finance the Phase 6A 200 Sites Project, to the extent covered by the insurance of SINOSURE, a credit insurance agency.

The loan is payable in 14 consecutive equal semi-annual installments, the first one of which will become due six months after the starting date for repayment and thereafter, each of them falling due on the following interest payment date.



• DMPI ING Bank N.V. (ING) loans

In 2006, DMPI entered into various purchase agreements with certain suppliers and service contractors.

Pursuant to the aforementioned purchase agreements, DMPI entered into a loan agreement with ING where ING agreed to make available amounts up to US\$61.2 million to finance the purchase agreements.

The amounts loaned from ING shall is 14 consecutive equal semi-annual installments (the start payment dates for which the various drawdowns are stipulated in the contract). The loans bear interest equivalent to the sum of USD LIBOR plus margins ranging from 0.30% to 0.60% per annum.

• DMPI US\$27.9 million ING Amsterdam Loans

On December 14, 2007, DMPI entered into a purchase agreements with Huawei Technologies Co., Ltd. The purchase agreements relate to the supply of equipment, hardware, software, and services for the Phase 7 CORE Expansion, Phase 1 3G Network and Phase 7 Intelligent Network Expansion.

Pursuant to the aforementioned purchase agreements, DMPI entered into loan agreements in 2008 with ING Amsterdam where the latter agreed to make available amounts up to US\$34.2 million to finance the purchase agreements.

The amounts loaned from ING is payable in 14 consecutive equal semi-annual installments starting 18 months from the date of signing of contract. The loan is guaranteed by the Parent Company.

DMPI US\$96.6 Million Nordea Bank and ING Bank Loan

On April 28, 2009, DMPI entered in to a loan facility with Nordea and ING Bank. Under the terms of facility, Nordea and ING shall finance up to \$71.6 million, being 85.0% of the Export Contract Value purchase by DMPI from Ericsson Inc.certain equipment and \$24.7 million, being 29.6% of the Export Contract Value for local costs incurred to Ericsson Inc.

The amount owned is payable in seventeen (17) consecutive equal semi-annual payments at a fixed rate of 3.68% per annum plus a risk premium in respect of Nordea and ING at a rate of 0.75% per annum plus 0.2% margin per annum calculated on the loan. The loan is guaranteed by Digitel and the Parent Company

 DMPI USD\$40.6 Million Hongkong and Shanghai Banking Corporation Limited (HSBC) In 2009, DMPI entered into a loan facility wherein HSBC will finance the payments to be made by DMPI for the supply of equipment and services availed by DMPI with Huawei Technologies for the Phase 7 South Luzon Base Station Expansion Project.

The loaned amount will be paid in fourteen (14) equal semi-annual installments with an interest rate of 1.8% per annum plus LIBOR. The loan is guaranteed by the Parent Company.



 DMPI US\$49.9 million China CITIC loan In 2009, DMPI entered into a loan facility with China CITIC for the supply of the equipment, software, and related materials for the Phase 2 3G Expansion, transmission for the Phase 2 3G Expansion and Phase 8A NCP and South Luzon BSS Expansion Projects. The loaned amount

Expansion and Phase 8A NCR and South Luzon BSS Expansion Projects. The loaned amount will be paid in fourteen (14) equal semi-annual installments with an interest rate of 1.8% per annum plus LIBOR. The loan is guaranteed by the Parent Company.

The foregoing liabilities of Digitel, except for the liability under the minimum purchase agreement are guaranteed up to a certain extent by Digitel's majority stockholders and the Parent Company. In addition, the covering loan agreements of such liabilities contain covenants which, among others, restrict the incurrence of loans or debts not in the ordinary course of business, merger or disposition of any substantial portion of Digitel's assets, distribution of capital or profits, redemption of any of its issued shares, and reduction of Digitel's registered and paid-up capital.

## CAI Commercial Loan From Foreign Banks

In 2007, CAI entered into a commercial loan facility to partially finance the purchase of two Airbus A320 aircraft, one CFM 565B4/P engine, two CFM 565B5/P engines and one QEC Kit. The security trustee of the commercial loan facility established ILL, which purchased the aircraft from the supplier and leases such aircraft to CAI pursuant to a: (a) ten-year finance lease arrangement for the aircraft, (b) six-year finance lease arrangement for the engines and (c) five-year finance lease arrangement for the QEC Kit. The quarterly rental payments of CAI correspond to the principal and interest payments made by ILL to the commercial lenders and are guaranteed by the Parent Company. CAI has the option of purchasing the aircraft, the engines and the QEC Kit for a nominal amount at the end of such leases.

In 2008, CAI also entered into a commercial loan facility, in addition to ECA loans, to partially finance the purchase of six ATR 72-500 turboprop aircraft. The security trustee of the commercial loan facility established BLL, a special purpose company, which purchased the aircraft from the supplier and leases such aircraft to CAI. The commercial loan facility is payable in 12 equal, consecutive, semi-annual installments starting six months after the utilization date.

The terms of the commercial loan from foreign banks follow:

- Term of 10 years starting from the delivery date of each Airbus A320 aircraft.
- Term of six and five years for the engines and QEC Kit, respectively.
- Term of six years starting from the delivery date of each ATR 72-500 turboprop aircraft.
- Annuity style principal repayments for the two Airbus A320 aircraft and six ATR 72-500 turboprop aircraft, and equal principal repayments for the engines and the QEC Kit. Principal repayments shall be made on a quarterly and semi-annual basis for the two Airbus A320 aircraft, engines and the QEC Kit and six (6) ATR 72-500 turboprop aircraft, respectively.
- Interest on the commercial loan facility for the two Airbus A320 aircraft shall be 3-month LIBOR plus margin. On February 29, 2009, the interest rates on the two Airbus A320 aircraft, engines and QEC Kit were fixed ranging from 4.11% to 5.67%.
- Interest on the commercial loan facility for the six ATR 72-500 turboprop aircraft shall be 6-month LIBOR plus margin.
- The commercial loan facility provides for material breach as an event of default.
- Upon default, the outstanding amount of loan will be payable, including interest accrued. The lenders will foreclose on secured assets.



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## CAI's ECA Loans

In 2005 and 2006, CAI entered into ECA-backed loan facilities to partially finance the purchase of ten Airbus A319 aircraft. The security trustee of the ECA loans established CALL, a special purpose company, which purchased the aircraft from the supplier and leases such aircraft to CAI pursuant to 12-year finance lease agreements. The quarterly rental payments made by CAI to CALL correspond to the principal and interest payments made by CALL to the ECA-backed lenders. The quarterly lease rentals to CALL are guaranteed by CPAHI and the Parent Company. CAI has the option of purchasing the aircraft for a nominal amount at the end of such leases.

In 2008, CAI entered into ECA loans to partially finance the purchase of six ATR 72-500 turboprop aircraft. The security trustee of the ECA loans established BLL, a special purpose company, which purchased the aircraft from the supplier and leases such aircraft to CAI pursuant to ten-year finance lease agreements. The semi-annual rental payments made by CAI to BLL corresponds to the principal and interest payments made by BLL to the ECA-backed lenders. The semi-annual lease rentals to BLL are guaranteed by the Parent Company. CAI has the option of purchasing the aircraft for a nominal amount at the end of such leases.

In 2009, the Group entered into ECA loans to partially finance the purchase of two ATR 72-500 turboprop aircraft. The security trustee of the ECA loans established SLL, a special purpose company, which purchased the aircraft from the supplier and leases such aircraft to CAI pursuant to 10-year finance lease agreements. The semi-annual rental payments made by CAI to SLL corresponds to the principal and interest payments made by SLL to the ECA-backed lenders. The semi-annual lease rentals to SLL are guaranteed by the Parent Company. CAI has the option of purchasing the aircraft for a nominal amount at the end of such leases.

The terms of the ECA-backed facilities, which are the same for each of the 10 Airbus A319 aircraft and eight ATR 72-500 turboprop aircraft, follow:

- Term of 12 years starting and 10 years from the delivery date of each Airbus 319 aircraft and ATR 72-500 turboprop aircraft, respectively.
- Annuity style principal repayments for the first four aircraft, and equal principal repayments for the last six aircraft. Principal repayments shall be made on a quarterly basis.
- Interest shall be fixed at the option of the borrower on the first interest payment date, based on relevant swap rate plus an agreed-upon margin. Fixed interest rates range from 3.78% to 5.83% and from 4.89% to 5.83% in 2010 and 2009, respectively.
- As provided under the ECA-backed facility, CALL cannot create or allow to exist any security interest, other than what is permitted by the transaction documents or the ECA administrative parties. CALL must not allow impairment of first priority nature of the lenders' security interests.
- The ECA-backed facility also provides for the following events of default: (a) nonpayment of the loan principal or interest or any other amount payable on the due date; (b) breach of negative pledge, covenant on preservation of transaction documents; (c) misrepresentation; (d) commencement of insolvency proceedings against CALL or CALL becomes insolvent; (e) failure to discharge any attachment or sequestration order against CALL's assets; (f) entering into an undervalued transaction, obtaining preference or giving preference to any person, contrary to the laws of the Cayman Islands; (g) sale of any aircraft under ECA financing prior to discharge date; (h) cessation of business; (i) revocation or repudiation by CALL, CAI, the Parent Company or CPAHI of any transaction document or security interest; and (j) occurrence of an event of default under the lease agreement with CAI.



- Upon default, the outstanding amount of the loan will be payable, including interest accrued. The ECA lenders will foreclose on the secured assets, namely the aircraft.
- An event of default under any ECA loan agreement will occur if an event of default as enumerated above occurs under any other ECA loan agreement.

In 2010, the Group entered into ECA-backed loan facilities to fully finance the purchase of three Airbus A320 aircraft. The security trustee of the ECA loans established SALL, a special purpose company, which purchased the aircraft from the supplier and leases such aircraft to the Company pursuant to twelve-year finance lease agreements. The quarterly rental payments made by the Company to SALL corresponds to the principal and interest payments made by SALL to the ECA-backed lenders. The quarterly lease rentals to SALL are guaranteed by the Parent Company. The Company has the option to purchase the aircraft for a nominal amount at the end of such leases.

On November 30, 2010, the Company pre-terminated the lease agreement with BLL related to the disposal of one ATR 72-500 turboprop aircraft. The outstanding balance of the related loans and accrued interests amounting to P638.1 million (US\$14.5 million) and P13.0 million (US\$0.3 million), respectively, were also pre-terminated. The proceeds from the insurance claim on the related aircraft were used to settle the loan and accrued interest. The Parent Company was released as guarantor on the related loans.

#### Philippine Peso Loans

#### URC Philippine Sugar Corporation Restructured Loan

Republic Act (RA) No. 7202 dated February 24, 1992 provided for, among others, the condonation of all penalties and surcharges on loans granted to sugar producers from crop year 1974-1975 up to and including 1984-1985. The guidelines for the implementation of RA No. 7202 was issued under Executive Order No. 31 dated October 29, 1992, directing all government lending financial institutions to write-off from their respective books the interest in excess of 12.00% yearly and all penalties and surcharges due.

Certain assets of URC with a net book value of  $\mathbb{P}46.6$  million and  $\mathbb{P}58.9$  million as December 31, 2010 and 2009, respectively were used to secure the loan (Note 17). The loan is payable in 25 equal annual amortizations of  $\mathbb{P}9.9$  million. Unpaid interest on the loan amounted to  $\mathbb{P}1.9$  million and  $\mathbb{P}2.3$  million and as of December 31, 2010 and 2009, respectively.

#### URC ₱3.0 Billion 8.75% Fixed Corporate Notes Due 2014

On March 24, 2009, URC issued fixed corporate notes amounting to  $\textcircledarrow 3.0$  billion to various financial institutions for capital expenditures and general corporate purposes. The notes bear a fixed interest rate of 8.75%, payable semi-annually in arrears, and have a term of five years, maturing on March 27, 2014.

The notes contain negative covenants that, among others, prohibit merger or consolidation with other entities if it is not the surviving entity, nor shall it create or form another corporation or subsidiary when a material adverse effect will result. The notes also contain affirmative covenants which include among others maintenance of a debt to equity ratio of not greater than 2.0 to 1.0 and interest coverage ratio of not lesser than 2.0 to 1.0.

#### *RLC* ₽1.0 Billion Loan due in October 2009

On October 6, 2004, RLC obtained a five-year loan from ING, Manila Branch and Security Bank Corporation under the DBP-JBIC loan facility payable in nine semi-annual installments. The loan which bears a fixed interest rate of 9.20% per annum plus a margin of 1.50% per annum was used to partially finance capital expenditures of RLC.



Borrowing costs capitalized to subdivision land, condominium and residential units for sale and investment properties and other investments amounted to P16.0 million and P36.0 million in 2010, 2009 and 2008, respectively.

#### *RLC* ₱3.0 Billion Bonds due in May 2012

On May 24, 2007, RLC issued a  $\mathbb{P}3.0$  billion Fixed Rate Corporate Note Facility constituting direct, unconditional, unsubordinated, general and unsecured obligations of RLC ranking at least *pari passu* in all respects and ratably without preference or priority (except for any statutory preference or priority applicable in the winding-up of RLC) with all other outstanding unsecured and unsubordinated obligations of the Group. The term of the bonds is five years and one-day from Issue Date to be issued in one tranche.

The interest rate shall be 6.38% per annum and shall be payable semi-annually, computed based on the outstanding balance with payments commencing on the Issue Date and ending on the Maturity Date.

#### *RLC* ₱2.0 *Billion Loan Facility due in June 2013*

On June 4, 2008, the RLC issued a  $\clubsuit2.0$  billion Inverse Floating Rate Note Facility constituting direct, unconditional, unsubordinated, general and unsecured obligations of RLC ranking at least *pari passu* in all respects and ratably without preference or priority (except for any statutory preference or priority applicable in the winding-up of RLC) with all other outstanding unsecured and unsubordinated obligations of RLC. The term of the bonds is five years and one day from issue date.

The interest rate is at 15.70% less the 3-month Benchmark Rate on an interest determination date rounded off to the nearest 1/100 or 1.00% per annum and shall be payable quarterly, computed based on the outstanding balance, with payments commencing on the issue date and ending on the maturity date.

#### RLC ₱5.0 Billion Retail Bonds due July 2014

On July 13, 2009, RLC issued ₱5.0 billion bonds constituting direct, unconditional, unsubordinated and unsecured obligations of RLC ranking *pari-passu* in all respects and ratably without any preference or priority with all other outstanding unsecured and unsubordinated obligations of RLC. The bond is payable with a lump-sum payment on July 14, 2014 or shall be redeemable at par upon maturity or on a date which is five years and one day from issue date.

The interest rate is 8.50% per annum and shall be payable semi-annually, computed based on the outstanding balance, with payments commencing on the issue date and ending on the maturity date. The payment of the interest shall begin on January 14, 2010.

## RLC ₱5.0 Billion Retail Bonds due August 2014

On August 26, 2009, RLC issued  $\clubsuit$ 5.0 billion bonds constituting direct, unconditional, unsubordinated and unsecured obligations of RLC ranking *pari-passu* in all respects and ratably without any preference or priority with all other outstanding unsecured and unsubordinated obligations of RLC. The bonds are payable with a lump-sum payment on August 27, 2014 or shall be redeemable at par upon maturity or on a date which is five years and one day from issue date.

The interest rate is 8.25% per annum and shall be payable semi-annually, computed based on the outstanding balance with payments commencing on the issue date and ending on the maturity date. The payment of the interest shall begin on February 27, 2010.



Total interest expense and other related charges on long-term debts amounted to  $\clubsuit$ 5.2 billion,  $\clubsuit$ 4.5 billion and  $\clubsuit$ 3.5 billion in 2010, 2009 and 2008, respectively (Note 35).

### 25. Other Noncurrent Liabilities

This account consists of:

	2010	2009
Accrued project costs	₽10,708,408,526	₽6,712,327,392
Deposits from real estate buyers and lessees	2,857,766,003	2,383,301,870
ARO (Notes 17 and 35)	2,572,134,065	1,585,192,428
Deposit liabilities	1,187,554,939	1,180,477,581
Accrued maintenance cost	923,451,428	910,665,374
Due to related parties (Note 40)	920,294,635	1,517,894,311
Derivative liabilities (Note 8)	546,764,107	625,449,086
Pension liabilities (Note 37)	543,271,577	465,556,610
Others	745,817,598	1,082,463,037
	₽21,005,462,878	₽16,463,327,689

## Accrued Project Costs

Accrued project costs represent costs of unbilled materials, equipment and labor relating to telecommunications projects which are already eligible for capitalization as of December 31, 2010 and 2009. The determination of costs to be capitalized is based on the contract price multiplied by the percentage of shipped materials and/or delivered services.

### Deposits from Real Estate Buyers and Lessees

Deposits from lessees represent cash received from tenants representing three to six months' rent which shall be refunded to tenants at the end of lease term. The Group recognized discount on deposits from lessees amounting to P97.0 million and P101.0 million as of December 31, 2010 and 2009, respectively. The related interest expense on the discount amounted to P71.3 million, P68.6 million and P60.6 million in 2010, 2009 and 2008, respectively (Note 35). The deposits from lessees were discounted using PDST-F rate plus 2.0% spread.

In addition, 'Deposits from real estate buyers' represent cash received from buyers which shall be applied against the total contract price of the subdivision land, condominium and residential units that are for sale. The deposits from buyers are normally applied against the total contract price within a year from the date the deposits were made.

Included in 'Deposits from real estate buyers and lessees' account are cash collections in excess of the receivables recognized under the percentage-of-completion method which amounted to  $\mathbb{P}1.7$  billion and  $\mathbb{P}1.0$  billion as of December 31, 2010 and 2009, respectively.

## ARO

The Group is legally required under certain leased property and lease contracts to restore certain leased passenger aircraft and leased properties to stipulated return conditions and to bear the costs of restoration such as dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate made by the work of both third party and Group's engineer which includes estimates of certain redelivery costs at the end of the operating lease.



Movements in the Group's ARO follow:

	2010	2009
Balance at beginning of year	₽1,585,192,428	₽1,610,891,948
Additional provision for the year*	705,651,245	-
Accretion expense (Note 35)	212,684,898	145,303,741
Capitalized to property, plant and equipment		
(Note 17)	68,605,494	211,006,826
Payments of restorations during the year	-	(382,010,087)
Asset retirement obligation	₽2,572,134,065	₽1,585,192,428

\*Related to the change in accounting estimates for the recognized ARO liability.

### Deposit Liabilities

Deposit liabilities represent time deposit liabilities of RSBC with maturities of beyond 12 months from reporting date. Of the total noncurrent deposit liabilities of RSBC as of December 31, 2010 and 2009, 6.4% and 8.2%, respectively, are subject to periodic interest repricing. Remaining deposit liabilities bear annual fixed interest rates of up to 2.8% for both years.

#### Accrued Maintenance

This account pertains mostly to accrual of maintenance cost of aircraft based on the number of flying hours but will be settled beyond one year based on management's assessment.

## 26. Equity

Details of the Group common stock follow:

	2010	2009
Authorized shares	12,850,800,000	12,850,800,000
Par value per share	<b>₽1.00</b>	₽1.00
Issued shares	6,895,273,657	6,895,273,657
Outstanding shares	6,739,528,227	6,797,191,657
Treasury shares	155,745,430	98,082,000

#### Capital Management

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value. The Group manages its capital structure and makes adjustments to these ratios in light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payment to shareholders, return capital structure or issue capital securities. No changes have been made in the objective, policies and processes as they have been applied in previous years.

The Group monitors its use of capital structure using a debt-to-capital ratio which is gross debt divided by total capital. The Group includes within gross debt all interest-bearing loans and borrowings and derivative liabilities, while capital represents total equity.





The Group's computation of debt-to-capital ratio follows:

		2010	2009
(a)	Gross debt		
	Short-term debt (Note 24)	₽15,352,046,410	₽13,960,074,007
	Long-term debt (Note 24)	97,656,098,141	97,743,197,966
	Derivative liabilities (Note 8)	809,157,927	750,340,498
		<b>₽113,817,302,478</b>	₽112,453,612,471
(b)	Capital	₽149,460,397,353	₽104,894,494,655
(c)	Debt-to-capital ratio (a/b)	0.76:1	1.07:1

The Group's policy is to ensure that the debt-to-capital ratio would not exceed the 2:1 level.

## Restricted Retained Earnings

## Parent Company

In 2003, the Parent Company's BOD approved the appropriation of retained earnings amounting to P8.0 billion for payment of various bonds of certain wholly owned subsidiaries.

On December 28, 2009, the Parent Company's BOD approved the additional appropriation of retained earnings amounting to P15.0 billion, which shall be used for the settlement of the Parent Company's various obligations and capital expenditure commitments.

On December 30, 2010, the Parent Company's BOD approved the additional appropriation of retained earnings amounting to P19.0 billion, which shall be used for the settlement of the Parent Company's various obligations and capital expenditure commitments.

## URC

In 2003, URC's BOD approved the appropriation of retained earnings amounting to P3.0 billion for the Company's expansion plans.

## RLC

On May 14, 2003, the BOD of the Company approved the appropriation of ₱3.5 billion, out of the unappropriated retained earnings, for future expansion

On September 15, 2009, the BOD of RLC approved the additional appropriation of P7.0 billion, out of the unappropriated retained earnings of RLC to support the capital expenditure requirement of the Company.

## CAI

On March 4, 2008, the Group's BOD approved the additional appropriation of ₱1.0 billion from its unrestricted retained earnings as of December 31, 2007 for the same purpose.

Subsequently on September 22, 2008, the Group's BOD and stockholders approved the reversal of the total appropriated retained earnings of  $\mathbb{P}4.0$  billion and such amount was made part of the unrestricted retained earnings.

## EHI

On August 31, 2002, EHI's BOD approved the appropriation of retained earnings amounting to P35.0 million to be used for investment purposes.





## Cash Dividends

Parent Company

Details of the Parent Company's dividend declarations follow:

	2010	2009	2008
Date of declaration	June 28, 2010	June 26, 2009	July 30, 2008
Dividend per share	₽0.05	₽0.03	₽0.03
Total dividends	₽339.9 million	₽203.9 million	₽203.9 million
Date of record	July 16, 2010	July 24, 2009	August 29, 2008
Date of payment	August 6, 2010	August 19, 2009	September 24, 2008

The following tables summarize the dividends declared by significant investee companies:

#### URC

Details of URC's dividend declarations follow:

	2010	2009	2008
Date of declaration	April 15, 2010	April 16, 2009	April 17, 2008
Dividend per share	₽0.94	₽0.25	₽0.68
Total dividends	₽1.9 billion	₽0.5 billion	₽1.5 billion
Date of record	May 5, 2010	May 15, 2009	May 16, 2008
Date of payment	May 20, 2010	June 10, 2009	June 12, 2008

## RLC

Details of RLC's dividend declarations follow:

	2010	2009	2008
Date of declaration	April 15, 2010	April 16, 2009	April 17, 2008
Dividend per share	₽0.48	₽0.25	₽0.53
Total dividends	₽1.3 billion	₽0.7 billion	₽1.5 billion
Date of record	May 5, 2010	May 15, 2009	May 16, 2008
Date of payment	May 20, 2010	June 10, 2009	June 12, 2008

Stock Dividends

CAI

In 2004, CAI's BOD approved the declaration of stock dividends amounting to P310.0 million. Pending the filing of the application for an increase in authorized capital stock, such transaction was recorded under Stock Dividends to be Issued account in the equity section of the consolidated statement of financial position of CAI. With the approval of the increase in authorized capital stock by the Philippine Civil Aeronautics Board (CAB) and SEC in 2007, Stock Dividends to be issued amounting to P310.0 million was transferred to common stock. The SEC approved the issuance of the stock dividend on November 19, 2008.

On September 22, 2008, CAI's BOD and stockholders approved further the issuance of  $\mathbb{P}2.2$  billion stock dividends to all stockholders as of August 31, 2008 to be issued and paid for out of the unrestricted retained earnings as of December 31, 2007 and reversed restricted retained earnings. Stock dividend of  $\mathbb{P}20.0$  per share was declared, of which  $\mathbb{P}19.0$  per share or  $\mathbb{P}2.1$  billion was recorded under Capital Paid-in Excess of Par Value account in the equity section of the consolidated statement of financial position of CAI.



#### Treasury Shares

The Group has outstanding 155.7 million treasury shares amounting to ₱974.7 million as of December 31, 2010 and 98.1 million treasury shares amounting to ₱721.8 million as of December 31, 2009 and 2008.

#### Equity Reserve

On October 26, 2010, CAI had an initial public offering (IPO) which include issuance of Primary shares and Secondary shares. The Secondary shares that were sold were owned by CPAir Holdings, Inc., a wholly owned subsidiary of the Parent Company.

As a result of the IPO, the Group's remaining ownership over CAI is 65.4%. The Group recognized net gain from CAI's IPO amounting ₱18.6 billion included in 'Equity reserve' account in the consolidated statements of changes in equity.

## Non-controlling interests

Below is the rollfoward of non-controlling interests:

	2010	2009	2008
Beginning balance	₽21,736,756,026	₽19,750,489,997	₽22,611,043,424
Total comprehensive income:			
Net income attributable to			
non-controlling interests	4,592,963,531	3,222,164,474	108,136,860
Other comprehensive income attributable			
to non-controlling interests:			
Net gain (loss) on AFS investments	152,957,654	767,937,224	(717,804,732)
Cumulative translation adjustments	(39,286,413)	(14,273,905)	11,956,763
	113,671,241	753,663,319	(705,847,969)
	4,706,634,772	3,975,827,793	(597,711,109)
Cash dividends paid to non-controlling			
interests	(1,217,749,826)	(468,346,673)	(1,154,401,939)
Non-controlling interests arising from IPO	• • • • •		
of CAI and acquisition of subsidiaries	7,383,795,370	_	_
Increase in subsidiaries' treasury shares	(718,184,546)	(1,256,286,392)	(1,107,382,344)
Adjustment on subscription receivables	_	(264,928,699)	_
Others	_	_	(1,058,035)
	₽31,891,251,796	₽21,736,756,026	₽19,750,489,997

On October 22, 2009, RLC's BOD approved the creation and implementation of a share buyback program allotting up to  $\mathbb{P}1.0$  billion to reacquire a portion of RLC's issued and outstanding common shares, representing approximately 3.1% of current market capitalization. As of December 31, 2009, the Parent Company bought 5,592,600 shares at a cost of  $\mathbb{P}69.0$  million.

On December 8, 2009, the URC's BOD also approved the purchase of 81.5 million of its common shares through the share buy-back program at P14.0 per share or a total consideration of P1.1 billion. The purchase increased the outstanding treasury shares to 156.6 million shares, equivalent to 7.0% of its outstanding shares.

In November and December 2010, URC repurchased a total of 8.0 million shares for a total consideration of ₱290.0 million, pursuant to its share buy-back program.



# 27. Banking Revenue

This account consists of:

	2010	2009	2008
Interest income (Note 28)	₽1,352,786,871	₽1,015,457,670	₽893,811,640
Trading and securities gains	254,858,437	32,077,313	64,141,499
Service fees and commission income	120,910,372	87,313,733	80,989,653
	₽1,728,555,680	₽1,134,848,716	₽1,038,942,792

## 28. Finance Income

This account consists of:

	2010	2009	2008
Interest income from finance receivables			
(Note 11)	<b>₽</b> 946,586,662	₽782,668,377	₽632,833,880
Interest income from cash in banks and cash			
equivalents (Note 7)	853,317,711	355,886,207	929,522,995
Interest income from investments in			
financial assets at FVPL (Note 9)	689,303,622	763,101,361	975,740,956
Interest income from AFS investments			
(Note 10)	676,618,678	417,368,572	141,142,865
Interest income from installment contract			
receivables (Note 11)	234,195,441	111,115,924	358,094,035
Others	168,847,466	149,176,726	370,758,717
	₽3,568,869,580	₽2,579,317,167	₽3,408,093,448

Interest income are included in the following accounts in the statement of comprehensive income as follows:

	2010	2009	2008
Finance income	₽2,216,082,709	₽1,563,859,497	₽2,514,281,808
Banking revenue (Note 27)	1,352,786,871	1,015,457,670	893,811,640
	₽3,568,869,580	₽2,579,317,167	₽3,408,093,448

## 29. Other Operating Income

This account consists of:

	2010	2009	2008
Dividend income	₽192,886,520	₽152,951,456	₽140,824,885
Gain (loss) on sale of financial assets at			
FVPL (Note 9)	100,414,480	9,488,003	(119,422,094)
Realized gain (loss) on sale of AFS			
investments (Note 10)	72,954,396	28,096,952	99,769,988
Others - net	472,382,768	12,660,799	1,255,949,321
	₽838,638,164	₽203,197,210	₽1,377,122,100



## 30. Cost of Sales and Services

This account consists of:

	2010	2009	2008
Raw materials used	₽33,909,798,842	₽31,322,026,530	₽34,274,389,846
Direct labor	1,978,803,934	1,900,284,484	1,431,188,529
Overhead cost	9,392,906,165	8,342,982,808	7,608,973,979
Total manufacturing cost	45,281,508,941	41,565,293,822	43,314,552,354
Work-in-process	(2,202)	42,205,137	10,437,162
Cost of goods manufactured	45,281,506,739	41,607,498,959	43,324,989,516
Finished goods	(988,723,595)	1,397,900,529	(489,736,141)
Cost of sales	44,292,783,144	43,005,399,488	42,835,253,375
Cost of services	24,455,691,361	21,397,612,878	21,393,495,712
Cost of sales and services	₽68,748,474,505	₽64,403,012,366	₽64,228,749,087

Overhead costs are broken down as follows:

	2010	2009	2008
Depreciation and amortization	₽3,171,545,602	₽2,935,345,517	₽2,531,924,713
Utilities and rental	3,128,070,940	2,627,422,993	2,661,428,438
Repairs and maintenance	1,255,770,951	1,108,490,964	934,802,885
Personnel	1,237,064,340	1,071,950,477	982,110,545
Rental	130,391,613	140,328,813	62,051,431
Handling and delivery charges	97,648,773	92,264,695	79,681,007
Royalties	73,810,601	106,148,087	180,813,016
Research and development	58,033,639	50,164,915	41,140,269
Others	240,569,706	210,866,347	135,021,675
	₽9,392,906,165	₽8,342,982,808	₽7,608,973,979

Cost of services is broken down as follows:

	2010	2009	2008
Air transportation	₽16,792,906,706	₽14,420,146,122	₽13,937,810,300
Real estate	4,134,814,048	4,130,396,012	5,095,048,762
Telecommunications	2,074,712,276	1,656,424,753	1,101,731,262
Hotel operations	996,906,392	905,875,298	947,524,345
Banking	456,351,939	284,770,693	311,381,043
	<b>₽</b> 24,455,691,361	₽21,397,612,878	₽21,393,495,712



# 31. General and Administrative Expenses

This account consists of:

	2010	2009	2008
Depreciation and amortization			
(Notes 16, 17 and 33)	₽6,879,743,871	₽5,919,988,775	₽4,845,429,256
Advertising and promotions	5,499,957,808	4,684,653,656	3,845,844,046
Personnel (Notes 32 and 37)	4,483,065,912	3,847,491,311	3,339,772,517
Outside services	3,252,627,024	2,958,754,744	2,683,641,957
Rental	2,061,828,053	1,845,901,252	1,515,600,729
Utilities and supplies	1,743,911,629	1,575,470,942	1,235,932,054
Aircraft and engine lease	1,604,855,579	1,723,886,536	1,062,847,730
Repairs and maintenance	1,191,396,887	1,045,304,107	942,488,156
Taxes, licenses and fees	1,071,956,481	742,357,852	645,769,724
Travel and transportation	751,973,496	742,775,714	713,165,914
Sales commission	379,092,639	381,451,055	431,056,608
Insurance	340,551,553	292,655,630	250,628,704
Communication	173,276,418	215,751,517	203,098,602
Entertainment, amusement and recreation			
(Note 38)	177,565,285	167,827,423	172,143,735
Others	931,255,961	1,114,411,178	820,980,102
	₽30,543,058,596	₽27,258,681,692	₽22,708,399,834

## Others

Other expenses include royalties, donation and contribution and membership and subscription dues.

# 32. Personnel Expenses

Personnel expenses consist of:

	2010	2009	2008
Salaries and wages	₽6,122,193,991	₽5,221,280,381	₽4,732,749,441
Other employee benefits	1,500,065,252	1,236,815,812	958,269,251
Pension expense (Note 37)	185,982,970	176,123,665	41,835,144
	₽7,808,242,213	₽6,634,219,858	₽5,732,853,836

The breakdown of personnel expenses follows:

	2010	2009	2008
General and administrative expenses			
(Note 31)	₽4,483,065,912	₽3,847,491,311	₽3,339,772,517
Cost of sales and services	3,325,176,301	2,786,728,547	2,393,081,319
	₽7,808,242,213	₽6,634,219,858	₽5,732,853,836



## 33. Depreciation and Amortization

The breakdown of depreciation and amortization on property, plant and equipment, investment properties, deferred subscriber acquisition and retention costs, biological assets and intangible assets follows:

	2010	2009	2008
General and administrative expenses			
(Note 31)	₽6,879,743,871	₽5,919,988,775	₽4,845,429,256
Cost of sales and services	6,666,500,366	5,898,671,982	5,015,258,286
	₽13,546,244,237	₽11,818,660,757	₽9,860,687,542

## 34. Impairment Losses and Others

This account consists of:

	2010	2009	2008
Provision for impairment losses on receivables (Note 11)	₽688,286,605	₽765,594,017	₽396,279,058
Inventory obsolescence and market decline (Note 12)	17,580,211	60,223,436	419,171,122
Permanent decline in value of AFS investments (Notes 10 and 36)	_	247,812,797	11,674,554
	₽705,866,816	₽1,073,630,250	₽827,124,734

## 35. Financing Costs and Other Charges

This account consists of:

	2010	2009	2008
Interest expense	₽5,932,066,425	₽6,029,448,280	₽5,714,212,456
Dividends on cumulative redeemable			
preferred shares	-	174,417,813	253,991,250
Bank charges and others	155,407,743	106,058,862	65,033,698
	₽6,087,474,168	₽6,309,924,955	₽6,033,237,404

The Group's interest expense is incurred from the following:

	2010	2009	2008
Long-term debt (Note 24)	₽5,245,675,113	₽4,514,944,346	₽3,533,787,411
Short-term debt (Note 24)	253,777,149	949,601,373	1,690,028,395
Accretion of ARO (Note 25)	212,684,898	145,303,741	102,852,875
Advances from affiliates	142,704,437	244,974,361	183,924,472
Others	77,224,828	174,624,459	203,619,303
	₽5,932,066,425	₽6,029,448,280	₽5,714,212,456



Dividends on cumulative redeemable preferred shares represent 12.00% and 11.75% dividend for Tranche 1 Series A and Tranche 2 Series A, respectively of the Group's nonconvertible, nonvoting, nonparticipating, cumulative and redeemable preferred shares. On July 29, 2009 and August 5, 2009, the Parent Company redeemed its issued cumulative preferred shares designated as Tranche 1 Series A and Tranche 2 Series A, respectively with a price amounting to P2.11 billion.

Others include interest expense on amortization of discount on deposits from lessees amounting to P71.3 million in 2010, P68.6 million in 2009 and P60.6 million in 2008 (Note 25).

## 36. Components of Other Comprehensive Income

	2010	2009	2008
Cumulative translation adjustments	(₽91,091,377)	(₱95,351,176)	(₱36,438,689)
Net gain (loss) on AFS investments			
(Note 10):			
Net changes in fair value during			
the period	263,757,176	2,062,731,907	(2,677,776,416)
Reclassification adjustment			
included in the profit or loss			
arising from:			
Disposal of AFS investments	(72,954,396)	(28,096,952)	(99,769,988)
Permanent decline in fair value	_	247,812,797	11,674,554
	190,802,780	2,282,447,752	(2,765,871,850)
Net gain (loss) from cash flow hedge			
(Note 8):			
Net changes in fair value of			
derivatives taken to other			
comprehensive income	135,476,018	201,547,165	(899,284,256)
Amounts transferred to profit			
or loss	(2,185,780)	266,623,369	33,614,393
	133,290,238	468,170,534	(865,669,863)
Net unrealized gain (loss) on AFS			
investments of associates and joint			
ventures (Note 10)	175,748	2,758,591	(1,398,003)
	₽233,177,389	₽2,658,025,701	(₱3,669,378,405)

Below is the composition of the Group's 'Other comprehensive income':

The income tax effects relating to other comprehensive income are as follow:

	2010		
—	Before tax	Tax Benefit	Net of tax
AFS investments of Parent Company			
and subsidiaries	₽188,299,570	₽2,503,210	₽190,802,780
Net movement on cash flow hedge	133,290,238	_	133,290,238
Cumulative translation adjustments	(91,091,377)	_	(91,091,377)
Net unrealized gain on AFS			
investments on associates and			
joint ventures	175,748	_	175,748
	₽230,674,179	₽2,503,210	₽233,177,389



		2009	
-	Before tax	Tax Benefit	Net of tax
AFS investments of Parent Company			
and subsidiaries	₽2,280,276,552	₽2,171,200	₽2,282,447,752
Net movement on cash flow hedge	468,170,534	_	468,170,534
Cumulative translation adjustments	(95,351,176)	_	(95,351,176)
Net unrealized gain on AFS			
investments on associates and			
joint ventures	2,758,591	_	2,758,591
	₽2,655,854,501	₽2,171,200	₽2,658,025,701
		2008	
-	Before tax	2008 Tax Benefit	Net of tax
	Before tax		Net of tax
AFS investments of Parent Company and subsidiaries	Before tax (₱2,768,086,928)		Net of tax (₱2,765,871,850)
		Tax Benefit	
and subsidiaries	(₽2,768,086,928)	Tax Benefit	(₽2,765,871,850)
and subsidiaries Net movement on cash flow hedge	(₱2,768,086,928) (865,669,863)	Tax Benefit	(₱2,765,871,850) (865,669,863)
and subsidiaries Net movement on cash flow hedge Cumulative translation adjustments	(₱2,768,086,928) (865,669,863)	Tax Benefit	(₱2,765,871,850) (865,669,863)
and subsidiaries Net movement on cash flow hedge Cumulative translation adjustments Net unrealized loss on AFS	(₱2,768,086,928) (865,669,863)	Tax Benefit	(₱2,765,871,850) (865,669,863)
and subsidiaries Net movement on cash flow hedge Cumulative translation adjustments Net unrealized loss on AFS investments on associates and	(₱2,768,086,928) (865,669,863) (36,438,689)	Tax Benefit	(₱2,765,871,850) (865,669,863) (36,438,689)

#### 37. Employee Benefits

#### Pension Plans

Except for URC and RLC, the Parent Company and certain consolidated subsidiaries have unfunded, noncontributory, defined benefit pension plans covering substantially all of their regular employees. The plans provide for retirement, separation, disability and death benefits to its members. The benefits are based on a defined formula with minimum lump-sum guarantee of 22.5 days pay per year of service.

URC and RLC have funded, noncontributory defined benefit pension plans covering all their regular employees. The pension fund are being administered and managed by certain stockholders as trustees. URC and RLC, however, reserve the right to discontinue, suspend or change the rates and amounts of their contributions at any time on account of business necessity or adverse economic conditions.

Total pensions assets and liabilities recognized in the consolidated statements of financial position follow:

	2010	2009
Pension assets (Note 21)	₽77,904,820	₽141,018,200
Pension liabilities (Note 25)	543,271,577	465,556,610



The amounts recognized as pension liabilities follow:

	2010	2009
Present value of defined benefit obligation	₽770,190,122	₽526,194,596
Fair value of plan assets	(56,813,768)	(60,559,560)
Unfunded status	713,376,354	465,635,036
Unrecognized actuarial gains	(170,104,777)	(78,426)
Pension liabilities at end of year	₽543,271,577	₽465,556,610

URC's pension assets on its pension plan follow:

	2010	2009
Present value of funded obligation	₽1,220,977,777	₽1,038,335,900
Fair value of plan assets	1,247,197,112	1,354,691,200
Funded status	26,219,335	316,355,300
Unrecognized actuarial losses (gains)	72,951,908	(122,990,200)
Asset to be recognized in the consolidated		
statements of financial position	99,171,243	193,365,100
Less asset not recognized due to limit	21,266,423	52,346,900
Net plan assets	₽77,904,820	₽141,018,200
Asset limit to be recognized in the consolidated		
statements of financial position	₽77,904,820	₽141,018,200
Net plan assets in excess of the asset ceiling limit		
(not recognized in the consolidated statements of		
financial position)	₽21,266,423	₽52,346,900

Asset limits recognized in the consolidated statements of financial position were determined as follows:

	2010	2009
(a) Retirement asset	₽77,904,820	₽141,018,200
(b) Asset ceiling limit		
i. Unrecognized actuarial losses (gains)	72,951,908	(122,990,200)
ii. Present value of available reduction		
in future contributions	26,219,335	316,355,300
Limit	99,171,243	193,365,100
Lower of (a) and (b)	₽77,904,820	₽141,018,200

Movements in the fair value of plan assets follow:

		2010	
	URC	RLC	Total
Balance at beginning of year	₽1,354,691,200	₽60,559,560	1,415,250,760
Expected return on plan assets	67,734,560	(3,039,272)	64,695,288
Actual contributions	_	8,117,961	8,117,961
Benefits paid	(142,232,831)	(11,253,211)	(153,486,042)
Actuarial gains (losses)	(32,995,817)	2,428,730	(30,567,087)
Balance at end of year	₽1,247,197,112	₽56,813,768	1,304,010,880
Actual return on plan assets	₽34,738,743	₽-	₽34,738,743



	2009		
	URC	RLC	Total
Balance at beginning of year	₽1,341,210,300	₽57,568,490	₽1,398,778,790
Expected return on plan assets	73,766,600	3,166,100	76,932,700
Actual contributions	-	6,652,020	6,652,020
Benefits paid	(66,676,400)	(6,839,120)	(73,515,520)
Actuarial gains	6,390,700	12,070	6,402,770
Balance at end of year	₽1,354,691,200	₽60,559,560	₽1,415,250,760
Actual return on plan assets	₽67,616,000	₽-	₽67,616,000

There are no reimbursement rights recognized as a separate asset as of December 31, 2010 and 2009.

The overall expected rates of return on assets are based on the market expectations prevailing as at the reporting date, applicable to the period over which the obligation is to be settled.

Net plan assets consist of the following:

		2010		
	URC		RLC	
	Amount	%	Amount	%
Cash	<b>₽</b> 544,419	_	₽225,331	0.40
Receivables (Note 40)	1,553,392,757	124.55	65,034,281	114.47
Liabilities (Note 40)	(306,740,064)	(24.55)	(8,445,844)	(14.87)
	₽1,247,197,112	100.00	₽56,813,768	100.00
		2009		
	URC		RLC	
	Amount	%	Amount	%
Cash	₽32,634	_	₽179,754	0.30
Receivables (Note 40)	1,512,183,064	111.63	66,922,515	110.50
Liabilities (Note 40)	(157,524,498)	(11.63)	(6,542,709)	(10.80)
	₽1,354,691,200	100.00	₽60,559,560	100.00

URC expects to contribute about ₱115.5 million into the pension fund for the year ending 2011.

Changes in the present value of the Group's defined benefit obligations follow:

		2010	
	URC	Others*	Total
Balance at beginning of year	₽1,038,335,900	₽526,194,596	₽1,564,530,496
Current service cost	59,860,000	61,697,357	121,557,357
Interest cost	102,068,419	57,511,969	159,580,388
Benefits paid	(142,232,831)	(29,551,494)	(171,784,325)
Actuarial losses - net	162,946,289	94,311,623	257,257,912
Effect of curtailment	_	60,026,071	60,026,071
Balance at end of year	₽1,220,977,777	₽770,190,122	₽1,991,167,899

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.



	2009		
	URC	Others*	Total
Balance at beginning of year	₽1,113,492,800	₽379,041,001	₽1,492,533,801
Current service cost	32,126,200	48,871,988	80,998,188
Interest cost	92,085,900	42,127,835	134,213,735
Benefits paid	(66,676,400)	(30,056,232)	(96,732,632)
Actuarial losses (gains) - net	(132,692,600)	94,460,200	(38,232,400)
Effect of curtailment	_	(8,250,196)	(8,250,196)
Balance at end of year	₽1,038,335,900	₽526,194,596	₽1,564,530,496

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.

Components of pension expense (included under 'Personnel expenses' in the 'General and administrative expenses' account in the consolidated statements of comprehensive income) follow (Note 32):

	2010			
	URC	Others*	Total	
Current service cost	₽59,860,000	₽61,046,677	₽120,906,677	
Interest cost	102,068,419	56,832,979	158,901,398	
Expected return on plan assets	(67,734,560)	3,039,272	(64,695,288)	
Net actuarial losses (gains) recognized				
during the year	(31,080,477)	357,473	(30,723,004)	
Loss (gain) recognized under Paragraph 58A	_	134,117	134,117	
Total pension expense	₽63,113,382	₽121,410,518	₽184,523,900	

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.

		2009	
	URC	Others*	Total
Current service cost	₽32,126,200	₽48,871,988	₽80,998,188
Interest cost	92,085,900	42,127,835	134,213,735
Expected return on plan assets	(73,766,600)	(3,166,100)	(76,932,700)
Net actuarial losses (gains) recognized			
during the year	53,900,180	(9,899,868)	44,000,312
Effect of curtailment	-	(6,155,870)	(6,155,870)
Total pension expense	₽104,345,680	₽71,777,985	₽176,123,665

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.

		2008	
	URC	Others*	Total
Current service cost	₽55,595,900	₽48,114,200	₽103,710,100
Interest cost	88,771,600	33,176,267	121,947,867
Expected return on plan assets	(67,019,700)	(188,000)	(67,207,700)
Past service costs	132,355,700	57,287,960	189,643,660
Net actuarial gain recognized			
during the year	(284,102,700)	(3,883,683)	(287,986,383)
Effect of curtailment	_	(18,272,400)	(18,272,400)
Total pension expense (income)	(₽74,399,200)	₽116,234,344	₽41,835,144

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.



The assumptions used to determine pension benefits of the Group follow:

	2010			2009		2008	
_	URC	Others*	URC	Others*	URC	Others*	
Retirement age	60	60	60	60	60	60	
Average remaining							
working life (in years)	9		11	5 to 19	12	7 to 20	
Discount rate	7.7%	8.2%	9.8%	11.2%	8.3% 8.	0% to 17.6%	
Salary rate increase	5.5%	5.0%	5.5%	5.5% to 7.5%	5.5% 4.	.0% to 7.5%	
Expected rate of return							
on plan assets	3 9%	5 5%	5.0%	5.0%	8 3%	5 5%	

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.

Amounts for the current annual period and previous four annual periods are as follows:

			URC		
	2010	2009	2008	2007	2006
Defined benefit obligation	₽1,220,977,777	₽1,038,335,854	₽1,113,492,800	₽934,438,200	₽753,987,300
Plan assets	1,247,197,112	1,354,691,166	1,341,210,300	1,218,540,900	1,162,943,500
Deficit (surplus)	₽26,219,335	(₱316,355,312)	(₱227,717,500)	(₱284,102,700)	(₽408,956,200)
Experience adjustments on:					
Plan assets	( <b>₽32,995,817</b> )	₽6,390,700	(₽5,111,600)	(₱18,194,700)	₽7,867,500
Plan liabilities	(3,797,073)	(7,144,800)	(176,556,600)	78,783,300	(181,622,700)
			Others*		
	2010	2009	2008	2007	2006
Defined benefit obligation	₽770,190,122	₽526,194,596	₽379,041,001	₽336,173,450	₽492,793,951
Plan assets	56,813,768	60,559,560	57,568,490	104,000	_
Deficit (surplus)	₽713,376,354	₽465,635,036	₽321,472,511	₽336,069,450	₽492,793,951
Experience adjustments on:					
Plan assets	(₽2,428,730)	₽12,070	₽7,876,242	₽251,500	₽-
Plan liabilities	(35.088.216)	(81,239,100)	(3, 194, 328)	81,519,200	10,494,100

\* Others include RLC, which has a funded, noncontributory defined benefit pension plan, and the Parent Company and certain consolidated subsidiaries with unfunded, noncontributory, defined benefit pension plans.

#### 38. Income Taxes

Provision for (benefit from) income tax consists of:

	2010	2009	2008
Current	₽1,614,256,871	₽1,060,271,191	₽812,001,097
Deferred	651,581,786	156,958,705	(1,133,829,817)
	₽2,265,838,657	₽1,217,229,896	(₱321,828,720)

#### Republic Act (RA) No. 9337

RA No. 9337, *An Act Amending National Internal Revenue Code*, provides that the RCIT tax rate shall be 35.0% until December 31, 2008. Starting January 1, 2009, the RCIT rate shall be 30.0%. Interest expense allowed as a deductible expense is reduced by 42.0% of interest income subjected to final tax until December 31, 2008. Starting January 1, 2009, interest expense allowed as a deductible expense is reduced to final tax.



### Entertainment, Amusement and Recreation (EAR) Expenses

Current tax regulations define expenses to be classified as EAR expenses and set a limit for the amount that is deductible for tax purposes. EAR expenses are limited to 0.5% of net sales for sellers of goods or properties or 1.0% of net revenue for sellers of services. For sellers of both goods or properties and services, an apportionment formula is used in determining the ceiling on such expenses. The Group recognized EAR expenses (included under 'General and administrative expenses' account in the consolidated statements of comprehensive income) amounting to P177.6 million, P167.8 million and P172.1 million in 2010, 2009 and 2008, respectively (Note 31).

Components of the Group's net deferred tax assets (included in the 'Other noncurrent assets' account in the statement of financial position) follow (Note 21):

	2010	2009
Deferred tax assets on:		
Unrealized foreign exchange loss	₽121,633,292	₽136,969,338
Unfunded profit sharing	39,296,193	28,052,997
Unfunded pension benefits	10,812,937	7,934,803
Allowance for impairment losses on receivables		
and property, plant and equipment	2,470,321	209,277,605
MCIT carryforward	_	83,925,491
NOLCO	_	19,781,840
Difference between cost and net realizable		
value of inventories	_	_
Others	82,445,187	85,888,320
	256,657,930	571,830,394
Deferred tax liabilities on:		
Unrealized foreign exchange gain	(11,649,234)	(52,573,674)
Unrealized profit on excess of market value	_	
over cost of biological assets		(113,140,800)
Pension assets	_	(42,305,460)
Unamortized capitalized interest	_	(5,405,230)
Mark-to-market gain	-	_
Others	(13,650,866)	(2,145,228)
	(25,300,100)	(215,570,392)
Net deferred tax asset	₽231,357,830	₽356,260,002



	2010	2009
Deferred tax assets on:		
NOLCO	₽656,840,056	₽608,173,270
Allowance for impairment losses on receivables		
and property, plant and equipment	704,723,126	580,408,976
Unfunded pension benefits	122,376,264	100,622,293
Unrealized foreign exchange loss	65,442,455	_
MCIT carryforward	33,112,332	30,713,763
Foreign subsidiaries	5,120,386	15,302,886
Allowance for impairment on investment on		
joint venture	_	74,836,000
Others	1,128,861,134	734,473,884
	2,716,475,753	2,144,531,072
Deferred tax liabilities on:		
Unrealized foreign exchange gain	(2,553,673,703)	(2,039,341,479)
Unamortized capitalized interest	(1,948,977,116)	(1,782,962,422)
Excess of financial gross profit over taxable		
gross profit	(632,412,563)	(585,132,399)
Deferred subscriber acquisition costs	(440,894,000)	(401,640,000)
Borrowing Cost	(341,702,566)	(196,693,129)
Double depreciation	(194,506,665)	(194,506,665)
Mark-to-market gain	(364,791,144)	(222,573,617)
Unrealized profit on excess of market value	. ,	
over cost of hog markets	(99,717,131)	_
Others	(1,196,359,668)	(1,246,938,757)
	(7,773,034,556)	(6,669,788,468)
Net deferred tax liabilities	(₽5,056,558,803)	(₽4,525,257,396)

Components of the Group's net deferred tax liabilities reported in the statement of financial position follow:

Certain subsidiaries did not recognize any deferred tax assets on the following temporary differences on account of the subsidiaries' respective ITH. In addition, management of these subsidiaries believes that they may not be able to generate sufficient taxable income that will be available to allow all or part of the deferred tax assets to be realized.



Details of unrecognized deferred	tax assets follow:
----------------------------------	--------------------

	2010	2009
Allowance for impairment losses on receivables	₽1,075,232,575	₽3,314,992,604
NOLCO	716,192,496	1,664,787,447
Accrued expenses	89,294,058	50,069,017
Difference between cost and NRV of inventories	21,903,446	_
Accrued pension costs	18,850,002	117,428,797
MCIT	12,256,392	23,283,968
Unrealized foreign exchange losses	5,020,418	105,048,810
Allowance for credit losses	19,739	—
Accretion of ARO	-	390,887,699
Unearned revenue	-	120,074,015
Allowance for inventory obsolescence	-	63,998,836
Depreciation of ARO	-	15,872,348
Prepaid rent	-	1,448,078
	₽1,938,769,126	₽5,867,891,619

Reconciliation between the Group's statutory income tax rate and the effective income tax rate follows:

	2010	2009	2008
Statutory income tax rate	30.00%	30.00%	35.00%
Tax effects of:			
Equity in net earnings of affiliates	(3.58)	(8.33)	92.18
Nontaxable income	(0.25)	(0.41)	(84.25)
Effect of unrecognized deferred tax assets	(0.72)	(1.82)	(49.95)
Income subjected to lower tax rates	(1.13)	(3.38)	48.73
Board of Investments (BOI) tax credits and others	(10.84)	(10.99)	17.25
Nondeductible interest expense	0.43	1.89	(18.18)
Others	(4.14)	2.41	(5.31)
Effective income tax rate	9.77%	9.37%	35.47%

## 39. Earnings (Loss) Per Share

Basic earnings (loss) per share is calculated by dividing the net income (loss) for the year attributable to equity holders of the Parent Company divided by the weighted average number of common shares outstanding during the year (adjusted for any stock dividends).

The following table reflects the net income (loss) and share data used in the basic/dilutive EPS computations:

	2010	2009	2008
Net income (loss) applicable to equity			
holders of the Parent Company	₽16,321,599,801	₽8,545,641,600	(₱693,666,085)
Weighted average number of			
common shares	6,739,528,227	6,797,191,657	6,797,191,657
Basic/dilutive earnings (loss) per share	₽2.42	₽1.26	(₽0.10)

There were no potential dilutive common shares in 2010, 2009 and 2008.



## 40. Related Party Transactions

In addition to the related party information disclosed elsewhere in the consolidated financial statements, the following were the significant related party transactions which were carried out based on terms agreed with related parties:

Related Party	Relationship	Financial Statement Account	Nature*	2010	2009
DMPI	Subsidiary	Due from related parties	Various	₽13,344,189,935	₽12,813,624,653
JGSCL	-do-	Due from related parties	Various	9,703,751,100	10,881,184,266
DIGITEL	-do-	Due from related parties	Various	9,333,704,850	10,632,605,703
		Unquoted debt security	Various	1,127,073,530	1,113,863,484
JGSPC	-do-	Due from related parties	Various	8,107,121,151	4,647,329,016
JGSCS	-do-	Due to related parties	Various	2,465,771,172	3,880,093,978
URC Retirement					
Plan	Affiliate	Due to related parties	Various	1,536,795,008	1,517,894,311
CPAir Holdings	Subsidiary	Due from related parties	Various	1,495,307,396	2,705,496,083
LMI	-do-	Due to related parties	Various	1,140,619,132	1,027,539,166
URC	-do-	Due from related parties	Various	836,779,941	1,164,861,854
EHI	-do-	Due from related parties	Various	650,578,113	644,732,113
RLC	-do-	Due from related parties	Various	342,954,804	-
		Due to related parties	Various	_	2,521,885,000
Robinsons Inc.	Affiliate	Due from related parties	Various	223,924,790	-
		Due to related parties	Various	-	393,598,397
WIMC	Subsidiary	Due from related parties	Various	138,227,946	138,201,146
JGSCMC	-do-	Due to related parties	Various	81,183,700	80,855,490
TIC	-do-	Due from related parties	Various	47,326,404	47,326,404
HSFC	-do-	Due from related parties	Various	13,640,346	13,640,346
CAI	-do-	Due to related parties		623,922	
		Due from related parties	Various	-	44,795,390
OPMC	Associate	Due from related parties	Various	602,666	-
		Due to related parties	Various	-	306,774,396
JGSPL	Subsidiary	Due from related parties	Various	-	1,492,768,406
Robinsons	,				, , , , , , , ,
Supermarket					
Corporation	Affiliate	Due to related parties	Various	-	391,521,280
Others	Various	Due from related parties	Various	278,440,926	57,635,924
	Various	Due to related parties	Various	577,815,012	1,133,455,728
*See discussion b	pelow.	-			

The Parent Company has signed various financial guarantee agreements with third parties for the short-term and long-term loans availed by its subsidiaries as discussed in Note 24 to the consolidated financial statements. Being the centralized treasury department within the Group, the Parent Company usually receives advances from subsidiaries and in turn, makes advances to other subsidiaries. Certain advances are treated as loans and are charged with interest. The Group has entered into transactions with associates and other related parties principally consisting of sales, purchases, advances and reimbursement of expenses, regular banking transactions and management and administrative service agreements.

Interest earned by the Parent Company on transactions with related parties amounted to P929.8 million, P648.3 million in and P733.1 million in 2010, 2009 and 2008, respectively, while interest income earned by the Parent Company from the bonds issued by Digitel amounted to P72.0 million, P71.7 million and P63.1 million in 2010, 2009 and 2008, respectively. Interest expense incurred amounted to P214.9 million in 2010, P299.0 million in 2009 and P183.9 million in 2008.

Most of the aforementioned intercompany transactions between the Parent Company and its subsidiaries are eliminated in the accompanying consolidated financial statements.



Related party transactions which are not eliminated follow:

	2010	2009
Due from related parties (Note 11)	₽2,226,813,907	₽1,920,475,472
Due to related parties (Notes 22 and 25)	1,452,535,940	3,064,271,835

The Group's significant transactions with related parties which are not eliminated follow:

- (a) Sales to related parties (which include affiliates Robinson's Supermarket, Robinsons Convenient Store, HURC and Robinsons Handyman) amounted to ₱1.4 billion, ₱0.8 billion and ₱0.7 billion in 2010, 2009 and 2008, respectively.
- (b) As of December 31, 2010 and 2009, URC's plan assets include amounts due to URC totaling ₱306.7 million and ₱157.5 million, respectively (Note 37). As of December 31, 2010 and 2009, the Group's plan assets also include amounts due from JGSHI totaling ₱1.5 billion (Note 37). Due from JGSHI included in URC's plan assets are short-term in nature and incurs interest ranging from 2.0% to 4.5% in 2010, 3.5% to 7.3% in 2009 and 4.4% and 8.3% in 2008. Said receivable has an average term of 28 days
- (c) The 40.0% non-controlling interest in RBC represents the percentage ownership of Robinsons Holdings, Inc. (RHI), an affiliate of the Group (Note 45).

#### Terms and conditions of transactions with related parties

Outstanding balances at year-end are unsecured and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates.

## Compensation of key management personnel

There are no agreements between the Group and any of its directors and key officers providing for benefits upon termination of employment, except for such benefits to which they may be entitled under the Group's pension plans.

The compensation of the Group's key management personnel by benefit type follows:

	2010	2009	2008
Short-term employee benefits	₽1,681,572,390	₽1,358,733,794	₽1,211,562,136
Post-employment benefits	42,596,161	48,692,974	71,912,721
	₽1,724,168,551	₽1,407,426,768	₽1,283,474,857

### 41. Registration with Government Authorities/Franchise

Certain operations of consolidated subsidiaries are registered with the BOI as preferred pioneer and non-pioneer activities, and are granted various authorizations from certain government authorities. As registered enterprises, these consolidated subsidiaries are subject to some requirements and are entitled to certain tax and non-tax incentives which are considered in the computation of the provision for income tax.



## 42. Leases

#### URC

## Operating Lease Commitments - Group as a Lessee

The URC Group leases land where certain of its facilities are located. The operating lease agreements are for periods ranging from one to five years from dates of the contracts and are renewable under certain terms and conditions. The URC Group's rentals incurred on these leases (included under 'General and administrative expenses' account in the consolidated statements of comprehensive income) amounted to P55.0 million, P54.3 million and P76.9 million in 2010, 2009 and 2008, respectively.

Future minimum lease payments under noncancellable operating leases follow:

	2010	2009	2008
Within one year	₽16,953,651	₽17,207,956	₽16,953,651
After one year but not more than five years	67,814,604	68,831,823	67,814,604
	₽84,768,255	₽86,039,779	₽84,768,255

#### Operating Lease Commitments - Group as a Lessor

The URC Group has entered into a one-year renewable, noncancellable lease with various related parties covering certain land and buildings where office spaces are located.

Total rental income earned from investment properties (included under 'Others' in the consolidated statements of comprehensive income) amounted to  $\clubsuit$ 56.6 million,  $\clubsuit$ 56.8 million and  $\clubsuit$ 55.4 million in 2010, 2009 and 2008, respectively. Direct operating expenses (included under 'General and administrative expenses ' in the consolidated statements of comprehensive income) arising from investment properties amounted to  $\clubsuit$ 0.2 million in 2010, 2009 and 2008.

Future minimum lease receivables under noncancellable operating leases that are due within one year amounted to \$57.1 million, \$57.4 million and \$55.9 million in 2010, 2009 and 2008 respectively.

## <u>RLC</u>

#### Operating Lease Commitments - Group as a Lessee

The RLC Group entered into long-term operating leases of land with lease terms ranging from 25 to 50 years. These leases include clauses to enable escalation of rental charges on the agreed dates. Total rent expense (included under 'General and administrative expenses' account in the consolidated statements of comprehensive income) amounted to P131.0 million, P156.0 million and P159.0 million in 2010, 2009 and 2008, respectively.

Future minimum lease payments under noncancellable operating leases of certain lessee subsidiaries follow:

	2010	2009	2008
Within one year	₽47,147,298	₽48,004,527	₽43,074,198
After one year but not more than five years	213,176,325	202,539,847	193,571,713
Over five years	6,253,520,299	6,306,558,981	6,363,531,642
	₽6,513,843,922	₽6,557,103,355	₽6,600,177,553



### Operating Lease Commitments - Group as a Lessor

The RLC Group has entered into commercial property leases on its investment property portfolio. These noncancellable leases have remaining lease terms of between one and ten years. All leases include a clause to enable upward revision of the rental charge on an annual basis based on prevailing market conditions. The lease contracts also provide for the percentage rent, which is a certain percentage of actual monthly sales or minimum monthly gross sales, whichever is higher. Total rent income (included under 'Real estate and hotels revenue' account in the consolidated statements of comprehensive income) amounted to P5.6 billion, P5.1 billion and P4.4 billion in 2010, 2009 and 2008, respectively. Total percentage rent recognized as income amounted to P1.6 billion, P1.4 billion and P1.2 billion in 2010, 2009 and 2008, respectively.

Future minimum lease receivables under noncancellable operating leases follow:

	2010	2009	2008
Within one year	₽1,128,494,867	₽943,532,729	₽984,022,565
After one year but not more than five years	2,728,725,119	1,354,524,223	1,931,090,773
Over five years	587,588,901	71,111,376	40,517,868
	₽4,444,808,887	₽2,369,168,328	₽2,955,631,206

## JGSPC

## Operating lease commitments - Group as a Lessee

JGSPC has entered into contracts of lease for its Cybergate office and the shuttle bus that transports its employees from Balagtas to Batangas plant. Rental expense (included under 'Cost of sales and services' and 'General and administrative expenses' accounts in the consolidated statements of comprehensive income) charged to operations amounted to P13.4 million, P10.5 million and P11.6 million in 2010, 2009 and 2008, respectively.

Rental expense is distributed as follows:

	2010	2009	2008
Cost of sales and services	₽4,437,250	₽4,406,529	₽5,492,277
General and administrative expenses			
(Note 31)	8,937,421	6,064,736	6,129,420
	₽13,374,671	₽10,471,265	₽11,621,697

Future minimum lease payments under the noncancellable lease of the office space follow:

	2010	2009	2008
Within one year	₽5,735,207	₽4,739,843	₽5,462,089
After one year but not more than five years	24,745,585	_	4,739,843
	₽30,480,792	₽4,739,843	₽10,201,932

## CAI

Operating Aircraft Lease Commitments - Group as a Lessee

CAI entered into operating lease agreements with certain leasing companies which cover the following aircraft:



#### A320 aircraft

The following table summarizes the specific lease agreements on seven Airbus A320 aircraft:

Date of Lease	Lessor	No. of Units	Lease Term
December 23, 2004	CIT Leasing Corporation	2	May 2005 - May 2012
			June 2005 - June 2012
April 23, 2007	Celestial Aviation Trading	1	October 2007 - October 2015
	Limited (Celestial Aviation)		
May 29, 2007	CIT Aerospace International	4	March 2008 - March 2014
			April 2008 - April 2014
			May 2008 - May 2014
			October 2008 - October 2014

On March 14, 2008, CAI entered into operating lease agreement with Celestial Aviation Trading (CAT) 19 for the lease of two Airbus A320 aircraft, which were delivered in 2009. On the same date, CAI also entered into another lease agreement with Celestial Aviation Trading 23 Limited (CAT 23) for the lease of additional Airbus 320 aircraft to be received in 2012. In November 2010, CAI signed an amendment to the operating lease agreements with CAT 23, advancing the delivery of the two Airbus A320 aircraft from 2012 to 2011.

Lease agreements with CITAI, CAT 17 and CAT 19 were amended to effect the novation of lease rights by the original lessors to new lessors as allowed under the existing lease agreements.

Future minimum lease payments under the above-indicated operating aircraft leases follow:

	20	2010		2009		2008	
		Philippine Peso		Philippine Peso		Philippine Peso	
	US Dollar	Equivalent	US Dollar	Equivalent	US Dollar	Equivalent	
Within one year	US\$37,805,531	₽1,657,394,479	US\$33,749,946	₽1,559,247,505	US\$27,900,136	₽1,325,814,463	
After one year but not more							
than five years	113,948,252	4,995,491,368	118,485,725	5,474,040,495	97,286,394	4,623,049,443	
Over five years	8,408,351	368,622,108	25,541,363	1,180,010,971	35,857,829	1,703,964,034	
	US\$160,162,134	₽7,021,507,955	US\$177,777,034	₽8,213,298,971	US\$161,044,359	₽7,652,827,940	

Lease expense relating to aircraft leases (included in 'General and Administrative Expenses' account in the consolidated statements of comprehensive income) amounted to  $\mathbb{P}1.6$  billion,  $\mathbb{P}1.7$  billion and  $\mathbb{P}1.1$  billion in 2010, 2009 and 2008, respectively.

#### **Operating Non-Aircraft Lease Commitments**

CAI has entered into various lease agreements for its hangar, office spaces, ticketing stations and certain equipment. These leases have remaining lease terms ranging from one to ten years. Certain leases include a clause to enable upward revision of the annual rental charge ranging from 5.0% to 10.0%.

Future minimum lease payments under these noncancellable operating leases follow:

	2010	2009	2008
Within one year	₽101,622,518	₽92,283,350	₽76,145,138
After one year but not more than five years	443,485,392	406,896,291	432,109,782
Over five years	124,367,033	230,752,642	280,466,642
	₽669,474,943	₽729,932,283	₽788,721,562



Lease expenses relating to non-aircraft leases (allocated under different expense accounts in the consolidated statements of comprehensive income) amounted to P231.2 million, P239.7 million and P149.2 million in 2010, 2009 and 2008, respectively.

#### **Digitel**

## Operating Lease Commitments - Group as a Lessee

Digitel leases certain premises for some of its telecommunications facilities and equipment and for most of its business centers and cell sites. The operating lease agreements are for periods ranging from 1 to 30 years from the date of the contracts and are renewable under certain terms and conditions. The agreements generally require certain amounts of deposit and advance rentals, which are shown as part of 'Other current' and 'Other noncurrent assets' accounts in the consolidated statements of financial position. Digitel's rentals incurred on these leases, included under 'General and administrative expenses' account in the consolidated statements of comprehensive income, amounted to  $\mathbb{P}1.5$  billion,  $\mathbb{P}1.3$  billion and  $\mathbb{P}1.2$  billion in 2010, 2009 and 2008, respectively.

Future minimum lease payments under these noncancellable operating leases follow (amounts in thousands):

	2010	2009	2008
Within one year	₽1,043,756,189	₽893,270,149	₽707,477,351
After one year but not more than five years	5,464,040,282	4,857,427,267	3,942,456,694
Over five years	2,574,333,405	3,157,624,336	3,545,095,921
	₽9,082,129,876	₽8,908,321,752	₽8,195,029,966

### <u>RSBC</u>

#### Operating Lease Commitments - Group as a Lessee

RSBC leases its head office and branch premises for periods ranging from one to five years, renewable upon mutual agreement of both parties. Various lease contracts include escalation clauses, most of which bear annual rent increase ranging from 5.0% to 10.0%. Rent expense recognized by RSBC (included under 'General and administrative expenses' in the consolidated statements of comprehensive income, amounted to P71.0 million, P61.0 million and P54.3 million in 2010, 2009 and 2008, respectively.

Future minimum lease payments under these noncancellable operating leases follow:

	2010	2009	2008
Within one year	₽58,282,212	₽42,040,155	₽51,026,632
After one year but not more than five years	106,832,167	53,848,469	75,756,522
Over five years	26,977,792	4,731,106	8,114,306
	₽192,092,171	₽100,619,730	₽134,897,460



## 43. Other Commitments and Contingent Liabilities

## <u>RLC</u>

## Capital Commitments

RLC has contractual commitments and obligations for the construction and development of investment properties and property and equipment items aggregating  $\mathbb{P}3.3$  billion,  $\mathbb{P}2.9$  billion and  $\mathbb{P}6.1$  billion as of September 30, 2010, 2009 and 2008, respectively. Moreover, RLC has contractual obligations amounting to  $\mathbb{P}1.6$  billion,  $\mathbb{P}1.5$  billion and  $\mathbb{P}2.3$  billion as of September 30, 2010, 2008, respectively, for the completion and delivery of real estate units that have been presold.

## CAI

CAI's capital expenditure commitments relate principally to the acquisition of aircraft fleet, aggregating to P31.5 billion as of December 31, 2010 which are payable over the following periods:

	Decemb	December 31, 2010		
	US dollar	Philippine peso equivalent		
Within one year After one year but not more than	US\$153,097,113	₽6,711,777,434		
five years	565,169,279	24,777,021,191		
	US\$718,266,392	₽31,488,798,625		

### JGSPC

JGSPC has an existing technology and licensing agreement with a foreign company covering the construction, manufacture, use and sale of the PP and PE lines. In further consideration for the rights granted to JGSPC, pursuant to the licensing agreement, JGSPC shall pay the foreign company a running royalty fee equivalent to a certain sum for each metric ton of resin sold up to the end of the royalty term.

Royalty expense recognized as part of 'Cost of sales and services' in the consolidated statements of comprehensive income amounted to P73.8 million, P106.1 million and P180.8 million in 2010, 2009 and 2008, respectively (Note 30).

#### **Digitel**

Digitel has existing agreements with various telecommunication carriers and operators, local exchange carriers, international exchange carriers, CMTS operators, paging and trunk radio operators, provincial operators and with the Philippine Government to cover the following services:

- a. International telecommunications operation services between servicing points in another country where the other party is domiciled and Digitel's terminals servicing points in the Philippines.
- b. National and international private leased circuit services on a reciprocal basis between the other party and Digitel in the timely support of services to their respective customers.
- c. Internet transport and access services and other telecommunication services that may be introduced from time to time.
- d. Interconnection of Digitel's CMTS network with the CMTS, local exchange, inter-exchange and international gateway facilities with the telecommunications network of other domestic telecommunication carriers.



Digitel has a commitment to construct, install, operate and maintain a nationwide CMTS using GSM technology. Prior to the assignment of the PA to DMPI, Digitel entered into a supply agreement with foreign suppliers including their local affiliates for Phases 1 to 4 of the said project. Digitel and DMPI have incurred costs for said project totaling to ₱19.6 billion in 2010 and 2009.

#### **Off-Balance Sheet Items**

In the normal course of RSBC's operations, there are various outstanding contingent liabilities and bank guarantees which are not reflected in the accompanying consolidated financial statements. The subsidiary bank does not anticipate material unreserved losses as a result of these transactions.

Following is a summary of RSBC's commitments and contingent liabilities at their equivalent peso contractual amounts:

	2010	2009
Trust and Investment Group accounts	₽12,325,143,897	₽1,184,689,555
Commitments - foreign currency swap	557,741,200	464,341,200
Late deposit/payment received	10,178,403	14,468,354
Outward bills for collection	548,037	548,036
Items held for safekeeping	52,282	31,629
Domestic standby letters of credit	-	5,908,000
Other contingent accounts	82,570	46,119

#### **Contingencies**

#### DMPI

On July 23, 2009, the NTC issued NTC Memorandum Circular (MC) No. 05-07-2009 (Guidelines on Unit of Billing of Mobile Voice Service). The MC provides that all cellular mobile voice service shall be billed on a six (6) seconds per pulse scheme.

DMPI, Globe Telecom and Smart Communications Inc. all filed petitions before the Court of Appeals seeking the nullification of Orders of the NTC, which sought to implement MC. DMPI maintains that the Orders of the NTC are void as being without basis in fact and law and in violation of DMPI's rights to due process. On February 19, 2010, the Court of Appeals (CA) issued an order restraining the NTC from implementing the per-pulse billing scheme.

DMPI believes that its legal position is strong. If however, a final judgment is made against DMPI, DMPI may be contingently liable to refund to any complaining subscriber any excess charges. Refund, if any, would however only apply to those charged on a per minute basis and not to almost all of its subscribers who have been availing of its unlimited voice services.

As of December 31, 2010, the management believes that it will not impact the contingency on services provided which comprise substantially of unlimited connection.

#### Others

The Group has various contingent liabilities arising in the ordinary conduct of business from legal proceedings which are either pending decision by the courts, under arbitration or being contested, the outcome of which are not presently determinable. In the opinion of management and its legal counsel, the eventual liability under these lawsuits or claims, if any, will not have a material or adverse effect on the Group's financial position and results of operations. The information usually required by PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, is not disclosed on the ground that it can be expected to prejudice the outcome of these lawsuits, claims, arbitration and assessments.



## 44. Disposal Group Held for Sale

In September 2010, URC decided to sell its wholly owned subsidiaries Shantou SEZ Toyo Food Industrial Co. Ltd. (Shantou SEZ Toyo) and Guangdong Acesfood Co. Ltd. (Guangdong Acesfood), both of which are registered in the People's Republic of China. As of September 30, 2010, the combined total assets and liabilities of the two subsidiaries amounted to ₱334.0 million and ₱984.2 million, respectively.

#### 45. Business Combination

On February 24, 2010, RSBC, the banking arm of the Group, signed a Share Purchase Agreement with the Royal Bank of Scotland Group plc and The Royal Bank of Scotland N.V. for the sale of the latter's share in RBS.

On March 29, 2010, a Deed of Amendment on the Share Purchase Agreement was signed among JGSCSC, RHI, Royal Bank of Scotland Group plc and The Royal Bank of Scotland N.V. Inc. changing the acquirer from RSBC to JGSCSC and RHI.

On May 6, 2010, the Group acquired 60.0% of the voting interest and 52.7% of the non-voting preferred shares of RBS for a purchase price of  $\neq$ 187.4 million and  $\neq$ 1.2 billion, respectively.

The fair values of identifiable assets and liabilities of RBS as of acquisition date follows:

Cash and other investments	₽3,015,021,701
Loans and receivables	360,024,228
Other assets	26,529,970
Total assets	3,401,575,899
Deposit liabilities	46,149,245
Bills payable	715,540,540
Other liabilities	329,891,770
Total liabilities	1,091,581,555
Net assets	2,309,994,344
Less share in net identifiable assets of non voting preferred shares	2,221,394,357
Share in net identifiable assets of common stock	88,599,987
Less non-controlling interest (40.0%)	35,442,664
Total net assets acquired pertaining to 60.0% voting interest	53,157,323
Value of license acquired	134,276,211
Total assets acquired for cash	₽187,433,534
Net cash inflow arising from acquisition of a subsidiary	
Cash and cash equivalent acquired	₽3,015,021,701
Cash consideration	1,357,513,818
	₽1,657,507,883

On May 20, 2010, the BOD and the stockholders of RBS approved the change of name from Royal Bank of Scotland (Philippines) Inc. to Robinsons Bank Corporation.



### 46. Merger

LMI (Surviving Entity) and ADMC, WIMC, CPMC, HSFC, SIC and TIC (Absorbed Corporations) On April 22, 2010, the SEC approved the Plan and Articles of Merger executed on July 2009 and December 22, 2009, respectively, by and among LMI, the surviving corporation, and ADMC, WIMC, CPMC, HSFC, SIC and TIC, the absorbed corporations. The Plan Articles of Merger was approved by the BOD on July 22, 2009.

#### Plan Merger of Parent Company and Certain Subsidiaries

On May 7, 2010, the BOD of the Parent Company, approved the merger of LMI, JGCC and PPCI (Absorbed Corporations) with and into the Parent Company. On June 28, 2010, the shareholders of the Parent Company approved the Plan of Merger. As of December 31, 2010, the Parent Company is in the process of obtaining the SEC approval.

The Plan of Merger indicates that no Parent Company shares will be issued in exchange for the net assets of the Absorbed Corporations considering that all of them are wholly owned subsidiaries of the Parent Company and any Parent Company shares will just be issued to the Parent Company itself and said shares will be considered as treasury shares.

### Plan Merger of RSBC and RBC

On May 25, 2010, the BOD and the stockholders of RSBC approved the following:

- a. Merger of RSBC and RBC under the following salient terms:
  - The shares of the capital stock of RSBC outstanding on the effective date of merger shall be cancelled;
  - All shareholders of RSBC shall become the stockholders of RBC in which all outstanding shares of RSBC shall be cancelled in exchange for Series B Preferred Stock of RBC from the latter's increase in authorized capital stock at the exchange ratio of 4.192 RBC shares for every one share of RSBC;
  - The share of capital stock of RBC issued and outstanding at the effective date of merger shall, together with the Series B Preferred shares to be issued pursuant to above, continue to be the issued and outstanding shares of RBC;
  - The Series B Preferred Stock to be issued by RBC pursuant to the merger shall have a par value of ₱10.00 per share and shall be redeemable at the option of RBC, non-voting, convertible, non-cumulative and preferred as to dividends; and
  - RBC, having the commercial banking license, will be the surviving entity.
- b. Plan of Merger of RSBC and RBC
- c. Articles of Merger of RSBC and RBC
- d. Amendments of RBC's Articles of Incorporation as of the effective date of merger
- e. Amendments to the By-Laws of RBC as of the effective date of merger

On December 9, 2010, the BSP approved the merger of RSBC and RBC. On January 25, 2011, RSBC received the Certificate of Authority issued by the Centralized Application and Licensing Group of the BSP to be filed together with the Plan of Merger and the Articles of Merger of the two banks with the Philippine SEC

The effectivity of the Plan of Merger will be subject to the approval of BSP, Philippine SEC and Philippine Deposit Insurance Corporation, and will be further conditioned on the issuance of BIR of a ruling that the Plan of Merger qualifies as a tax-free merger under section 40(c) 2 of the NIRC of 1997.



#### 47. Subsequent Events

The following events happened subsequent to the reporting date:

- a. On January 12, 2011, URC's BOD approved the extension of URC's share buy-back program, allotting up to another ₱2.5 billion to reacquire a portion of the Parent Company's issued and outstanding common shares. The extension of the share buyback program shall have the same terms and conditions as the share buyback program approved by the BOD on November 13, 2007.
- b. On January 27, 2011, the stockholders' of the Parent Company approved the amendment of its articles of incorporation to implement the following: (a) increase in authorized capital stock from Fourteen Billion Eight Hundred Fifty Million Eight Hundred Thousand Pesos (₱14,850,800,000) to Fourteen Billion Eight Hundred Ninety Million Eight Hundred Thousand Pesos (₱14,890,800,000); and (b) to create Four Billion (4,000,000,000) voting and non-redeemable preferred shares with a par value of One Centavo (₱0.01) per share, for a total par value of Forty Million Pesos (₱40,000,000).
- c. On February 16, 2011, the BOD of RLC ratified and confirmed the stock rights offering of the common shares of the RLC with a par value of ₱1.00 per share, under the following indicative terms and conditions and subject to the approval by the Philippine SEC of the application of the RLC for the increase in its authorized capital stock:
  - i. the offer of up to 1,364,610,228 common shares of the RLC (Offer Shares) to be taken from the increase in the authorized capital stock of the RLC;
  - ii. subject to the applicable rules of the Philippine Stock Exchange (PSE), only shareholders as of record date to be determined by the RLC will be entitled to subscribe to one Offer Share for every two common shares held as of such record date;
  - iii. the offer price shall be ₱10.00 per Offer Share;
  - iv. such other terms and conditions as may be determined by the RLC.
- d. On February 23, 2011, the stockholders of RLC held a special meeting to approve the following:
  - increase in the authorized capital stock of RLC from Three Billion Pesos
     (₱3,000,000,000.00) divided into Three Billion (3,000,000,000) common shares with a par value of One Peso (₱1.00) per share to Eight Billion Two Hundred Million Pesos (₱8,200,000,000.00) divided into Eight Billion Two Hundred Million (8,200,000,000) common shares with a par value of One Peso (₱1.00) per share; and
  - ii. amendment of the first paragraph of Article Seventh of the Amended Articles of Incorporation of RLC to reflect the increase in the authorized capital stock of RLC.



- e. On February 28, 2011, the BOD of CAI approved the creation and implementation of a share buyback program. The share buyback program will cover up to ₱2.0 billion worth of CAI's common share. The share buyback program shall commence upon approval and shall end upon utilization of the said amount, or as may be otherwise determined by CAI's BOD.
- f. On March 17, 2011, the BOD of CAI approved the declaration of a regular cash dividend in the amount of ₱2.00 per share and a special cash dividend in the amount of ₱1.00 per share from the unrestricted retained earnings of CAI to all stockholders of record as of April 14, 2011 and payable on May 12, 2011.
- g. On March 29, 2011, the Parent Company and certain related parties executed a sale and purchase agreement with Philippine Long Distance Telephone Company (PLDT) under which PLDT has agreed to purchase all the rights, title and interest in the assets of DTPI as follows:
  - i. 3,277,135,882 common shares of DTPI, representing approximately 51.55% equity share in DTPI;
  - ii. zero coupon convertible bonds due 2013 and 2014 by issued DTPI and its subsidiary to the Parent Company which are convertible into approximately 18.6 billion shares of DTPI and certain related party by June 30, 2011; and
  - iii. intercompany advances of ₱34.1 billion made by the the Parent Company and a certain subsidiary to DTPI and Subsidiaries.

The total consideration for the assets amounted to P69.2 billion. The transaction is intended to be completed on June 30, 2011.

#### 48. Supplemental Disclosures to Cash Flow Statements

The principal noncash activities of the Group were as follows:

- a. Movements in the cumulative translation adjustment amounting to ₱91.1 million, ₱95.4 million and ₱36.4 million in 2010, 2009 and 2008, respectively.
- b. In 2010, 2009 and 2008, the Group capitalized as part of the cost of new born biological assets (suckling) amounting to ₱80.5 million, ₱1.1 million and ₱30.9 million.
- c. In 2010, 2009 and 2008, the Group foreclosed some assets, which are recorded under 'Investment properties' account in the consolidated financial position, amounting to ₱16.0 million, ₱7.7 million and ₱42.7 million, respectively.
- d. The Group's significant non-cash investing activities pertain to additions to accrued project cost of ₱4.0 billion, ₱15.9 million and ₱1.6 billion as of December 31, 2010, 2009 and 2008, respectively (Note 15), and capitalized borrowing costs of ₱0.8 billion, ₱1.4 billion and ₱1.1 billion (Note 10) as of December 31, 2010, 2009 and 2008, respectively.
- e. On February 28, 2010, the Group sold an engine for ₱89.5 million with a book value of ₱72.2 million to a third party maintenance service provider (buyer). The transaction was settled through direct offset against the Group's US-dollar denominated liability to the buyer amounting to ₱88.3 million.



- f. On December 31, 2010, the Group recognized a liability based on the schedule of pre-delivery payments amounting to ₱286.0 million with a corresponding debit to 'Construction-in progress' account. The liability was paid on January 3, 2011.
- g. In 2010, the additions in 'Passenger aircraft' account include increase in ARO asset amounting to ₱705.7 million due to change in accounting estimates. In 2009, the additions in 'Passenger aircraft' account include capitalized ARO asset related to new operating lease agreements amounting to ₱211.0 million (Note 17). The above capitalized ARO asset has corresponding recognition of ARO liability with the same amount.
- h. In 2010, the Group acquired three passenger aircraft by assuming direct liabilities. This transaction is considered as a non-cash financing activity.
- In 2010, the Group participated in the Global Bond Exchange offered by the Republic of the Philippines on September 20, 2010 and swapped its HTM investments amounting to ₱280.9 million.
- j. In 2008, the Group reclassified certain trading assets from the financial assets at FVPL category to the AFS investments category and from AFS investments category to HTM investments category in the consolidated statements of financial position (Notes 9, 10 and 14).
- k. In 2008, the Group reclassified an investment in shares of stock amounting to ₱257.7 million recorded as AFS investment to Investment in associate after determining that the Group has significant influence over the investee company (Note 15).
- 1. In 2008, the following accounts were transferred to assets of disposal group classified as held for sale after meeting the requirements of PFRS 5:

₽57,900
,063,742
,295,219
31,536
,695,853

## 49. Approval for the Release of the Consolidated Financial Statements

The accompanying consolidated financial statements of the Group were approved and authorized for issue by the BOD on March 29, 2011.





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BOA/PRC Reg. No. 0001 SEC Accreditation No. 0012-FR-2

## INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY SCHEDULES

The Stockholders and the Board of Directors JG Summit Holdings, Inc. 43rd Floor, Robinsons-Equitable Tower ADB Avenue corner Poveda Road, Pasig City

We have audited, in accordance with Philippine Standards on Auditing, the consolidated financial statements of JG Summit Holdings, Inc. and Subsidiaries (the Group) as of and for the years ended December 31, 2010 and 2009 included in this Form 17-A and have issued our report thereon dated March 29, 2011. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The schedules listed in the Index to Consolidated Financial Statements and Supplementary Schedules are the responsibility of the Group's management and are presented for purposes of complying with Securities and Exchange Commission (SEC) Securities Regulation Code Rule 68.1 and SEC Memorandum Circular No. 11, Series of 2008, and are not part of the basic consolidated financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, fairly state in all material respects the financial data required to be set forth therein in relation to the basic consolidated financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.

Vicky B. Lee-Salas Partner

Vicky B Lee-Salas Partner CPA Certificate No. 86838 SEC Accreditation No. 0115-AR-2 Tax Identification No. 129-434-735 BIR Accreditation No. 08-001998-53-2009, June 1, 2009, Valid until May 31, 2012 PTR No. 2641532, January 3, 2011, Makati City

March 29, 2011



#### JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES

SCHEDULE C - LONG-TERM INVESTMENTS IN SECURITIES (NONCURRENT MARKETABLE EQUITY SECURITIES, OTHER LONG-TERM INVESTMENTS IN STOCK, INVESTMENTS IN BONDS AND OTHER DEBT SECURITIES) DECEMBER 31, 2010

	BEGINNING BALANCE		ADDITIC	NS	DEDUC	TIONS	ENDING BALANCE		
Name of Issuing Entity and Description of Investment	Number of Shares of Principal Amount of Bonds and Notes	Amount in Pesos	Equity in net Earnings (Losses) of Investees for the Period	Others	Distribution of Earnings by Investees	Others	Number of Shares of Principal Amount of Bonds and Notes	Amount in Pesos	
First Private Power Corporation	1,200,000	469,009,894	10,367,761	-	(109,426,787)	(179,812,500)	1,200,000	190,138,368	
Sterling Holdings & Security Corporation	1,278,798	127,834,069	-	-	-	(127,834,069)	1,278,798	-	
Hunt-Universal Robina Corporation	1,400,000	88,302,733	26,194,500	-	(24,999,993)	-	1,400,000	89,497,240	
Cebu Light Industrial Park	600,000	53,552,736	1,799,400	-	-	-	600,000	55,352,136	
United Industrial Corp. Limited	487,180,000	26,626,094,598	2,648,908,487	594,409,921	(507,727,744)	(441,622)	495,801,000	29,361,243,640	
Digitel Crossing	-	-	-	-	-	-	-	-	
Jobstreet.com Philippines, Inc.	5,645,598	30,901,523	28,026,229	-	(33,534,852)	-	5,645,598	25,392,900	
Aviation Partnership (Philippines) Corp.	870,125	108,603,234	30,485,667	-	(21,959,482)	-	870,125	117,129,419	
SIA Engineering (Philippines) Corp.	2,709,504	257,752,452	(5,237,133)	-	-	-	2,709,504	252,515,319	
Oriental Petroleum and Minerals Corp.	38,808,201,737	329,827,920	28,179,811	-	-	(23,514,505)	38,808,201,737	334,493,226	
		28,091,879,159	2,768,724,722	594,409,921	(697,648,858)	(331,602,696)		30,425,762,248	

## JG SUMMIT HOLDINGS INC. AND SUBSIDIARIES

## SCHEDULE E - PROPERTY, PLANT AND EQUIPMENT December 31, 2010

Classification		Beginning Balance Additions		Disposals and Other adjustments		Ending Balance		
Land and improvements Buildings and improvements Machinery and equipment Telecommunications equipment Investment in cable systems Transportation, furnishing and other equipment Passenger aircraft, flight equipment and others Construction in-progress Equipment in-transit	Ρ	3,732,515,791 18,137,067,379 43,120,859,847 49,897,066,990 758,846,202 7,858,924,278 32,613,670,640 49,636,832,786 432,441,740	Ρ	396,225,368 635,182,416 1,605,317,626 321,534,312 - 737,365,852 5,017,924,206 16,827,344,744 589,722,381	Ρ	(106,077,114) F 598,885,740 353,098,550 26,443,376,406 31,880,653 652,409,680 169,528,523 (29,882,392,721) (635,646,334)		4,022,664,045 19,371,135,535 45,079,276,023 76,661,977,708 790,726,855 9,248,699,810 37,801,123,369 36,581,784,809 386,517,787
	Ρź	206,188,225,653	Ρ	26,130,616,905	Ρ	(2,374,936,617) F	2	29,943,905,941

## **JG SUMMIT HOLDINGS INC. AND SUBSIDIARIES**

## SCHEDULE F - ACCUMULATED DEPRECIATION December 31, 2010

Classification		Beginning Balance	-	Depreciation, mortization and npairment losses		Disposals and ner adjustments		Ending Balance
Land and improvements Buildings and improvements Machinery and equipment Telecommunications equipment Investment in cable systems Transportation, furnishing and other equipment Passenger aircraft, flight equipment and others	Ρ	399,166,287 7,420,637,719 25,887,769,257 27,382,972,193 192,698,516 5,781,010,176 6,865,298,784	Ρ	59,266,548 828,018,941 2,767,259,768 3,508,427,387 45,499,857 1,000,837,121 2,059,928,151	Ρ	132,613,275 46,375,885 (393,201,691) 16,366,953 - (102,704,678) (290,998,717)	Ρ	591,046,110 8,295,032,545 28,261,827,334 30,907,766,533 238,198,373 6,679,142,619 8,634,228,218
	Р	73,929,552,932	Р	10,269,237,773	Р	(591,548,973)	P	83,607,241,732

## JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES

### SCHEDULE H - LONG-TERM DEBT (NET OF DEBT ISSUANCE COST) DECEMBER 31, 2010

	I	Amount			
	Authorized by		Amount Shown	Amount Shown	
Name of Issuer and Type of Obligation		Indenture	as Current	as Long-term	Remarks
Guaranteed Notes Due 2012	\$	200,000,000	(P12,529,058)	P8,227,808,215	
Guaranteed Notes Due 2013	\$	300,000,000	(14,085,792)	11,092,145,048	
Guaranteed Term Loan Facility Due 2013	\$	300,000,000	5,217,570,954	7,861,973,808	
CAI - Export Credit Agency (ECA) Loan			1,682,916,381	14,097,773,682	
CAI - Commercial Loan from Foreign Banks			373,127,457	2,278,891,184	
Hypovereinsbank			375,431,949	-	
Zero coupon 12% Convertible Bonds Due 2013			-	2,312,197	
Nordic Investment Bank			145,719,182	-	SEE NOTE BELOW
Nordea Bank			775,777,072	3,109,690,188	
Societe Generale (SG) and Calyon			212,980,054	511,417,544	
Calyon and SG			109,461,441	168,620,323	
China CITIC loan			264,778,801	1,646,085,618	
ING Bank N.V.			1,265,027,848	5,394,512,637	
HSBC and Credit Suisse			230,461,171	1,427,332,547	
Fixed Retail Bonds			(19,637,480)	8,933,149,468	
Fixed Rate Corporate Notes			(8,156,832)	4,294,472,920	
Fixed Corporate Notes Due 2014			(4,190,926)	2,982,154,721	
Philippine Sugar Corporation			7,401,386	25,704,433	
DBP - JBIC Term Loan			-	-	
Hongkong and Shanghai Banking Corp. Ltd.			-	2,000,000,000	
Hongkong and Shanghai Banking Corp. Ltd.			-	3,000,000,000	
Retail Bonds			-	5,000,000,000	
Retail Bonds				5,000,000,000	
			P10,602,053,608	P87,054,044,533	

Notes:

1) The terms, interest rate, collaterals and other relevant information are shown in the Notes to Consolidated Financial Statements.

2) The negative amounts represent debt issuance costs to be amortized the following year.

JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES

SCHEDULE K - CAPITAL STOCK DECEMBER 31, 2010

		Number of	Number of Shares	Nun	nber of Shares Held b	ру
		Shares Issued	Reserved for Option			
	Number of Shares	and	Warrants, Conversion		Directors, Officers	
Title of Issue	Authorized	Outstanding	and Other Rights	<b>Related Parties</b>	and Employees	Others

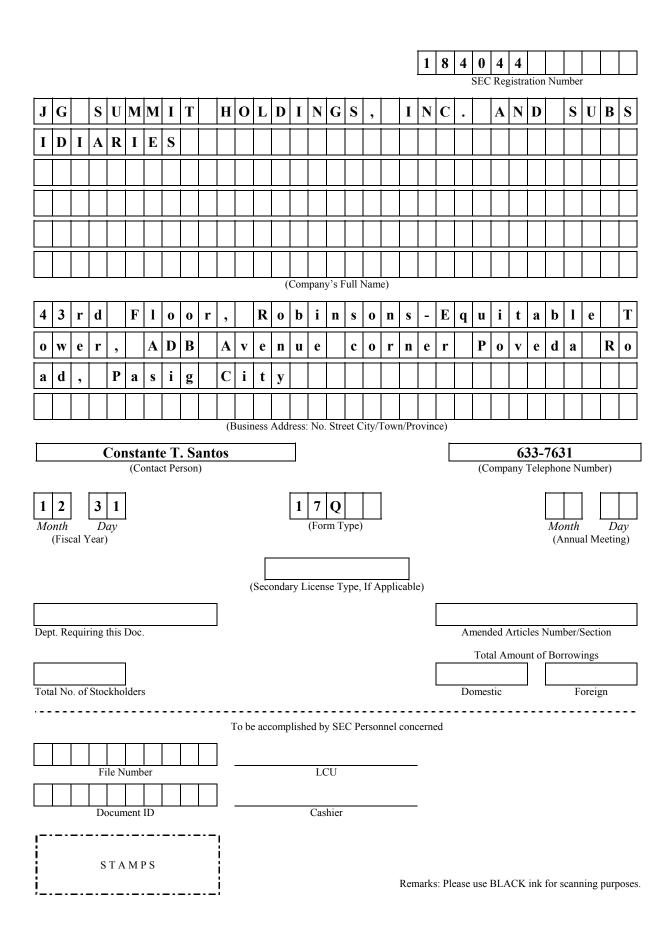
Common Stock at P1 par value	14,850,800,000 6,797,191,657	- 342,340,145	1,768,501,904 4,686,349,608
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### JG SUMMIT HOLDINGS, INC. 43rd Floor, Robinsons-Equitable Tower ADB Avenue corner Poveda Road, Pasig City

#### SCHEDULE OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION DECEMBER 31, 2010

Unappropriated retained earnings, as adjusted to available for dividend	
distribution, beginning	₽8,770,795,860
Add: Net income actually incurred during the year	
Net income during the year	21,278,712,153
Non-actual/unrealized income net of tax	
Benefit from deferred income tax	(36,414,579)
Net income actually incurred during the year	21,242,297,574
Less:	
Appropriation during the year	19,000,000,000
Dividend declarations during the year	339,859,583
Retained earnings, end available for dividends	₽10,673,233,851

### **COVER SHEET**



#### SECURITIES AND EXCHANGE COMMISSION

#### **SEC FORM 17-Q**

#### QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended March 31, 2011

2. Commission identification number 184044

3. BIR Tax Identification No 000-775-860

4. Exact name of registrant as specified in its charter JG Summit Holdings, Inc.

5. Province, country or other jurisdiction of incorporation or organization

#### Pasig City, Philippines

6. Industry Classification Code: (SEC Use Only)

7. Address of registrant's principal office Postal Code

#### 43<sup>rd</sup> Floor, Robinsons-Equitable Tower ADB Ave. corner Poveda Road, Pasig City 1600

8. Registrant's telephone number, including area code

#### (632) 633-7631

9. Former name, former address and former fiscal year, if changed since last report

#### Not Applicable

10. Securities registered pursuant to Sections 4 and 8 of the RSA

Title of each Class

Number of shares of common stock outstanding and amount of debt outstanding

Common Stock Long-term Debt 6,797,191,657 9,000 000 000

11. Are any or all of the securities listed on the Philippine Stock Exchange?

Yes [/] No []

12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 11 of the Revised Securities Act (RSA) and RSA Rule 11(a)-1 thereunder and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding 12 months (or for such shorter period the registrant was required to file such reports)

Yes [/] No []

(b) has been subject to such filing requirements for the past 90 days.

Yes [/] No []

#### PART I--FINANCIAL INFORMATION

#### Item 1. Financial Statements.

The unaudited consolidated financial statements are filed as part of this Form 17-Q.

# Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### Results of Operations

#### Three Months Ended March 31, 2011 vs. March 31, 2010

JG Summit posted ₱2.78 billion net income from equity holders of the parent for the 1<sup>st</sup> quarter of 2011, a 36.9% decline from ₱4.41 billion for the three months of fiscal 2010. The Company's take in the profits of its airline business, Cebu Pacific, is reduced following Cebu Pacific's IPO in October 2010, where the Group sold 35% of its ownership in Cebu Pacific. The Group also recorded lower foreign exchange gains this period as peso has been steady for the past three months this year. Core earnings, likewise decreased 14.2% for the first three months from ₱4.86 billion to ₱4.17 billion during the period, while EBITDA reached ₱8.37 billion, a 4.9% decrease compared to the same period last year.

Consolidated revenues were up 14.1% from ₱29.73 billion to ₱33.93 billion due to the strong performance of all business units. Only our equity in net earnings of associates showed a decline by 27.5% to ₱529.40 million during the period.

Consolidated cost of sales and services for the first three months of the year increased 23.8% from **P**16.82 billion last year to **P**20.82 billion as all the businesses of the Group showed a remarkable improvement in their revenues. However, the growth is higher compared to increase in revenues due to increase in aviation fuel expenses incurred by our airline business by 40.8% due to significant increase in aviation fuel prices and higher volume of fuel consumed during the period. Aside from this, the food business also posted a 24.4% increase in its cost of sales due to higher costs of its major raw materials coupled with increase in sales volume during the first quarter.

Consolidated operating expenses increased 15.5% as a result of higher general and administrative expenses in our telecoms, increased airline operations and food business.

Mark-to-market gain recognized during the first quarter of fiscal 2011 amounted to ₱403.86 million, a 458.0% growth from last year's of ₱72.37 million mainly due to airline business' higher market valuation gain on fuel hedging positions following the significant increase in fuel prices in 2011.

Foreign exchange gain – net recorded for the three months of 2011 dropped 72.7% to ₱361.10 million from last year's ₱1.32 billion this is mainly due to a more stable peso during the period compared to last year's.

Interest income for the first quarter of 2011 increased 33.0% from ₱565.79 million to ₱752.57 million due to higher average investment portfolio during the period as compared to last year's, while our financing charges decreased slightly by 2.7% from P1.54 billion to P1.50 billion.

#### FOODS

Universal Robina Corporation (URC) generated a consolidated sale of goods and services of ₽16.74 billion for the three months ended December 31, 2010, 16.5% higher than the revenues posted in the same period last year. Sale of goods and services by business segment follows: (1) URC's BCFG (excluding packaging) increased by ₽1.74 billion or 16.6% to ₽12.19 billion for the three months of fiscal 2011 from ₱10.45 billion registered in the same period of last year. BCFG domestic sales increased by P429 million which was largely driven by the strong performance of its snackfoods which grew by 13.2% on account of growth in sales volume. BCFG international sales significantly increased by 37.7% to ₽4.77 billion for the three months of fiscal 2011 due to 39.3% increase in sales volume. Sales in URC's packaging division increased by 52.8% to ₱298 million for the three months of fiscal 2011 from ₱195 million posted in the same period last year due to increase in sales volume and selling price. (2) URC's AIG recorded net sales of ₱1.62 billion, a 7.4% decrease from P1.75 billion last year brought about by a 27.2% decline in farm business due to lower sales volume and prices. (3) URC's CFG revenues rose to P2.63 billion for the three months of fiscal 2011 or up 33.3% from ₱1.98 billion reported in the same period last year primarily due to 57.1% increase in net sales of sugar business as a result of higher prices coupled with 7.0% growth in flour business due to higher sales volume and prices.

URC's cost of sales increased by ₱2.45 billion or 24.4% to ₱12.48 billion for the three months of fiscal 2011 from ₱10.03 billion reported in the same period last year. Cost of sales went down up due to increase in sales volume coupled with higher costs of major raw materials during the first quarter of this year against the same period last year. URC's gross profit for the three months of fiscal 2011 amounted to ₱4.26 billion, slightly lower by 1.9% from ₱4.34 billion posted in the same period last year as a result of higher input and overhead costs this year versus same period last year. Operating expenses increased by ₱242 million or 11.8% to ₱2.29 billion for the three months of fiscal 2011 from ₱2.05 billion registered in the same period of fiscal 2010. As a result of the above factors, operating income decreased by ₱323 million, or 14.1% to ₱1.97 billion for the three months of fiscal 2011 from ₱2.29 billion reported in the same period of fiscal 2010.

Market valuation loss on financial instruments at FVPL of F521 million was reported for the three months of fiscal 2011 against F32 million market valuation gain recognized in the same period of fiscal 2010 due to decline in the market values of bond and equity security investments. Finance costs decreased by F28 million or 10.2% to F246 million for the three months of fiscal 2011 from F274 million recorded in the same period of fiscal 2010 due to decline in level of financial debt. Foreign exchange loss – net amounted to F63 million for the three months of fiscal 2011, a decrease of 51.9% from F131 million reported in the same period last year due to lower loss from foreign currency translation adjustment. Provision for income tax of F106 million for the three months of fiscal 2011, a decline of 63.9% from F294 million in the same period last year due to lower taxable income and provision for deferred tax asset on unrealized loss on market valuation of hogs and foreign exchange.

URC's net income attributable to equity holders of the parent decreased by ₱605 million to ₱1.24 billion for the three months of fiscal 2011 from ₱1.84 billion in the same period last year as a result of the factors discussed above.

URC's unaudited core earnings before tax (operating profit after equity earnings, net finance revenue and other income – net) for the three months of fiscal 2011 amounted to ₱2.04 billion from ₱2.36 billion reported in the same period last year.

URC reported an EBITDA (operating income plus depreciation, amortization) of ₱2.83 billion for the three months of fiscal 2011, 9.0% lower than ₱3.11 billion recorded in the same period of fiscal 2010.

URC is not aware of any material off-balance sheet transactions, arrangements and obligations (including contingent obligations), and other relationship of URC with unconsolidated entities or other persons created during the reporting period that would have a significant impact on its operations and/or financial condition.

#### PROPERTY

**Robinsons Land Corporation (RLC)** posted net income attributable to equity holders of Parent Company of ₱1.01 billion for the three months ended December 31, up by 17% compared with the same period last year. Likewise, EBITDA and EBIT rose by 23% and 28% to ₱1.69 billion and ₱1.19 billion, respectively. Real estate and hotel revenues was up by 21% to ₱3.01 billion against last year's ₱2.49 billion.

Commercial Centers Division contributed 49% or ₱1.6 billion of the gross revenues posting a 10% growth. Significant rental increments were contributed by the newly opened malls in Dumaguete, llocos Norte, General Santos, Tacloban and Davao. Metro Manila malls led by Robinsons Galleria, Ortigas, and Robinsons Place, Manila also contributed to the growth while other provincial malls also posted decent growth in rental revenues. Taking out negative effect of decrease in interest income, Commercial Centers Division would have posted a 12% growth.

RLC's Residential Division accounted for 32% of RLC's total revenues. Its realized revenues increased by 35% to ₱997 million due to increase in completion level of existing projects such as McKinley Park Residences, The Fort Residences, East of Galleria and Woodsville Viverde and initial take up of realized revenues from new projects such as Trion Towers III, Sonata Private Residences and Amisa Towers.

The Office Buildings Division contributed 9% or ₱302.0 million of RLC's revenues, up by 14% from last year's ₱264.8 million. The increase in office rentals was due to rentals from Cybergate Centers 3 and Cybergate Plaza.

The Hotels Division contributed 10% or ₱319.0 million to RLC's revenues, up by 10% due to opening of Go Hotel in Mandaluyong City. Crowne Plaza Galleria Manila, Holiday Inn Galleria Manila, Cebu Midtown Hotel, Summit Ridge Hotel and Go Hotel posted occupancy rates of 71%, 72%, 52%, 44% and 85%, respectively.

Real Estate cost went up by 21% due to higher realized sales of residential division. General and administrative expenses went up by 16% due to higher depreciation, commissions and advertising and promotions.

#### **TELECOMMUNICATIONS**

**DIGITEL's** consolidated service and nonservice revenues posted a 15.9% growth for the quarter ended March 31, 2011 up from last year's ₱3.90 billion to ₱4.52 billion. This is driven by the 22.2% and 5.7% increase in the wireless and wireline data service revenues, respectively.

The wireless communication services posted a 22.2% growth in operating revenues of ₱3.72 billion during the three-month period ended March 31, 2011 from ₱3.05 billion during the same period last year. This is mainly attributable to the continued success of the unlimited service portfolio (e.g. 24/7 Call & Text Unlimited and Text Unlimited) and increase in subscriber count from the Group Plans and Plan 350 products. Introduction of new products were also a major factor in increasing net service revenues. The wireline voice communication services registered revenues of ₱678.7 million for the three months ended March 31, 2011. This is an 8.5% decline over same period last year of ₱742.1 million mainly due to lower revenues from international and domestic tolls, and local exchange. Revenues for wireline data communication services for the three months ended March 31, 2011 increased by 5.7% to ₱121.4 million compared to same period last year of ₱114.9 million. This is mainly due to higher revenues coming from new connections on domestic data and internet, and increased IP VPN services subscriptions.

Consolidated cost and operating expenses likewise grew by 12.8% to ₱3.01 billion from last year's consolidated figure of ₱2.67 billion due to higher network-related expenses and general and administrative expenses.

Consolidated EBITDA (earnings before interest, taxes, depreciation and amortization) for the period is ₽1.89 billion, higher by 19.2% against ₽1.58 billion during the same period in 2010 due primarily to the higher service and non-service revenues generated by the wireless business.

Net income for the period amounted to ₱151.3 million from last year's net loss of ₱334.0 million due to higher foreign exchange gain recorded in 2010 against 2011.

#### AIR TRANSPORTATION

Cebu Air, Inc. (Cebu Pacific) registered revenues of ₽7.52 billion for the three months ended March 31, 2010, up 7.8% over last year's ₱6.97 billion brought about by increase in passenger volume to 2.8 million from 2.5 million last year as a result of the increased number of flights and higher seat load factor in 2011. Four airbus A320 and one ATR 72-500 aircraft were added to the fleet during the 1st three months of this year thereby resulting in more flights which was up by 4.7% from last year. Said increase was offset in part by the reduction in average fares by 6.6% to ₽2,246 from ₽2,405 in the three months ended March 31, 2010. Correspondingly, costs and operating expenses increased from ₱5.50 billion last year to ₱6.78 billion this year. Growth was primarily due to the increase in aviation fuel expenses by 40.8% to ₽3.24 billion from ₽2.30 billion in 2010 consequent to the significant increase in aviation fuel prices to an average published MOPS price of U.S.\$120.66 per barrel in the three months ended March 31, 2011 from U.S.\$85.20 per barrel last year. Rise in aviation fuel expenses was further influenced by the increase in the volume of fuel consumed as a result of the increased number of flights year on year. Foreign exchange gain declined by 72.6% to ₽98.99 million in the three months ended March 31, 2011 compared to last year's ₱361.32 million, contributing to the drop in the airlines' net income for the first guarter of fiscal 2011, from P1.56 million last year to ₽1.20 billion this year.

#### PETROCHEMICALS

JG Summit Petrochemicals Corporation's (JGSPC) revenue for the first three months of 2011 amounted to ₱1.18 billion a 26.0% increase from last year's ₱0.94 billion as a result of higher sales volume from 16,953 MT last year to 21,871 MT this year. Cost of sales recorded this period is higher than last year's relative to higher revenues. There was a decline in gross profit of 15.3% from ₱53.26 million last year to ₱45.13 million for the three months of fiscal 2011. Interest expense went down 67.8% from ₱72.66 million to ₱23.36 million during the period due to lower level of financing debt. This is the main factor that contributed to lower net loss for the petrochemical business from ₱49.87 million last year to ₱38.09 million this year.

#### EQUITY EARNINGS

Equity earnings from associated companies and joint ventures dropped 27.5% from ₱730.24 million for the three-month period ended March 2010 to ₱529.40 million for the same period this year. The decline is mainly due to lower income recorded by UIC this year, from SGD 59.16 million last year to SGD 46.93 million this year due to recognition of lower gain on sales of residential properties from SGD 39.26 million to SGD 15.78 million during the period.

#### **BANK**

**Robinsons Savings Bank and Robinsons Bank Corp.** recognized net income of ₱50.52 million during the first three months of fiscal 2011 a 13.4% increase from last year's ₱44.54 million. Growth in net income is mainly due to higher revenues recorded during the period, from ₱323.39 million for the three months period last year to ₱434.15 million for the same period this year.

#### Financial Position

#### March 31, 2011 vs. December 31, 2009

As of March 31, 2011, the Company's balance sheet remains healthy, with consolidated assets of **P**334.85 billion from **P**326.32 billion as of December 31, 2010. Current ratio stood at 1.52. The Company's indebtedness remained manageable with a gearing ratio of 0.73:1 and net debt to equity of 0.36:1 as of March 31, 2011.

Cash and cash equivalents totaled ₱39.43 billion as of March 31, 2011 down by 6.4% from ₱42.11 billion as of December 31, 2010. The principal source of cash is from the Group's operating amounting to ₱9.04 billion. As of March 31, 2011, net cash used in investing activities amounted to ₱10.08 billion mainly for the Company's capital expenditure program. The Group's cash used for financing activities mainly pertaining to settlement of debts amounted to ₱1.64 billion. Our financial assets, including those held at fair value through profit or loss and available for sale investments, increased 5.8% from ₱20.11 billion as of December 31, 2010 to ₱21.28 billion as of March 31, 2011 due to acquisition of additional bond holdings during the period.

Receivables, including noncurrent portion, went up 10.4% from ₱24.63 billion as of December 31, 2010 to ₱27.18 billion as of March 31, 2011 due to higher trade receivables of the food business. Finance receivables, including noncurrent portion, also increased 12.4% from ₱10.20 billion as of December 31, 2010 to ₱11.46 billion as of March 31, 2011.

Inventories went up to ₱17.50 billion as of March 31, 2011 from ₱16.31 billion as of December 31, 2010. Increase can be attributed to higher level of work in process from the food business and higher level of subdivision land and condominium and residential units for sale from the real estate business as a result of higher level of project completion.

Biological assets, including the noncurrent portion, dropped to ₱1.13 billion as of March 31, 2011 from ₱1.30 billion in December 31, 2010 due to decline in market value of hogs and population of livestocks.

Derivative assets grew 28.8% from ₱1.19 billion in December 2010 to ₱1.53 billion as of March 31, 2011. The increase is mainly due to the higher market valuation on fuel hedging of airline's following the significant increase in fuel prices in 2011.

Other current assets increased 5.2% to ₱6.59 billion as of March 31, 2011 from ₱6.26 billion as of December 31, 2010 due to higher level of advances to suppliers.

Investments in associates and joint ventures increased 1.7% due to recognition of equity income for the period and acquisition of additional investment in UIC.

Investment properties amounted to F32.96 billion as of March 31, 2011, from F32.18 billion in December 31, 2010, increase is due to continuous construction of our real estate business during the period.

Property, plant and equipment rose to ₱151.29 billion as of March 31, 2011, from ₱146.34 billion in December 31, 2010 mainly due to the on-going expansion of the facilities of our cellular telecommunications business, expansion of our branded consumer foods, on-going construction of olefins and acquisition of one Airbus A320 aircraft and engine and one ATR 72-500 aircraft of our airlines during the period.

Other noncurrent assets decreased 12.7% from ₱3.59 billion in December 31, 2010 to ₱3.14 billion as of March 31, 2011 due to drop in deferred subscriber during the period.

Accounts payable and accrued expenses grew 18.1% from ₱30.26 billion as of year-end 2010 to ₱35.73 billion mainly due to higher level of trade payable and accrued expenses, particularly those pertaining to interest payable, taxes and licenses and importation charges.

Short-term debt dropped 13.4% from ₱15.35 billion as of December 31, 2010 to ₱13.30 billion as of March 31, 2011 due to settlement of some loans by Petrochem and an offshore subsidiary during the period.

Income tax payable increased 15.2% to ₱532.38 million as of March 31, 2011 from ₱462.21 million in December 31, 2010 mainly due higher provision for income tax recorded by the food business.

Other current liabilities increased 17.9% to ₱8.03 billion as of March 31, 2011 from ₱6.81 billion as of December 31, 2010 due to higher unearned revenue of the airline business.

Equity attributable to equity holders of the parent grew to ₱119.76 billion as of March 31, 2011 from ₱117.57 billion at the end of 2010. Book value per share improved from ₱17.44 per share as of December 31, 2010 to ₱17.77 per share as of March 31, 2011.

#### KEY PERFORMANCE INDICATORS

The Company sets certain performance measures to gauge its operating performance periodically and to assess its overall state of corporate health. Listed below are the major performance measures, which the Company has identified as reliable performance indicators. Analyses are employed by comparisons and measurements on a consolidated basis based on the financial data as of March 31, 2011 and December 31, 2010 and for the three months ended March 31, 2011 and 2010:

Key Financial Indicators	2011	2010
Revenues	P33,933 million	P29,731 million
EBIT	P4,757 million	P5,671 million
EBITDA	P8,368 million	P8,803 million
Current ratio	1.52	1.59
Gearing ratio	0.73	0.76
Net debt to equity ratio	0.36	0.37
Book value per share	17.77	17.44

The manner by which the Company calculates the above key performance indicators for both periodend 2011 and 2010 is as follows:

Key Financial Indicators		
Revenues	Ш	Total of sales and services, income from banking business
		and equity in net earnings
EBIT	=	Operating Income
EBITDA	=	Operating income add back depreciation and amortization
		expense
Current ratio	=	Total current assets over current liabilities
Gearing ratio	=	Total Financial Debt over Total Equity
Net debt to equity ratio	I	Total Financial Debt less Cash including Financial Assets
		at FVPL and AFS investments (excluding RSB and RBC
		Cash and AFS investments) over Total Equity
Book value per share	=	Stockholders' Equity (Equity attributable to parent) over
		outstanding number of common shares

As of March 31, 2011, the Company is not aware of any events and uncertainties that would have a material impact on the Company's net sales, revenues, and income from operations and future operations.

The Company, in the normal course of business, makes various commitments and has certain contingent liabilities that are not reflected in the accompanying consolidated financial statements. The commitments and contingent liabilities include various guarantees, commitments to extend credit, standby letters of credit for the purchase of equipment, tax assessments and bank guarantees through its subsidiary bank. The Company does not anticipate any material losses as a result of these transactions.

#### PART II – OTHER INFORMATION

NONE.

#### SIGNATURES

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

JG SUMMIT HOLDINGS, INC.

By:

JAMES L. GO Chairman and Chief Executive Officer Date: 5-12-11

LANCE Y. GOKONGWEI President and Chief Operating Officer Date: <u>J-12-11</u>

CONSTANTE T. SANTOS SVP - Corporate Controller Date 5 - 12 - 11

## JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(In Thousands)

	March 31,	December 31,
	2011	2010
	(Unaudited)	(Audited)
ASSETS		
Current Assets		
Cash and cash equivalents (Note 7)	P39,428,386	P42,110,004
Derivative assets (Note 8)	1,528,113	1,186,179
Financial assets at fair value through profit or loss (Note 9)	10,780,051	10,258,823
Available-for-sale investments (Note 10)	10,496,400	9,850,896
Receivables (Notes 4, 11 and 21)	16,623,556	14,609,814
Inventories (Note 12)	17,496,215	16,313,054
Biological assets	798,096	846,877
Other current assets (Note 13)	6,591,052	6,263,440
Total Current Assets	103,741,869	101,439,087
Noncurrent Assets		
Receivables (Note 11)	10,554,248	10,016,684
Investments in associates and joint ventures	30,956,459	30,425,762
Property, plant and equipment	151,287,149	146,336,664
Investment properties	32,961,736	32,178,986
Goodwill	890,375	890,375
Biological assets	329,404	448,700
Intangible assets	992,201	993,831
Other noncurrent assets (Note 14)	3,137,685	3,593,547
Total Noncurrent Assets	231,109,257	224,884,549
	P334,851,126	P326,323,636
LIABILITIES AND EQUITY		
Current Liabilities		
Short-term debt (Note 17)	P13,302,086	P15,352,046
Accounts payable and accrued expenses (Notes 15 and 21)	35,733,431	30,257,526
Derivative liabilities (Note 8)	226,210	262,394
Income tax payable	532,380	462,209
Current portion of long-term debt (Note 17)	10,453,819	10,602,054
Other current liabilities (Note 16)	8,028,692	6,810,944
Total Current Liabilities	68,276,618	63,747,173

(Forward)

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Noncurrent Liabilities		
Long-term debt - net of current portion (Note 17)	87,216,446	87,054,044
Deferred tax liabilities	5,248,927	5,056,559
Other noncurrent liabilities (Notes 8, 18 and 21)	21,181,863	21,005,463
Total Noncurrent Liabilities	113,647,236	113,116,066
Total Liabilities	181,923,854	176,863,239
<b>Equity</b> Equity attributable to equity holders of the Parent Company: (Note 19)		
Paid-up capital	12,856,988	12,856,988
Retained earnings	91,749,135	88,970,324
Equity reserve	18,044,048	18,563,003
Other comprehensive loss	(1,912,756)	(1,846,479)
Treasury shares	(974,691)	(974,691)
	119,762,724	117,569,145
Non-controlling interests	33,164,548	31,891,252
Total Equity	152,927,272	149,460,397
	P334,851,126	P326,323,636

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

### JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In Thousands Except Per Share Amounts)

	Three Months En	ded March 31
	2011	2010
REVENUE		
Sale of goods and services:		
Foods	P16,739,614	P14,373,123
Air transportation	7,520,172	6,972,910
Telecommunications	4,524,649	3,904,865
Real estate and hotels	3,004,062	2,488,621
Petrochemicals	1,181,046	937,662
Banking	434,149	323,392
Equity in net earnings of associates and joint ventures	529,396	730,237
	33,933,088	29,730,810
COST OF SALES AND SERVICES	20,816,084	16,819,056
GROSS INCOME	13,117,004	12,911,754
General and administrative expenses	8,287,139	7,180,890
Impairment losses and others	72,987	59,907
OTHER OPERATING EXPENSES	8,360,126	7,240,797
OPERATING INCOME	4,756,878	5,670,957
Financing costs and other charges	(1,496,967)	(1,538,101)
Market valuation gain (loss) on financial assets		
at fair value through profit or loss	(207,025)	110,491
Market valuation gain (loss) on derivative		
financial instruments	610,881	(38,117)
Foreign exchange gains (losses)	361,104	1,322,509
Finance income	752,566	565,793
Others	155,422	161,188
INCOME (LOSS) BEFORE INCOME TAX	4,932,859	6,254,720
PROVISION FOR INCOME TAX	601,542	630,209
NET INCOME	4,331,317	5,624,511
OTHER COMPREHENSIVE INCOME (LOSS)		
Cumulative translation adjustments	26,154	(107,851)
Net gains (losses) on available-for-sale investments	(187,567)	41,731
Net gains (losses) from cash flow hedges	37,207	(3,667
Net unrealized gains (losses) on available-for-sale		
investments of an associate	1,250	(129)
OTHER COMPREHENSIVE INCOME		
(LOSS), NET OF TAX	(122,956)	(69,916)
TOTAL COMPREHENSIVE INCOME		
(LOSS)	P4,208,361	P5,554,595

(Forward)

	Three Months En	ded March 31
	2011	2010
NET INCOME (LOSS) ATTRIBUTABLE TO:		
Equity holders of the Parent Company	P2,778,811	P4,406,601
Non-controlling interests	1,552,506	1,217,910
	P4,331,317	P5,624,511
TOTAL COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO: Equity holders of the Parent Company Non-controlling interests	P2,712,534 1,495,827	P4,361,620 1,192,975
	P4,208,361	P5,554,595
Earnings Per Share Attributable to Equity Holders of the Parent Company Basic/diluted earnings per share (Note 20)	P0.41	P0.65

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

**UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY** JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES (In Thousands)

				ATT	ATTRIBUTABLE TO EC		read of the second of the seco	For the Three Months Ended March 31, 2011 and 2010 OUITY HOLDERS OF THE PARENT COMPANY	arch 31, 2011 ENT COMP	ANY					
		Paid-up Capital	tal	Rei	<b>Retained Earnings</b>	sa		Ō	<b>Other Comprehensive Income</b>	hensive Inco	me				
		a							Net	Net					
									Unrealized Unrealized	Unrealized					
								0	Gains (Losses) Losses on	Losses on	Total				
		Additional	Total	Total Unrestricted	Restricted	Total		Cumulative (	Cumulative on Available-	Cash Flow	Other			-NON-	
	Capital	Paid-in	Paid-up	Retained	Retained	Retained	Equity	Equity Translation	-for-Sale	Hedge (	Hedge Comprehensive	Treasury	ŏ	CONTROLLING	TOTAL
	Stock	Capital	Capital	Earnings	Earnings	Earnings	Reserve	Reserve Adjustments Investments	Investments	(Note 8)	(Note 8) Income (Loss)	Shares	Total	INTERESTS	EQUITY
Balance at January 1, 2011	P6,895,274	P5,961,714	P6,895,274 P5,961,714 P12,856,988	P33,336,450 P55,633,874		P88,970,324	P18,563,003	P18,563,003 (P1,798,632)	P216,362	P216,362 (P264,209)		(P974,691)	(P1,846,479) (P974,691) P117,569,145	P31,891,252	P149,460,397
Total comprehensive income (loss)	ı	,	ı	2.778.811	,	2.778.811	,	16,401	(119.885)	37.207	(66.277)	I	2.712.534	1.495.827	4.208.361
Changes in equity reserve	'		,	I	,	1	(518,955)			1	1	'	(518,955)	1	(518,955)
Increase in subsidiaries'															
treasury shares									-				•	(222,531)	(222,531)
Balance at March 31, 2011 P6,895,274 P5,961,714	P6,895,274	P5,961,714	P12,856,988	P36,115,261	P55,633,874	P91,749,135	P18,044,048	(P1,782,231)	P96,477	(P227,002)	(P1,912,756)	(P974,691)	(P974,691) P119,762,724	P33,164,548	P152,927,272
Balance at January 1, 2010		P6,895,274 P5,961,714	P12,856,988	P12,856,988 P36,354,709 P36,633,875	P36,633,875	P72,988,584	Ъ-	(P1,746,827)	P178,341	(397,499)	(P1,965,985)	(P721,848)	(P1,965,985) (P721,848) P83,157,739	P21,736,756	P104,894,495
Total comprehensive															
income (loss)	ı	I	·	4,406,601		4,406,601	ı	(76,066)	34,752	(3,667)	(44,981)		4,361,620	1,192,975	5,554,595
Increase in subsidiaries'															
treasury shares		ı			ı	ı	ı		ı			ı		(84,049)	(84,049)
Balance at March 31, 2010	P6,895,274	P6,895,274 P5,961,714	P12,856,988	P40,761,310 P36,633,875	P36,633,875	P77,395,185	<b>-</b> Ч	(P1,822,893)	P213,093	(P401,166)	(P2,010,966) (P721,848)	(P721,848)	P87,519,359	P22,845,682	P110,365,041

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

### JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(In Thousands)

	Three Months En	ded March 31
	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	P4,932,859	P6,254,720
Adjustments for:		
Depreciation and amortization	3,610,727	3,132,265
Interest expense	1,422,263	1,512,536
Interest income	(752,566)	(565,793)
Dividend income	(67,819)	(30,385)
Equity in net income of associates and joint ventures	(529,396)	(730,237)
Provision for impairment losses on receivables	72,987	59,907
Loss arising from changes in fair value less		
estimated point-of-sale costs of swine stocks	149,806	-
Foreign exchange loss - net	(361,104)	(1,322,509)
Market valuation loss (gain) on derivative instruments	(610,881)	38,117
Market valuation loss (gain) on financial assets		
at fair value through profit or loss	207,025	(110,491)
Gain on sale of available-for-sale investments	(25,118)	-
Operating income before changes in operating accounts	8,048,783	8,238,130
Changes in operating assets and liabilities:		
Decrease (increase) in:		
Financial assets at fair value through profit or loss	(402,098)	(773,962)
Derivative financial instruments	269,969	14,448
Receivables	(2,578,637)	(945,048)
Inventories	(1,183,161)	(549,612)
Biological assets	(14,129)	22,601
Other current assets	(327,612)	(321,071)
Increase (decrease) in:		
Accounts payable and accrued expenses	4,568,255	1,679,896
Other current liabilities	1,217,748	1,373,546
Net cash generated from operations	9,599,118	8,738,928
Interest received	706,911	498,204
Interest paid	(939,841)	(911,990)
Dividends received	67,819	30,385
Income taxes paid	(390,155)	(330,207)
Net cash provided by operating activities	9,043,852	8,025,320

(Forward)

	Three Months En	ded March 31
	2011	2010
CASH FLOWS FROM INVESTING ACTIVITIES		
Net decrease (increase) in the amounts of:		
Available-for-sale investments	(806,703)	(166,508
Held-to-maturity investments	-	(1,450
Intangible assets	(100)	-
Other noncurrent assets	(13,433)	(684,199
Investments in associates and joint ventures	(1,301)	(74,816
Property, plant and equipment	(7,894,163)	(4,189,858)
Investment properties	(1,364,274)	(764,507
Net cash used in investing activities	(10,079,974)	(5,881,338
CASH FLOWS FROM FINANCING ACTIVITIES Net availments (payments) of:		
Short-term debt	(2,049,961)	(760,893
Long-term debt	75,271	(1,189,815
Increase (decrease) in the amounts of:	- )	()
Other noncurrent liabilities	551,725	998,526
Minority interest in consolidated subsidiaries	(222,531)	(84,048
Net cash used in financing activities	(1,645,496)	(1,036,230
NET INCREASE (DECREASE) IN CASH AND		
CASH EQUIVALENTS	(2,681,618)	1,107,752
CASH AND CASH EQUIVALENTS		
AT BEGINNING OF PERIOD	42,110,004	18,473,693
CASH AND CASH EQUIVALENTS		
AT END OF PERIOD	P39,428,386	P19,581,445

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

### JG SUMMIT HOLDINGS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Corporate Information

JG Summit Holdings, Inc. (the Parent Company) was incorporated in the Philippines on November 23, 1990. The registered office address of the Parent Company is 43rd Floor Robinsons-Equitable Tower, ADB Avenue corner Poveda Road, Pasig City.

The Parent Company is the holding company of the JG Summit Group (the Group). The Group has principal business interests in branded consumer foods, agro-industrial and commodity food products, real property development, hotels, banking and financial services, telecommunications, petrochemicals, air transportation and power generation.

The Group conducts business throughout the Philippines, but primarily in and around Metro Manila where it is based. The Group also has branded food businesses in the People's Republic of China and in the Association of Southeast Asian Nations region, and an interest in a property development business in Singapore.

The principal activities of the Group are further described in Note 6, *Segment Information*, to the consolidated financial statements.

#### 2. Summary of Significant Accounting Policies

#### **Basis of Preparation**

The accompanying consolidated financial statements of the Group have been prepared on a historical cost basis, except for financial assets at fair value through profit or loss (FVPL), available-for-sale (AFS) investments and derivative financial instruments that are measured at fair value, and biological assets and agricultural produce that have been measured at fair value less estimated costs to sell.

The consolidated financial statements of the Group are presented in Philippine Peso, the functional currency of the Parent Company. All values are rounded to the nearest peso except when otherwise stated.

Except for certain foreign subsidiaries of the Parent Company and for certain consolidated foreign subsidiaries within Universal Robina Corporation (URC) and Subsidiaries (URC Group) which are disclosed below, the functional currency of other consolidated foreign subsidiaries is US Dollar.

Subsidiaries	Country of Incorporation	Functional Currency
Parent Company JG Summit Cayman Limited (Forward)	Cayman Islands	Philippine Peso

	Country of	Functional
Subsidiaries	Incorporation	Currency
JG Summit Philippines, Ltd. and Subsidiaries	*	
JG Summit Philippines, Ltd.	Cayman Islands	Philippine Peso
JGSH Philippines Ltd.	British Virgin Islands	- do -
Multinational Finance Group, Ltd.	- do -	- do -
Telegraph Development, Ltd.	Singapore	- do -
Summit Top Investment, Ltd.	- do -	- do -
URC Group		
Universal Robina (Cayman), Limited	Cayman Islands	Philippine Peso
URC Philippines, Limited	British Virgin Islands	-do-
URC China Commercial Co. Ltd.	China	Chinese Renminbi
URC International Co., Ltd & Subsidiaries	British Virgin Islands	US Dollar
URC Asean Brands Co., Ltd. (UABCL) and	-do-	
Subsidiaries		-do-
URC (Thailand) Co., Ltd.	Thailand	Thai Baht
Siam Pattanasin Co., Ltd.	-do-	-do-
URC Foods (Singapore) Pte. Ltd.	Singapore	Singapore Dollar
PT URC Indonesia	Indonesia	Indonesian Rupiah
URC Vietnam Co., Ltd.	Vietnam	Vietnam Dong
URC Hanoi Company Limited	-do-	-do-
Ricellent Sdn. Bhd.	Malaysia	Malaysian Ringgit
URC Snack Foods (Malaysia) Sdn. Bhd.	- do -	-do-
Hong Kong China Foods Co., Ltd. (HCFCL)	British Virgin Islands	
and Subsidiaries	6	US Dollar
URC Hong Kong Company Limited	Hong Kong	HK Dollar
Xiamen Tongan Pacific Food Co., Ltd.	China	Chinese Renminbi
Shanghai Peggy Foods Co., Ltd.	- do -	-do-
Panyu Peggy Foods Co., Ltd.	- do -	-do-
Advanson International Pte. Ltd. (Advanson)		
and Subsidiary		
Advanson International Pte. Ltd.	Singapore	Singapore Dollar
Jiangsu Acesfood Industrial Co.	China	Chinese Renminbi
Acesfood Network Pte. Ltd. (Acesfood) and		
Subsidiaries	Singapore	Singapore Dollar
Shantou SEZ Toyo Food Industries Co., Ltd.	China	Chinese Renminbi
Shantou SEZ Shanfu Foods Co., Ltd.	- do -	-do-
Acesfood Network Pte. Ltd. and Subsidiaries	Singapore	Singapore Dollar
Acesfood Holdings Pte. Ltd.	- do -	-do-
Acesfood Distributors Pte. Ltd.	- do -	-do-
Guangdong Acesfood International Co., Ltd.	China	Chinese Renminbi

<u>Statement of Compliance</u> The consolidated financial statements of the Group have been prepared in compliance with Philippine Financial Reporting Standards (PFRS).

#### Basis of Consolidation

The consolidated financial statements include the financial statements of the Parent Company and the following wholly and majority owned subsidiaries:

	_	Effective Percentage of Ownership	
	Country of		March 31
Subsidiaries	Incorporation	2011	2010
Food			
URC and Subsidiaries	Philippines*	64.17	63.89
Air Transportation			
CP Air Holdings, Inc. (CPAHI) and Subsidiaries	-do-	100.00	100.00
Cebu Air, Inc. (CAI) and Subsidiaries	-do-	66.65	100.00
	British		
Pacific Virgin Islands Holdings, Co., Ltd.	Virgin Islands	100.00	100.00
Telecommunications			
Digital Telecommunications Phils., Inc.			
(Digitel) and Subsidiaries**	Philippines	49.57	49.57
Real Estate and Hotels			
Robinsons Land Corporation (RLC) and Subsidiaries	Philippines	60.40	60.27
Adia Development and Management Corporation (ADMC)	-do-	_	100.00
Petrochemicals			
JG Summit Petrochemical Corporation (JGSPC)	-do-	100.00	100.00
Banking			
Robinsons Savings Bank Corporation (RSBC)	-do-	100.00	100.00
Robinsons Bank Corporation (RBC)	-do-	60.00	-
Supplementary Businesses			
Westpoint Industrial Mills Corporation (WIMC)	-do-	-	100.00
Litton Mills, Inc. (LMI)	-do-	100.00	100.00
Express Holdings, Inc. (EHI) and a Subsidiary	-do-	100.00	100.00
Summit Forex Brokers Corporation	-do-	100.00	100.00
JG Summit Capital Services Corp. (JGSCSC)			
and Subsidiaries	-do-	100.00	100.00
JG Summit Capital Markets Corporation	-do-	100.00	100.00
Summit Point Services Ltd.	-do-	100.00	100.00
Summit Internet Investments, Inc.	-do-	100.00	100.00
JG Summit (Cayman), Ltd. (JGSCL)	Cayman Islands	100.00	100.00
JG Summit Philippines Ltd. (JGSPL)			
and Subsidiaries	Cayman Islands	100.00	100.00
	British		
JGSH Philippines Ltd.	Virgin Islands	100.00	100.00
Multinational Finance Group, Ltd.	-do-	100.00	100.00
Telegraph Development, Ltd.	Singapore	100.00	100.00
Summit Top Investment, Ltd.	British	100.00	100.00
	Virgin Islands		
JG Summit Limited (JGSL)	-do-	100.00	100.00
Cebu Pacific Manufacturing Corporation (CPMC)	Philippines	-	100.00
Hello Snack Foods Corporation (HSFC)	-do-	_	100.00
JG Cement Corporation (JGCC)	-do-	100.00	100.00
Savannah Industrial Corporation (SIC)	-do-	-	100.00
Terai Industrial Corporation (TIC)	-do-	-	100.00
Unicon Insurance Brokers Corporation	-do-	100.00	100.00
Premiere Printing Company, Inc.(PPCI)	-do-	100.00	100.00
JG Summit Olefins Corporation	-do-	100.00	100.00

\* Certain subsidiaries are located in other countries, such as China, Vietnam, Thailand, Malaysia, etc.

\*\* The consolidated financial statements include the accounts of entities over which the Group has the ability to govern the financial and operating policies to obtain benefits from their activities. The Group's consolidated financial statements

include the accounts of Digital Telecommunications Phils., Inc, and its wholly owned subsidiaries (the Digitel Group). As disclosed above, the Digitel Group is a 49.57% owned company as of March 31, 2011 and 2010.

Standing Interpretations Committee (SIC) 12, *Consolidation - Special Purpose Entities*, prescribes guidance on the consolidation of special purpose entities (SPE). Under SIC 12, an SPE should be consolidated when the substance of the relationship between a certain company and the SPE indicates that the SPE is controlled by the company. Control over an entity may exist even in cases where an enterprise owns little or none of the SPE's equity, such as when an entity retains majority of the residual risks related to the SPE or its assets in order to obtain benefits from its activities. In accordance with SIC 12, the Group's consolidated financial statements include the accounts of SPEs namely: Surigao Leasing Limited (SLL), Cebu Aircraft Leasing Limited (CALL), IBON Leasing Limited (ILL), Boracay Leasing Limited (BLL) and Sharp Aircraft Leasing Limited (SALL). SLL, CALL, ILL, BLL and SALL are SPEs in which the Group does not have equity interest. SLL, CALL, ILL, BLL and SALL acquired the passenger aircraft for lease to CAI under finance lease arrangements (Notes 17 and 42) and funded the acquisitions through long-term debt.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Parent Company obtains control and continue to be consolidated until the date when such control ceases. Control is achieved where the Parent Company has the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities. Consolidation of subsidiaries ceases when control is transferred out of the Parent Company.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the Group.

All intragroup transactions, balances, income and expenses are eliminated on consolidation.

Non-controlling interests (NCI) in the net assets of consolidated subsidiaries are identified separately from the Group's equity therein. The interest of non-controlling shareholders may be initially measured at fair value or at the non-controlling interest's proportionate share of the aqcquiree's identifiable net assets. The choice of measurement basis is made on an acquisition-by-acquisition basis. Subsequent to acquisition, non-controlling interests consist of the amount attributed to such interests at initial recognition and the non-controlling interest's share of changes in equity since the date of the combination.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to the Group.

If the Group losses control over a subsidiary, it:

- derecognizes the assets (including goodwill) and liabilities of the subsidiary;
- derecognizes the carrying amount of any non-controlling interest;
- derecognizes the related other comprehensive income, recorded in equity and recycles the same to profit or loss or retained earnings;
- recognizes the fair value of the consideration received;
- recognizes the fair value of any investment retained; and

• recognizes any surplus or deficit in profit or loss.

Under Philippine Accounting Standards (PAS) 27, *Consolidated and Separate Financial Statements*, it is acceptable to use, for consolidation purposes, the financial statements of subsidiaries for fiscal periods differing from that of the Parent Company if it is impracticable for the management to prepare financial statements with the same accounting period with that of the Parent Company and the difference is not more than three months.

The financial statements of the subsidiaries are prepared for the same reporting period as the Parent Company, except for the following fiscal year subsidiaries:

Subsidiaries	Fiscal Year
Food	
URC and Subsidiaries	September 30
Real Estate and Hotels	
RLC and Subsidiaries	-do-
Petrochemicals	
JGSPC	-do-
JG Summit Olefins Corp.	-do-
Supplementary Business	
LMI	-do-
JG Cement Corporation	-do-

Any significant transactions or events that occur between the date of the fiscal subsidiaries' financial statements and the date of the Parent Company's financial statements are adjusted in the consolidated financial statements.

#### Business Combinations from January 1, 2010

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquire. Acquisition-related costs are recognized in profit or loss as incurred.

Where appropriate, the cost of acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments (see below). All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are accounted for in accordance with relevant PFRSs. Changes in the fair value of contingent consideration classified as equity are not recognized.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that it known, would have effected the amounts recognized as of that date. The measurement period is the period from the date of acquisition to the date the Group receives incomplete information about facts and circumstances

that existed as of the acquisition date - and is subject to a maximum of one year.

If the business combination is achieved in stages, the Group's previously-held interests in the acquired entity are remeasured to fair value at the acquisition date ( the date the Group attains control) and the resulting gain or loss, if any, is recognized in profit or loss. Amounts arising from interests in the acquire prior to the acquisition date that have previously been recognized in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

#### Goodwill

Goodwill arising on the acquisition of a subsidiary is recognized as an asset at the date the control is recognized as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously-held interest, if any, in the entity over the net fair value of the identifiable net assets recognized.

If after reassessment, the Group's interest in the net fair value of the acquiree's identifiable net assets exceeds the sum of consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously-held equity interest, if any, the excess is recognized immediately in profit or loss as a bargain purchase gain.

Goodwill is not amortized, but is reviewed for impairment at least annually. Any impairment loss is recognized immediately in profit or loss and is not subsequently reversed.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

#### Business Combinations prior to January 1, 2010

In comparison to the above-mentioned requirements, the following differences applied:

- Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs. The non-controlling interest (formerly known as minority interest) was measured at the proportionate share of the acquiree's identifiable net assets.
- Business combinations achieved in stages were accounted for as separate steps. Any additional acquired share of interest did not affect previously recognised goodwill.
- When the Group acquired a business, embedded derivatives separated from the host contract by the acquiree were not reassessed on acquisition unless the business combination resulted in a change in the terms of the contract that significantly modified the cash flows that otherwise would have been required under the contract.
- Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent adjustments to the contingent consideration were recognised as part of goodwill.

#### Non-controlling Interests

Non-controlling interests represent the portion of income or loss and net assets not held by the Group and are presented separately in the consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separate from the Group's equity attributable to the equity holders of the Parent Company.

#### Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year except that the Group has adopted the following new and amended PFRS, PAS and Philippine Interpretation of the International Financial Reporting Interpretations Committee (IFRIC) which became effective on January 1, 2010:

#### New and Revised Standards

• PFRS 3, Business Combinations (Revised) and PAS 27, Consolidated and Separate Financial Statements (Amended)

The amended Standards have resulted in a change in accounting policy regarding increases or decreases in the Group's ownership interests in its subsidiaries. In prior years, in the absence of specific requirements in PFRSs, increases in interests in existing subsidiaries were treated in the same manner as the acquisition of subsidiaries, with goodwill or a bargain purchase gain being recognized, where appropriate. The impact of decreases in interests in existing subsidiaries that did not involve loss of control (being the difference between the consideration received and the carrying amount of the share of net assets disposed of) was recognized in profit or loss. Under PAS 27 (Amended), these treatments are no longer acceptable. All increases or decreases in such interests are dealt with in equity, with no impact on goodwill or profit or loss.

• Philippine Interpretation IFRIC 17, *Distributions of Non-cash Assets to Owners* This interpretation provides guidance on accounting for arrangements whereby an entity distributes non-cash assets to shareholders either as a distribution of reserves or as dividends. The interpretation has no effect on either the financial position or performance of the Group.

#### Amendments to Standards

- PFRS 2, Share-based Payment
- PAS 39, Financial Instruments: Recognition and Measurement Eligible Hedged Items

#### **Improvements to PFRSs**

*Improvements to PFRSs*, an omnibus of amendments to standards, deal primarily with a view to removing inconsistencies and clarifying wording. There are separate transitional provisions for each standard. The adoption of the following amendments resulted in changes to accounting policies but did not have any impact on the financial position or performance of the Group.

• PFRS 8, *Operating Segments*, clarifies that segment assets and liabilities need only be reported when those assets and liabilities are included in measures that are used by the chief operating decision maker. As the Group's chief operating decision maker does review segment assets and liabilities, the Group has continued to disclose this information in Note 6.

• PAS 7, *Statement of Cash Flows*, states that only expenditure that results in recognizing an asset can be classified as a cash flow from investing activities.

Other amendments resulting from the 2009 Improvements to PFRSs to the following standards did not have any impact on the accounting policies, financial position or performance of the Group:

- PFRS 2, Share-based Payment
- PFRS 5, Non-current Assets Held for Sale and Discontinued Operations
- PAS 1, Presentation of Financial Statements
- PAS 17, *Leases*
- PAS 36, Impairment of Assets
- PAS 38, Intangible Assets
- PAS 39, Financial Instruments: Recognition and Measurement
- Philippine Interpretation IFRIC 9, Reassessment of Embedded Derivatives
- Philippine Interpretation IFRIC 16, Hedge of a Net Investment in a Foreign Operation

#### **Significant Accounting Policies**

#### Foreign Currency Translation

The Group's consolidated financial statements are presented in Philippine peso, which is also the Parent Company's functional currency. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency.

#### Transactions and balances

Transactions in foreign currencies are initially recorded by the Group's entities in their respective functional currencies at the foreign exchange rates prevailing at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated using the closing foreign exchange rate prevailing at the reporting date. All differences are charged to profit or loss in the consolidated statement of comprehensive income.

Nonmonetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate as at the dates of initial transactions. Nonmonetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

#### Group companies

As of reporting date, the assets and liabilities of foreign subsidiaries, with functional currencies other than the functional currency of the Parent Company, are translated into the presentation currency of the Group using the closing foreign exchange rate prevailing at the reporting date, and their respective income and expenses are translated at the monthly weighted average exchange rates for the year. The exchange differences arising on the translation are recognized in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation shall be recognized in the profit or loss in the consolidated statement of comprehensive income.

#### Cash and Cash Equivalents

Cash represents cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from the dates of placement, and that are subject to an insignificant risk of changes in value.

#### Recognition of Financial Instruments

#### Date of recognition

Financial instruments within the scope of PAS 39 are recognized in the consolidated statement of financial position when the Group becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the settlement date. Derivatives are recognized on a trade date basis.

#### Initial recognition of financial instruments

Financial instruments are recognized initially at fair value. Except for financial instruments designated as at FVPL, the initial measurement of financial assets includes transaction costs. The Group classifies its financial assets into the following categories: financial assets at FVPL, held-to-maturity (HTM) investments, AFS investments, loans and receivables, or as derivatives designated as hedging instrument, in an effective hedge. The Group classifies its financial liabilities at FVPL and other financial liabilities.

The classification depends on the purpose for which the investments were acquired and whether they are quoted in an active market. Management determines the classification of its investments at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

#### Determination of fair value

The fair value for financial instruments traded in active markets at the reporting date is based on their quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. When current bid and ask prices are not available, the price of the most recent transaction provides evidence of the current fair value as long as there has not been a significant change in economic circumstances since the time of the transaction.

For all other financial instruments not listed in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include net present value

techniques, comparison to similar instruments for which market observable prices exist, options pricing models and other relevant valuation models.

#### 'Day 1' difference

Where the transaction price in a non-active market is different from the fair value based on other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from an observable market, the Group recognizes the difference between the transaction price and fair value (a 'Day 1' difference) in profit or loss in the consolidated statement of comprehensive income unless it qualifies for recognized in the profit of loss in the difference between the transaction price and model value is only recognized in the profit of loss in the consolidated statement of comprehensive income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' difference amount.

#### Financial assets and financial liabilities at FVPL

Financial assets and financial liabilities at FVPL include financial assets and financial liabilities held for trading purposes, derivative financial instruments or those designated upon initial recognition at FVPL.

Financial assets and liabilities are classified as held for trading if they are acquired for the purpose of selling and repurchasing in the near term.

Derivatives are also classified under financial assets or liabilities at FVPL, unless they are designated as hedging instruments in an effective hedge.

Financial assets or liabilities may be designated by management on initial recognition as at FVPL when any of the following criteria are met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognizing gains or losses on them on a different basis;
- the assets and liabilities are part of a group of financial assets, financial liabilities or both which are managed and their performance are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recorded.

Financial assets and financial liabilities at FVPL are recorded in the consolidated statement of financial position at fair value. Changes in fair value are reflected in profit or loss in the consolidated statement of comprehensive income under 'Market valuation gain (loss) on financial assets at FVPL.' Interest earned or incurred is recorded in interest income or expense, respectively, while dividend income is recorded in other operating income according to the terms of the contract, or when the right to receive payment has been established.

#### Derivatives classified as FVPL

The Parent Company and certain subsidiaries are counterparties to derivative contracts, such as

interest rate swaps, currency forwards, cross currency swaps, currency options and commodity options. These derivatives are entered into as a means of reducing or managing their respective foreign exchange and interest rate exposures, as well as for trading purposes. Such derivative financial instruments (including bifurcated embedded derivatives) are initially recorded at fair value on the date at which the derivative contract is entered into or bifurcated and are subsequently remeasured at fair value. Any gains or losses arising from changes in fair values of derivatives (except those accounted for as accounting hedges) are taken directly in the profit or loss in the consolidated statement of comprehensive income as 'Market valuation gain (loss) on derivative financial instruments.' Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair values of the Group's derivative instruments are calculated by using certain standard valuation methodologies and quotes obtained from third parties.

#### Derivatives designated as accounting hedges

For the purpose of hedge accounting, hedges are classified primarily as either: (a) a hedge of the fair value of an asset, liability or a firm commitment (fair value hedge); (b) a hedge of the exposure to variability in cash flows attributable to an asset or liability or a forecasted transaction (cash flow hedge); or (c) a hedge of a net investment in a foreign operation (net investment hedge). Hedge accounting is applied to derivatives designated as hedging instruments in a fair value, cash flow or net investment hedge provided certain criteria are met.

#### Hedge accounting

At the inception of a hedging relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and risk management objective and its strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis that they actually have been highly effective throughout the financial reporting periods for which they were designated.

#### Cash flow hedge

Cash flow hedges are hedges of the exposure to variability in cash flows that are attributable to a particular risk associated with a recognized asset, liability or a highly probable forecast transaction and could affect the profit or loss. The effective portion of changes in the fair value of derivatives that are designated and qualified as cash flow hedges is recognized as 'Net gains (losses) on cash flow hedges' in other comprehensive income. Any gain or loss in fair value relating to an ineffective portion is recognized immediately in the profit or loss in the consolidated statement of comprehensive income.

Amounts accumulated in other comprehensive income are recycled to profit or loss in the consolidated statement of comprehensive income in the periods in which the hedged item will affect profit or loss.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss recognized in other comprehensive income is

eventually recycled in the profit or loss in the consolidated statement of comprehensive income.

#### Hedge effectiveness testing

To qualify for hedge accounting, the Group requires that at the inception of the hedge and throughout its life, each hedge must be expected to be highly effective (prospective effectiveness), and demonstrate actual effectiveness (retrospective effectiveness) on an ongoing basis.

The documentation of each hedging relationship sets out how the effectiveness of the hedge is assessed. The method that the Group adopts for assessing hedge effectiveness will depend on its risk management strategy.

For prospective effectiveness, the hedging instrument must be expected to be highly effective in offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated. The Group applies the dollar-offset method using hypothetical derivatives in performing hedge effectiveness testing. For actual effectiveness to be achieved, the changes in fair value or cash flows must offset each other in the range of 80 to 125 percent. Any hedge ineffectiveness is recognized in the profit or loss in the consolidated statement of comprehensive income.

#### Embedded derivatives

Embedded derivatives are bifurcated from their host contracts, when the following conditions are met: (a) the entire hybrid contracts (composed of both the host contract and the embedded derivative) are not accounted for as financial assets at FVPL; (b) when their economic risks and characteristics are not closely related to those of their respective host contracts; and (c) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative.

The Group assesses whether embedded derivatives are required to be separated from the host contracts when the Group first becomes a party to the contract. Reassessment of embedded derivatives is only done when there are changes in the contract that significantly modifies the contractual cash flows that would otherwise be required.

The Group has certain derivatives that are embedded in nonfinancial host contracts (such as purchase orders, network contracts and service agreements). These embedded derivatives include foreign currency-denominated derivatives in purchase orders and certain network and service agreements. The fair value changes of these derivatives are recognized directly in the profit or loss in the consolidated statement of comprehensive income under 'Market valuation gain (loss)' on derivative financial instruments.

#### Current versus non-current classification

Derivative instruments that are not designated as effective hedging instruments are classified as current or non-current or separated into a current and non-current portion based on an assessment of the facts and circumstances (i.e., the underlying contracted cash flows).

• Where the Group will hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the reporting date, the derivative is classified as non-current (or separated into current and non-current portions) consistent with the

classification of the underlying item.

- Embedded derivates that are not closely related to the host contract are classified consistent with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistently with the classification of the underlying hedged item. The derivative instrument is separated into a current portion and a non-current portion only if a reliable allocation can be made.

#### HTM investments

HTM investments are quoted nonderivative financial assets with fixed or determinable payments and fixed maturities which the Group's management has the positive intention and ability to hold to maturity. Where the Group sells other than an insignificant amount of HTM investments, the entire category would be tainted and reclassified as AFS investments. After initial measurement, these investments are subsequently measured at amortized cost using the effective interest method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate (EIR). Gains and losses are recognized in the profit or loss in the consolidated statement of comprehensive income when the HTM investments are derecognized and impaired, as well as through the amortization process. The effects of restatement of foreign currency-denominated HTM investments are recognized in the profit or loss in the consolidated statement of comprehensive income when the profit or loss in the consolidated statement of comprehensive investments are recognized in the profit or loss in the consolidated statement of comprehensive investments are recognized in the profit or loss in the consolidated statement of comprehensive income.

#### *Loans and receivables*

Loans and receivables are nonderivative financial assets with fixed or determinable payments and fixed maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified or designated as AFS investments or financial assets at FVPL. After initial measurement, loans and receivables are subsequently carried at amortized cost using the effective interest method, less any allowance for impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and includes fees that are an integral part of the EIR and transaction costs. The amortization is included under 'Interest income' in the profit and loss in the consolidated statement of comprehensive income. Gains and losses are recognized in the the profit or loss in the consolidated statement of comprehensive income when the loans and receivables are derecognized or impaired, as well as through the amortization process. Loans and receivables are classified as current assets if maturity is within 12 months from the reporting date. Otherwise, these are classified as noncurrent assets.

#### AFS investments

AFS investments are those nonderivative investments which are designated as such or do not qualify to be classified as designated financial assets at FVPL, HTM investments or loans and receivables. They are purchased and held indefinitely, and may be sold in response to liquidity requirements or changes in market conditions.

After initial measurement, AFS investments are subsequently measured at fair value. The effective yield component of AFS debt securities, as well as the impact of restatement on foreign currency-denominated AFS debt securities, is reported in the profit or loss in the consolidated statement of comprehensive income. The unrealized gains and losses arising from the fair valuation of AFS investments are excluded, net of tax, from profit or loss in the consolidated

statement of comprehensive income and are reported under 'Net unrealized gain (loss) on available-for-sale investments' in other comprehensive income of the consolidated statement of comprehensive income.

When the security is disposed of, the cumulative gain or loss previously recognized in other comprehensive income is recognized in the profit or loss in the consolidated statement of comprehensive income. Interest earned on holding AFS investments are reported as interest income using the effective interest method. Where the Group holds more than one investment in the same security, these are deemed to be disposed of on a first-in, first-out basis. Dividends earned on holding AFS investments are recognized in the profit or loss in the consolidated statement of comprehensive income when the right to receive payment has been established.

The losses arising from impairment of such investments are recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.

#### Other financial liabilities

Issued financial instruments or their components, which are not designated as at FVPL, are classified as other financial liabilities where the substance of the contractual arrangement results in the Group having an obligation either to deliver cash or another financial asset to the holder, or to satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares. The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount, after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

After initial measurement, other financial liabilities are subsequently measured at amortized cost using the effective interest method. Amortized cost is calculated by taking into account any discount or premium on the issue and fees and debt issue costs that are an integral part of the EIR. Any effects of restatement of foreign currency-denominated liabilities are recognized in the profit or loss in the consolidated statement of comprehensive income.

#### Debt Issuance Cost

Debt issuance costs are amortized using the effective interest method and unamortized debt issuance costs are included in the measurement of the related carrying value of the loan in the consolidated statement of financial position. When a loan is repaid, the related unamortized debt issuance costs at the date of repayment are charged against profit or loss.

This accounting policy applies primarily to the Group's short-term and long-term debt, accounts payable and accrued expenses and other obligations that meet the above definition (other than liabilities covered by other accounting standards, such as income tax payable and pension liabilities).

#### Customers' Deposits

#### Deposits from lessees

Deposits from lessees are measured initially at fair value. After initial recognition, customers' deposits are subsequently measured at amortized cost using the effective interest method.

The difference between the cash received and its fair value is deferred (included in 'Other

noncurrent liabilities' in the consolidated statement of financial position) and amortized using the straight-line method.

#### Deposits from real estate buyers

Deposits from real estate buyers represent mainly reservation fees and advance payments. These deposits will be recognized as revenue in the consolidated statement of comprehensive income as the related obligations are fulfilled to the real estate buyers. The deposits are recorded as 'Deposits from real estate buyers' and reported under the 'Other noncurrent liabilities' account in the consolidated statement of financial position.

#### Reclassification of Financial Assets

A financial asset is reclassified out of the financial assets at FVPL category when the following conditions are met:

- the financial asset is no longer held for the purpose of selling or repurchasing it in the near term; and
- there is a rare circumstance.

The Group evaluated its AFS investments whether the ability and intention to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intention to do so significantly changes in the foreseeable future, the Group may elect to reclassify these financial assets in rare circumstances. Reclassification to loans and receivables is permitted when the financial assets meet the definition of loans and receivables and the Group has the intent and ability to hold these assets for the foreseeable future or until maturity. Reclassification to the HTM category is permitted only when the entity has the ability and intention to hold the financial asset accordingly.

For a financial asset reclassified out of the AFS category, any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the EIR. Any difference between the new amortised cost and the expected cash flows is also amortised over the remaining life of the asset using the EIR. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the consolidated statement of comprehensive income.

#### Classification of Financial Instruments Between Debt and Equity

A financial instrument is classified as debt, if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

The components of issued financial instruments that contain both liability and equity elements are

accounted for separately, with the equity component being assigned the residual amount, after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

#### Impairment of Financial Assets

The Group assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired, if and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

#### Financial assets carried at amortized cost

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and collectively for financial assets that are not individually significant. If there is objective evidence that an impairment loss on a financial asset carried at amortized cost (i.e., receivables or HTM investments) has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original EIR. The carrying amount of the asset is reduced through the use of an allowance account. The loss is recognized in the profit or loss in the consolidated statement of comprehensive income as 'Impairment losses and others.' The asset, together with the associated allowance account, is written-off when there is no realistic prospect of future recovery.

If it is determined that no objective evidence of impairment exists for an individually assessed financial asset, the asset is included in a group of financial assets with similar credit risk characteristics and that group of financial assets is collectively assessed for impairment. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtor's ability to pay all amounts due according to the contractual terms of the assets being evaluated. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the profit or loss in the consolidated statement of comprehensive income to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

The Group performs a regular review of the age and status of these accounts, designed to identify accounts with objective evidence of impairment and provide the appropriate allowance for impairment loss.

The review is accomplished using a combination of specific and collective assessment approaches, with the impairment loss being determined for each risk grouping identified by the Group.

#### AFS investments

The Group assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

In the case of equity investments classified as AFS investments, objective evidence would include a 'significant' or 'prolonged' decline in the fair value of the investments below its cost. 'Significant' is to be evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost. The Group treats 'significant' generally as 20% or more and 'prolonged' as greater than 12 months for quoted equity securities. Where there is evidence of impairment, the cumulative loss, which is measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in the profit and loss, is removed from other comprehensive income and recognized in the profit or loss in the consolidated statement of comprehensive income. Impairment losses on equity investments are not reversed through the profit or loss in the consolidated statement of comprehensive income.

In the case of debt instruments classified as AFS investments, impairment is assessed based on the same criteria as financial assets carried at amortized cost. Future interest income is based on the reduced carrying amount and is accrued based on the rate of interest used to discount future cash flows for the purpose of measuring the impairment loss. Such accrual is recorded as part of 'Interest income' in the profit or loss in the consolidated statement of comprehensive income. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in the profit or loss in the consolidated statement of sis reversed through the profit or loss in the consolidated statement of comprehensive income.

#### Derecognition of Financial Instruments

#### Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of financial assets) is derecognized when:

- the rights to receive cash flows from the asset have expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; or
- the Group has transferred its rights to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards of ownership and retained control of the asset, or (b) has neither transferred nor retained the risks and rewards of the asset but has transferred the control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a

guarantee over the transferred asset is measured at the lower of original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

### Financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognized in the profit or loss in the consolidated statement of comprehensive income.

### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.

### Inventories

Inventories, including work-in-process, are valued at the lower of cost and net realizable value (NRV). NRV is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. NRV for materials, spare parts and other supplies represents the related replacement costs. In determining the NRV, the Group deducts from cost 100% of the carrying value of slow-moving items and nonmoving items for more than one year. Cost is determined using the weighted average method.

When inventories are sold, the carrying amounts of those inventories are recognized under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income in the period when the related revenue is recognized.

The amount of any write-down of inventories to NRV is recognized in 'Cost of sales and services' while all other losses on inventories shall be recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income in the period the write-down or loss was incurred. The amount of any reversal of any write-down of inventories, arising from an increase in the NRV, shall be recognized as a reduction to 'Cost of sales and services' in the period where the reversal was incurred.

Some inventories may be allocated to other asset accounts, for example, inventory used as a component of a self-constructed property, plant or equipment. Inventories allocated to another asset in this way are recognized as an expense during the useful life of that asset.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

### Finished goods, work-in-process, raw materials and packaging materials

Cost is determined using the weighted average method. Finished goods and work-in-process include direct materials and labor and a proportion of manufacturing overhead costs based on actual goods processed and produced, but excluding borrowing costs.

## Subdivision land and condominium and residential units for sale

Subdivision land, condominium and residential units for sale are carried at the lower of cost and NRV. Cost includes costs incurred for development and improvement of the properties and borrowing costs on loans directly attributable to the projects which were capitalized during construction.

## Assets Held for Sale

The Group classifies assets as held for sale (disposal group) when their carrying amount will be recovered principally through a sale transaction rather than through continuing use. For this to be the case, the asset must be available for immediate sale in its present condition, subject only to terms that are usual and customary for sales of such assets, and its sale must be highly probable. For the sale to be highly probable, the appropriate level of management must be committed to a plan to sell the asset and an active program to locate a buyer and complete the plan must have been initiated. Furthermore, the asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value. In addition, the sale should be expected to qualify for recognition as a completed sale within one year from the date of classification.

The related results of operations and cash flows of the disposal group that qualify as discontinued operations are separated from the results of those that would be recovered principally through continuing use, and the prior years' profit or loss in the consolidated statement of comprehensive income and consolidated statement of cash flows are represented. Results of operations and cash flows of the disposal group that qualify as discontinued operations are presented in the profit or loss in the consolidated statement of cash flows as items associated with discontinued operations.

In circumstances where certain events have extended the period to complete the sale of a disposal group beyond one year, the disposal group continues to be classified as held for sale if the delay is caused by events or circumstances beyond the Group's control and there is sufficient evidence that the Group remains committed to its plan to sell the disposal group. Otherwise, if the criteria for classification of a disposal group as held for sale are no longer met, the Group ceases to classify the disposal group as held for sale.

## Initial and subsequent measurement

Assets held for sale are measured at the lower of their carrying amount or fair value less costs to sell. Impairment losses are recognized for any initial or subsequent write-down of the assets held for sale to the extent that these have not been previously recognized at initial recognition. Reversals of impairment losses for any subsequent increases in fair value less cost to sell of the assets held for sale are recognized as a gain, but not in excess of the cumulative impairment loss that has been previously recognized. Liabilities directly related to assets held for sale are measured at their expected settlement amounts.

## **Investment Properties**

Investment properties consist of properties that are held to earn rentals or for capital appreciation or both, and those which are not occupied by entities in the Group. Investment properties, except for land, are carried at cost less accumulated depreciation and impairment loss, if any. Land is carried at cost less impairment loss, if any. Investment properties are measured initially at cost, including transaction costs. Transaction costs represent nonrefundable taxes such as capital gains tax and documentary stamp tax that are for the account of the Group. An investment property acquired through an exchange transaction is measured at the fair value of the asset acquired unless the fair value of such an asset cannot be measured, in which case the investment property acquired is measured at the carrying amount of asset given up. Foreclosed properties are classified under investment properties upon: a) entry of judgment in case of judicial foreclosure; b) execution of the Sheriff's Certificate of Sale in case of extra-judicial foreclosure; or c) notarization of the Deed of Dacion in case of dation in payment (*dacion en pago*).

The Group's investment properties are depreciated using the straight-line method over their estimated useful lives (EUL) as follows:

Land improvements	10 years
Buildings and building improvements	10 to 20 years
Theater furniture and equipment	5 years

The depreciation and amortization method and useful life are reviewed periodically to ensure that the method and period of depreciation and amortization are consistent with the expected pattern of economic benefits from items of investment properties.

Investment properties are derecognized when either they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from their disposal. Any gains or losses on the retirement or disposal of investment properties are recognized in the profit or loss in the consolidated statement of comprehensive income in the year of retirement or disposal.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by the end of owner occupation or commencement of an operating lease to another party. Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner occupation or commencement of development with a view to sale.

For a transfer from investment property to owner-occupied property or to inventories, the deemed cost of the property for subsequent accounting is its fair value at the date of change in use. If the property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under the 'Property, plant and equipment' account up to the date of change in use.

Construction in-progress is stated at cost. This includes cost of construction and other direct costs. Borrowing costs that are directly attributable to the construction of investment properties are capitalized during the construction period. Construction in-progress is not depreciated until such time as the relevant assets are completed and put into operational use.

## Investment in Subsidiaries, Associates and Joint Ventures

## Investments in subsidiaries

Subsidiaries pertain to all entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity (see accounting policy on Basis of Consolidation).

#### Investments in associates and joint ventures

An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture.

The Group also has interests in joint ventures which are jointly controlled entities. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, and a jointly controlled entity is a joint venture that involves the establishment of a separate entity in which each venture has an interest.

The Group's investments in its associates and joint ventures are accounted for using the equity method of accounting. Under the equity method, the investments in associates and joint ventures are carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share in the net assets of the associates and joint ventures. The consolidated statement of comprehensive income reflects the share of the results of operations of the associates and joint ventures. Where there has been a change recognized in the investees' other comprehensive income, the Group recognizes its share of any changes and discloses this, when applicable, in the other comprehensive income in the consolidated statement of comprehensive income end to the extent of the interest in the associates and joint ventures.

The Group's investments in certain associates and joint ventures include goodwill on acquisition, less any impairment in value. Goodwill relating to an associate or joint venture is included in the carrying amount of the investment and is not amortized.

Where necessary, adjustments are made to the financial statements of associates to bring the accounting policies used into line with those used by the Group.

Upon loss of significant influence over the associate, the Group measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognized either in profit or loss or other comprehensive income.

## Property, Plant and Equipment

Property, plant and equipment, except land which is stated at cost less any impairment in value, are carried at cost less accumulated depreciation, amortization and impairment loss, if any.

The initial cost of property, plant and equipment comprises its purchase price, including import duties, taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Cost also includes: (a) interest and other financing charges on borrowed funds used to finance the acquisition of property, plant and equipment to the extent incurred during the period of installation and construction; and (b) asset retirement obligation (ARO) relating to property, plant and equipment installed/constructed on leased properties or leased aircraft.

Subsequent replacement costs of parts of property, plant and equipment are capitalized when the recognition criteria are met. Significant refurbishments and improvements are capitalized when it can be clearly demonstrated that the expenditures have resulted in an increase in future economic

benefits expected to be obtained from the use of an item of property, plant and equipment beyond the originally assessed standard of performance. Costs of repairs and maintenance are charged as expense when incurred.

Foreign exchange differentials arising from the acquisition of property, plant and equipment are charged against profit or loss and are no longer capitalized.

Depreciation and amortization of property, plant and equipment commences once the property, plant and equipment are available for use, and are computed using the straight-line method over the EUL of the assets, regardless of utilization.

	EUL
Land improvements	10 to 40 years
Building and improvements	10 to 50 years
Machinery and equipment	4 to 50 years
Telecommunications equipment:	
Tower	20 years
Switch	10 to 20 years
Outside plant facilities	10 to 20 years
Distribution dropwires	5 years
Cellular facilities and others	3 to 20 years
Investments in cable systems	15 years
Assets under lease	15 years
Passenger aircraft*	15 years
Other flight equipment	5 years
Transportation, furnishing and other equipment	3 to 5 years
* With 15% residual value after 15 years	

The EUL of property, plant and equipment of the Group follow:

\* With 15% residual value after 15 years

Leasehold improvements are amortized over the shorter of their EULs or the corresponding lease terms.

The assets' residual values, useful lives and methods of depreciation and amortization are reviewed periodically to ensure that the method and period of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property, plant and equipment. Any change in the expected residual values, useful lives and methods of depreciation are adjusted prospectively from the time the change was determined necessary.

Construction in-progress is stated at cost. This includes cost of construction and other direct costs. Borrowing costs that are directly attributable to the construction of property, plant and equipment are capitalized during the construction period. Construction in-progress is not depreciated until such time as the relevant assets are completed and put into operational use. Assets under construction are reclassified to a specific category of property, plant and equipment when the construction and other related activities necessary to prepare the properties for their intended use are completed and the properties are available for use. Major spare parts and stand-by equipment items that the Group expects to use over more than one period and can be used only in connection with an item of property, plant and equipment are accounted for as property, plant and equipment. Depreciation and amortization on these major spare parts and stand-by equipment commence once these have become available for use (i.e., when it is in the location and condition necessary for it to be capable of operating in the manner intended by the Group).

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the profit or loss in the consolidated statement of comprehensive income, in the year the item is derecognized.

## ARO

The Group is legally required under various lease contracts to restore certain leased properties and leased aircraft to their original conditions and to bear the cost of any dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate made by the work of both third party and Group's engineers which includes estimates of certain redelivery costs at the end of the operating aircraft lease. The Group recognizes the present value of these costs as ARO asset (included under 'Property and equipment') and ARO liability (included under 'Noncurrent liabilities'). The Group depreciates ARO asset on a straight-line basis over the EUL of the related account or the lease term, whichever is shorter, or written off as a result of impairment of the related account. The Group amortizes ARO liability using the effective interest method and recognizes accretion expense (included in interest expense) over the lease term.

The Group regularly assesses the provision for ARO and adjusts the related asset and liability.

#### **Borrowing Costs**

Interest and other finance costs incurred during the construction period on borrowings used to finance property development are capitalized to the appropriate asset accounts. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress, and expenditures and borrowing costs are being incurred. The capitalization of these borrowing costs ceases when substantially all the activities necessary to prepare the asset for sale or its intended use are complete. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded. Capitalized borrowing cost is based on the applicable weighted average borrowing rate for general borrowings. For specific borrowings, all borrowing costs are eligible for capitalization.

Borrowing costs which do not qualify for capitalization are expensed as incurred.

Interest expense on loans is recognized using the effective interest method over the term of the loans.

#### **Biological Assets**

The biological assets of the Group are divided into two major categories with sub-categories as follows:

Swine livestock	<ul> <li>Breeders (livestock bearer)</li> <li>Sucklings (breeders' offspring)</li> <li>Weanlings (comes from sucklings intended to be breeders or to be sold as fatteners)</li> <li>Fatteners/finishers (comes from weanlings unfit to become breeders; intended for the production of meat)</li> </ul>
Poultry livestock	<ul><li>Breeders (livestock bearer)</li><li>Chicks (breeders' offspring intended to be sold as breeders)</li></ul>

Biological assets are measured on initial recognition and at each reporting date at its fair value less costs to sell, except for a biological asset where fair value is not clearly determinable. Agricultural produce harvested from an entity's biological assets are measured at its fair value less estimated estimated costs to sell at the time of harvest.

The Group is unable to measure fair values reliably for its poultry livestock breeders in the absence of: (a) available market-determined prices or values; and (b) alternative estimates of fair values that are determined to be clearly reliable; thus, these biological assets are measured at cost less accumulated depreciation and impairment loss, if any. However, once the fair values become reliably measurable, the Group measures these biological assets at their fair values less estimated costs to sell.

Agricultural produce is the harvested product of the Group's biological assets. A harvest occurs when agricultural produce is either detached from the bearer biological asset or when the life processes of the agricultural produce cease. A gain or loss arising on initial recognition of agricultural produce at fair value less costs to sell shall be included in the profit or loss in the consolidated statement of comprehensive income in the period in which it arises. The agricultural produce in swine livestock is the suckling that transforms into weanling then into fatteners/finishers, while the agricultural produce in poultry livestock is the hatched chick and table eggs.

## Biological assets at cost

The cost of a biological asset comprises its purchase price and any costs attributable in bringing the biological asset to its location and conditions intended by management.

Depreciation (included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income) is computed using the straight-line method over the EUL of the biological assets, regardless of utilization. The EUL of biological assets is reviewed annually based on expected utilization as anchored on business plans and strategies that consider market behavior to ensure that the period of depreciation is consistent with the expected pattern of economic benefits from the biological assets. The EUL of biological assets ranges from two to three years.

The carrying values of biological assets at cost are reviewed for impairment, when events or changes in circumstances indicate that the carrying values may not be recoverable (see further discussion under Impairment of Nonfinancial Assets).

This accounting policy applies to the Group's poultry livestock breeders.

# Biological assets carried at fair values less estimated costs to sell

Swine weanlings and fatteners/finishers are measured at their fair values less costs to sell. The fair values are determined based on current market prices of livestock of similar age, breed and genetic merit. Costs to sell include commissions to brokers and dealers, nonrefundable transfer taxes and duties. Costs to sell exclude transport and other costs necessary to get the biological assets to the market.

A gain or loss on initial recognition of a biological asset carried at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell of a biological asset is included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income in the period in which it arises.

# Goodwill

Goodwill acquired in a business combination from the acquisition date is allocated to each of the Group's cash-generating units, or groups of cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Each unit or group of units to which the goodwill is so allocated:

- represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- is not larger than a segment based on the Group's operating segments as determined in accordance with PFRS 8, *Operating Segments*.

Following initial recognition, goodwill is measured at cost, less any accumulated impairment loss. Goodwill is reviewed for impairment annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired (see Impairment of Nonfinancial Assets).

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

# Intangible Assets

Intangible assets (other than goodwill) acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is its fair value as at the acquisition date. Following initial recognition, intangible assets are measured at cost less any accumulated amortization and impairment loss, if any.

The EUL of intangible assets are assessed to be either finite or indefinite.

The useful lives of intangible assets with finite lives are assessed at the individual asset level. Intangible assets with finite lives are amortized on a straight-line basis over their useful lives.

The period and the method of amortization of an intangible asset with a finite useful life are

reviewed at least at each financial year-end. Changes in the EUL or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite useful lives is recognized under 'Cost of sales and services' and 'General and administrative expenses' in the profit or loss in the consolidated statement of comprehensive income in the expense category consistent with the function of the intangible asset. Intangible assets with finite lives are assessed for impairment, whenever there is an indication that the intangible assets may be impaired.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level (see further discussion under Impairment of Nonfinancial Assets). Such intangibles are not amortized. The intangible asset with an indefinite useful life is reviewed annually to determine whether indefinite life assessment continues to be supportable. If the indefinite useful life is no longer appropriate, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

Costs incurred to acquire computer software (not an integral part of its related hardware) and bring it to its intended use are capitalized as intangible assets. Costs directly associated with the development of identifiable computer software that generate expected future benefits to the Group are also recognized as intangible assets. All other costs of developing and maintaining computer software programs are recognized as expense when incurred.

A gain or loss arising from derecognition of an intangible asset is measured as the difference between the net disposal proceeds and the carrying amount of the intangible asset and is recognized in the profit or loss in the consolidated statement of comprehensive income when the asset is derecognized.

	Technology		Product			
	Licenses	Licenses	Formulation	Software Costs	Traden	narks
EUL	Finite (12 to	Indefinite	Indefinite	Finite (5 years)	Finite (4 years)	Indefinite
	13.75 years)					
Amortization	Amortized on a	No	No	Amortized on a	Amortized on a	No
method used	straight-line	amortization	amortization	straight-line	straight-line	amortization
	basis over the			basis over the	basis over the	
	EUL of the			EUL of the	EUL of the	
	license			software cost	trademark	
Internally generated or acquired	Acquired	Acquired	Acquired	Acquired	Acquired	Acquired

A summary of the policies applied to the Group's intangible assets follow:

## Deferred Subscriber Acquisition and Retention Costs

Subscriber acquisition costs primarily include handset and phonekit subsidies. Handset and phonekit subsidies represent the difference between the cost of handsets, accessories and subcriber's identification module (SIM) cards (included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income), and the price offered to the subscribers (included under 'Sale of telecommunications services' in the profit or loss in the consolidated statement of comprehensive income). Retention costs for existing postpaid subscribers are in the form of free handsets.

Subscriber acquisition and retention costs pertaining to postpaid subscriptions are deferred and amortized over the base contract period, which ranges from 18 to 24 months from the date in which they are incurred. Deferred subscriber acquisition and retention costs are shown under 'Other noncurrent assets' account in the consolidated statement of financial position. The related amortization of subscriber acquisition costs is included under 'Cost of sales and services' in the profit or loss in the consolidated statement of comprehensive income.

The Group performs an overall realizability test, in order to support the deferral of the subscriber acquisition costs. An overall realizability test is done by determining the minimum contractual revenue after deduction of direct costs associated with the service contract over the base contract period. Costs are deferred and amortized, if there is a nonrefundable contract or a reliable basis for estimating net cash inflows under a revenue-producing contract which exists to provide a basis for recovery of incremental direct costs.

# Impairment of Nonfinancial Assets

This accounting policy applies primarily to the Group's investments in associates and joint ventures, investment properties, property, plant and equipment, biological assets at cost, intangible assets and goodwill and deferred subscriber acquisition and retention costs.

Except for goodwill and intangible assets with indefinite lives which are tested for impairment annually, the Group assesses at each reporting date whether there is an indication that its nonfinancial assets may be impaired. When an indicator of impairment exists or when an annual impairment testing for an asset is required, the Group makes a formal estimate of recoverable amount. Recoverable amount is the higher of an asset's (or cash-generating unit's) fair value less costs to sell and its value in use, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is assessed as part of the cash-generating unit to which it belongs. Where the carrying amount of an asset (or cash-generating unit) exceeds its recoverable amount, the asset (or cash-generating unit) is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or cash-generating unit).

Impairment losses from continuing operations are recognized under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.

The following criteria are also applied in assessing impairment of specific assets:

Property, plant and equipment, investment properties, intangible assets with definite useful lives

## and deferred subscriber acquisition and retention costs

For property, plant and equipment, investment properties, intangible assets with definite useful lives and deferred subscriber acquisition and retention costs, an assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount.

That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the profit or loss in the consolidated statement of comprehensive income. After such a reversal, the depreciation expense is adjusted in future years to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

### Goodwill

Goodwill is reviewed for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (or group of cash-generating units) is less than the carrying amount to which goodwill has been allocated, an impairment loss is recognized. Where goodwill forms part of a cash-generating unit (or group of cash-generating units) and part of the operation within that unit are disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured on the basis of the relative fair values of the operation disposed of and the portion of the cash-generating unit retained. Impairment losses relating to goodwill cannot be reversed in future periods.

The Group performs its impairment test of goodwill every December 31.

#### Investments in associates and joint ventures

After application of the equity method, the Group determines whether it is necessary to recognize an additional impairment loss on the Group's investments in associates and joint ventures. If this is the case, the Group calculates the amount of impairment as being the difference between the fair value of the associate or joint venture and the acquisition cost and recognizes the amount under 'Impairment losses and others' in the profit or loss in the consolidated statement of comprehensive income.

#### Biological assets at cost

The carrying values of biological assets are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

#### Intangible assets with indefinite useful lives

Intangible assets with indefinite useful lives are tested for impairment annually as of year-end either individually or at the cash-generating unit level, as appropriate.

## Common Stock

Common stocks are classified as equity and are recorded at par. Proceeds in excess of par value are recorded as 'Additional paid-in capital' in the consolidated statement of financial position. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

## **Treasury Shares**

Treasury shares are recorded at cost and are presented as a deduction from equity. When the shares are retired, the capital stock account is reduced by its par value. The excess of cost over par value upon retirement is debited to the following accounts in the order given: (a) additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued, and (b) retained earnings. No gain or loss is recognized in the profit or loss in the consolidated statement of comprehensive income on the purchase, sale, issue or cancellation of the Group's own equity instruments.

## Revenue and Cost Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and other sales taxes or duties. The following specific recognition criteria must also be met before revenue is recognized:

## Sale of goods

Revenue from sale of goods is recognized upon delivery, when the significant risks and rewards of ownership of the goods have passed to the buyer and the amount of revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable, net of any trade discounts, prompt payment discounts and volume rebates.

# Rendering of tolling services

Revenue derived from tolling activities, whereby raw sugar from traders and planters is converted into refined sugar, is recognized as revenue when the related services have been rendered.

# Rendering of air transportation services

Passenger ticket and cargo waybill sales are initially recorded as 'Unearned revenue' (included under 'Other current liabilities' in the consolidated statement of financial position) until recognized as 'Revenue' in the profit or loss in the consolidated statement of comprehensive income, when the transportation service is rendered by the Group (e.i., when passengers and cargo are lifted). Unearned tickets are recognized as revenue using estimates regarding the timing of the recognition based on the terms and conditions of the ticket and historical trends.

The related commission is recognized as expense in the same period when the transportation service is provided and is included under 'Cost of sales and services' account in the consolidated statement of comprehensive income. The amount of commission not yet recognized as expense is recorded as a prepayment under 'Other current assets' in the consolidated statement of financial position.

## Ancillary Revenue

Revenue from in-flight sales and other services are recognized when the goods are delivered or the services are carried out.

### Rendering of telecommunications services

Revenue from telecommunications services includes the value of all telecommunications services provided, net of free usage allocations and discounts. Revenue is recognized when earned, and is net of the share of other foreign and local carriers and content providers, if any, under existing correspondence and interconnection and settlement agreements.

Revenue is stated at amounts billed or invoiced and accrued to subscribers or other carriers and content providers, taking into consideration the bill cycle cut-off (for postpaid subscribers), and charges against preloaded airtime value (for prepaid subscribers), and excludes valued-added tax (VAT) and overseas communication tax. Inbound traffic revenues, net of discounts and outbound traffic charges, are accrued based on actual volume of traffic monitored by the Group's network and in the traffic settlement system.

The Group's service revenue includes the revenue earned from subscribers and traffic. With respect to revenue earned from subscribers, revenue principally consists of: (1) per minute airtime and toll fees for local, domestic and international long distance calls in excess of free call allocation, less bonus airtime credits, airtime on free Subscribers' Identification Module (SIM), prepaid reload discounts and interconnection fees; (2) revenue from value-added services (VAS) such as short messaging services (SMS) in excess of consumable fixed monthly service fees (for postpaid) and free SMS allocations (for prepaid), multimedia messaging services (MMS), content downloading and infotext services, net of amounts settled with carriers owning the network where the outgoing voice call or SMS terminates and payout to content providers; (3) inbound revenue from international roaming services; (5) usage of broadband and internet services in excess of fixed monthly service fees; (6) fixed monthly service fees (for postpaid wireless subscribers) and prepaid subscription fees for discounted promotional calls and SMS.

Postpaid service arrangements include fixed monthly charges which are recognized over the subscription period on a pro-rata basis. Telecommunications services provided to postpaid subscribers are billed throughout the month according to the billing cycles of subscribers. As a result of billing cycle cut-off, service revenue earned but not yet billed at end of month is estimated and accrued based on actual usage.

Proceeds from over-the-air reloading channels and sale of prepaid cards are initially recognized as unearned revenue (recorded under 'Other current liabilities' in the consolidated statement of financial position).

Revenue is realized upon actual usage of the airtime value of the card, net of free service allocation. The unused value of prepaid cards is likewise recognized as revenue upon expiration. Interconnection fees and charges arising from the actual usage of prepaid cards are recorded as incurred.

Proceeds from sale of phonekits and SIM cards/packs received from certain mobile subscribers are recognized upon actual receipts, and are included under 'Other revenue' in the profit or loss in the consolidated statement of comprehensive income.

With respect to revenue earned from connecting carriers/traffic, inbound revenue and outbound

charges are based on agreed transit and termination rates with other foreign and local carriers and content providers. Inbound revenue represents settlement received for traffic originating from telecommunications providers that are sent through the Group's network, while outbound charges represent settlements to telecommunications providers for traffic originating from the Group's network and settlements to providers for contents downloaded by subscribers. Both the inbound revenue and outbound charges are accrued based on actual volume of traffic monitored by the Group from the switch. Adjustments are made to the accrued amount for discrepancies between the traffic volume per the Group's records and per records of other carriers. The adjustments are recognized as these are determined and are mutually agreed-upon by the parties. Uncollected inbound revenue is shown under 'Receivables' in the consolidated statement of financial position, while unpaid outbound charges are shown under 'Accounts payable and accrued expenses' in the consolidated statement of financial position.

### Real Estate Sales

Revenue from sales of real estate and cost from completed projects is accounted for using the full accrual method. The percentage of completion is used to recognize income from sales of projects where the Group has material obligations under the sales contract to complete the project after the property is sold. Under this method, revenue is recognized as the related obligations are fulfilled, measured principally on the basis of the estimated completion by reference to the actual costs incurred to date over the estimated total costs of project.

If any of the criteria under the percentage-of-completion method is not met, the deposit method is applied until all the conditions for recording a sale are met. Pending recognition of sale, cash received from buyers are presented under the 'Deposits from real estate buyers' account which is shown as part of the 'Other noncurrent liabilities' account in the liabilities section of the consolidated statement of financial position.

#### Revenue from hotel operations

Revenue from hotel operations is recognized when services are rendered. Revenue from banquets and other special events are recognized when the events take place. Rental income on leased areas of the hotel is recognized on a straight-line basis over the lease term.

#### Interest income

For all financial instruments measured at amortized cost and interest-bearing financial instruments classified as AFS investments, interest income is recorded at the EIR, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability.

The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options), includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the EIR, but not future credit losses.

Once the recorded value of a financial asset or group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognized using the original EIR applied to the new carrying amount. The adjusted carrying amount is calculated based on the original EIR. The change in carrying amount is recorded as interest income.

Unearned discount is recognized as income over the terms of the receivables using the effective interest method and is shown as a deduction from loans.

#### Service fees and commission income

The Group earns fees and commission income from the diverse range of services it provides to its customers. These fees are earned for the provision of services over a period of time and accrued over that period. These fees include commission income and credit-related fees. However, loan commitment fees for loans that are likely to be drawn down are deferred (together with any incremental costs) and recognized as an adjustment to the EIR on the loan.

### Trading and securities gain (loss)

Income results from the disposal of FVPL and AFS investments and gains and losses from changes in fair value for financial liabilities at FVPL.

### Dividend income

Dividend income is recognized when the shareholder's right to receive the payment is established.

### Rent income

The Group leases certain commercial real estate properties to third parties under an operating lease arrangement. Rental income on leased properties is recognized on a straight-line basis over the lease term, or based on a certain percentage of the gross revenue of the tenants, as provided under the terms of the lease contract. Contingent rents are recognized as revenue in the period in which they are earned.

Rental income on leased areas of the hotel is recognized on a straight-line basis over the lease term.

#### Amusement income

Revenue is recognized upon receipt of cash from the customer which coincides with the rendering of services.

## Others

Gain from sale of properties is recognized upon completion of the earning process and the collectability of the sales price is reasonably assured.

## Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of a past event; (b) it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as an interest expense under 'Financing costs and other charges' account in the profit or loss in the consolidated statement of comprehensive income. Where the Group expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is probable.

## **Contingencies**

Contingent liabilities are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable.

## Pension Costs

Pension cost is actuarially determined using the projected unit credit method. This method reflects services rendered by employees up to the date of valuation and incorporates assumptions concerning employees' projected salaries. Actuarial valuations are conducted with sufficient regularity, with option to accelerate when significant changes to underlying assumptions occur. Pension cost includes current service cost, interest cost, expected return on any plan assets, actuarial gains and losses and the effect of any curtailments or settlements.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are credited to or charged against income when the net cumulative unrecognized actuarial gains and losses at the end of the previous period exceed 10% of the higher of the present value of the defined benefit obligation and the fair value of plan assets at that date. The excess actuarial gains or losses are recognized over the average remaining working lives of the employees participating in the plan.

The asset or liability recognized in the consolidated statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation as of the reporting date less the fair value of plan assets, together with adjustments for unrecognized actuarial gains or losses and past service costs. The value of any asset is restricted to the sum of any past service cost not yet recognized and the present value of any economic benefits available in the form of refunds from the plan or reductions in the future contributions to the plan. The defined benefit obligation is calculated by an independent actuary. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using risk-free interest rates that have terms to maturity approximating the terms of the related pension liability.

Past service costs, if any, are recognized immediately in the profit or loss in the consolidated statement of comprehensive income, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, past service costs are amortized on a straight-line basis over the vesting period.

The asset ceiling test requires a defined benefit asset to be measured at the lower of the amount of the net plan asset and the total of any cumulative unrecognized net actuarial losses and past service cost and the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

## Income Taxes

## Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantially enacted as of the reporting date.

## Deferred tax

Deferred tax is provided using the liability method on all temporary differences, with certain exceptions, at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future. Otherwise, no deferred tax liability is set-up.

Deferred tax assets are recognized for all deductible temporary differences, carry forward benefits of unused tax credits from unused minimum corporate income tax (MCIT) over the regular corporate income tax (RCIT) and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences, and the carry forward benefits of unused tax credits from excess MCIT and unused NOLCO can be utilized, except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amounts of deferred tax assets are reviewed at each reporting date and reduced to extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each statement of financial position date, and are recognized to the extent that it has become probable that future taxable income will allow the deferred tax assets to be recognized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as of the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### Leases

The determination of whether an arrangement is, or contains a lease, is based on the substance of the arrangement at inception date, and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets, and the arrangement conveys a right to use the asset.

A reassessment is made after inception of the lease only if one of the following applies:

- a. there is a change in contractual terms, other than a renewal or extension of the arrangement;
- b. a renewal option is exercised or an extension granted, unless that term of the renewal or extension was initially included in the lease term;
- c. there is a change in the determination of whether fulfillment is dependent on a specified asset; or
- d. there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios a, c or d above, and at the date of renewal or extension period for scenario b.

## Group as a lessee

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments and is included in the consolidated statement of financial position under 'Property, plant and equipment' account with the corresponding liability to the lessor included under 'Long-term debt' account. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the profit or loss in the consolidated statement of comprehensive income. Capitalized leased assets are depreciated over the shorter of the EUL of the assets or the respective lease terms, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments are recognized as an expense under 'Cost of sales and services' and 'General administrative expenses' accounts in the profit or loss in the consolidated statement of comprehensive income on a straight-line basis over the lease term.

#### Group as a lessor

Leases where the Group does not transfer substantially all the risks and benefits of ownership of

the assets are classified as operating leases. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as the rental income. Contingent rents are recognized as revenue in the period in which they are earned.

## Earnings (Loss) Per Share (EPS)

Basic EPS is computed by dividing net income (loss) attributable to the equity holders of the Parent Company by the weighted average number of common shares issued and outstanding during the year, adjusted for any subsequent stock dividends declared.

Diluted EPS amounts are calculated by dividing the net profit (loss) attributable to ordinary equity holders of the Parent Company (after deducting interest on the convertible preferred shares, if any) by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

### Dividends on Common Shares

Dividends on common shares are recognized as a liability and deducted from equity when approved by the BOD of the Parent Company in the case of cash dividends, and the BOD and shareholders of the Parent Company in the case of stock dividends.

### Segment Reporting

The Group's operating segments are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on operating segments is presented in Note 6 to the consolidated financial statements.

#### Subsequent Events

Any post-year-end event up to the date of approval of the BOD of the consolidated financial statements that provides additional information about the Group's position at the reporting date (adjusting event) is reflected in the consolidated financial statements. Any post-year-end event that is not an adjusting event is disclosed in the notes to the consolidated financial statements, when material.

## **Future Changes in Accounting Policies**

The Group will adopt the standards and interpretations enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these new and amended PFRS, PAS and Philippine Interpretations to have significant impact on its consolidated financial statements.

## **New Standards and Interpretations**

## Effective 2011

• PAS 24, *Related Party Disclosures* (Revised)

The standard is effective for annual periods beginning on or after January 1, 2011, with earlier application permitted. It clarifies the definition of a related party to simplify the identification of such relationships and to eliminate inconsistencies in its application. The revised standard

introduces a partial exemption of disclosure requirements for government-related entities.

• Philippine Interpretation IFRIC-19, *Extinguishing Financial Liabilities with Equity Instruments* 

The interpretation is effective for annual periods on or after July 1, 2010, with earlier application permitted. The interpretation clarifies that equity instruments issued to a creditor to extinguish a financial liability qualify as consideration paid. The equity instruments issued are measured at their fair value. In case that this cannot be reliably measured, the instruments are measured at the fair value of the liability extinguished. Any gain or loss is recognized immediately in profit or loss.

# Effective 2012

• Philippine Interpretation IFRIC-15, *Agreements for the Construction of Real Estate* This Interpretation is effective for annual periods beginning on or after January 1, 2012, covers accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. This interpretation requires that revenue on construction of real estate be recognized only upon completion, except when such contract qualifies as a construction contract to be accounted for under PAS 11, *Construction Contracts*, or involves rendering of services in which case revenue is recognized based on stage of completion. Contracts involving provision of services with the construction materials and where the risks and rewards of ownership are transferred to the buyer on a continuous basis will also be accounted for based on stage of completion.

# Effective 2013

• PFRS 9, Financial Instruments: Classification and Measurements

The standard has mandatory effectivity on January 1, 2013, however earlier application is permitted for financial statements beginning on or after January 1, 2010. The standard introduces new requirements on the classification and measurement of financial assets and liabilities. It uses a single approach to determine whether a financial asset or liability is measured at amortized cost or fair value, replacing the many different rules in PAS 39. The approach in the new standard is based on how an entity manages its financial assets. The new standard also requires a single impairment method to be used, replacing the many different impairment methods in PAS 39.

PFRS 9, as issued in 2010, reflects the first part of the work on the replacement of PAS 39 and applies to classification and measurement of financial assets and financial liabilities as defined in PAS 39. The second part of the project will address proposals on the impairment methodology for financial assets and the third part, on hedge accounting. The completion of this project is expected in the middle of 2011. The Group will quantify the effect in conjunction with the other phases, when issued, to present a comprehensive picture.

# Amendments to Standards

# Effective 2011

• PAS 32, Financial Instruments: Presentation - Classification of Rights Issue

The amended standard is effective for annual periods beginning on or after February 1, 2010, with earlier application permitted. It amended the definition of a financial liability in order to classify rights issues (and certain options or warrants) as equity instruments in cases where such rights are given pro rata to all of the existing owners of the same class of an entity's non-derivative equity instruments, or to acquire a fixed number of the entity's own equity instruments for a fixed amount in any currency.

• Philippine Interpretation IFRIC-14, *Prepayments of a Minimum Funding Requirement* The amended interpretation is effective for annual periods beginning on or after January 1, 2011, with retrospective application. The amendment provides guidance on assessing the recoverable amount of a net pension asset. The amendment permits an entity to treat the prepayment of a minimum funding requirement as an asset.

## Effective 2012

- PFRS 7, *Financial Instruments: Disclosures Transfers of Financial Assets* The amendments to PFRS 7 are effective for annual periods beginning on or after July 1, 2011. The amendments will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitizations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period.
- PAS 12, *Income Taxes Deferred Tax: Recovery of Underlying Assets* The amendment is effective for annual periods beginning on or after January 1, 2012. It provides a practical solution to the problem of assessing whether recovery of an asset will be through use or sale. It introduces a presumption that recovery of the carrying amount of an asset will normally be through sale.

# Improvements to PFRSs

*Improvements to PFRSs* issued in May 2010 is an omnibus of amendments to PFRSs. Generally, these amendments are effective for annual periods beginning on or after January 1, 2011 unless otherwise stated. Except as otherwise indicated, the Group does not expect the adoption of these improvements to have significant impact on its financial statements.

- PFRS 3, Business Combinations
  - a. It clarifies that the amendments to PFRS 7, PAS 32 and PAS 39, that eliminate the exemption for contingent consideration, do not apply to contingent consideration that arose from business combinations whose acquisition dates precede the application of PFRS 3 (as revised in 2008). The amendment is applicable to annual periods beginning on or after July 1, 2010 and is applied retrospectively.
  - b. The amendment limits the scope of the measurement choices that only the components of NCI that are present ownership interests that entitle their holders to a proportionate share of the entity's net assets, in the event of liquidation, shall be measured either at fair value or at the present ownership instruments' proportionate share of the acquiree's identifiable net assets. Other components of NCI are measured at their acquisition date fair value, unless another measurement basis is required by another PFRS, e.g., PFRS 2. It is

applicable to annual periods beginning on or after July 1, 2010. The amendment is applied prospectively from the date the entity applies PFRS 3 (revised).

c. It requires an entity (in a business combination) to account for the replacement of the acquiree's share-based payment transactions (whether obliged or voluntarily), i.e., split between consideration and post combination expenses. However, if the entity replaces the acquiree's awards that expire as a consequence of the business combination, these are recognized as post-combination expenses. The amendment also specifies the accounting for share-based payment transactions that the acquirer does not exchange for its own awards: if vested - they are part of NCI and measured at their market-based measure; if unvested - they are measured at market based value as if granted at acquisition date, and allocated between NCI and post-combination expense. The amendment is applicable to annual periods beginning on or after July 1, 2010 and is applied prospectively.

## • PFRS 7, Financial Instruments: Disclosures

The amendment emphasizes the interaction between quantitative and qualitative disclosures and the nature and extent of risks associated with financial instruments.

The amendment is applicable for annual periods beginning January 1, 2011 and is applied retrospectively. Amendments to quantitative and credit risk disclosures are as follow:

- a. Clarify that only a financial asset whose carrying amount does not reflect the maximum exposure to credit risk needs to provide further disclosure of the amount that represents the maximum exposure to such risk;
- b. Require, for all financial assets, disclosure of the financial effect of collateral held as security and other credit enhancements regarding the amount that best represents the maximum exposure to credit risk (e.g., a description of the extent to which collateral mitigates credit risk);
- c. Remove the disclosure requirement of the collateral held as security, other credit enhancements and an estimate of their fair value for financial assets that are past due but not impaired, and financial assets that are individually determined to be impaired;
- d. Remove the requirement to specifically disclose financial assets renegotiated to avoid becoming past due or impaired; and
- e. Clarify that the additional disclosure required for financial assets obtained by taking possession of collateral or other credit enhancements are only applicable to assets still held at the reporting date.

The Group expects that the additional disclosure requirements will only have minor impact as information is expected to be readily available.

- PAS 1, Presentation of Financial Statements
- PAS 27, Consolidated and Separate Financial Statements
- PAS 21, The Effect of Changes in Foreign Exchange Rates
- PAS 28, Investments in Associates
- PAS 31, Interests in Joint Ventures
- Philippine Interpretation IFRIC-13, Customer Loyalty Programmes

## 3. Significant Accounting Judgments and Estimates

The preparation of the consolidated financial statements in compliance with PFRS requires the Group to make judgments and estimates that affect the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and contingent liabilities. Future events may occur which will cause the assumptions used in arriving at the estimates to change. The effects of any change in estimates are reflected in the consolidated financial statements, as they become reasonably determinable.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

## Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the consolidated financial statements:

## a. Going concern assessment

The Group's management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

# b. Classification of financial instruments

The Group exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statement of financial position.

In addition, the Group classifies financial assets by evaluating, among others, whether the asset is quoted or not in an active market. Included in the evaluation on whether a financial asset is quoted in an active market is the determination on whether quoted prices are readily and regularly available, and whether those prices represent actual and regularly occurring market transactions on an arm's length basis.

The Group classifies certain quoted nonderivative financial assets with fixed or determinable payments and fixed maturities as HTM investments. This classification requires significant judgment. In making this judgment, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than in certain specific circumstances, the Group will be required to reclassify the entire portfolio as AFS investments. Consequently, the investments would therefore be measured at fair value and not at amortized cost.

c. Determination of fair values of financial instruments

The Group carries certain financial assets and liabilities at fair value, which requires extensive use of accounting estimates and judgment. While significant components of fair value measurement were determined using verifiable objective evidence (i.e., foreign exchange rates, interest rates, volatility rates), the amount of changes in fair value would differ if the Group utilized different valuation methodologies and assumptions. Any change in fair value of these financial assets and liabilities would affect the consolidated statements of comprehensive income.

Where the fair values of certain financial assets and financial liabilities recorded in the consolidated statements of financial position cannot be derived from active markets, they are determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimates are used in establishing fair values. The judgments include considerations of liquidity and model inputs such as correlation and volatility for longer dated derivatives.

The fair values of the Group's financial instruments are presented in Note 5 to the consolidated financial statements.

d. Revenue from real estate sales

Selecting an appropriate revenue recognition method for a particular real estate sale transaction requires certain judgment based on, among others:

- buyer's commitment on the sale which may be ascertained through the significance of the buyer's initial investment; and
- stage of completion of the project.

## e. Classification of leases

Management exercises judgment in determining whether substantially all the significant risks and rewards of ownership of the leased assets are transferred to the Group. Lease contracts, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased items, are capitalized. Otherwise, they are considered as operating leases.

The Group has entered into commercial property leases on its investment property portfolio. These leases do not provide for an option to purchase or transfer ownership of the property at the end of the lease and the related lease terms do not approximate the EUL of the assets being leased. The Group has determined that it retains all significant risks and rewards of ownership of these properties which are leased out on operating leases.

f. Distinction between investment properties and owner-occupied properties

The Group determines whether a property qualifies as an investment property. In making its judgment, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity. Owner-occupied properties generate cash flows that are attributable not only to the property but also to the other assets used in the production or supply process.

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions cannot be sold separately, the property is accounted for as an investment property, only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

Judgment is applied in determining whether ancillary services are so significant that a property does not qualify as an investment property. The Group considers each property separately in making its judgment.

g. Distinction between subdivision land, and land and land improvements

The Group determines whether a property will be classified as 'Subdivision land' or 'Land and land improvements.' In making this judgment, the Group considers whether the property will be sold in the normal operating cycle (Subdivision land) or whether it will be retained as part of the Group's strategic landbanking activities for development or sale in the medium or long-term (Land and land improvements under Investment properties and Property, plant and equipment).

h. Consolidation of SPEs

The Group periodically undertakes transactions that may involve obtaining the right to control or significantly influence the operations of other companies. These transactions include the purchase of aircraft and assumption of certain liabilities; also included are transactions involving SPEs and similar vehicles. In all such cases, management makes an assessment as to whether the Group has the right to control or significantly influence the SPE, and based on this assessment, the SPE is consolidated as a subsidiary or an associated company. In making this assessment, management considers the underlying economic substance of the transaction and not only the contractual terms.

*i.* Contingencies

The Group is currently involved in certain legal proceedings. The estimate of the probable costs for the resolution of these claims has been developed in consultation with outside counsel handling the defense in these matters and is based upon an analysis of potential results. The Group currently does not believe these proceedings will have a material effect on the Group's consolidated financial position. It is possible, however, that future results of operations could be materially affected by changes in the estimates or in the effectiveness of the strategies relating to these proceedings.

j. Functional currency

PAS 21 requires management to use its judgment to determine an entity's functional currency such that it most faithfully represents the economic effects of the underlying transactions, events and conditions that are relevant to the entity. In making this judgment, the Group considers the following:

- a. the currency that mainly influences sales prices for financial instruments and services (this will often be the currency in which sales prices for its financial instruments and services are denominated and settled);
- b. the currency in which funds from financing activities are generated; and
- c. the currency in which receipts from operating activities are usually retained.

In the case of an intermediate holding company or finance subsidiary, the principal consideration of management is whether it is an extension of the parent and performing the functions of the parent - i.e., whether its role is simply to hold the investment in, or provide finance to, the foreign operation on behalf of the parent company or whether its functions are essentially an extension of a local operation (e.g., performing selling, payroll or similar activities for that operation) or indeed it is undertaking activities on its own account. In the former case, the functional currency of the entity is the same with that of the parent; while in the latter case, the functional currency of the entity would be assessed separately.

## k. Significant subsequent events of fiscal subsidiaries

The Group consolidates the balances of its fiscal subsidiaries using the balances as of the fiscal year end of each of the fiscal subsidiaries which are not more than three months from the consolidated reporting date of the Parent Company since management of the Group assessed that it is impracticable for fiscal subsidiaries to prepare financial statements as of the same date as the financial statements of the Parent Company. In accordance with PAS 27, management exercises judgement in determining whether adjustments should be made in the consolidated financial statements of the Group pertaining to the effects of significant transactions or events of the fiscal subsidiaries that occur between that date and the date of the Parent Company's financial statements.

#### **Estimates**

The key assumptions concerning the future and other sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are discussed below:

### a. Revenue and cost recognition

The Group's revenue recognition policies require use of estimates and assumptions that may affect the reported amounts of revenue and costs.

• Rendering of telecommunications services

Digitel's postpaid service arrangements include fixed monthly charges which are recognized over the subscription period on a pro-rata basis. Digitel bills the postpaid subscribers throughout the month according to the bill cycles of subscribers. As a result of the billing cycle cut-off, service revenue earned but not yet billed at end of the month is estimated and accrued based on actual usage.

Digitel's agreements with local and foreign carriers for inbound and outbound traffic subject to settlements require traffic reconciliations before actual settlement is done, which may not be the actual volume of traffic as measured by management. Initial recognition of revenue is based on observed traffic in the network, since normal historical experience adjustments are not material to the consolidated financial statements. The differences between the amounts initially recognized and actual settlements are taken up in the accounts upon reconciliation. However, there is no assurance that such use of estimates will not result in material adjustments in future periods.

The total unsettled net inbound traffic revenue from local and foreign traffic carriers is included under 'Receivables' in the consolidated statements of financial position, while

the total unsettled net outbound traffic revenue to local and foreign carriers is included under 'Accounts payable and accrued expenses'.

• Sale of real estate

The Group's revenue from real estate sales are recognized based on the percentage-ofcompletion and the completion rate is measured principally on the basis of the estimated completion by reference to the actual costs incurred to date over the estimated total costs of the project.

• Rendering of transportation services

Passenger sales are recognized as revenue when the transportation is provided. The value of unused tickets is included as unearned transportation revenue in the consolidated statement of financial position and recognized in revenue based on estimates. These estimates are based on historical experience. While actual results may vary from these estimates, the Group believes it is unlikely that materially different estimates for future refunds, exchanges, and forfeited tickets would be reported based on other reasonable assumptions or conditions suggested by actual historical experience and other data available at the time estimates were made.

The balances of the Group's unearned transportation revenue is disclosed in Note 23 to the financial statements. Ticket sales that are not expected to be used for transportation are recognized as revenue using estimates regarding the timing of recognition based on the terms and conditions of the tickets and historical trends.

b. Impairment of AFS investments

#### AFS debt investments

The Group classifies certain financial assets as AFS investments and recognizes movements in the fair value in other comprehensive income. When the fair value declines, management makes assumptions about the decline in value to determine whether it is an impairment that should be recognized in the profit or loss in the consolidated statement of comprehensive income.

## AFS equity investments

The Group treats AFS equity investments as impaired, when there has been a significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The determination of what is 'significant' or 'prolonged' requires judgment. The Group treats 'significant' generally as 20% or more and 'prolonged' as greater than 12 months for quoted equity securities. In addition, the Group evaluates other factors, including the normal volatility in share price for quoted equities and the future cash flows and the discount factors for unquoted equities.

## c. Estimation of allowance for impairment losses on receivables

The Group maintains allowances for impairment losses on trade and other receivables at a level considered adequate to provide for potential uncollectible receivables. The level of this allowance is evaluated by management on the basis of factors that affect the collectibility of the accounts. These factors include, but are not limited to, the length of relationship with the customer, the customer's payment behavior and known market factors. The Group reviews

the age and status of the receivables, and identifies accounts that are to be provided with allowances on a continuous basis. The Group provides full allowance for trade and other receivables that it deems uncollectible.

The Group reviews its finance receivables at each statement of financial position date to assess whether an impairment losses should be recorded in the profit or loss in the consolidated statement of comprehensive income. In particular, judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of allowance required. Such estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance.

In addition to specific allowance against individually significant loans and receivables, the Group also makes a collective impairment allowance against exposures which, although not specifically identified as requiring a specific allowance, have a greater risk of default than when originally granted. This collective allowance is based on any deterioration in the internal rating of the loan or investment since it was granted or acquired. These internal ratings take into consideration factors such as any deterioration in risk, industry, and technological obsolescence, as well as identified structural weaknesses or deterioration in cash flows.

The amount and timing of recorded expenses for any period would differ if the Group made different judgments or utilized different estimates. An increase in the allowance for impairment losses on receivables would increase recorded operating expenses and decrease current assets.

#### d. Determination of NRV of inventories

The Group, in determining the NRV, considers any adjustment necessary for obsolescence which is generally providing a 100% write down for nonmoving items for more than one year. The Group adjusts the cost of inventory to the recoverable value at a level considered adequate to reflect any market decline in the value of the recorded inventories. The Group reviews the classification of the inventories and generally provides adjustments for recoverable values of new, actively sold and slow-moving inventories by reference to prevailing values of the same inventories in the market.

The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized. An increase in inventory obsolescence and market decline would increase recorded operating expenses and decrease current assets.

### e. Estimation of ARO

The Group is legally required under various contracts to restore certain leased property and leased aircraft to its original condition and to bear the costs of dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate which incorporates estimates on the amounts of asset retirement costs, third party margins and interest rates. The Group recognizes the present value of these costs as part of the balance of the related property, plant and equipment accounts, and depreciates such on a straight-line basis over the EUL of the related asset.

The present value of dismantling or restoration costs of telecommunication segment is computed based on an average credit adjusted risk-free rate of 6.2% to 10.1% while the present value of the cost of restoration for the air transportation segment is computed based on CAI's average borrowing cost. Assumptions used to compute ARO are reviewed and updated annually.

The amount and timing of recorded expenses for any period would differ if different judgments were made or different estimates were utilized. An increase in ARO would increase recorded operating expenses and increase noncurrent liabilities.

f. Estimation of useful lives of property, plant and equipment, investment properties, intangible assets with finite life and biological assets at cost

The Group estimates the useful lives of its depreciable property, plant and equipment, investment properties, intangible assets with finite life and biological assets at cost based on the period over which the assets are expected to be available for use. The EUL of the said depreciable assets are reviewed at least annually and are updated, if expectations differ from previous estimates due to physical wear and tear and technical or commercial obsolescence on the use of these assets. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned above. A reduction in the EUL of the depreciable property, plant and equipment, investment properties and intangible assets would increase depreciation and amortization expense and decrease noncurrent assets.

g. Estimation of fair values less estimated costs to sell of biological assets

The fair values of biological assets are determined based on current market prices of livestock of similar age, breed and genetic merit. Costs to sell costs include commissions to brokers and dealers, nonrefundable transfer taxes and duties. Costs to sell exclude transport and other costs necessary to get the biological assets to the market. The fair values are reviewed and updated, if expectations differ from previous estimates due to changes brought by both physical change and price changes in the market. It is possible that future results of operations could be materially affected by changes in these estimates brought about by the changes in factors mentioned.

The carrying value of the Group's biological assets carried at fair values less estimated costs to sell is disclosed in Note 18 to the financial statements.

h. Estimation of pension and other benefits costs

The determination of the obligation and cost of pension and other employee benefits is dependent on the selection of certain assumptions used in calculating such amounts. Those assumptions include, among others, discount rates, expected returns on plan assets and salary increase rates. Actual results that differ from the Group's assumptions are accumulated and amortized over future periods and therefore, generally affect the recognized expense and recorded obligation in such future periods.

While the Group believes that the assumptions are reasonable and appropriate, significant differences between actual experiences and assumptions may materially affect the cost of employee benefits and related obligations.

The Group also estimates other employee benefits obligation and expense, including the cost of paid leaves based on historical leave availments of employees, subject to the Group's policy. These estimates may vary depending on the future changes in salaries and actual experiences during the year.

The present value of the defined benefit obligation is determined by discounting the estimated future cash out flows using the interest rate of Philippine government bonds with terms consistent with the expected employee benefit payout as of the reporting date.

*i.* Assessment of impairment on property, plant and equipment, investment properties, investments in associates and joint ventures, biological asset at cost, goodwill and other intangible assets

The Group assesses the impairment on its property, plant and equipment, investment properties, investments in associates and joint ventures, biological assets at cost and goodwill and other intangible assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The factors that the Group considers important which could trigger an impairment review include the following:

- Significant or prolonged decline in the fair value of the asset;
- Market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating the asset's value in use and decrease the asset's recoverable amount materially;
- Significant underperformance relative to expected historical or projected future operating results;
- Significant changes in the manner of use of the acquired assets or the strategy for overall business; and
- Significant negative industry or economic trends.

The Group determines an impairment loss whenever the carrying amount of an asset exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset base of the cash-generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discount rate used for the used for the asset of the cash flows and the growth rate used for extrapolation purposes.

In the case of goodwill and intangible assets with indefinite lives, at a minimum, such assets are subject to an annual impairment test and more frequently whenever there is an indication that such asset may be impaired. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and to choose a suitable discount rate in order to calculate the present value of those cash

flows.

## *j* Recognition of deferred tax assets

The Group reviews the carrying amounts of its deferred tax assets at each reporting date and reduces the deferred tax assets to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. However, there is no assurance that the Group will generate sufficient taxable income to allow all or part of deferred tax assets to be utilized.

The Group has certain subsidiaries which enjoy the benefits of an income tax holiday (ITH). As such, no deferred tax assets were set up on certain gross deductible temporary differences that are expected to reverse or expire within the ITH period.

## 4. Financial Risk Management Objectives and Policies

The Group's principal financial instruments, other than derivative financial instruments, comprise cash and cash equivalents, financial assets at FVPL, HTM investments, AFS investments, interestbearing loans and borrowings and payables and other financial liabilities. The main purpose of these financial instruments is to finance the Group's operations and related capital expenditures. The Group has various other financial assets and financial liabilities, such as trade receivables and payables which arise directly from its operations. Also, the Parent Company and certain subsidiaries are counterparties to derivative contracts, such as interest rate swaps, currency forwards, cross currency swaps, currency options and commodity options. These derivatives are entered into as a means of reducing or managing their respective foreign exchange and interest rate exposures, as well as for trading purposes.

The BODs of the Parent Company and its subsidiaries review and approve the policies for managing each of these risks which are summarized below, together with the related risk management structure.

## **Risk Management Structure**

The BOD of the Parent Company and the respective BODs of each subsidiary are ultimately responsible for the oversight of the Group's risk management processes that involve identifying, measuring, analyzing, monitoring and controlling risks.

The risk management framework encompasses environmental scanning, the identification and assessment of business risks, development of risk management strategies, design and implementation of risk management capabilities and appropriate responses, monitoring risks and risk management performance, and identification of areas and opportunities for improvement in the risk management process.

Each BOD has created the board-level Audit Committee (AC) to spearhead the managing and monitoring of risks.

# AC

The AC shall assist the Group's BOD in its fiduciary responsibility for the over-all effectiveness of risk management systems and the internal audit functions of the Group. Furthermore, it is also

the AC's purpose to lead in the general evaluation and to provide assistance in the continuous improvements of risk management, control and governance processes.

The AC also aims to ensure that:

- a. financial reports comply with established internal policies and procedures, pertinent accounting and audit standards and other regulatory requirements;
- b. risks are properly identified, evaluated and managed, specifically in the areas of managing credit, market, liquidity, operational, legal and other risks, and crisis management;
- c. audit activities of internal auditors are done based on plan, and deviations are explained through the performance of direct interface functions with the internal auditors; and
- d. the Group's BOD is properly assisted in the development of policies that would enhance the risk management and control systems.

## Enterprise Risk Management Group (ERMG)

The ERMG was created to be primarily responsible for the execution of the enterprise risk management framework. The ERMG's main concerns include:

- a. recommendation of risk policies, strategies, principles, framework and limits;
- b. management of fundamental risk issues and monitoring of relevant risk decisions;
- c. support to management in implementing the risk policies and strategies; and
- d. development of a risk awareness program.

## Corporate Governance Compliance Officer

Compliance with the principles of good corporate governance is one of the objectives of the Group's BOD. To assist the Group's BOD in achieving this purpose, the Group's BOD has designated a Compliance Officer who shall be responsible for monitoring the actual compliance of the Group with the provisions and requirements of good corporate governance, identifying and monitoring control compliance risks, determining violations, and recommending penalties for such infringements for further review and approval of the Group's BOD, among others.

## Day-to-day risk management functions

At the business unit or company level, the day-to-day risk management functions are handled by four different groups, namely:

- 1. Risk-taking Personnel. This group includes line personnel who initiate and are directly accountable for all risks taken.
- 2. Risk Control and Compliance. This group includes middle management personnel who perform the day-to-day compliance check to approved risk policies and risk mitigation decisions.
- 3. Support. This group includes back office personnel who support the line personnel.
- 4. Risk Management. This group pertains to the business unit's Management Committee which makes risk-mitigating decisions within the enterprise-wide risk management framework.

## Enterprise Resource Management (ERM) Framework

The Parent Company's BOD is also responsible for establishing and maintaining a sound risk management framework and is accountable for risks taken by the Parent Company. The Parent Company's BOD also shares the responsibility with the ERMG in promoting the risk awareness

program enterprise-wide.

The ERM framework revolves around the following eight (8) interrelated risk management approaches:

- 1. Internal Environmental Scanning. It involves the review of the overall prevailing risk profile of the business unit to determine how risks are viewed and addressed by management. This is presented during the strategic planning, annual budgeting and mid-year performance reviews of the Group.
- 2. Objective Setting. The Group's BOD mandates the business unit's management to set the overall annual targets through strategic planning activities, in order to ensure that management has a process in place to set objectives which are aligned with the Group's goals.
- 3. Event Identification. It identifies both internal and external events affecting the Group's set targets, distinguishing between risks and opportunities.
- 4. Risk Assessment. The identified risks are analyzed relative to the probability and severity of potential loss which serves as a basis for determining how the risks should be managed. The risks are further assessed as to which risks are controllable and uncontrollable, risks that require management's attention, and risks which may materially weaken the Group's earnings and capital.
- 5. Risk Response. The Group's BOD, through the oversight role of the ERMG, approves the business unit's responses to mitigate risks, either to avoid, self-insure, reduce, transfer or share risk.
- 6. Control Activities. Policies and procedures are established and approved by the Group's BOD and implemented to ensure that the risk responses are effectively carried out enterprise-wide.
- 7. Information and Communication. Relevant risk management information are identified, captured and communicated in form and substance that enable all personnel to perform their risk management roles.
- 8. Monitoring. The ERMG, Internal Audit Group, Compliance Office and Business Assessment Team constantly monitor the management of risks through risk limits, audit reviews, compliance checks, revalidation of risk strategies and performance reviews.

## Risk management support groups

The Group's BOD created the following departments within the Group to support the risk management activities of the Parent Company and the other business units:

- 1. Corporate Security and Safety Board (CSSB). Under the supervision of ERMG, the CSSB administers enterprise-wide policies affecting physical security of assets exposed to various forms of risks.
- 2. Corporate Supplier Accreditation Team (CORPSAT). Under the supervision of ERMG, the CORPSAT administers enterprise-wide procurement policies to ensure availability of supplies and services of high quality and standards to all business units.
- 3. Corporate Management Services (CMS). The CMS is responsible for the formulation of enterprise-wide policies and procedures.
- 4. Corporate Planning (CORPLAN). The CORPLAN is responsible for the administration of strategic planning, budgeting and performance review processes of business units.
- 5. Corporate Insurance Department (CID). The CID is responsible for the administration of the insurance program of business units concerning property, public liability, business interruption, money and fidelity, and employer compensation insurances, as well as, in the

procurement of performance bonds.

# **Risk Management Policies**

The main risks arising from the use of financial instruments are credit risk, liquidity risk and market risk, such as, foreign currency risk, commodity price risk, equity price risk and interest rate risk. The Group's policies for managing the aforementioned risks are summarized below.

## Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Group transacts only with recognized, creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

The Group continuously provides credit notification and implements various credit actions, depending on assessed risks, to minimize credit exposure. Receivable balances of trade customers are being monitored on a regular basis and appropriate credit treatments are executed for overdue accounts. Likewise, other receivable balances are also being monitored and subjected to appropriate actions to manage credit risk.

With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents, financial assets at FVPL, AFS investments and certain derivative investments, the Group's exposure to credit risk arises from default of the counterparty with a maximum exposure equal to the carrying amount of these instruments.

The Group has a counterparty credit risk management policy which allocates investment limits based on counterparty credit ratings and credit risk profile.

- a. Credit risk exposure
- b. Risk concentrations of the maximum exposure to credit risk

Concentrations arise when a number of counterparties are engaged in similar business activities or activities in the same geographic region or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographical location. Such credit risk concentrations, if not properly managed, may cause significant losses that could threaten the Group's financial strength and undermine public confidence.

The Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. In order to avoid excessive concentrations of risks, identified concentrations of credit risks are controlled and managed accordingly.

- i. Concentration by geographical location
- ii. Concentration by industry
- c. Credit quality per class of financial assets

*Classification of Financial Assets by Class used by the Group except for the Banking Segment* High grade cash and cash equivalents are short-term placements and working cash fund placed, invested, or deposited in foreign and local banks belonging to the top 10 banks in the Philippines in terms of resources and profitability.

Other high grade accounts are considered to be of high value since the counterparties have a remote likelihood of default and have consistently exhibited good paying habits.

Standard grade accounts are active accounts with minimal to regular instances of payment default, due to ordinary/common collection issues. These accounts are typically not impaired as the counterparties generally respond to credit actions and update their payments accordingly.

Substandard grade accounts are accounts which have probability of impairment based on historical trend. These accounts show propensity to default in payment despite regular follow-up actions and extended payment terms.

Classification of Financial Assets by Class used by the Banking Segment For loans and receivables to customers, the Banking Segment's internal credit rating system was approved in 2007 and covers corporate credit exposures and SMEs, which is defined by the BSP as exposures to companies with assets of more than P15.0 million. Around P5.0 billion of loans and receivables to customers do not have available credit ratings, including microfinance, automobile and real estate loans. Due from foreign banks are investment grade based on Fitch ratings. The Banking Segment considers Philippine pesodenominated securities related to the Philippine government as credit risk-free.

Grades	Categories	Description
High grade		
Risk rating 1	Excellent	Very low probability of default, high degree of substance/stability/diversity of counterparty
Risk rating 2	Strong	Low probability of default, comfortable degree of stability/substance/diversity of counterparty
Risk rating 3	Good	Quite low probability of default, some degree of stability/substance of counterparty
Standard		
Risk rating 4	Satisfactory	Greater probability of default, volatile earnings/performance
Risk rating 5	Acceptable	Risk elements existing, but able to withstand normal business cycle
Sub-standard grade		
Risk rating 6	Watchlist	Unfavorable industry or company specific risk factors represent a concern, will find it difficult to cope with significant downturn
(Forward)		

The Banking Segment's internal credit risk rating is as follows:

Grades	Categories	Description
Risk rating 7	Special mention	Risk of inability to pay interest and principal due to evidence of weakness in financial condition, ability/willingness to service debt are in doubt
Risk rating 8	Substandard	Unfavorable record or unsatisfactory characteristics jeopardize liquidation, with well-defined weaknesses
Impaired		
Risk rating 9	Doubtful	Weaknesses similar to "Substandard", but with added characteristics that make liquidation highly improbable
Risk rating 10	Loss	Uncollectible or worthless

The Banking Segment's internal credit risk rating system intends to provide a structure to define the corporate credit portfolio, and consists of an initial rating for the borrower risk later adjusted for the facility risk. Inputs include an assessment of management, credit experience, financial condition, industry outlook, documentation, security and term.

# External Ratings

In ensuring a quality investment portfolio, the Banking Segment uses the credit risk rating based on the rating of Moody's Investors Service (Moody's rating) as follows:

Credit Quality				]	External <b>F</b>	Rating				
High grade	Aaa	Aa1	Aa2	Aa3	A1	A2	A3	Baa1	Baa2	Baa3
Standard grade	Ba1	Ba2	Ba3	B1	B2	B3				
Substandard grade	Caa1	Caa2	Caa3	Ca	С					
Impaired	D									

Fitch Ratings are as follows:

Credit Quality	External Rating					
High grade	AAA	AA±	A±			
Standard grade	$BBB\pm$	_	_			
Substandard grade	$BB\pm$	B±	-			
Impaired	CCC±	CC±	C±			

	TOTAL	UP TO SIX MONTHS	OVER SIX MONTHS TO ONE YEAR	OVER ONE YEAR
Trade Receivables	₽12,945,779	₽7,720,961	₽2,886,695	₽2,338,123
Less: Allowance for				
impairment loss	(1,911,541)	-	(1,911,541)	
Net Trade Receivables	11,034,238	7,720,961	975,154	2,338,123
Non-trade Receivables Finance Receivables (including noncurrent portion)	11,460,352	3,244,227	_	8,216,125
Others	5,417,113	4,939,567	477,546	-
	16,877,465	8,183,794	477,546	8,216,125
Less: Allowance for impairment loss	(733,899)	(513,649)	(220,250)	-
Net Non-trade Receivables	16,143,566	7,670,145	257,296	8,216,125
	₽27,177,804	₽15,391,106	₽1,232,450	₽10,554,248

## d. Aging analysis of the Group's receivables as of March 31, 2011 follow:

## e. Impairment assessment

The Group recognizes impairment losses based on the results of the specific/individual and collective assessment of its credit exposures. Impairment has taken place when there is a presence of known difficulties in the servicing of cash flows by counterparties, infringement of the original terms of the contract has happened, or when there is an inability to pay principal or interest overdue beyond a certain threshold. These and the other factors, either singly or in tandem with other factors, constitute observable events and/or data that meet the definition of an objective evidence of impairment.

The two methodologies applied by the Group in assessing and measuring impairment include: (i) specific/individual assessment; and (ii) collective assessment.

Under specific/individual assessment, the Group assesses each individually significant credit exposure for any objective evidence of impairment, and where such evidence exists, accordingly calculates the required impairment. Among the items and factors considered by the Group when assessing and measuring specific impairment allowances are: (a) the timing of the expected cash flows; (b) the projected receipts or expected cash flows; (c) the going concern of the counterparty's business; (d) the ability of the counterparty to repay its obligations during financial crisis; (e) the availability of other sources of financial support; and (f) the existing realizable value of collateral. The impairment allowances, if any, are evaluated as the need arises, in view of favorable or unfavorable developments.

*i.* Specific/Individual Assessment

## *ii.* Collective Assessment

With regard to the collective assessment of impairment, allowances are assessed collectively for losses on receivables that are not individually significant and for individually significant receivables when there is no apparent or objective evidence of individual impairment. A particular portfolio is reviewed on a periodic basis, in order to determine its corresponding appropriate allowances. The collective assessment evaluates and estimates the impairment of the portfolio in its entirety even though there is no objective evidence of impairment on an individual assessment. Impairment losses are estimated by taking into consideration the following deterministic information: (a) historical losses/write offs; (b) losses which are likely to occur but has not yet occurred; and (c) the expected receipts and recoveries once impaired.

The allowance for impairment loss on subscriber accounts is determined based on the results of the net flow to write-off methodology. Net flow tables are derived from account-level monitoring of subscriber accounts between different age brackets, from current to one day past due to 120 days past due. The net flow to write-off methodology relies on the historical data of net flow tables to establish a percentage ("net flow rate") of subscriber receivables that are current or in any state of delinquency as of reporting date that will eventually result in write-off. The allowance for impairment losses is then computed based on the outstanding balance of the receivables as of the reporting date and the net flow rates determined for the current and each delinquency bracket.

a. Collateral and other credit enhancements

### Collateral and other credit enhancements on finance receivables of RSBC

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters.

The main types of collateral obtained are as follows:

- a. for reverse repurchase transactions, securities;
- b. for commercial lending, government guarantee; and
- c. for retail lending, mortgages over real estate and chattel.

All past due accounts of RSBC are assessed for impairment either individually or collectively.

RSBC periodically monitors the market value of collateral, and requests additional collateral in accordance with any underlying agreement as necessary. Collateral is also an input to the internal credit risk rating, and thus may have an impact on the individual assessment of impairment and corresponding loan loss provision.

It is RSBC's policy to dispose of repossessed properties in an orderly fashion. In general, the proceeds are used to reduce or repay the outstanding claim, and are not occupied for business use.

# *Collateral and other credit enhancements on trade receivables of CAI* As collateral against trade receivables from sales ticket offices or agents, CAI requires cash

bonds from major sales ticket offices or agents ranging from P50,000 to P2.1 million depending on CAI's assessment of sales ticket offices and agents' credit standing and volume of transactions.

### Other collateral and other credit enhancements

Other collateral and other credit enhancements are included in the notes to the consolidated financial statements, where applicable.

*Carrying amount per class of financial assets which terms have been renegotiated* RSBC's restructured loans are defined as performing or NPLs which principal terms and conditions have been modified in accordance with an agreement setting forth a new plan of payment or a schedule of payments on a periodic basis. When the loan account becomes past due and is being restructured or extended, the approval of the BSP is required before the loan is booked and is always governed by the BSP rules on restructuring.

Restructuring of loans requires the approval of the following:

- President for loans amounting to P1.00 million and below.
- BOD for loans larger than ₱1.00 million.

#### Liquidity risk

Liquidity risk is the risk of not being able to meet funding obligations such as the repayment of liabilities or payment of asset purchases as they fall due. The Group's liquidity management involves maintaining funding capacity to finance capital expenditures and service maturing debts, and to accommodate any fluctuations in asset and liability levels due to changes in the Group's business operations or unanticipated events created by customer behavior or capital market conditions. The Group maintains a level of cash and cash equivalents deemed sufficient to finance its operations. As part of its liquidity risk management, the Group regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fund-raising activities. Fund-raising activities may include obtaining bank loans and capital market issues both onshore and offshore.

#### Market Risk

Market risk is the risk of loss to future earnings, to fair value or future cash flows of a financial instrument as a result of changes in its price, in turn caused by changes in interest rates, foreign currency exchange rates, equity prices and other market factors.

The following discussion covers the market risks of the Group except for its banking segment:

#### Foreign currency risk

Foreign currency risk arises on financial instruments that are denominated in a foreign currency other than the functional currency in which they are measured. The Group makes use of derivative financial instruments, such as currency swaps, to hedge foreign currency exposure.

The Group has transactional currency exposures. Such exposures arise from sales and purchases in currencies other than the entities' functional currency.

## Equity price risk

Equity price risk is the risk that the fair values of equities decrease as a result of changes in the levels of equity indices and the value of individual stocks.

### Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Parent Company's and its subsidiaries' long-term debt obligations which are subject to floating rate. The Group's policy is to manage its interest cost using a mix of fixed and variable rate debt. The Group makes use of derivative financial instruments, such as interest rate swaps, to hedge the variability in cash flows arising from fluctuation in benchmark interest rates.

## Price interest rate risk

The Group is exposed to the risks of changes in the value/future cash flows of its financial instruments due to its market risk exposures. The Group's exposure to interest rate risk relates primarily to the Group's financial assets at FVPL and AFS investments.

The tables below show the impact on income before income tax and equity of the estimated future yield of the related market indices of the FVPL and AFS investments using a sensitivity approach.

## *Commodity price risk*

The Group enters into commodity derivatives to manage its price risks on fuel purchases. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Depending on the economic hedge cover, the price changes on the commodity derivative positions are offset by higher or lower purchase costs on fuel.

The Group manages its commodity price risk through fuel surcharges which are approved by the Philippine Civil Aeronautics Board, a fuel hedge that protects the Group's fuel usage from volatile price fluctuations, and certain operational adjustments in order to conserve fuel use in the way the aircraft is operated.

## Banking Segment's Market Risk

Market risk may be defined as the possibility of loss due to adverse movements in market factors such as rates and prices. Market risk is present in both trading and non-trading activities. These are the risk to earnings or capital arising from changes in the value of traded portfolios of financial instruments. The risk arises from market-making, dealing and position-taking in interest rate, foreign exchange and equity.

RSBC presently uses historical method, a non-parametric approach for estimating VaR. It estimates future prices/rates directly from historical data based on the assumption that the market movement over the holding period will be the same as a movement which occurred within the specified historical data set.

RSBC observes market risk limits, which are approved by its BOD and reviewed at least annually. Limits are set in such a way as to ensure that risks taken are commensurate to the expected return, and corresponding monitoring reports are prepared regularly by an independent risk management unit.

When limits are breached, approval is sought from successive levels of authority depending on the amount of the excess. The approving authorities include the treasury head, an investment committee composed of top management, and the chairman of the BOD. Limit breaches are periodically presented to the BOD.

Value-at-risk (VaR) is computed to estimate potential losses arising from market movements. RSBC calculates and monitors VaR and profit or loss on a regular basis.

The historical data used by RSBC covers the most recent 500 business days (approximately 2 years). In accordance with the regulations, RSBC updates its data set no less frequently than once every quarter. RSBC estimates VaR using a 1-day holding period. Initially a 99<sup>th</sup> percentile one-tailed confidence interval was used however in October 2008, RSBC adjusted the VaR confidence level to 99.5<sup>th</sup> percentile, which is higher than the 99% required by the BSP.

### *Objectives and limitations of the VaR methodology*

VaR is used by RBSC to measure market risk from the trading of financial instruments. VaR is an estimate of the maximum decline in value on a given position over a specified holding period in a normal market environment, with a given probability of occurrence.

Historical Simulation, the model being presently used by RSBC is a non-parametric approach of estimating VaR. The returns are not subjected to any functional distribution. VaR is estimated directly from the data without deriving parameters or making assumptions about the entire distribution of the data. This methodology is also based on the premise that the pattern of historical returns is indicative of future returns. This shortcoming is addressed by supplementing the VaR figure with stress testing.

## VaR methodology assumptions and parameters

Discussed below are the limitations and assumptions applied by RSBC on its VaR methodology:

- a. VaR is a statistical estimate and thus, does not give the precise amount of loss. In statistical terms, rather than giving the entire tail, it is giving an arbitrary point in the tail;
- b. VaR is not designed to give the probability of bank failure, but only attempts to quantify losses that may arise from a bank's exposure to market risk;
- c. VaR systems are backward-looking. It attempts to forecast likely future losses using past data. As such, this assumes that past relationships will continue to hold in the future. Major shifts therefore (i.e. an unexpected collapse of the market) are not captured and may inflict losses much bigger than anything the VaR model may have calculated; and
- d. The shortcoming relating to the pattern of historical returns being indicative of future returns is addressed by supplementing VaR figure with stress testing.

VaR backtesting is the process by which financial institutions periodically compare MTM Profit or Loss with the VaR figures to gauge the quality and accuracy of the VaR model. Quarterly backtesting was performed in 2010 and there were no instances that the actual MTM Profit or Loss exceeded the computed VaR figures.

RSBC supplements the VaR figures with weekly stress testing reported weekly to the MANCOM.

### Interest rate risk

RSBC's ALCO includes lending and treasury heads. ALCO conducts weekly meetings. Among other discussions, ALCO surveys the interest rate environment, adjusts the interest rates for RSBC's loans and deposits, assesses investment opportunities and reviews the structure of assets and liabilities.

RSBC also has specialized units that help monitor market and regulatory developments pertinent to interest rates and liquidity position, as well as prepare cash position reports as needed.

RSBC also uses the repricing gap report. The repricing gap report is a tool used by RSBC for measuring market risk arising from non-trading portfolios. Although available contractual repricing dates are generally used for putting instruments into time bands, contractual maturity dates (e.g., for fixed rate instruments) or expected liquidation periods often based on historical data are used alternatively. The repricing gap per time band is computed by getting the difference between the inflows and outflows within the time band. A positive repricing gap implies that RSBC's net interest income could decline if interest rates decrease upon repricing. A negative repricing gap implies that RSBC's net interest income could decline if interest rates increase upon repricing. Although such gaps are a normal part of the business, a significant change may bring significant interest rate risk. To help control interest rate risk arising from repricing gaps, maximum repricing gap targets are set for time bands up to one year.

Sensitivity analysis for several market factors showing how profit or loss and equity could be affected by changes in the relevant risk factor are in the following tables below. In general, sensitivity is estimated by comparing an initial value to the value derived after a specified change in the market factor, assuming all other variables are constant. The sensitivity of profit or loss may be the estimated effect of the assumed change in interest rates on net interest income, based on assets and liabilities held. The sensitivity of profit or loss may also be the estimated effect of the assumed rates on income, based on foreign currency assets and liabilities. On the other hand, AFS investments are revalued using the assumed market factor change to estimate the sensitivity of equity. A negative amount in a table reflects a potential reduction in profit or loss and equity, while a positive amount reflects a potential increase.

### Foreign currency risk

RSBC seeks to maintain a square or minimal position on its foreign currency exposure. Foreign currency liabilities generally consist of foreign currency deposits in RSBC's FCDU. Foreign currency deposits are generally used to fund RSBC's foreign currency-denominated loan and investment portfolio in the FCDU. Banks are required by the BSP to match the foreign currency liabilities with the foreign currency assets held in the FCDU. In addition, the BSP requires a 30.0% liquidity reserve on all foreign currency liabilities held in the FCDU.

### 5. Fair Value of Financial Assets and Liabilities

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

Cash and cash equivalents, receivables (except for finance receivables and installment contract receivables), accounts payable and accrued expenses and short-term debt

Carrying amounts approximate their fair values due to the relatively short-term maturities of these instruments.

#### Finance receivables

Fair values of loans are estimated using the discounted cash flow methodology, using RSBC's and RBC's current incremental lending rates for similar types of loans. Where the instruments are repriced on a quarterly basis or have a relatively short-term maturity, the carrying amounts approximate fair values.

#### Installment contract receivables

Fair values of installment contract receivables are based on the discounted value of future cash flows using the applicable rates for similar types of receivables

Debt securities - Fair values of debt securities are generally based on quoted market prices.

Quoted equity securities - Fair values are based on quoted prices published in markets.

*Unquoted equity securities* - Fair values could not be reliably determined due to the unpredictable nature of future cash flows and the lack of suitable methods of arriving at a reliable fair value. These are carried at cost.

*HTM investments* - Fair values are generally based on quoted market prices. If the market prices are not readily available, fair values are estimated using either values obtained from independent parties offering pricing services or adjusted quoted market prices of comparable investments, or using the discounted cash flow methodology.

### Amounts due from and due to related parties

Carrying amounts of due from and due to related parties which are collectible/payable and due on demand approximate their fair values. Due from related parties are unsecured and have no foreseeable terms of repayments.

### Deposit liabilities and bills payable

Fair values are estimated using the discounted cash flow methodology using RSBC's current incremental borrowing rates for similar borrowings with maturities consistent with those remaining for the liability being valued.

#### Noninterest-bearing refundable security deposits

The fair values are determined as the present value of estimated future cash flows using prevailing market rates.

#### Long-term debt

The fair value of floating rate loans are determined by discounting the future cash flows (interests and principal) using prevailing market rates. The frequency of repricing per year affects the fair value. In general, a loan that is repriced every three months will have a carrying value closer to the fair value than a six-month repriceable loan with similar maturity and interest basis.

## Derivative financial instruments

The fair values of the cross currency swaps, interest rate swaps and commodity options are determined based on the quotes obtained from counterparties. The fair values of forward exchange derivatives are calculated by reference to the prevailing interest differential and spot exchange rate as of valuation date, taking into account the remaining term-to-maturity of the forwards. The fair values of embedded prepayment option are estimated based on prices derived using the binomial pricing methodology.

## Fair Value Hierarchy of Financial Instruments

The following table shows the Group's financial instruments carried at fair value, analyzed between those whose fair value is based on:

- (a) Level 1: quoted (unadjusted) prices in an active market for identical assets or liabilities;
- (b) Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- (c) Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

# 6. Segment Information

## **Operating Segments**

The Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

The industry segments where the Group operates are as follows:

- Food, agro-industrial and commodities businesses manufacturing of snack foods, granulated coffee and pre-mixed coffee, chocolates, candies, biscuits, instant noodles, ice cream and frozen novelties, pasta and tomato-based products and canned beans; raising of hog, chicken and manufacturing and distribution of animal feeds, corn products and vegetable oil and the synthesis of veterinary compound; and sugar milling and refining and flour milling.
- Air transportation air transport services.
- Telecommunications service provider of voice and data telecommunications services which include international gateway facilities, a local exchange network and traditional business services (fax, telex, leased lines and other value-added network products, value-added network provider using electronics data interchange).
- Real estate and hotels ownership, development, leasing and management of shopping malls and retail developments; ownership and operation of prime hotels in major Philippine cities; development, sale and leasing of office condominium space in office buildings and mixed use developments including high rise residential condominiums; and development of land into residential subdivisions and sale of subdivision lots and residential houses and the provision of customer financing for sales.
- Petrochemicals manufacturer of polyethylene (PE) and polypropylene (PP), and other industrial chemicals.

- Banking commercial and thrift banking operations.
- Other supplementary businesses printing services, textile insurance brokering, foreign exchange and securities dealing.

No operating segments have been aggregated to form the above reportable operating business segments.

Management monitors the operating results of each segment. The measure presented to manage segment performance is the segment operating income (loss). Segment operating income (loss) is based on the same accounting policies as consolidated operating income (loss) except that intersegment revenues are eliminated only at the consolidation level. Group financing (including finance cost and other charges), interest income, market valuation gain(loss) on financial assets, foreign exchange gain (loss), other revenues, general and administrative expenses, impairment losses and others and income taxes are managed on a group basis and are not allocated to operating segments. Transfer pricing between operating segments are on arm's length basis in a manner similar to transactions with third parties.

The following tables present the financial information of each of the operating segments in accordance with PFRS except for 'Core earnings', 'Earnings before interest and income taxes (EBIT)' and 'Earnings before interest, income taxes and depreciation/amortization (EBITDA)' as of and for the three months ended March 31, 2011 and 2010.

					March 31, 2011				
	Foods, Agro-Industrial and Commodities	Air Transnortation	Tele- communications	Real Estate and Hotels	Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Fliminations	TOTAL
Revenue Sale of sonds and services:						D			
External customer	<b>₽16,739,615</b>	₽7,520,172	<b>P</b> 4,524,649	<b>P</b> 3,004,062	P1,181,045	<b>P</b> 434,149	- al	ц.	<b>F</b> 33,403,692
Intersegment revenue					186,743		I	(186,743)	
	16,739,615	7,520,172	4,524,649	3,004,062	1,367,788	434,149	I	(186, 743)	33,403,692
Equity in net income (loss) of associates and	000 8	0 703		108 702			10 000	(100 2)	510 306
	066.0	0,/0		490,/90			10,009	(706'C)	066,626
Total Revenue	16,748,605	7,528,955	4,524,649	3,502,858	1,367,788	434,149	18,809	(192,725)	33,933,088
Cost of sales and services	12,479,783	5,175,091	496,536	1,382,877	1,322,655	145,885	Ι	(186, 743)	20,816,084
Gross Income	<b>P</b> 4,268,822	<b>F</b> 2,353,864	<b>P</b> 4,028,113	<b>P</b> 2,119,981	<b>P</b> 45,133	<b>F</b> 288,264	P18,809	P(5,982)	13,117,004
General and administrative expenses									8,287,139
Impairment losses and others									72,987
<b>Operating Income</b>									4.756.878
Financing cost and other charges									(1,496,967)
Finance income									752,566
Other operating income									155,422
Core earnings									4,167,899
Market valuation gain (loss) on financial assets									403,856
Foreign exchange loss									361,104
Income before income tax								•	4,932,859
Provision for income tax									601,542
Net income									P4,331,317
Net income (loss) from equity holders of the Parent Company	₽795,827	<b>₽</b> 803,468	₽75,006	₽1,111,774	( <b>F</b> 38,088)	<b>₽50,519</b>	( <b>F</b> 137,219)	<b>₽117,524</b>	<b>F</b> 2,778,811
Earnings before interest and income tax	₽1,966,868	<b>₽</b> 745,683	<b>P</b> 342,768	<b>P1,188,686</b>	(F31,383)	₽67,736	<b>P</b> 476,519	đ	P4,756,877
Depreciation and amortization	862,420	629,131	1,546,551	501,729	33,162	24,812	12,923	I	3,610,728
Earnings before interest, income taxes and denreciation/amortization (FBITDA)	₽2.829.288	₽1.374.814	₽1.889.319	₽1.690.415	977.1 <del>4</del>	<del>₽</del> 92.548	₽489.442	-a	<b>P8.367.605</b>
Athar Information		(							
Non-cash expenses other than depreciation and									
amortization:									
Impairment losses on receivables	ď	P560	<b>P</b> 59,402	-H	d-	<b>P</b> 13,025	-	-d-	<b>P</b> 72,987

The Group's operating segment information follows:

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					March 31, 2010				
	Foods,		Ē				Other	Adjustments	IT ECE
	Agro-Industrial and Commodities	AIT Transportation	1 ele- communications	keal Estate and Hotels	Petrochemicals	Banking	Supplementary Businesses	and Eliminations	OPERATIONS
Revenue									
Sale of goods and services:									
External customer	₽14,373,123	₽6,972,910	₽3,904,865	<b>P</b> 2,488,621	₽937,662	₽323,392	-d-	- <del>4</del>	₽29,000,573
Intersegment revenue	Ι	I	I	I	122,363	I	I	(122, 363)	I
	14,373,123	6,972,910	3,904,865	2,488,621	1,060,025	323,392	I	(122, 363)	29,000,573
Equity in net income (loss) of associates and									
joint ventures	12,074	4,056	Ι	692,520	-	Ι	23,860	(2, 273)	730,237
Total Revenue	14,385,197	6,976,966	3,904,865	3,181,141	1,060,025	323,392	23,860	(124, 636)	29,730,810
Cost of sales and services	10,031,954	4,134,682	545,462	1,122,640	1,006,760	99,921	I	(122,363)	16,819,056
Gross Income	<b>P</b> 4,353,243	₽2,842,284	₽3,359,403	₱2,058,501	₽53,265	<b>P</b> 223,471	<b>P</b> 23,860	₽(2,273)	12,911,754
General and administrative expenses									7,180,890
Impairment losses and others								Ι	106,66
Operating Income									5,670,957
Financing cost and other charges									(1,538,101)
Finance income									565,793
Other operating income								Ι	161,188
Core earnings									4,859,837
Market valuation gain (loss) on financial assets									72,374
Foreign exchange loss								Ĩ	1,322,509
Income before income tax									6,254,720
Provision for income tax								I	630,209
Net income									₽5,624,511
Net income (loss) from equity holders of the								I	
Parent Company	₽1,178,815	₽1,557,087	P166,395	₽1,216,102	( <del>P</del> 49,871)	<del>P</del> 44,541	<del>P</del> 497,429	( <b>P</b> 203,897)	P4,406,601
Earnings before interest and income tax	₽2,290,229	P1,459,777	P275,326	₱925,971	(P12,354)	P46,897	P685,111	- <del>d</del>	₽5,670,957
<b>Depreciation and amortization</b>	100,010	440,299	1,509,707	440,/32	34,400	17,17	0,021	I	5,152,205
Earnings before interest, income taxes and demonipation/emortization (FEITDA)	998 801 E	91 056 N76	B1 585 003	E1 37A 773	B77 057	7L9 C9 <del>0</del>	927 738	đ	<b>903 377</b>
uchi cotationi annoi tizanon (citati tiza)	1 -, 1 - U - U - U	u 1, V(V/V, L I	~~~~	~~ · · · · · · · · · ·	1 advor	1 14,441	1 1/1/1	-	1 0,000 L
Other Information									
Non-cash expenses other than depreciation and									
amortization:	,								
Impairment losses on receivables	₽-	₽.	₽53,274	₽-	₽-	₽6,633	μ.	-4	₽59,907

March 31, 2010

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Other information on the Group's operating segment follows:

					March 31, 2011				
	Foods, Agro-Industrial and Commodities	Foods, ro-Industrial and Air Commodities Transportation commu	nic	Tele- Real Estate ations and Hotels	Real Estate and Hotels Petrochemicals	Banking	Other Supplementary Businesses	Adjustments and Eliminations	Consolidated
Segment assets	₽68,311,395	<del>P</del> 53,225,921	P68,311,395 P53,225,921 P90,461,348 P54,322,027 P13,577,427 P25,920,768 P158,570,225	<b>₽</b> 54,322,027	₽13,577,427	₽25,920,768	<b>P</b> 158,570,225	( <b>P</b> 129,537,985)	<b>P</b> 334,851,126
Segment liabilities	<b>₽25,577,191</b>	<b>₽25,577,191 ₽42,118,370</b>	06 <del>d</del>	<b>₽25,569,864</b>	,419,981	<b>₽</b> 21,279,350	<b>F88,109,321</b>	<b>₽88,109,321 (₽126,774,382)</b>	<b>P</b> 181,923,854
Capital expenditures		<b>F833,487 F2,990,123</b>	₽1	<b>P</b> 1,428,129	,244,177 ₽1,428,129 ₽2,696,782	<b>₽</b> 43,067	₽22,672	- <mark>4</mark> -	<b>P</b> 9,258,437

		Adjustments	and	Eliminations
		Other	Supplementary	Businesses
0				Banking
March 31, 2010				Petrochemicals
			Real Estate	and Hotels
			Tele-	communications
			Air	Transportation
	Foods,	Agro-Industrial	and	Commodities

Consolidated ₱285,052,272 ₽174,687,231 ₽4,954,365

> (₱138,697,904) (₱107,652,674)

> ₽162,229,120 ₱92,663,840

> ₽17,565,428 ₽15,499,273

₽5,188,102

₽53,280,240

₽85,860,833 **P**84,177,776 ₱3,114,085

₽36,771,866 ₽30,330,886

₽62,854,587 ₽25,607,633 ₽855,249

Foods, Agro-Industrial

₽7,146,972

đ

**P**47

₽31,262

₽44,008

₽828,577 ₽26,913,525

₽81,137

Capital expenditures Segment liabilities Segment assets

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#### Intersegment revenues

Intersegment revenues are eliminated at the consolidation level.

#### Segment Results

Segment results pertain to the net income (loss) of each the operating segments adjusted by the subsequent take up of significant transactions of operating segments with fiscal year end and the capitalization of borrowing costs at the consolidated level for qualifying assets held by a certain subsidiary. The chief decision maker also uses the 'Core earnings', 'EBIT' and 'EBITDA' in measuring the performance of each the Group's operating segment. The Group defines each of the operating segment's 'Core earnings' as the total of the 'Operating income', 'Finance income' and 'Other revenue' deducted by the 'Finance cost and other charges'. EBIT is computed by reconciling the finance cost and other charges, provision for income tax to the net income attributable to equity holders of the Parent Company while EBITDA is computed by adding back to the EBIT the depreciation and amortization expenses during the period.

#### Segment Assets

Segment assets are resources owned by each of the operating segments with the exclusion of intersegment balances, which are eliminated, and adjustment of significant transactions of operating segment with fiscal year end.

### Segment Liabilities

Segment liabilities are obligations incurred by each of the operating segments excluding intersegment balances which are eliminated. The Group also reports to the chief operating decision maker the breakdown of the short-term and long-term debt of each of the operating segments.

#### **Capital Expenditures**

The components of capital expenditures reported to the chief operating decision maker are the acquisitions of investment property and property plant and equipment during the period.

# 7. Cash and Cash Equivalents

This account consists of:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Cash on hand	<b>₽</b> 579,784	₽783,768
Cash in banks	7,225,738	12,564,138
Cash equivalents	31,622,864	28,762,098
	₽39,428,386	₽42,110,004

Cash in bank earns interest at the respective bank deposit rates. Cash equivalents represent money market placements made for varying periods depending on the immediate cash requirements of the Group.

# 8. Derivative Financial Instruments

### Derivatives not designated as accounting hedges

The Group's derivatives not designated as accounting hedges include transactions to take positions for risk management purposes. Also included under this heading are any derivatives which do not meet PAS 39 hedging requirements.

## • Interest rate swaps

On May 28, 2008, the Group entered to an interest rate swap agreement with a bank, with a total notional amount of  $\clubsuit$ 2.0 billion to hedge its interest rate exposures on the Inverse Floating Rate Notes bearing an interest of 15.7% less 3-month (3M) benchmark rate (PDST-F). The interest rate swap has a term of five years and interest exchange is every 5<sup>th</sup> day of March, June, September and December. Under the agreement, the Group agreed with the counterparty to exchange at quarterly intervals, the Group's floating rate which is based on 3M PSDT-F but not to exceed 15.7% and the counterparty's fixed interest rates. The swap agreement effectively fixes the Group's interest rate exposures on the inverse floating note to 8.8%.

In 2010, the Group entered to an interest rate swap agreement with a bank, with a total notional amount of US\$100.6 million to hedge its interest rate exposures on the long-term USD floating rate liability. The interest rate swap has a term of six years and interest exchange is every 28th day of June and 29th day of December.

## • Commodity options

The Group entered into fuel derivatives to manage its exposure to fuel price fluctuations. Such fuel derivatives are not designated as accounting hedges. The gains or losses on these instruments are accounted for directly as a credit to or charge against profit or loss.

## • Foreign currency forwards

The Group entered into short-term nondeliverable foreign currency forward contracts. The Group's short-term forwards have varying tenors ranging from one to three months.

### • Currency options

The Group entered into currency options that are all due within one year from respective reporting dates.

Embedded forwards

The Group has derivatives embedded in some of its contracts. Such derivatives pertain to embedded currency forwards noted in purchase, sales and service contracts, denominated in a currency which is not the functional currency of a substantial party to the contract or routine currency of the transaction for the contracts. The nonfinancial contracts consist mainly of foreign currency-denominated purchase orders with various expected delivery dates. The nonfinancial contracts have various expected delivery dates ranging from 12 to 40 months.

### Derivatives designated as accounting hedges

As part of its asset and liability management, the Group uses derivatives, particularly currency swaps and interest rate swaps, as cash flow hedges in order to reduce its exposure to market risks that is achieved by hedging portfolios of floating rate financial instruments.

The accounting treatment explained in Note 2 to the financial statements, *Hedge Accounting*, varies according to the nature of the hedged item and compliance with the hedge criteria. Hedges entered into by the Group which provide economic hedges but do not meet the hedge accounting criteria are included under derivatives not designated as accounting hedges.

• Interest rate swaps

On April 23, 2008 and May 9, 2008, the Group entered into two interest rate swaps with amortizing notional amount of US\$100.0 million each. The swaps are intended to hedge the interest rate exposure due to the movements in the benchmark LIBOR on \$200.0 million of the \$300.0 million Guaranteed Term Loan Facility due 2013. Under the swaps, the Group pays fixed and receives LIBOR every interest payment date (every June 16 and December 16). The effectivity of both swaps is on June 16, 2008 and maturity date is on June 16, 2013. The terms of the swaps (i.e., benchmark rate, notional amount, fixing dates and maturity date) coincide with the hedged loan.

• Currency swaps

On January 27, 2010, July 16, 2009 and June 11, 2008, RSBC entered into a long-term currency swap agreements to hedge the foreign exchange risk on 100.00% of certain AFS investments. Under these agreements, RSBC effectively swaps the principal amount and interest from certain US dollar-denominated AFS investments into Philippine peso-denominated cash inflows of principal and interest to be received up to February 15, 2011 and February 15, 2013, respectively.

## Hedge Effectiveness Results

The distinction of the results of hedge accounting into "Effective" or "Ineffective" represent designations based on PAS 39 and are not necessarily reflective of the economic effectiveness of the instruments.

The net changes in fair value of derivatives taken to profit or loss are included under 'Market valuation gain (loss) on derivative financial instruments' in the consolidated statements of comprehensive income.

## 9. Financial Assets at Fair Value through Profit or Loss

These investments that are held for trading consist of:

	March 31, 2011 (Unaudited)	December 31, 2010 (Audited)
Debt securities:		
Private	₽6,878,461	₽6,528,896
Government	1,237,699	1,289,922
	8,116,160	7,818,818
Equity securities:		
Quoted	2,663,886	2,440,001
Unquoted	5	4
	2,663,891	2,440,005
	₽10,780,051	₽10,258,823

## 10. Available-for-Sale Investments

This account consists of investments in:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Debt securities:		
Government	₽5,550,664	₽4,775,866
Private	3,573,705	3,695,869
	9,124,369	8,471,735
Equity securities:		
Quoted	1,161,343	1,168,563
Unquoted	210,688	210,598
	1,372,031	1,379,161
	₽10,496,400	₽9,850,896

# 11. Receivables

This account consists of:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Trade receivables	₽12,945,779	₽12,035,940
Finance receivables	11,460,352	10,198,213
Due from related parties (Note 20)	2,163,780	2,226,814
Interest receivable	757,059	711,404
Other receivables	2,496,274	2,465,741
	29,823,244	27,638,112
Less allowance for impairment losses	2,645,440	3,011,614
	₽27,177,804	₽24,626,498

Total receivables shown in the consolidated statements of financial position follow:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Current portion	₽16,623,556	₽14,609,814
Noncurrent portion	10,554,248	10,016,684
	₽27,177,804	₽24,626,498

# Trade Receivables

Included in trade receivables are installment contract receivables of the real estate segment of the Group. These are collectible in monthly installments over a period of between one year to five years.

Other trade receivables are noninterest-bearing and generally have 30 to 90-day terms.

### Finance Receivables

Finance receivables represent receivables from customers of RSBC and RBC.

Others

Other receivables include claims receivables, creditable withholding tax and dividends receivables.

# 12. Inventories

This account consists of inventories held as follows:

	March 31, 2011 (Unaudited)	December 31, 2010 (Audited)
At cost:		
Raw materials	₽3,132,162	₽2,968,664
Finished goods	2,173,142	2,594,613
	5,305,304	5,563,277
At NRV:		
Subdivision land, condominium and		
residential units for sale	6,751,774	6,197,308
Spare parts, packaging materials and		
other supplies	3,429,919	3,166,756
Work-in-process	561,623	123,325
By-products	20,061	34,418
¥	10,763,377	9,521,807
Materials in-transit	1,427,534	1,227,970
	₽17,496,215	₽16,313,054

# 13. Other Current Assets

This account consists of:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Input VAT - net	₽4,505,185	₽4,734,149
Prepaid expenses	1,031,522	870,463
Advances to suppliers	1,030,843	622,669
Restricted cash in bank	925	21,967
Others	22,577	14,192
	₽6,591,052	₽6,263,440

Restricted cash pertains to cash in bank being held as collateral by the counterparty in relation to the Group's existing derivative transactions. These amounts are not immediately available for use in the Group's operations. The amount of cash to be reserved is determined based on the fair value of the derivative on the date of valuation.

# 14. Other Noncurrent Assets

This account consists of:

	March 31, 2011 (Unaudited)	December 31, 2010 (Audited)
Deferred subscriber acquisition and		
retention costs	₽1,376,877	₽1,454,925
Security and miscellaneous deposits	617,095	581,938
Deferred tax assets	231,560	231,358
Pension assets	52,905	77,905
Others	859,248	1,247,421
	₽3,137,685	₽3,593,547

#### Others

Others include repossessed chattels and utility deposits.

## 15. Accounts Payable and Accrued Expenses

This account consists of:

	<b>March 31, 2011</b>	December 31, 2010
	(Unaudited)	(Audited)
Accrued expenses	₽12,758,978	₽10,296,588
Trade payables	10,596,981	8,451,724
Deposit liabilities	9,038,265	8,561,960
Due to related parties	442,137	532,241
Withholding taxes payable	243,668	358,996
Output value added tax	311,587	265,530
Dividends payable	8,726	7,569
Other payables	2,333,089	1,782,918
	₽35,733,431	₽30,257,526

# Trade Payables

Trade payables are noninterest-bearing and are normally settled on 30- to 60-day terms. Trade payables arise mostly from purchases of inventories, which include raw materials and indirect materials (i.e., packaging materials) and supplies, for use in manufacturing and other operations. Trade payables also include importation charges related to raw materials purchases, as well as occasional acquisitions of production equipment and spare parts. Obligations arising from purchase of inventories necessary for the daily operations and maintenance of aircraft which include aviation fuel, expendables and consumables, equipment and in-flight supplies are also charged to this account.

#### **Deposit** Liabilities

Deposit liabilities represent the savings, demand and time deposit liabilities of RSBC and RBC.

#### Other Payables

Other payables mostly consists of management bonus, royalty payables and airport and other related fees.

# 16. Other Current Liabilities

This account consists of:

	March 31, 2011 December 31, 2010	
	(Unaudited)	(Audited)
Unearned revenue	₽5,906,638	₽5,295,751
Deposits from real estate buyers and		
lessees	2,122,054	1,515,193
	₽8,028,692	₽6,810,944

## Unearned Revenue

The unearned revenue account includes the Group's (a) unearned air transportation revenue and (b) unearned telecommunications revenue.

### Unearned transportation revenue

Passenger ticket and cargo waybill sales are initially recorded under 'Unearned revenue' in the consolidated statements of financial position, until these are recognized under 'Air transportation revenue' in the statement of comprehensive income, when the transportation service is rendered by the Group (or once tickets are flown).

## Unearned telecommunications revenue

Unearned telecommunications revenue represents the unused/unexpired airtime value of prepaid cards and over-the-air reload services sold. Proceeds from sale of prepaid cards and airtime values through the over-the-air reloading services are initially recognized as unearned revenue by the Group. Revenue is recognized upon the actual usage of the airtime value of the card, net of free service allocation. The unused value of prepaid card is likewise recognized as revenue upon expiration.

## 17. Short-term and Long-term Debt

Short-term Debt

Short-term debt consists of:

	March 31, 2011 (Unaudited)	December 31, 2010 (Audited)
Parent Company:		
Philippine Peso - with interest rate of nil in March		
31, 2011 and 3.0% in December 31, 2010	₽-	₽679,400
Subsidiaries:		
Foreign currencies - with interest rates		
ranging from 0.4% to 2.5% in March 31, 2011		
and 0.3% to 2.5% in December 31, 2010	13,164,586	14,535,146
Philippine Peso - with interest rates		
ranging from 3.5% to 4.0% in March 31, 2011		
and 4.5% to 5.6% in December 31, 2010	137,500	137,500
	13,302,086	14,672,646
	₽13,302,086	₽15,352,046

# Long-term Debt

## Long-term debt (net of debt issuance costs) consists of:

			March 31, 2011 Dec	ember 31, 201
	Maturities	Interest Rates	(Unaudited)	(Audited
arent Company:				
Bayerische HypoVereinsbank AG				
(HypoVereinsbank) loan	2011	3.72%	<b>₽</b> 371,578	₽375,432
	2010	USD LIBOR + 0.625%	_	-
Fixed Rate Corporate Notes	2013	8.00%	4,288,281	4,286,316
Fixed Rate Retail Bonds	2014	8.25%	8,918,273	8,913,512
			13,578,132	13,575,260
ubsidiaries:			, ,	
Foreign currencies:				
JGSPL				
US\$300.0 million guaranteed term				
loan facility	2013	USD LIBOR + 2.45%	12,957,282	13,079,545
US\$300.0 million guaranteed notes	2013	8.00%	11,084,165	11,078,059
URCPL	2010	0.0070	11,00 1,100	11,070,009
US\$200.0 million guaranteed notes	2012	8.25%	8,210,604	8,215,279
Digitel	2012	0.2370	0,210,001	0,210,279
Zero-coupon convertible bonds	2013	12.00%	₽2,325	₽2,312
Zero coupon convertible bolids	Various dates	USD LIBOR +	12,525	12,512
Term loan facilities	through 2015	0.30% to 2.70%	14,689765	15,261,864
CAI	unougn 2015	0.3070 10 2.7070	14,009705	15,201,00-
Commercial loan from foreign	Various dates	4.11% to 5.67% in		
banks	through 2017	2009, 3.95% to 6.66%		
Daliks	unougn 2017	in 2008 and 4.89% to		
		5.83% in 2007	2 520 251	2 (52 01)
	X7 · 1 /		2,530,271	2,652,019
ECA loans (Note 17)	Various dates	3.37% to 5.83% in		
	through 2018	2009, 3.78% to 5.83%		
		in 2008 and 4.89% to		
		5.83% in 2007	16,611,295	15,780,690
			66,085,707	66,069,768
Philippine Peso:				
URC	2014	0.750/		<b>2</b> 0 <b>77</b> 0 (
P3.0 billion loan facility	2014	8.75%	2,980,722	2,977,964
Philippine Sugar Corporation				
restructured loan	2013	7.50%	25,704	33,100
RLC				
₱3.0 billion loan facility	2012	6.38%	3,000,000	3,000,000
₽2.0 billion bonds	2013	15.70% -		
		PDST-F rate	2,000,000	2,000,000
₽5.0 billion loan facility	2014	8.50%	5,000,000	5,000,000
₽5.0 billion loan facility	2014	8.25%	5,000,000	5,000,000
			18,006,426	18,011,070
			84,092,133	84,080,838
			97,670,265	97,656,098
ess current portion			10,453,819	10,602,054
ess current portion			₽87,216,446	₽87,054,044
			¥ð/,210,440	#ð/,054,04

Except for the balances of subsidiaries reporting at September 30 fiscal year end, the foreign exchanges rates used to revalue the foreign currency borrowings were P43.39 to US\$1.00 and P43.84 to US\$1.00 in March 31, 2011 and December 31, 2010, respectively. The foreign exchange rates used by the subsidiaries reporting at fiscal year end were P43.84 to US\$1.00 and P43.88 to US\$1.00 in December 31, and September 30, 2010, respectively.

Certain loan agreements contain provisions which, among others, require the maintenance of specified financial ratios at certain levels and impose negative covenants which, among others, prohibit a merger or consolidation with other entities, dissolution, liquidation or winding-up except with any of its subsidiaries; and prohibit the purchase or redemption of any issued shares or reduction of registered and paid-up capital or distribution of assets resulting in capital base impairment.

# 18. Other Noncurrent Liabilities

This account consists of:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Accrued project costs	₽10,755,313	₽10,708,408
Deposits from real estate buyers and lessees	2,227,118	2,857,766
ARO	2,640,389	2,572,134
Deposit liabilities	1,943,878	1,187,555
Accrued maintenance cost	923,451	923,452
Due to related parties	929,052	920,295
Derivative liabilities	449,026	546,764
Pension liabilities	549,440	543,272
Others	764,196	745,817
	₽21,181,863	21,005,463

## Accrued Project Costs

Accrued project costs represent costs of unbilled materials, equipment and labor relating to telecommunications projects which are already eligible for capitalization. The determination of costs to be capitalized is based on the contract price multiplied by the percentage of shipped materials and/or delivered services.

## Deposits from Real Estate Buyers and Lessees

Deposits from lessees represent cash received from tenants representing three to six months' rent which shall be refunded to tenants at the end of lease term.

In addition, 'Deposits from real estate buyers' represent cash received from buyers which shall be applied against the total contract price of the subdivision land, condominium and residential units that are for sale. The deposits from buyers are normally applied against the total contract price within a year from the date the deposits were made.

Included in 'Deposits from real estate buyers and lessees' account are cash collections in excess of the receivables recognized under the percentage-of-completion.

# ARO

The Group is legally required under certain leased property and lease contracts to restore certain leased passenger aircraft and leased properties to stipulated return conditions and to bear the costs of restoration such as dismantling and deinstallation at the end of the contract period. These costs are accrued based on an internal estimate made by the work of both third party and Group's engineer which includes estimates of certain redelivery costs at the end of the operating lease.

## Accrued Maintenance

This account pertains mostly to accrual of maintenance cost of aircraft based on the number of flying hours but will be settled beyond one year based on management's assessment.

# 19. Equity

Details of the Group common stock follow:

	March 31, 2011	December 31, 2010
	(Unaudited)	(Audited)
Authorized shares	12,850,800,000	12,850,800,000
Par value per share	<b>₽1.00</b>	₽1.00
Issued shares	6,895,273,657	6,895,273,657
Outstanding shares	6,739,528,227	6,739,528,227
Treasury shares	155,745,430	155,745,430

## Capital Management

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value. The Group manages its capital structure and makes adjustments to these ratios in light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payment to shareholders, return capital structure or issue capital securities. No changes have been made in the objective, policies and processes as they have been applied in previous years.

The Group monitors its use of capital structure using a debt-to-capital ratio which is gross debt divided by total capital. The Group includes within gross debt all interest-bearing loans and borrowings and derivative liabilities, while capital represents total equity.

The Group's computation of debt-to-capital ratio follows:

		March 31, 2011 (Unaudited)	December 31, 2010 (Audited)
(a)	Gross debt		
	Short-term debt (Note 24)	₽13,302,086	₽15,352,046
	Long-term debt (Note 24)	97,670,266	97,656,098
	Derivative liabilities (Note 8)	675,235	809,158
		₽111,647,587	₽113,817,302
(b)	Capital	₽152,927,272	₽149,460,397
(c)	Debt-to-capital ratio (a/b)	0.73:1	0.76:1

The Group's policy is to ensure that the debt-to-capital ratio would not exceed the 2:1 level.

## 20. Earnings (Loss) Per Share

Basic earnings (loss) per share is calculated by dividing the net income (loss) for the year attributable to equity holders of the Parent Company divided by the weighted average number of common shares outstanding during the year (adjusted for any stock dividends).

The following table reflects the net income (loss) and share data used in the basic/dilutive EPS computations:

	March 31, 2011	March 31, 2010
Net income (loss) applicable to equity		
holders of the Parent Company	₽2,778,811	₽4,406,601
Weighted average number of		
common shares	6,739,528	6,797,192
Basic/dilutive earnings (loss) per share	<b>₽0.4</b> 1	₽0.65

There were no potential dilutive common shares in 2011 and 2010.

## 21. Related Party Transactions

The Parent Company has signed various financial guarantee agreements with third parties for the short-term and long-term loans availed by its subsidiaries to the consolidated financial statements. Being the centralized treasury department within the Group, the Parent Company usually receives advances from subsidiaries and in turn, makes advances to other subsidiaries. Certain advances are treated as loans and are charged with interest. The Group has entered into transactions with associates and other related parties principally consisting of sales, purchases, advances and reimbursement of expenses, regular banking transactions and management and administrative service agreements.

Most of the intercompany transactions between the Parent Company and its subsidiaries are eliminated in the accompanying consolidated financial statements.

Related party transactions which are not eliminated follow:

	March 31, 2011 December 31, 2010	
	(Unaudited	(Audited)
Due from related parties	₽2,163,780	₽2,226,814
Due to related parties	1,371,189	1,452,536

#### Terms and conditions of transactions with related parties

Outstanding balances at year-end are unsecured and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates.

#### Compensation of key management personnel

There are no agreements between the Group and any of its directors and key officers providing for benefits upon termination of employment, except for such benefits to which they may be entitled under the Group's pension plans.

## 22. Sale of Digitel

- a. On March 29, 2011, the Parent Company and certain related parties executed a sale and purchase agreement with Philippine Long Distance Telephone Company (PLDT) under which PLDT has agreed to purchase all the rights, title and interest in the assets of DTPI as follows:
  - i. 3,277,135,882 common shares of DTPI, representing approximately 51.55% equity share in DTPI;
  - ii. zero coupon convertible bonds due 2013 and 2014 by issued DTPI and its subsidiary to the Parent Company which are convertible into approximately 18.6 billion shares of DTPI and certain related party by June 30, 2011; and
  - iii. intercompany advances of ₱34.1 billion made by the the Parent Company and a certain subsidiary to DTPI and Subsidiaries.

The total consideration for the assets amounted to P69.2 billion. The transaction is intended to be completed on June 30, 2011.